

Fondazione  
Compagnia  
di San Paolo

Annual Report 2024





Annual Report 2024

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*Fondazione Compagnia di San Paolo*

Pare 1  
2024. Overview  
of institutional  
activity

1.

# 2024. Overview of institutional activity<sup>1</sup>

## 1.1 How to read the data

2024 marked the end of the multi-year planning period launched in 2021. During the period, Fondazione Compagnia di San Paolo (FCSP) supported 1,144 interventions, to which it allocated a total of €189,148,249, drawn from both the annual budget and from sums set aside in previous years for grant-making purposes. At 31 December 2024, the Foundation's assets totalled €10.1 billion.

The data relating to Fondazione Compagnia di San Paolo's grant-making activity needs to be read with a certain care, especially with regard to the budget origin date of the funds. All possible steps have been taken to avoid duplications in the information provided, despite the fact that FCSP's work includes initiatives that – from approval of the allocation to payment of the final tranche of funding – do not reach completion within the course of a single year.

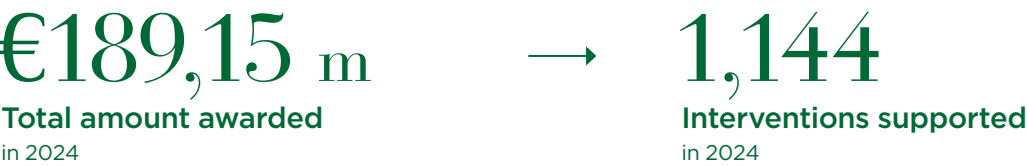
As is the case for entities operating on a continuous basis, the number and total value of grant payments made in a given year may exceed the allocations made in the same year. Some of these, in fact, may appear in years after the budgetary year to which they pertain, mainly because of the duration and specific characteristics of the various projects supported, which dictate the frequency and amount of the tranches into which the grants are divided.

It is also worth noting that not all allocations correspond to a single project. A good example is the case of grants awarded on the basis of calls for proposals, which relate to a single initial allocation. This allocation determines the total amount available, which is then divided between the winners of the call for proposals in the year of allocation and, in certain cases, in subsequent years.

## 1.2 Allocations and financial assets

In 2024, the total value of allocations exceeded the value envisaged in the 2024 planning framework (€155 million) by over €34 million, thereby continuing to demonstrate FCSP's ability to award more funding than planned.

Having risen in 2022 and 2023, actual allocations remained broadly stable in 2024. Mainly due to the appreciation of their listed component, total financial assets, valued at market prices, rose to €10.1 billion at 31 December 2024 (+21% compared with the prior year).



1. For information about the history, governing bodies and organisation of Fondazione Compagnia di San Paolo, and about the FCSP Group, see Section A of the recently published Multi-year Planning Document (MYPD) 2025-2028, which can be found at the following link: <https://www.compagniadisanpaolo.it/it/documenti-istituzionali/documenti-programmatici-pluriennali/>.

TABLE 1.1 ALLOCATIONS AND TOTAL ASSETS IN THE SIX YEARS FROM 2019-2024 (€ THOUSANDS)

AREAS	2019	2020	2021	2022	2023	2024
Total awarded*	172,296	168,364	158,671	183,519	193,134	189,148
Forecast budget	151,000	151,000	155,000	155,000	155,000	155,000
Assets	7,218,554	6,705,087	7,982,873	7,499,161	8,300,018	10,130,917

\* According to ACRI guidance, this value also includes the tax credits connected with the Fund to Combat Educational Poverty and the Digital Republic Fund, which amounted to €20,216,723 in 2024.





TABLE 1.2 BREAKDOWN OF ALLOCATIONS BY TARGET (€ THOUSANDS)

AREAS	2019	2020	2021	2022	2023	2024
Culture Goal	43,193	41,698	40,634	46,339	43,896	40,170
People Goal	78,779	72,766	67,772	78,522	85,212	88,118
Planet Goal	50,324	49,761	48,540	55,322	60,817	57,379
Planning, Research and Evaluation Department	-	4,002*	1,527	2,662	2,606	2,769
Impact Innovation Department	-	-	-	560	576	713
Implementation of the Strategic Plan		137	97	114	27	
TOTAL AWARDED**	172,296	168,364	158,670	183,519	193,134	189,148
Special funds for voluntary work under Italian law 266/91 and the third-sector code	6,771	4,175	7,188	6,083***	6,697	52,724
Number of contributions from budgetary resources	797	1,086	1,049	1,478	1,244	1,144

\* According to ACRI guidance, this value also includes the tax credits connected with the Fund to Combat Educational Poverty and the Digital Republic Fund, which amounted to €20,216,723 in 2024.

\*\* The 2020 figure also includes contributions to Associazione di Fondazioni e di Casse di Risparmio (ACRI), which were no longer the Department's responsibility in 2021.

\*\*\* The difference with respect to the 2022 annual report is attributable to a supplementary contribution pursuant to art. 62, para. 11 of legislative decree 117/2017.

The table below summarises the grant-making activity of the three Goals and their 14 Missions in 2024. These are complemented by the grant-making activity, albeit more modest, undertaken by the Planning, Research and Evaluation Department and the Impact Innovation Department, which help support specific initiatives, cross-cutting projects and the implementation of the Strategic Plan.

It should also be noted that in 2024, as in the previous two-year period, the Culture Goal allocated €9.9 million outside of the budget assigned to the Missions, to supporting several strategic cultural bodies in the catchment area.





TABLE 1.3 GRANT-MAKING ACTIVITY BY GOAL AND MISSION

SECTOR	AMOUNT AWARDED		INTERVENTIONS	
	euro	%	n.	%
Culture Goal	40,169,800	21.2%	556	48.6%
Building capacity to attract	9,983,200	5.3%	150	13.1%
Developing skills	3,945,000	2.1%	68	6.0%
Preserving beauty	7,863,600	4.2%	63	5.4%
Encouraging active participation	8,478,000	4.5%	265	23.2%
Support for strategic cultural bodies	9,900,000	5.2%	10	0.9%
People Goal	88,117,857	46.6%	296	25.9%
Reinventing dwelling systems and regenerating neighbourhoods	4,840,500	2.6%	34	3.0%
Promoting decent work	21,678,962	11.5%	29	2.5%
Educating for collective development	33,928,558	17.9%	103	9.0%
Rediscovering community	22,369,097	11.8%	64	5.6%
Working together for inclusion	5,300,740	2.8%	66	5.8%
Planet Goal	57,379,200	30.3%	263	23.0%
Harnessing the value of research	26,674,900	14.1%	90	7.9%
Boosting innovation	12,713,000	6.7%	65	5.7%
Promoting well-being	2,695,000	1.4%	16	1.4%
Fostering international opportunities	10,247,000	5.4%	33	2.9%
Protecting the environment	5,049,300	2.7%	59	5.1%
Planning, Research and Evaluation Department	2,768,668	1.5%	24	2.1%
Impact Innovation Department	712,724	0.4%	5	0.4%
TOTAL	189,148,249	100%	1,144	100%

In the concisest possible terms, the €189 million paid out by FCSP enabled the Foundation to support 1,144 initiatives in the course of 2024. The supported initiatives were spread between the Culture Goal (49%), the People Goal (26%) and the Planet Goal (23%). From a financial point of view, the People Goal accounts for 47% of total funding, followed by

the Planet Goal (30%) and the Culture Goal (21%). Lastly, the Impact Innovation Department and the Planning, Research and Evaluation Department cover approximately 2% of the projects, in terms of both their number and the amount awarded.

GRAPH 1.1 AMOUNT AWARDED AND PROJECTS APPROVED IN 2024

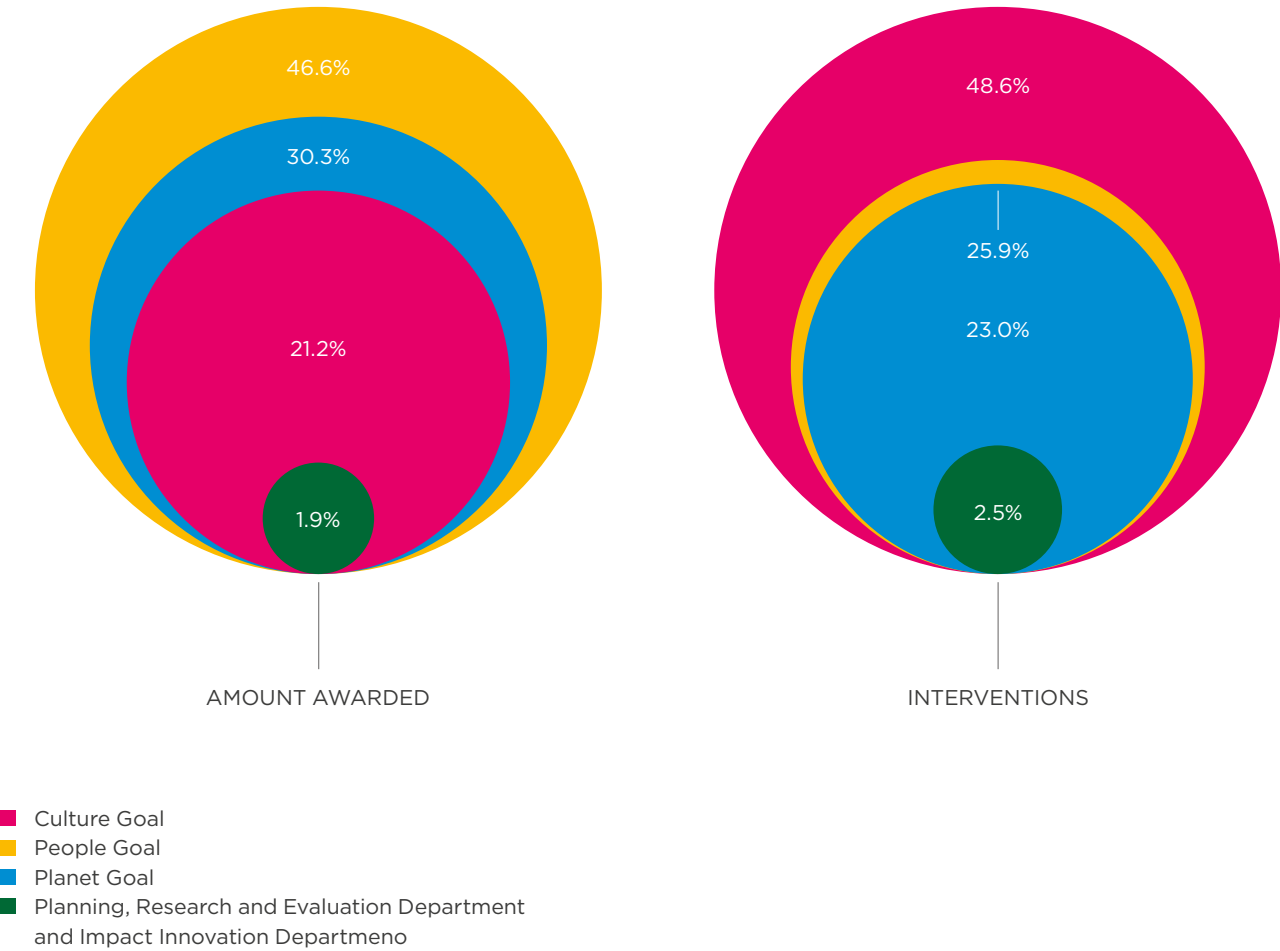






TABLE 1.4 INTERVENTIONS AND GRANT AWARDS IN 2024 COMPARED WITH THE PRIOR YEAR

SECTOR	AMOUNT AWARDED		PRIOR YEAR		INTERVENTIONS		PRIOR YEAR	
	euros	%	euros	%	n.	%	n.	%
Culture Goal	40,169,800	21.3%	43,896,192	22.7%	556	48.8%	588	47.3%
People Goal	88,117,857	46.6%	85,212,104	44.1%	296	25.9%	357	28.7%
Planet Goal	57,379,200	30.3%	60,816,611	31.5%	263	23.0%	264	21.2%
Planning, Research and Evaluation Department	2,768,668	1.5%	2,605,654	1.4%	24	2.1%	31	2.5%
Impact Innovation Department	712,724	0.4%	603,569	0.4%	5	0.3%	4	0.3%
TOTAL	189,148,249	100%	193,134,129	100%	1,144	100%	1,244	100%

TABLE 1.5 FUNDING: PAYMENTS

SECTOR	GRANTS ATTRIBUTABLE TO 2024		BREAKDOWN OF GRANTS FOR PRIOR YEARS		TOTAL GRANTS 2024		TOTAL FUNDING PRIOR YEAR	
	projects	euros	projects	euros	projects	euros	projects	euros
Culture Goal	381	16,550,824	712	22,186,522	1,089	38,737,346	1,091	42,110,450
People Goal	172	18,627,019	591	44,491,853	761	63,054,283	717	64,633,738
Planet Goal	124	26,730,584	448	28,128,844	567	54,730,616	493	51,318,037
Planning, Research and Evaluation Department	20	1,720,488	18	489,174	37	2,209,661	42	2,444,763
Impact Innovation Department	-	-	1	610,000	1	610,000	3	494,640
Implementation of the Strategic Plan	1	10,000	2	18,415	3	28,415	5	26,796
Grant-making and programmes prior to 2020	-	-	173	9,281,078	173	8,575,135	330	16,299,820
TOTAL	698	63,638,915	1,945	104,596,49	2,631	167,336,06	2,681	177,449,32





### 1.3 Scale of interventions

While the total amount of funding awarded has remained broadly stable, the number of interventions supported has fallen by about 8% compared with 2023. In terms of scale, the €1-10 million bracket accounts for the largest share of funding awarded in 2024, amounting to 36%. The €10,000 to 50,000 bracket, however, accounts for the largest share of projects by

number (46%), although this is down slightly on the previous year's figure (49%). As for changes in allocation trends over the four-year period, the share of allocations in the €50,000 to 500,000 bracket has fallen (from 34% in 2021 to 28% in 2024), while those in the €1-10 million bracket are now rising again, after a downturn in the previous two-year period.

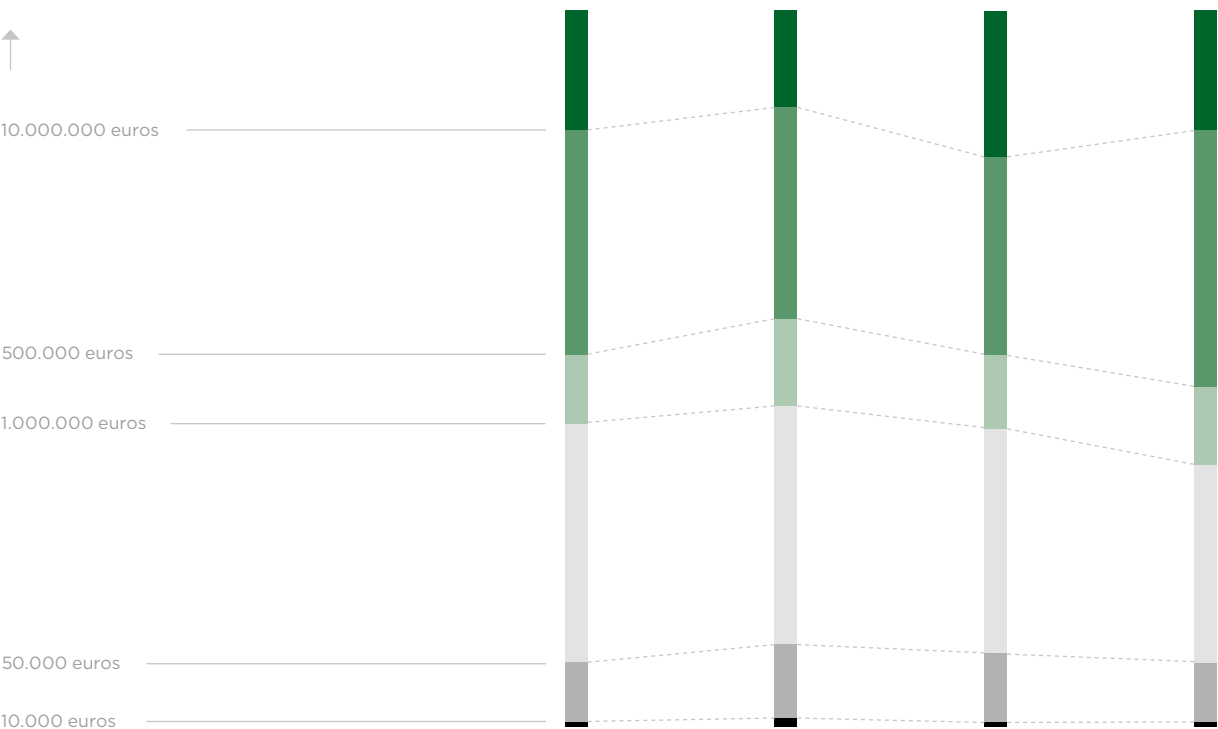
TABLE 1.6 ALLOCATIONS BY SIZE CLAS

SIZE CLASS	AMOUNT AWARDED		INTERVENTIONS PRIOR YR.		INTERVENTIONS		AMOUNT AWARDED PRIOR YR.	
	euros	%	euros	%	n.	%	n.	%
Up to 10,000	1,414,7	0.7%	1,358,3	0.7%	231	20.2%	211	16.9%
10,000.01 to 50,000	15,242,7	8.1%	17,739,9	9.2%	529	46.2%	606	48.8%
50,000.01 to 500,000	52,556,1	27.8%	61,015,7	31.6%	325	28.4%	373	30.0%
500,000.01 to 1,000,000	21,085,1	11.1%	20,680,0	10.7%	29	2.5%	29	2.3%
1,000,000.01 to 10,000,000	67,689,2	35.8%	53,296,5	27.6%	28	2.5%	22	1.8%
Over 10,000,000	31,160,3	16.5%	39,043,7	20.2%	2	0.2%	3	0.2%
<b>TOTAL</b>	<b>189,148,2</b>	<b>100%</b>	<b>193,134,1</b>	<b>100%</b>	<b>1,144</b>	<b>100%</b>	<b>1,244</b>	<b>100%</b>

◀ GRAPH 1.2 INTERVENTIONS BY SIZE CLASS, 2024



GRAPH 1.3 ALLOCATIONS BY SIZE CLASS, LONG-TERM CHANGE IN AMOUNT AWARDED (THOUSANDS OF €)



SIZE CLASS	2021		2022		2023		2024	
	euros	%	euros	%	euros	%	euros	%
Up to 10,000	1,192,2	0.8%	1,937,3	1.1%	1,358,3	0.7%	1,414,7	0.7%
10,000.01 to 50,000	12,442,3	7.8%	19,611,4	10.7%	17,739,9	9.2%	15,242,7	8.1%
50,000.01 to 500,000	53,089,2	33.5%	60,428,0	32.9%	61,015,7	31.6%	52,556,1	27.8%
500,000.01 to 1,000,000	15,732,5	9.9%	23,244,6	12.7%	20,680,0	10.7%	21,085,2	11.1%
1,000,000.01 to 10,000,000	49,698,1	31.3%	53,142,4	29.0%	53,296,5	27.6%	67,689,2	35.8%
Over 10,000,000	26,516,6	16.7%	25,155,8	13.7%	39,043,7	20.2%	31,160,3	16.5%
TOTAL	158,670,9	100%	183,519,5	100%	193,134,1	100%	189,148,2	100%



2021-2024	
euros	%
5,882,5	0.8%
65,036,4	9.0%
227,089,1	31.3%
80,742,3	11.1%
223,826,1	30.9%
121,876,5	16.8%
724,452,8	100%



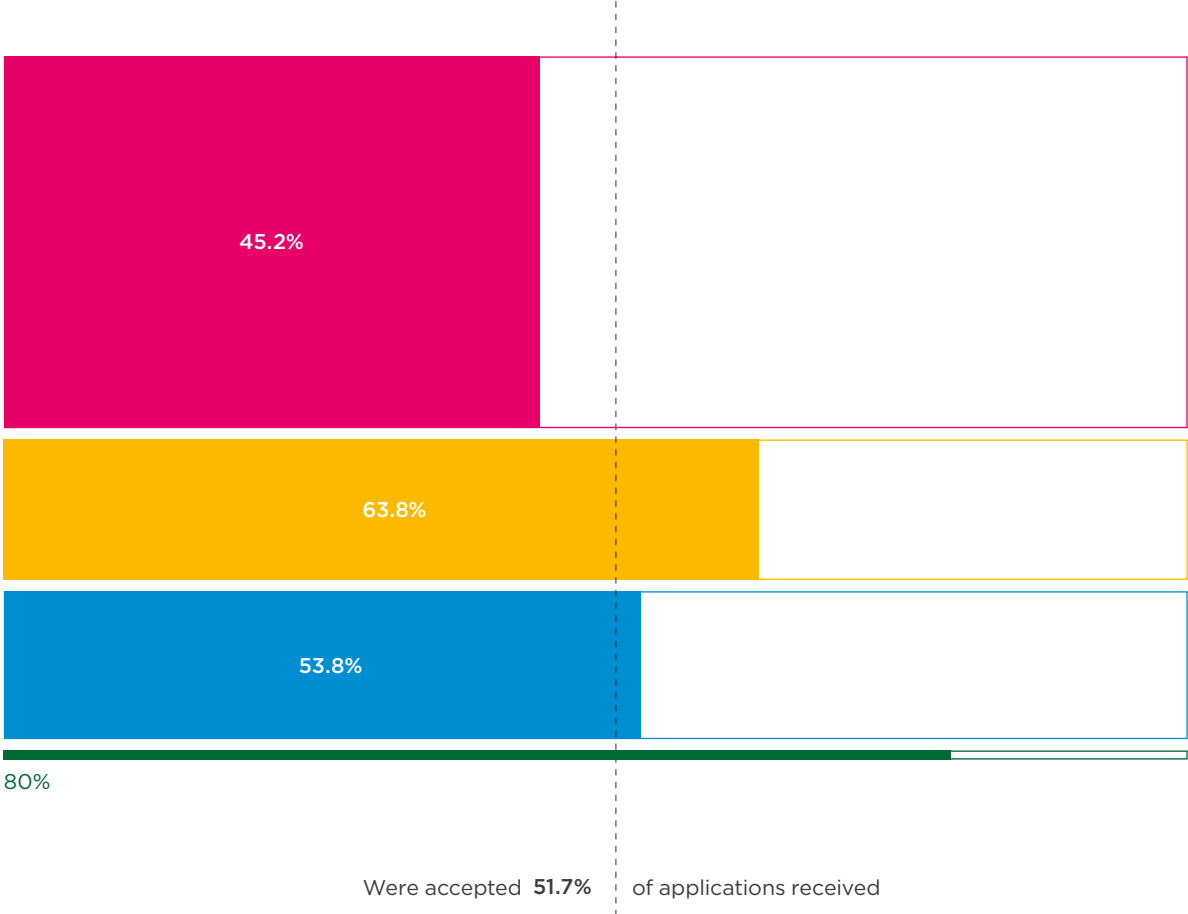
1.4 Applications received and applications accepted

FCSP accepted 1,144 funding applications in 2024, equating to 51.7% of the total number received. In 2023, by contrast, 65% of applications were accepted.

TABLE 1.7 APPLICATIONS BY SECTOR

SECTOR	APPLICATIONS RECEIVED				✓ APPLICATIONS ACCEPTED			
	Projects		Amount applied for		Projects		Amount awarded	
	n.	%	euros	%	n.	%	euros	%
Culture Goal	1,229	55.5%	63,447,315	41.5%	556	48.8%	40,169,800	21.3%
People Goal	464	21.0%	34,412,439	22.5%	296	25.8%	88,117,857	46.6%
Planet Goal	489	22.1%	53,716,704	35.1%	263	23.0%	57,379,200	30.3%
Planning, Research and Evaluation Department	30	1.4%	1,279,000	0.8%	24	2.1%	2,768,668	1.5%
Impact Innovation Department	-	-	-	-	5	0.3%	712,724	0.3%
Total	2,213	100%	152,896,183	100%	1,144	100%	189,148,249	100%

GRAPH 1.4 PROJECT APPLICATIONS ACCEPTED BY SECTOR OF EXPENDITURE



- ✓ X
- Culture Goal
  - People Goal
  - Planet Goal
  - Planning, Research and Evaluation Department



1.5 Type of interventions

Although all falling into the general category of non-repayable grants, the resources awarded by FCSP are divided across various forms of support. Table 9 shows a breakdown of resources by traditionally used categories of intervention. In line with the approach taken in the Annual Report 2023, FCSP’s grants to the Digital Republic Fund and the National Fund to Combat Juvenile Educational Poverty have been classified as “calls for proposals”, despite the fact they are formally awarded to the two social enterprises responsible for managing the funds. Totalling over €26 million, these resources will be assigned by the recipient social enterprises to the beneficiary bodies by means of calls for proposals (see the FCSP website for further information about the [Digital Republic Fund](#) and the [National Fund to Combat Juvenile Educational Poverty](#)).

Compared with the previous year, there has been a significant increase in funding for protocols of understanding and agreements, including the new agreement with the Italian Institute of Artificial Intelligence for Industry (AI4I) and the agreements reached in 2024 with public bodies involved in various ways in projects connected with the redevelopment of the Cavallerizza Reale in Turin and the Città dell'Educazione (Education City) programme.

Overall, calls for proposals still represent FCSP’s main channel of support. Recourse to speculative applications, however, fell from 21.7% in 2023 to 17.8% in 2024.

Lastly, the resources allocated to FCSP’s auxiliary and co-governed bodies have remained broadly stable, because they originate from multi-year agreements that are not subject to changes over the years.

TABLE 1.8 PROJECTS AND GRANTS BY TYPE OF INTERVENTION

PROJECTS BY TYPE OF FUND	GRANTS AWARDED		FUNDING AWARDED, PRIOR YR.	
	euros	%	euros	%
Grant-making	33,698,304	17.8%	41,900,192	21.7%
Co-governed bodies, membership contributions	15,607,605	8.3%	13,830,391	7.2%
Auxiliary bodies	31,306,855	16.6%	31,389,979	16.3%
Calls for proposals	49,082,011	25.9%	53,330,168	27.6%
Protocols of understanding and agreements	30,335,699	16.0%	20,320,781	10.5%
Own programmes and operational projects	29,117,774	15.4%	32,362,616	16.8%
TOTAL	189,148,248	100%	193,134,128	100%



1.6 Recipients of resources by legal form

The Foundation's internal regulations governing institutional activities establish the types of legal entities to which FCSP can award grants. In line with previous years, foundations accounted for a substantial share of the funding awarded in 2024 (51.9%). These were mainly foundations of an operational or managerial nature, such as theatres, museums and health organisations, in addition to FCSP's auxiliary bodies, which are legally classified as foundations.

They are followed by associations of various types, which represent the largest category of legal entity in terms of the number of projects supported (45.1%). Other major beneficiaries are municipal administrations, to which FCSP awarded 10.3% of its funding in 2024, in line with the previous year.

GRAPH 1.5 MAIN BENEFICIARIES IN 2024

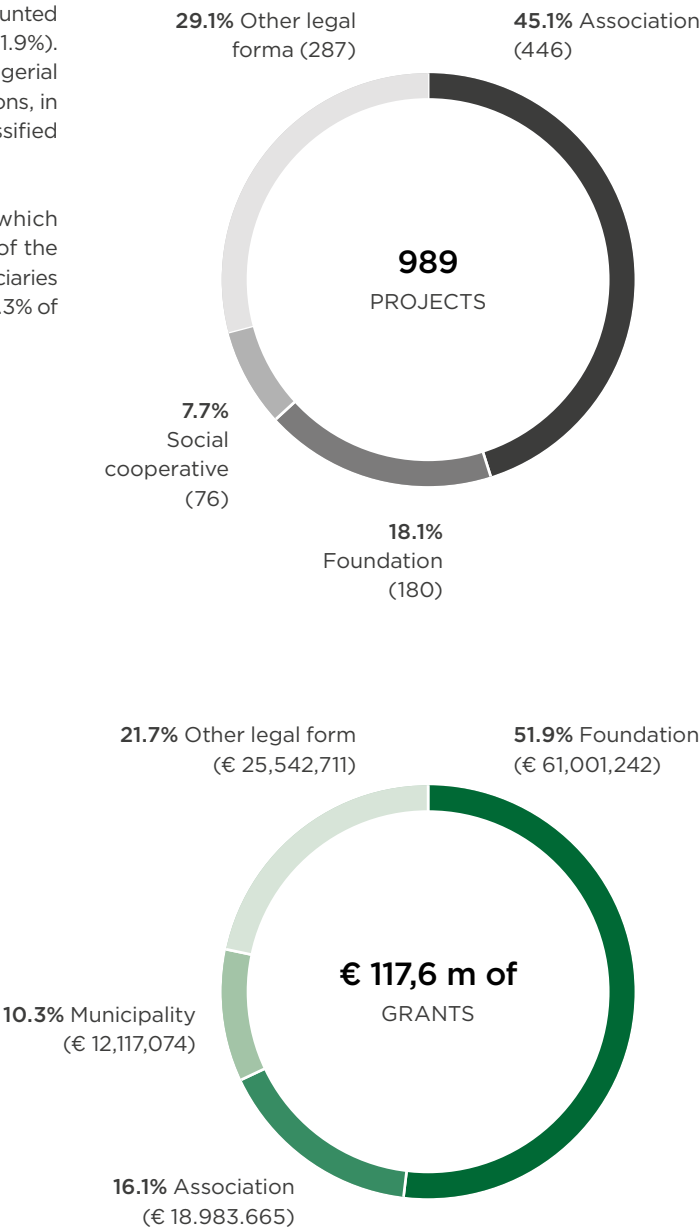


TABLE 1.9 BREAKDOWN OF BENEFICIARIES BY LEGAL FORM AND CATEGORY

BENEFICIARIES BY LEGAL FORM	PROJECTS		GRANTS AWARDED	
	n.	%	euros	%
Other cooperative	1	0.1%	10,000	0.0%
Other non-territorial public body	10	1.0%	2,597,000	2.2%
Other territorial public body	8	0.8%	824,300	0.7%
Association	446	45.1%	18,983,665	16.1%
ATS-ASL - Social care/health organisation - Hospital/Healthcare provider	6	0.6%	830,000	0.7%
Committee	4	0.4%	60,000	0.1%
Municipality	63	6.4%	12,117,074	10.3%
Consortium of social cooperatives	2	0.2%	885,000	0.8%
Non-profit consortium	6	0.6%	253,000	0.2%
Social cooperative	76	7.7%	2,223,174	1.9%
Ecclesiastical/religious body	37	3.7%	2,258,238	1.9%
Foundation	180	18.1%	61,001,242	51.9%
Social Enterprise	31	3.1%	1,187,800	1.0%
Ministry, peripheral bodies	2	0.2%	90,000	0.1%
Supranational organisations	3	0.3%	800,000	0.7%
Region	4	0.4%	220,000	0.2%
Mutual aid society	1	0.1%	20,000	0.0%
Public university	58	5.9%	10,319,199	8.8%
Other	51	5.2%	2,965,000	2.5%
TOTAL	989*	100%	117,644,692*	100%

N.B. The above breakdown reflects the list of legal forms to choose from on Compagnia's online application platform, which appear alongside the group of operational projects managed directly by Compagnia.

\* 156 projects and €71.5 million have been subtracted from the number of projects and the funding awarded respectively, on the grounds that their formal beneficiary is FCSP itself. The reason for which the Foundation is the beneficiary of such a large number of resources lies in the fact that provisions are set aside for two-stage calls for proposals (where no winner has yet been identified at the time of approval), in addition to the fact that FCSP carries out numerous projects of its own and whose final recipient is not yet defined at the time of approval. These sums are therefore reported under the caption "Compagnia di San Paolo, operational projects and provisions" until the type of recipient is identified.





1.7 Geographical distribution of funding

There were some changes to the geographical distribution of FCSP's grants and projects in 2024 compared with the previous year. Although the Metropolitan City of Turin remains the leading destination for FCSP's resources, the number of projects located in this area has fallen (to 60.9% from 66.6% the previous year), in the face of an increase in the number of projects implemented in other parts of Piedmont (18.1% as against 15.8% the previous year).

In terms of funding, the figure for the Municipality of Turin is over-estimated as a result of provisions set aside by FCSP: in these cases, the resources are not allocated to the geographical areas in which the projects are to be carried until the respective grants are formally awarded to their actual beneficiaries. It should also be noted that the Municipality of Turin is the home of the majority of venues and actors, such as universities, major museums and large hospitals, that fulfil important functions for the entire region. Compared with the previous year, Liguria

has seen an increase in resources awarded, particularly in the provinces (from 0.8% to 1.7%), but also in the Metropolitan City of Genoa (+0.3 percentage points), likely due to the implementation of the Città dell'Educazione (Education City) Programme. Outside North-West Italy, lastly, Southern Italy has seen a decline in funding (having received 1% of the total amount awarded by FCSP in 2024), whereas the share of resources allocated to projects outside Italy tripled in 2024, to reach a share of 1.2%.

GRAPH 1.6 GEOGRAPHICAL DISTRIBUTION OF PROJECTS IN PIEDMONT AND LIGURIA (AS A % OF THE TOTAL PROJECTS SUPPORTED)

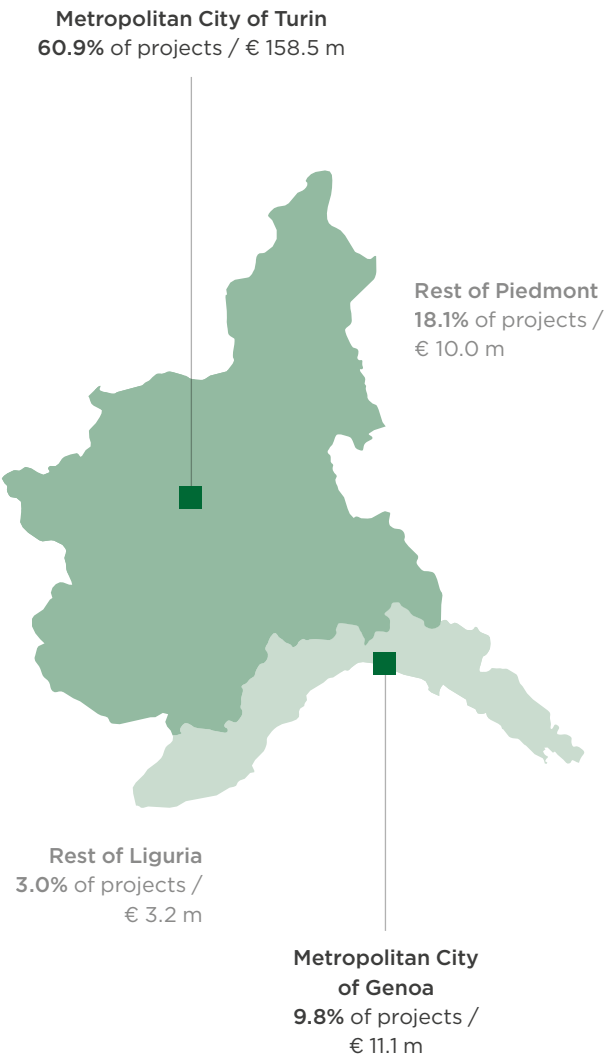


TABLE 1.10 BREAKDOWN BY GEOGRAPHICAL AREA

GEOGRAPHICAL AREA	✓ APPLICATIONS ACCEPTED				→ ✓ APPLICATIONS ACCEPTED, PRIOR YEAR			
	Project		Amount applied for		Project		Amount applied for	
	n.	%	euros	%	n.	%	euros	%
Municipality of Turin	597	52.2%	152,491,665	80.6%	712	57.2%	151,848,670	78.6%
Metropolitan City of Turin (excluding the Municipality of Turin)	101	8.8%	6,003,474	3.2%	116	9.3%	9,467,294	4.9%
Other provinces in Piedmont	207	18.1%	10,052,500	5.3%	197	15.8%	10,676,366	5.5%
Valle d'Aosta	12	1.0%	425,000	0.2%	14	1.1%	568,000	0.3%
Metropolitan City of Genoa	112	9.8%	11,131,879	5.9%	106	8.5%	10,713,218	5.6%
Other provinces in Liguria	40	3.5%	3,171,064	1.7%	37	3.0%	1,525,686	0.8%
Rest of Northern Italy	29	2.5%	763,668	0.4%	24	1.9%	1,382,400	0.7%
Central Italy	18	1.6%	871,000	0.5%	18	1.5%	1,660,654	0.9%
Naples, Southern Italy and the islands	13	1.1%	1,895,000	1.0%	6	0.5%	4,542,341	2.4%
Outside Italy	15	1.3%	2,343,000	1.2%	14	1.1%	749,500	0.4%
TOTAL	1,144	100%	189,148,250	100%	1,244	100%	193,134,129	100%

N.B. FCSP's provisions are included in the resources formally associated with the Municipality of Turin.



TABLE 1.11 SUMMARY AND RECONCILIATION OF ALLOCATIONS APPROVED AND GRANTS DISBURSED IN 2024

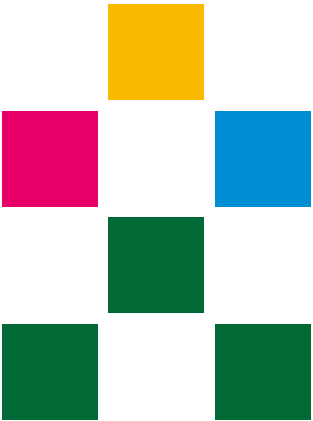
TYPE	BALANCE AT 01/01/2024	+ INCREASES			— DECREASES				BALANCE AT 31/12/2024
		Provisions	Redirections	Total increases	UUsage from 2024 approvals	Usage from prior year approvals	Redirections	Total decreases	
Sectors under former structure	28,857,761	-	712,724	712,724	10,000	9,300,102	2,459,365	11,769,467	17,801,018
Culture Goal	46,139,069	36,400,000	3,769,800	40,169,800	16,550,824	22,186,522	418,481	39,155,827	47,153,041
People Goal	104,606,767	52,400,000	22,389,906	74,789,906	31,954,970	44,491,853	1,095,325	64,214,197	115,182,477
Planet Goal	81,625,397	44,700,000	26,007,151	70,707,151	13,402,632	28,128,844	1,476,934	56,336,362	95,996,187
Planning, Research and Evaluation Department	711,304	1,488,668	1,280,000	2,768,668	1,720,488	489,174	5,044	2,214,705	1,265,267
Total grants awarded	261,940,298	134,988,668	54,159,581	189,148,249	63,638,915	104,596,495	5,455,148	173,690,558	277,397,989
Grant stabilisation fund	335,009,170	24,990,830	-	24,990,830	-	-	-	-	360,000,000
Funds for grant-making in key sectors	198,366,198	195,000,000	10,562,693	205,562,693	-	-	152,098,415	152,098,415	251,830,476
of which Operational Planning Fund	135,000,000	135,000,000	-	135,000,000	-	-	135,000,000	135,000,000	135,000,000
of which funds pending earmarking	63,366,198	60,000,000	10,562,693	70,562,693	-	-	17,098,415	17,098,415	116,830,476
Other funds	52,192,155	2,071,334	783,000	2,854,334	-	-	497,469	497,469	54,549,019
Contributions from third parties for institutional purposes	26,736,831	-	4,908,532	4,908,532	646,400	1,043,404	520,446	2,210,249	29,435,113
of which third-party funds for joint projects	944,821	-	1,375,331	1,375,331	194,400	164,547	5,063	364,010	1,956,141
of which bequests and onerous donations	25,792,010	-	3,533,201	3,533,201	452,000	878,856	515,383	1,846,239	27,478,972
Grant-making fund pursuant to art. 1 para. 47 of law 178/2020	79,748,970	50,854,804	-	50,854,804	-	-	17,440,000	17,440,000	113,163,774
Voluntary work fund	6,697,457	8,873,223	-	8,873,223	7,657,543	-	-	7,657,543	7,913,136





1.8 Alignment of grants with Sustainable Development Goals (SDGs)

In the course of 2024, FCSP allocated 52% of its resources to projects associated with SDG 4 (Quality education), SDG 8 (Decent work and economic growth) and SDG 11 (Sustainable cities and communities).



€ 104,6 m

PERCENTAGE OF FUNDING AWARDED IN 2024

GRAPH 1.7 BREAKDOWN OF FUNDING AWARDED BY SDG

These percentages were calculated on the basis of total funding allocated to Sustainable Development Goals, which amounted to €104,566,542 in 2024.

Overview  
of institutional  
activity

List of  
Beneficiaries

Sustainable Development  
Goal

Amount awarded (€)  
% of total

No poverty	10.1 mln 9.7%
Zero hunger	0.9 mln 0.9%
Good health and well-being	7.1 mln 6.8%
Quality education	23.6 mln 22.6%
Gender equality	2.2 mln 2.1%
Clean water and sanitation	0.1 mln 0.1%
Affordable and clean energy	1.6 mln 1.5%
Decent work and economic growth	15.8 mln 15.1%
Industry, innovation and infrastructure	7.8 mln 7.5%
Reduced inequalities	6.9 mln 6.6%
Sustainable cities and communities	14.9 mln 14.3%
Responsible consumption and production	2.5 mln 2.4%
Climate action	2.8 mln 2.7%
Life below water	0.4 mln 0.4%
Life on land	1.3 mln 1.2%
Peace, justice and strong institutionse	2.8 mln 2.7%
Partnerships for the goals	3.6 mln 3.4%





## Part 2

# Calls for proposals and Guidelines in 2024



2.

## 2. Calls for proposals and Guidelines in 2024

Within the framework of the ACRI-MEF Protocol that has been in force since 2015 and identifies calls for proposals as the standard grant-making tool for foundations of banking origin, FCSP consolidated its use of calls for proposals in 2024 to allocate a significant share of its resources, thereby ensuring transparency, competitiveness and impact-driven design. The table below shows details of the grant-making activity carried out by means of calls for proposals over the year, divided by strategic goal and complemented, in many cases, by innovative instruments added to the “tool-kit” by the Multi-Year Planning Document (MYPD) 2021-2024.

A total of over 30 calls for proposals were launched, spread across the Culture, People and Planet Goals and the inter-Goal “Next Generation You” initiative, for total funding of more than €23 million . A wide range of different entities took part, submitting over 1,500 applications in total, with the average success rate (number of applications accepted out of the number submitted) varying considerably according to the type and scale of the call.

2. This total does not include the *Digital Republic* or the *National Fund to Combat Educational Poverty* calls for proposals, because they are recorded among calls in the type of intervention (table 1.8).

TABL E 2.1 CALLS FOR PROPOSALS PUBLISHED IN 2024

TITLE OF CALL		NO. OF CANDIDATES	NO. OF WINNERS	AMOUNT AWARDED (€)	CAPACITY BUILDING	TWO-STAGE CALL
Culture Goal						
Territori in Luce (local communities in the spotlight) 2024 call for proposals		73	17	<div></div> € 1,000,000	✓	×
Guidelines for contemporary culture projects		127	70	<div></div> € 3,218,000	×	×
Guidelines for digital transformation in the cultural arena		25	13	<div></div> € 845,000	×	×
Guidelines for training and career development in the cultural sector		39	25	<div></div> € 705,763	✓	×
Cultura per Crescere (culture for growth) call for proposals		13	13	<div></div> € 530,000	✓	✓
SparkZ call for proposals	Stage 1	159	115	<div></div> € 380,000	✓	✓
	Stage 2		under preliminary examination			
SPACE_24 call for proposals – Stage 1		83	59	<div></div> € 687,000	×	✓
Partecipazione al Centro (participation at the forefront) call for proposals		43	24	<div></div> € 400,000	×	×
Guidelines for collaborative practices for active civic participation 2024		85	34	<div></div> € 582,000	×	×
Guidelines on support for schools of politics 2024		52	28	<div></div> € 468,000	×	×
Guidelines on participatory festivals 2024		135	51	<div></div> € 772,000	×	×
PRIMA call for proposals		24	9	<div></div> 1 € ,915,000	✓	✓
People Goal						
CAP 18-35: Casa, Autonomia, Prospettive per le nuove generazioni (homes, independence and prospects for the new generations)		under preliminary examination	under preliminary examination	<div></div> € 1,100,000	✓	✓
Piemonte Africa Sub Sahariana call for proposals (in collaboration with the Region of Piedmont)		25	14	<div></div> € 150,000	✓	✓
RiSalto call for proposals - Educational systems and pathways for harmonious co-existence and discovering new passions		23	14 (+4 conditionally accepted)	<div></div> € 1,384,437	✓	×
Planet Goal						
Evoluzioni 2024 (evolutions)	Stage 1	52	22	<div></div> € 298,890	✓	✓
	Stage 2		under preliminary examination			
Sane Abitudini (healthy habits)		136	50	<div></div> € 690,000	×	×
Sportivi per Natura (naturally sporty), 2 <sup>nd</sup> edition		69	19	<div></div> € 869,000	×	×
Geopolitica e Tecnologia (geopolitics and technology) call for proposals 2025, 2 <sup>nd</sup> edition		39	under preliminary examination	<div></div> € 500,000	×	×
vEiColo – support for harnessing the value of research	Line 1	34	18	<div></div> € 633,500	✓	×
	Line 2	33	16			
PoC Instrument call for proposals (in the three-year period 2022-2024)		145	88	<div></div> € 494,400	×	×
TRAPEZIO call for proposals - Paving the way to research excellence and talent attraction, 2 <sup>nd</sup> edition	Line 1 - Supporting competitive research	39	15	<div></div> € 1,230,000	×	×
	Line 2 - MSCA Seal of Excellence	33	6	<div></div> € 1,840,020	×	×
Simbiosi 2023 (symbiosis) - Together with nature for the future of the planet		76	15	<div></div> € 2,973,000	×	×
Re:azioni (Re:actions) – 2 <sup>nd</sup> edition		103	27	<div></div> € 1,100,000	×	×
Inter-Goal initiative						
Next Generation You - 3 <sup>rd</sup> edition	Stage 1	134	61	<div></div> € 2,769,400	✓	✓
	Stage 2		41			





## Part 3

# Next Generation calls for proposals

and their evolution



3.

# Next Generation calls for proposals and their evolution

## 3.1 Next Generation You: four years of organisational development for the Third Sector

The third sector is an engine of solidarity, development and resilience in Italy, which channels civic and social energies into fulfilling real needs, with creativity, flexibility and speed. Its identity as the “third pillar” of society has a value that needs to be supported not only with economic resources but also by strengthening intangible assets, such as organisational and managerial performance, which play a key role in imagining and designing the future.

On the basis of this, FCSP has gradually developed its approach to supporting third-sector bodies, by shifting the focus away from projects and onto processes. This has involved investing in the organisational restructuring and “product” and “process” innovation of the bodies supported by the Foundation, with a view to steadily strengthening their economic and financial sustainability, by diversifying their income streams and optimising their processes, to boost their attractiveness as philanthropic partners and ultimately equip them to pursue their social mission more effectively and efficiently.

FCSP has gradually developed this approach, starting from a trial initiative focused on social enterprises, based on the 2018 SeedSocial Enterprises, Efficiency&Development call for proposals. The first edition fostered the formation and development of these entities, while the second encouraged strategic, managerial and organisational changes, by means of organisational development processes. The mechanism introduced by the Seed call for proposals was then extended to other types of third-sector bodies.

In line with this approach and the Foundation's role as an agent of sustainable development, FCSP added organisational development to its tool-kit, as part of its 2021-2024 strategic planning, and published the “Next Generation You” call for proposals. The aim of this three-year experimental initiative was to strengthen third-sector bodies organisationally, through a combination of streamlining and growth, while promoting innovation, sustainability and independence. The ultimate goal was to boost their ability to generate development for their catchment areas, by creating widespread, lasting benefits. The process involved a large number of strategic consultants, to help organisations analyse their needs (stage 1 of the call for proposals) and draw up and implement their multi-year organisational development plans (stage 2).



GRAPH 3.1 APPLICATIONS SUBMITTED AND SELECTED AND GRANTS AWARDED ACROSS THE THREE EDITIONS OF NEXT GENERATION YOU

Total 2021 - 2024

**502 bodies**

applied, of which selected

Phase 1 **317**

Phase 2 **207**

**€ 15,40 m**

Funding awarded by FCSP,  
of which **€ 10.52 m** for Phase 2

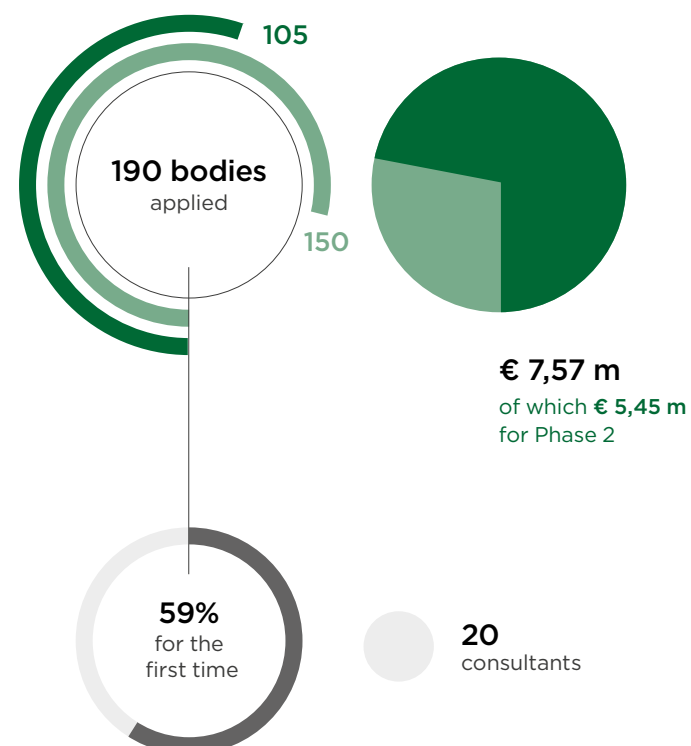
**Q\* 59%**

of selected bodies  
had never conducted  
an organisational  
analysis before

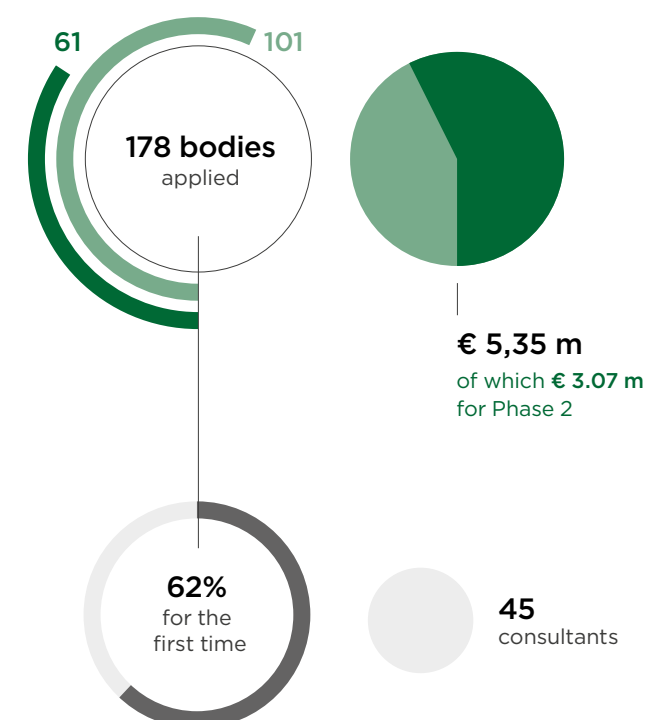
**51**

consultants  
or consulting  
centres involved

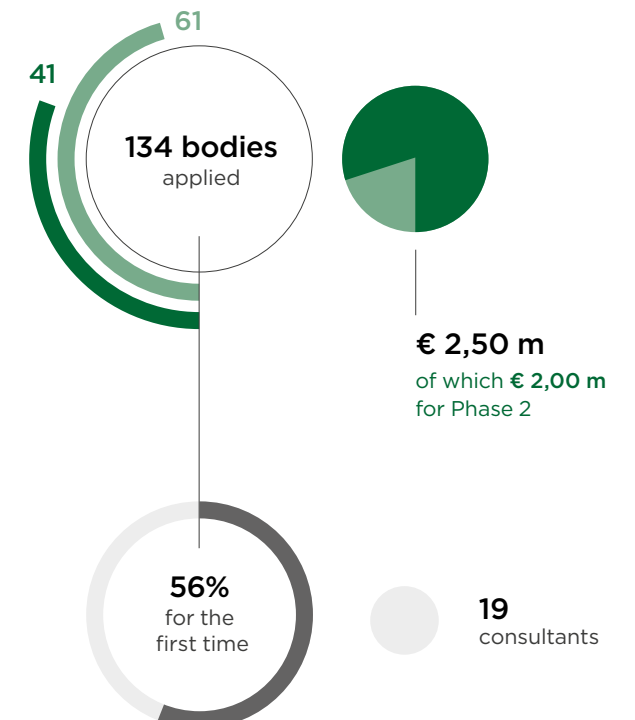
1<sup>st</sup> Edition 2021 - 2022



2<sup>nd</sup> Edition 2022 - 2023

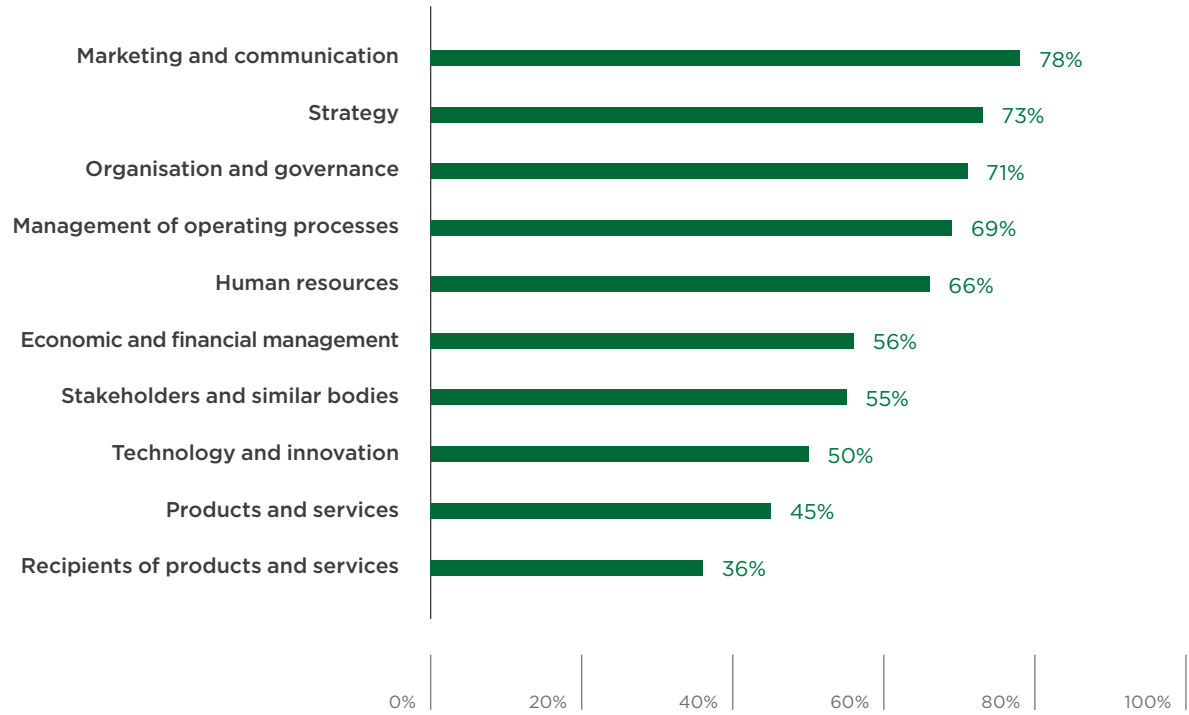


3<sup>rd</sup> Edition 2023 - 2024



The initiative required significant funding, and saw an investment of over €15 million across the three editions. FCSP’s staff body also provided ongoing support, by offering cross-cutting training and regular monitoring, so as to be able to take prompt action in the event of critical issues with the implementation of the plans. The call generated considerable interest, attracting over 500 applications across the three editions, thus highlighting the widespread need for organisational development among third-sector bodies. Moreover, 59% of the winning entities had never conducted an organisational analysis before, which illustrates how innovative this instrument is for the catchment area.

GRAPH 3.2 AREAS INVOLVED IN ORGANISATIONAL DEVELOPMENT PROCESSES



Source: Online application system (ROL).  
Note: percentages calculated out of the total number of bodies admitted t Stag 2 in the three editions of the call..

Focus on the 1<sup>st</sup> edition First results on completion of the cycle

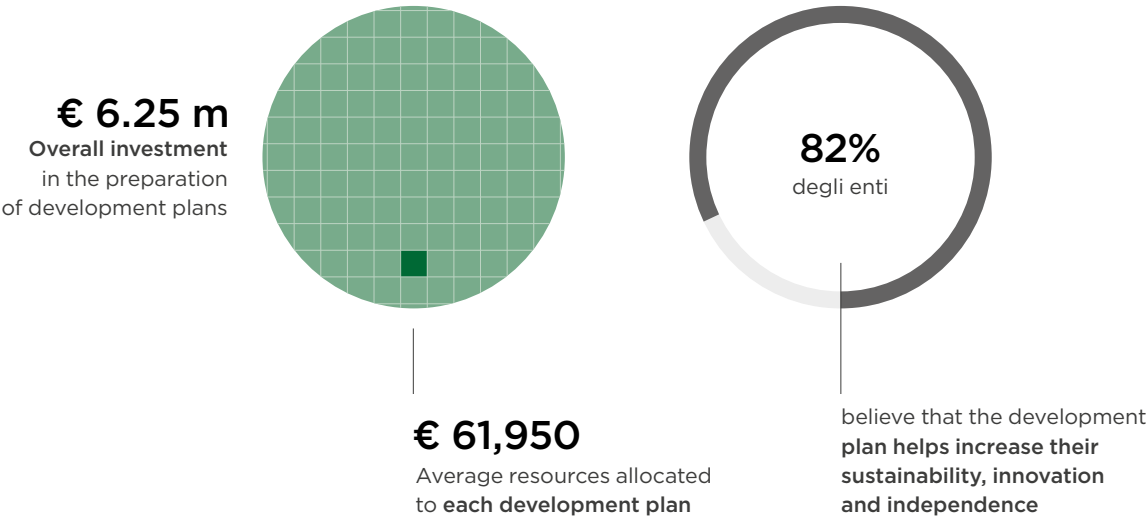
June 2024 saw the completion of the multi-year development plans of the beneficiary bodies selected in the first edition. A total of €6.25 million was mobilised, made up of FCSP’s grant and the beneficiary bodies’ co-funding. The completion of the cycle has yielded the first evidence of the effectiveness of the instrument, pending an impact assessment that FCSP has commissioned from a research organisation, in line with its evidence-based approach. The preliminary results suggest that 82% of participants believe that the organisational development plan put in place will contribute to the entity’s sustainability, capacity for innovation and economic and financial independence in the medium term. Lastly, the implementation of development plans also met expectations: 79% see the results they have achieved as significant compared with their initial goals, and a further 18% see them as partially significant.

Building on the lessons learned, FCSP has decided to continue its efforts, by opening a permanent, non-competitive line of intervention, in the form of the “Guidelines for the organisational development of the third sector 2024”.

The underlying strategy is the same: to boost the efficiency of organisational processes and the capacity to attract financial resources, thereby creating the right conditions for a more robust and innovative third sector. The aim is to enable bodies to operate with a medium-term perspective and respond more effectively to the needs of their communities.

This approach is particularly crucial at a time when the third sector and the social economy are being called upon to play an increasingly important role, working in synergy with public administrations, for-profit businesses and citizens. The intention is to gradually move towards a permanent, cross-cutting mechanism, so as to ensure that the transition “from projects to processes” culminates in structured, ongoing support for the organisational development of the bodies concerned.

GRAPH 3.3 INITIAL EVIDENCE OF THE EFFECTIVENESS OF THE INSTRUMENT



3.2 Next Generation We e Next Generation Schools: lo sviluppo organizzativo per la Pubblica Amministrazione



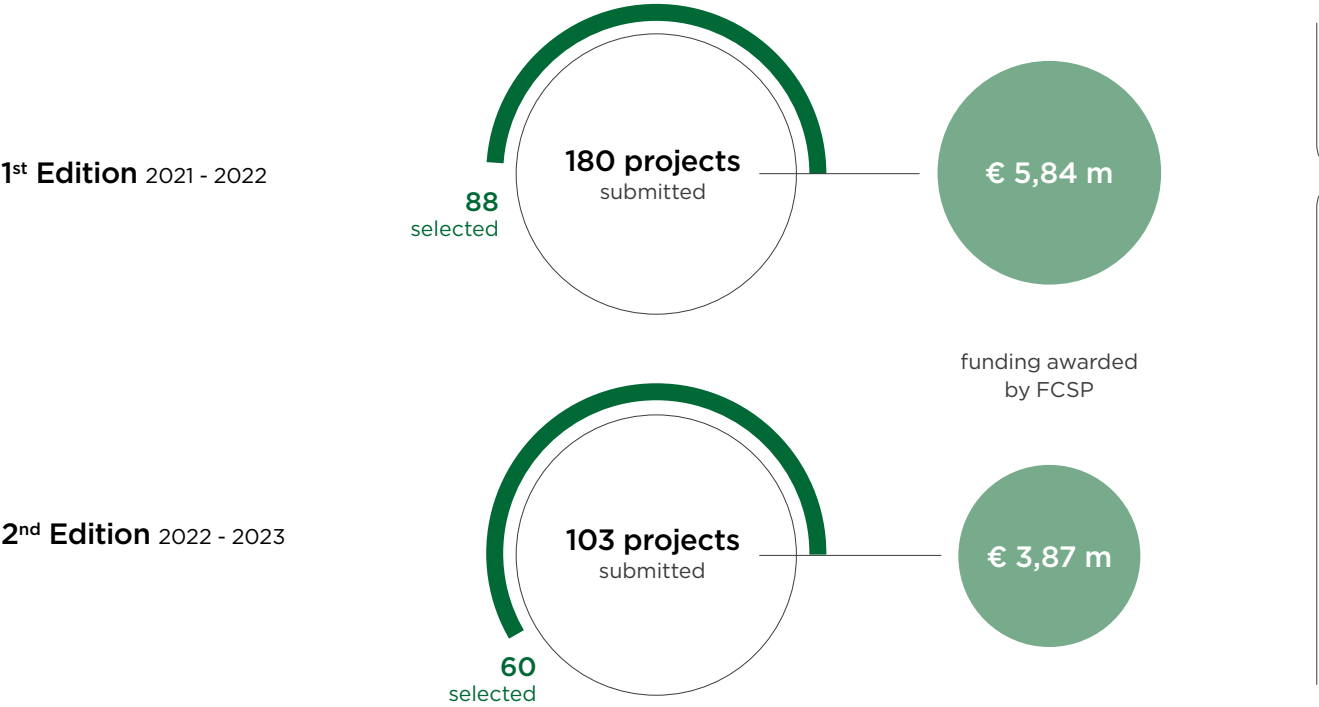
Over the past four years, FCSP has allocated substantial resources to capacity building for the Public Administration.

The Next Generation We call for proposals took a two-stage approach: initially, funding was allocated to the acquisition or insourcing of technical design skills, which play an essential role in competing successfully for PNRR (Italy's National Recovery and Resilience Plan) resources. The focus then shifted to staff training for local public bodies, in the form of webinars and specialist consulting, as well as a help-desk service to support the effective management and implementation of the funded projects.



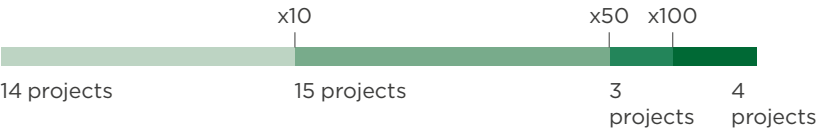
This latter means of intervention was also put into practice by the Next Generation Schools initiative, which, alongside the Pre-Schools and Infant Schools call for proposals, was aimed at local public bodies that had won PNRR funding for the renovation of existing infant schools or the construction of new ones, leveraging the expertise of local public bodies in terms of interdisciplinary and joint participation, in order to create innovative infrastructures that meet the needs of end-users.

GRAPH 3.4 APPLICATIONS SUBMITTED AND SELECTED AND GRANTS AWARDED ACROSS THE THREE EDITIONS OF NEXT GENERATION WE



RESULTS

- 36 local bodies won PNRR calls for proposals or other funding lines
- The “leverage” of the winning projects was distributed as follows



3<sup>rd</sup> Edition 2023 - 2024

MANAGING SUCCESS

603 participants in training courses + 50 local government bodies involved in training

A total of  
**€ 154.3 m**  
of financial resources  
was raised by the winning projects







## Part 4

# FCSP Goals and Missions:

institutional activity 2024





Goals  
and Missions

List of  
Beneficiaries

Goals  
and Missions

# Culture Goal.

- 1 Building Capacity to Attract Mission4
- 2 Developing Skills Mission
- 3 Preserving Beauty Mission
- 4 Encouraging Active Participation Mission

### The Culture Goal and its Missions

2024 saw the completion of the strategic cycle outlined in the Multi-Year Planning Document 2021-2024. During this period, the Goal focused on promoting culture, creativity, heritage and public participation. Its efforts helped foster local development and strengthen the link between culture and community.

A special emphasis was placed on strengthening the cultural system and encouraging the participation of cultural operators, thereby creating new opportunities for growth and development. Collaboration with North-West Italy’s leading cultural institutions was stepped up again in 2024, especially by promoting pathways focused on innovation and sustainability in the sector.

The cycle of new calls for proposals (including Space, PRIMA, Cultura per Crescere [culture for growth] and Territori in Luce [local communities in the spotlight] reached completion during the year. As well as receiving support in the form of grant funding, these were accompanied by capacity-building programmes and the creation of communities of practice, which play an essential role in strengthening organisations and fostering the exchange of skills. These actions were backed up by mentoring initiatives aimed at facilitating access to PNRR and European Commission resources, with a specific focus on areas that receive less coverage from structural interventions.

FCSP has continued to play an active role as a strategic partner for local public bodies, by means of framework protocols on cultural matters such as the ones signed with the Region of Piedmont and the Municipalities of Turin and Genoa, as well as with instruments focused on specific verticals. These include the development fund for the film and television sector, the recovery and beneficial use of confiscated assets, the redevelopment of the Giardini Reali and the deployment of programmes of social inclusion through culture.

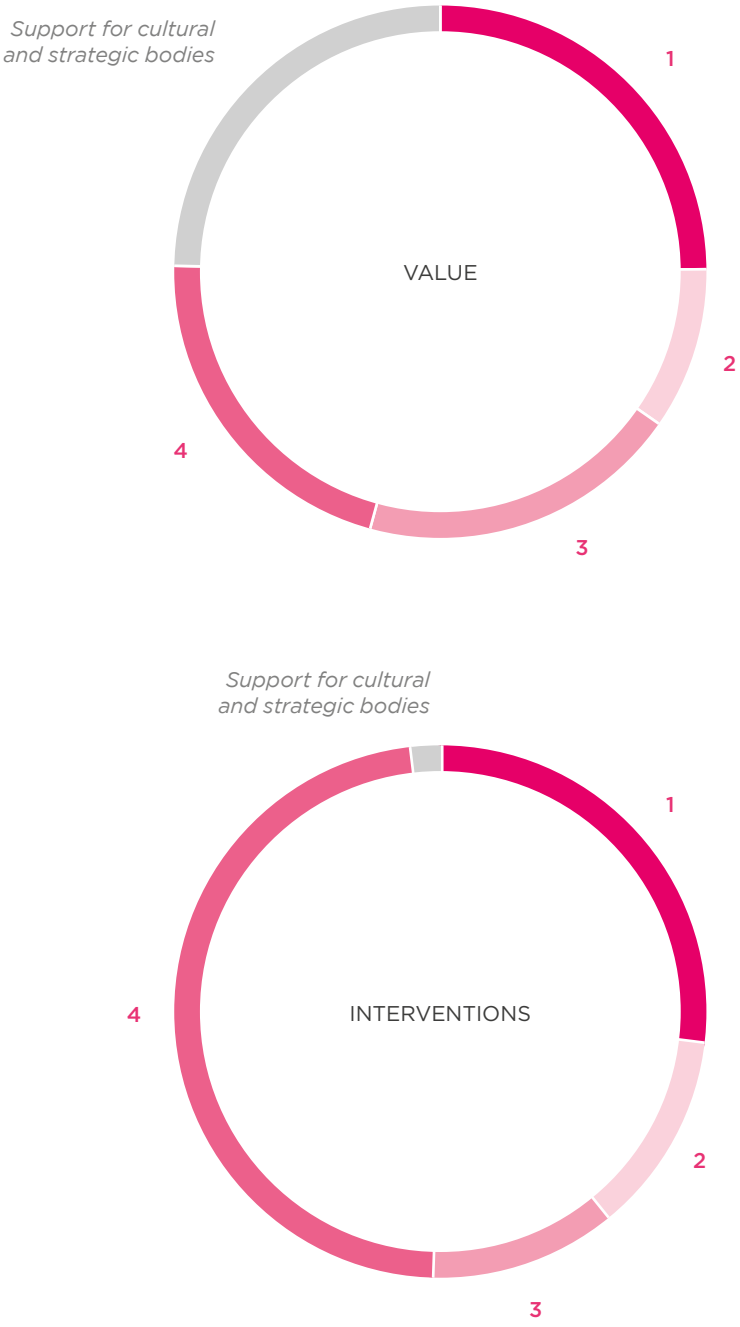
FCSP’s cross-cutting approach has enabled it to establish projects in a range of fields, spanning community education, employment, the environment, innovation and inclusion. Various actions under the plan to restore the Cavallerizza Reale in Turin and return it to public use have taken on particular importance and will remain one of the Goal’s key challenges in the years to come.

€ 40,17 m

Amount awarded  
in 2024

→ 556

Total number of interventions  
in 2024





1.

Building Capacity to Attract Mission

Mission Statement

We leverage the full value of the cultural and creative identity of every geographical area, to make it a more attractive and user-friendly destination for tourism. We strive to turn every area’s resources into a growth opportunity for all the people who live there and all the people who choose to build opportunities for learning, employment and economic and social development there.

Components of strategy

To generate value from the recognised cultural identities of the geographical areas concerned, by positioning them in such a way as to extend the cultural infrastructure of the organisations and foster an integrated relationship between the worlds of culture and tourism

To enhance and showcase the artistic and cultural heritage located across the target areas to create opportunities for economic, social and cultural development.

To support cultural planning and production and encourage cultural and pioneering research.

To consolidate the reference role of the production and research entities that make up the recognised platforms of cultural identities.

To support the digital transformation of the cultural sector by means of multi-year innovation plans for the bodies concerned, in order to foster the development of their innovation culture and skills, improve their sustainability and increase levels of hybridisation with the technology sector.

2024 actions and instruments

Over the year, the Mission has worked alongside local public bodies to protect, enhance, promote and showcase local cultural assets, including Piedmont’s system of fortifications and the network of museums in the province of Savona. Furthermore, five projects funded under the “In Luce” call for proposals aimed at enhancing and showcasing local cultural identities have benefited from an entrepreneurial empowerment and incubation programme designed to bring more local cultural attractions into the tourism market. The completion and presentation of the impact analysis for the call for proposals, carried out with the University of Turin’s Department of Economics and Statistics, has yielded data and ideas that have provided a starting point for outlining new, long-term strategies for enhancing and showcasing local cultural heritage and integrating it into a sustainable tourism offering.

The effort channelled into the cultural heritage and identities of Piedmont, Liguria and Valle d’Aosta culminated in the second edition of the “Territori in Luce” (local communities in the spotlight) call for proposals, designed to support enhancement projects launched by local networks, which also involved players from the local tourism sector. The activities were aimed at creating growth and development opportunities by enhancing and showcasing culture and promoting sustainable, inclusive tourism. The call for proposals was accompanied by a capacity-building programme focused on cultural design, strengthening local networks and promoting sustainable tourism.

Support for the catchment area’s cultural and creative offering was the central focus of the second year of guidelines for contemporary culture projects, with a specific emphasis on supporting emerging talent, developing sectoral networks and supply chains and internationalising cultural attractions. Furthermore, the evaluations of the “Artwaves” and “Wonder” calls for proposals generated useful input for drawing up strategies on creativity and cultural offering for the next planning cycle.

Over the course of the year, FCSP contributed to structural initiatives relating to cultural themes and identities of strategic importance to the catchment area, such as the film sector, by supporting the Film Commission Torino Piemonte Development Fund and the Museo del Cinema and its activities, and photography, with the first edition of “Exposed- Turin International Photography Festival”.

As part of the implementation of the model tested with the “SWITCH” call for proposals and incorporating digital strategic planning, digital skills development and synergies with the technology sector, the second edition of the “Guidelines for digital transformation in the cultural sector” provided support for digital transformation projects connected with enhancing and showcasing the cultural heritage and cultural activities of organisations based in Piedmont and Liguria.

SDGs covered



**Follow-on** The “In Luce” (in the spotlight) call for proposals aimed at enhancing and showcasing local cultural identities

The “In Luce” call for proposals was the Mission’s main intervention aimed at enhancing and showcasing artistic and cultural heritage across Piedmont, Liguria and Valle d’Aosta during the four-year period 2021-2024. With a view to fostering economic, social and cultural development, the call supported 15 projects, focusing on the unique cultural features and identities of local areas, as part of a medium to long-term vision. This was achieved by means of the partnerships and local networks that worked together to boost the attractiveness and positioning of local areas in terms of tourism. A further development of the call for proposals was launched in 2024, in the form of an entrepreneurial incubation and acceleration programme for five projects supported by the call: Cammino di Oropa, Paesaggio Fortificato (fortified landscape), Bormida Gotica, Piemonte Storymovers and Canavese Stories. The projects received support from the University of Turin’s 2i3T incubator as part of a programme that enabled them to develop their project and finalise a solution to launch on the tourism market. On completion of the programme, four projects received an additional grant to help them launch their tourism offering

Value of allocation

€ 405,000 of which € 320,000 for project support and, € 85.000 for the incubation pathway





## 2. Developing Skills Mission

### Mission Statement

We see culture as a powerful agent of development. We promote art as a language that helps young people understand the world and play an active part in shaping it. We support an education system that feeds the cultural professions and we promote efforts to strengthen the entire sector, so that it can play its crucial role in society's growth effectively.

### Components of strategy

To develop initiatives that promote the leading role played by cultural experience in the dissemination of educational communities and multi-dimensional learning contexts, with cultural bodies as value generators.

To develop initiatives aimed at supporting young artists and creative talents in building their professional skills and embarking on career paths.

To promote a composite, interconnected training and incubation system based on shared responsibility between academies, institutions, independent organisations and other players in the sector, for the development of artistic, creative, cultural and cultural design professionals equipped with the necessary skills to meet the sector's needs.

To kick-start initiatives aimed at making cultural actors more sustainable, interconnected, consistent with their strategic planning and capable of recognising, fostering and embracing the dynamism shown by more advanced, and often flexible and innovative, professionals and entities.

### 2024 actions and instruments

A joint effort between the Educating for Collective Development Mission, Consorzio Xké ZeroTredici and the Associazione Abbonamento Musei saw the relaunch of the "Bella stagione" (fine season) initiative, involving 84 cultural bodies, 100 summer centres and 11,639 children between the ages of 6 and 14.

Action also continued across North-West Italy with school-based activities under the "Consonanze - Musical Education for Tomorrow's Skills and Relationships" initiative implemented in conjunction with Fondazione per la Scuola, and under the 13 projects supported by the "Cultura per Crescere" (culture for growth) call for proposals, which provided both grants and a capacity-building programme aimed at consolidating local public-private networks geared towards early-years cultural welfare.

2024 saw the completion of the three-year "Guidelines for training and career development in the cultural sector", which helped 23 organisations train and mentor young artists, creatives and cultural operators on their career development.

The initiative took an integrated approach, focusing on both training and breaking into the job market. It took the same approach to supporting actions aimed at academic institutions and production and planning organisations.

2024 saw the completion of the mentoring programme for the network of training centres launched in 2022 under the guidelines for training and career development in the cultural sector, involving academic establishments, institutions and employers in North-West Italy. Over the three years of support for the network, levels of engagement have steadily risen, culminating in the implementation of two shared initiatives to address common challenges.

Support for capacity-building initiatives for cultural professionals and organisations was provided in 2024. More specifically, the Mission continued its collaboration with Fondazione Piemonte dal Vivo, which used the Hangar Piemonte and Hangar + projects to mentor Piedmont-based organisations on processes of social responsibility and sustainability, while also helping facilitate access to European and PNRR funding.

SDGs covered



#### Exemplary project The guidelines for training and career development in the cultural sector and the training guidelines network: an eco-system for supporting efforts to professionalise the cultural sector

In 2024, FCSP launched the latest edition of the "Guidelines for training and career development in the cultural sector" (Training Guidelines), which provided a total of €600,000 to support 23 non-formal training projects aimed at assisting artists, creatives and cultural operators in their training and career pathways. The aim was to provide them with cross-cutting skills and experience to enable them to actively contribute to local development through their work. Support for individual projects was extended by the Training Guidelines network, which has been helping the supported organisations forge relationships with other training providers in North-West Italy, around common challenges, since 2022. Thanks to the support of the Dinamica network, the Training Guidelines network has been consolidated, leading to the implementation of two shared initiatives, one designed to road-test new forms of internship, and the other focusing on the cultural project manager role. This major achievement has confirmed the need for an ecosystem-based approach to training, capable of fostering synergies between professionals, organisations and institutions.

Value of allocation  
€ 705,763

3.

# Preserving Beauty Mission

### Mission Statement

We take care of our local cultural heritage, so that future generations can also benefit from this wealth. We design medium- and long-term strategies to interpret cultural heritage within its own landscape, thus paving the way to a sustainable vision of culture, in both economic and social terms.

### Components of strategy

To play a proactive role in fostering dialogue between the institutions in order to promote strategic use of the available resources through agreements, conventions and the innovative use of all regulatory instruments.

To promote a culture of maintenance of cultural heritage, based on research and design, which takes priority over emergency restoration, and facilitates planning, at least in the medium term, for sustainable heritage management.

To promote the development of the local area by harnessing the value of its landscape, starting from the most advanced regulatory instruments, such as the Piedmont Regional Landscape Plan, and using it as a testing ground.

To take a proactive approach to coordinating system-oriented actions aimed at managing archive assets and research libraries.

### 2024 actions and instruments

In 2024, the Mission established various important partnerships by entering into agreements designed to channel the efforts of the main institutional actors into a system. The most significant initiatives include the two protocols with the Ministry of Culture, of which the first relates to the redevelopment of the Giardini Reali in Turin, and the second to the Villa della Regina complex in Turin. An agreement was also signed with the Region of Piedmont and the Regional Secretariat of the Ministry of Culture concerning the pilot-implementation of the landscape plan in Piedmont.

The result of the second edition of the PRIMA call for proposals for the implementation of preventive conservation plans for cultural heritage systems was announced in 2024. This new edition provided support for nine projects, with total funding of €1,650,000. Furthermore, FCSP demonstrated its commitment to research applied to conservation interventions by opting to support the preliminary investigation for the restoration of the exteriors of the dome of San Lorenzo in partnership with the Superintendence of Turin and the Centro Conservazione e Restauro di Venaria (Venaria Conservation and Restoration Centre).

The third phase of road-testing the Piedmont Regional Landscape Plan was launched, for the purpose of conducting field research on two matters: the relationship between UNESCO locations and their neighbouring areas and the necessary integration of landscape planning needs; and the construction of new renewable energy plants.

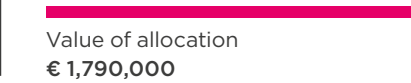
The work of the inter-institutional panel on archives and the project on historical research libraries in the historic centre of Turin continued through Fondazione 1563, an FCSP auxiliary body. More specifically, a preliminary study of this subject was carried out by means of thematic focus groups with all the stakeholders involved in the project.

SDGs covered



### Exemplary project Galleria d’Arte Moderna di Torino: “lot zero” and support for the international design competition

The GAM (Galleria d’Arte Moderna) houses one of the most important collections of 19th and 20th century art in Europe. It now urgently requires redevelopment, however, because of the obsolete state of its facilities, which prevents the museum from showcasing its outstanding collection properly. In 2024, FCSP provided €500,000 of funding to deliver “lot zero” in preparation for the interventions that will be the object of the international design competition. This initial intervention involved stripping overlaid layers of coverings, to temporarily restore light and space to the rooms and allow one floor of the exhibition space to be reopened. At the same time, as well as providing technical and operational support to help Fondazione Torino Musei set up the design competition, FCSP allocated approximately €1.3 million to implementing it.





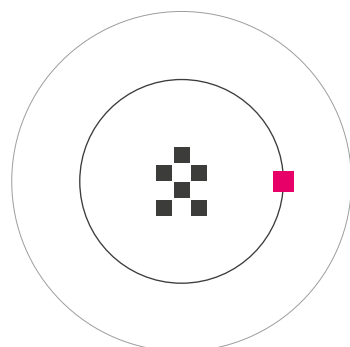
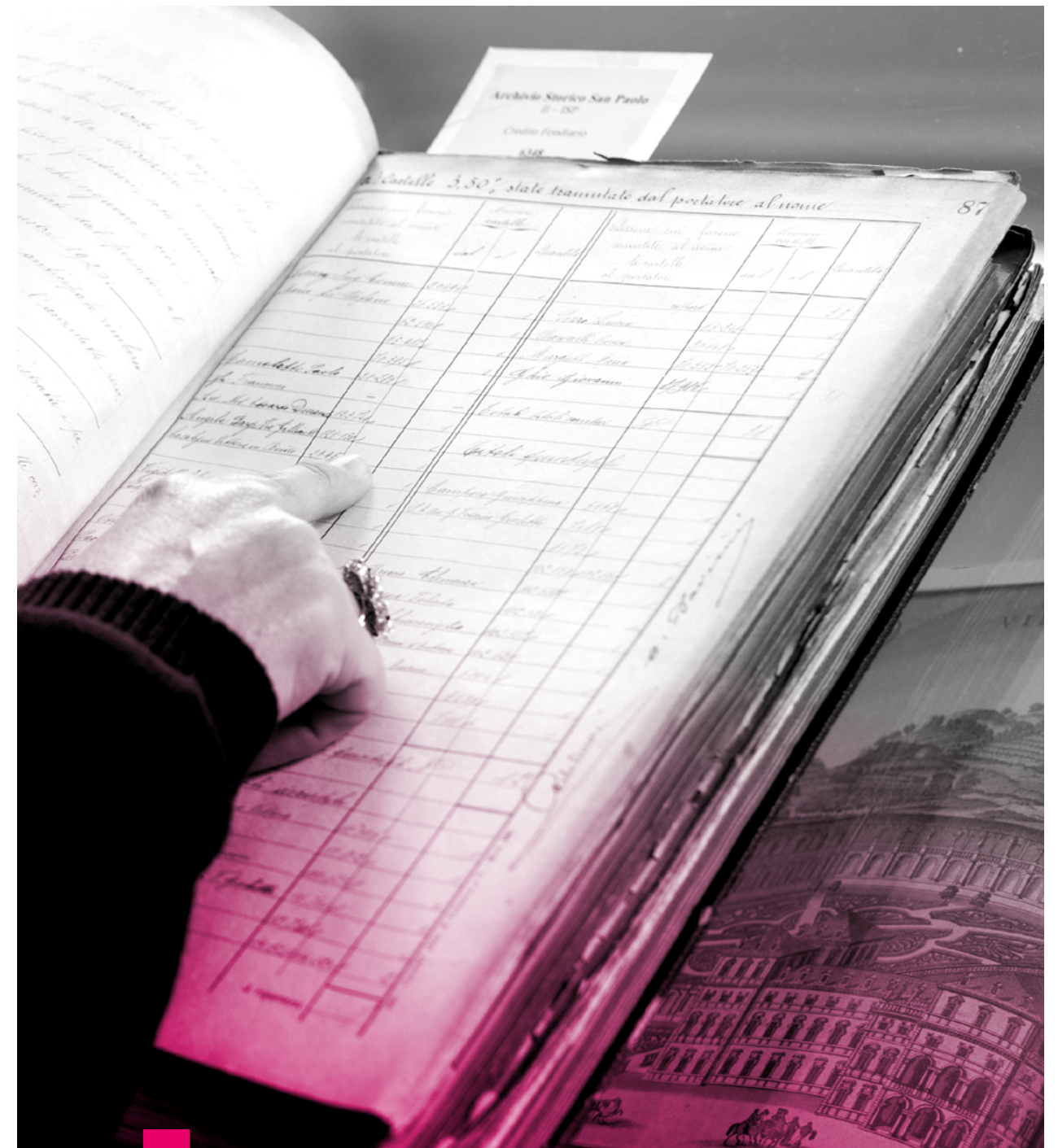
■ **Goal-oriented auxiliary body** **Fondazione 1563 per l'Arte e la Cultura**

Fondazione 1563 stepped up its role as an FCSP auxiliary body in 2024, with a special focus on the Culture Goal. It continued to work on the records management project, aimed at setting up a digital document archive for FCSP and subsequently for the Group as a whole, and was also appointed to carry out specific work on historical archives and research, with a particular emphasis on the extensive Cavallerizza Reale project in Turin.

The Foundation pursued its efforts to boost humanities research in Turin through the Turin Humanities Programme, which provides an opportunity for international exchange based on the Foundation's research cycles in global history. These involve both young researchers on research grants and academics from various countries engaged in workshops, seminars and conferences.



[www.fondazione1563.it](http://www.fondazione1563.it)



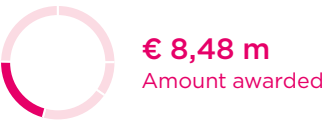
4.

# Encouraging Active Participation Mission

Mission Statement

Invitiamo le persone a diventare protagoniste: favoriamo infatti la nascita di un nuovo spirito di condivisione con cui ripensare gli spazi culturali e civici, interpretandoli in una nuova prospettiva che li renda più inclusivi e coinvolgenti. Consideriamo la cultura come motore per costruire una nuova cittadinanza attiva.

SDGs covered



Components of strategy

Developing alliances and networks with strategic players.



2024 actions and instruments

The mapping and consolidation of a network of stakeholders whose work fosters active participation made it possible to build subject-specific and/or geographically-based networks and alliances in the three-year period 2021-2023, to facilitate the co-building of more effective tools and actions for FCSP. A participatory pathway was established with over 70 public and private institutions, at both local and national level, to facilitate interaction between policy-makers and some of Italy’s leading organisations and experts in participation, in all its dimensions. The process of sharing the results – in terms of a shared vocabulary, lessons learned, possible tools and future directions – got under way in 2024. The three-year development plans of eight strategic allies were evaluated, with a view to strengthening their organisational capacity.

To strengthen cultural and civic centres in North-West Italy.



Data was made available on the overall results of the three years of work carried out under the “SPACE” call for proposals, in which FCSP invested over €5 million. This provided valuable insights into the latest needs of a highly dynamic sector operating in a new framework of public-private partnerships, and culminated in the publication of “Space\_24”, a call for proposals aimed at strengthening the management of civic spaces. The scientific evidence was shared with the other national actors who are studying this phenomenon from the bottom up, starting with the Department for Social Cohesion of the Council Presidency and Fondazione Scuola dei Beni e delle Attività Culturali. At the same time, the community of practice comprising managers of over 150 new and historic cultural and civic centres across North-West Italy continued to hold regular meetings.

To support second-tier players operating within the four strands of participation identified.



Efforts continued in 2024 to give priority to supporting second-tier players and networks whose main purpose is active participation. These include Rete Case del Quartiere, Patti di Sussidiarietà Genovesi, Arci Territoriali and Rete Orme.

To identify, test, evaluate and scale up best practices that foster cultural, civic and democratic participation, especially among young people.



The Mission supported cultural and scientific participation initiatives in 2024, by pursuing its work on developing demand for culture and broadening its social base. Among other steps, this involved introducing a line of support for participatory festivals. In parallel with the above, the Mission continued its work on combating inequalities, which included a new approach to the “Cultura dietro l’angolo” (culture round the corner) project, based on a two-year protocol with the Municipality of Turin and the publication of two related calls for proposals. Work was done on mapping Culture and Health practices and a study day was held in November 2024, involving the entire eco-system of North-West Italy. To encourage active civic participation, the guidelines on supporting projects on collaborative practices and active citizenship were extended and updated. The Mission maintained its specific focus on managing assets confiscated from organised crime, in collaboration with the Region of Piedmont, and completed its counterfactual evaluation of the value-related and employment-related impact of Universal Civil Service on young people and their host organisations. As regards democratic participation, improvements were made to the “Guidelines on schools of politics”, and individual initiatives underwent monitoring by Istituto Cattaneo. The Mission also carried out a specific action on the 2024 European elections, with a special emphasis on boosting voter turnout among young people. Lastly, the Sparkz call for proposals focused on youth participation and active involvement, and will yield its first results in 2025.

To integrate the points deriving from the previous strategic policy directions – for local ecosystems and specific priorities for urban, provincial and hinterland areas – into a system to guide future policies.



The development plan for encouraging active participation in hinterland and mountainous areas saw the launch of several new initiatives aimed at creating and supporting youth entrepreneurship in alpine areas (Azione Apice in Val di Susa and Valle Soana). Active participation was also the focus of a specific plan designed and implemented in close collaboration with the City of Genoa in relation to its historic centre.



**Exemplary project “Partecipazione al Centro” (participation at the forefront) call for proposals – in collaboration with the Municipality of Genoa**

The local call for proposals targeting the historic centre of Genoa (Prè-Ghetto, Molo and Maddalena districts) was devised in response to the shortcomings highlighted by FCSP research on participation spaces and contact with local stakeholders. The work pointed to a need to boost measures aimed at actively engaging citizens and finding suitable spaces for doing so, especially in the city’s historic centre.

Under the 2021-2023 Protocol of Understanding between FCSP and the City of Genoa, Compagnia and the Municipality – with the involvement of the departments of Maintenance, Urban Fabric and Historic Centres; Legal Affairs; Social Services, Family and Disability; Budget, Public Works, Maintenance and Public Green Space – drew up a draft call for proposals aimed at regenerating the historic centre through the active participation of citizens.

The initiative triggered the development of participatory projects, while promoting community dynamism and a renewed spirit of sharing collective and inclusive spaces and experiences. The call for proposals attracted 43 applications, of which 24 were accepted, following an evaluation process carried out by a joint committee comprising FCSP and the City of Genoa.

Value of allocation  
**€ 400,000**



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Goals  
and Missions

List of  
Beneficiaries

Goals  
and Missions

# People Goal.

- 5 Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission
- 6 Promoting Decent Work Mission
- 7 Educating for Collective Development Mission
- 8 Rediscovering Community Mission
- 9 Working Together for Inclusion Mission

Goals  
and Missions

List of  
Beneficiaries

The People Goal and its Missions

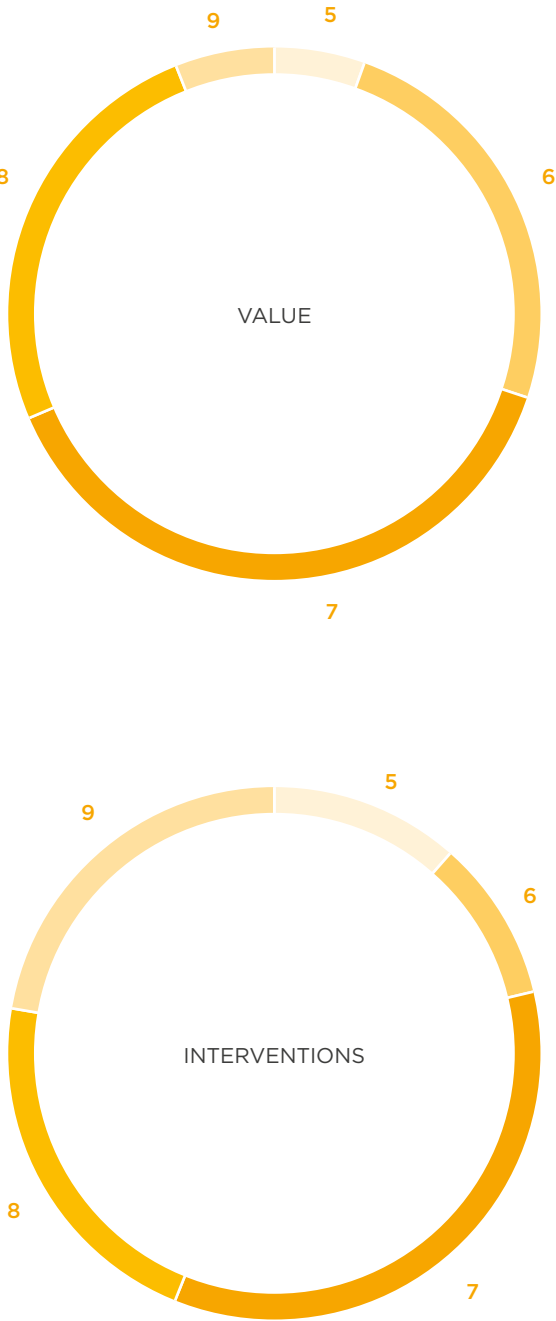
The People Goal continued its work in 2024, in collaboration with various stakeholders and FCSP’s auxiliary bodies, especially Ufficio Pio, Fondazione per la Scuola and Consorzio Xké ZeroTredici, against a backdrop of growing inequality, discrimination and exclusion, affecting specific population groups in particular. The Goal’s efforts helped develop responses to multiple forms of poverty – whether economic or relating to housing, employment, food, health, education or relationships – in the knowledge that all these dimensions of need are interconnected and must be addressed on a multi-location basis, in order to ensure effectiveness. This involves rectifying the fragmentation of services, formulating innovative responses and processes, and viewing people who are at risk or disadvantaged as people who can also generate resources and opportunities and, above all, play a leading role in changing their life pathways.

The Goal has therefore supported the integrated and locally concentrated work of partnerships made up of various actors, including local public administrations and institutions, civil and cultural organisations, and businesses. By leveraging these alliances, the Goal has launched or consolidated programmes aimed at supporting employment for women with care burdens and quality education pathways for their children; getting young people with low levels of employability and people serving custodial sentences into employment; fostering the inclusion and empowerment of young people; promoting mental health, especially among the younger generations; assisting marginalised people, especially people from migrant backgrounds; and combating food poverty.

Nurturing these local systems also involved supporting rigorous data collection and management projects and evaluations of the effects of the programmes launched, as part of a process of continuous, mutual learning, with the potential to yield valuable insights and transform public policies. This is the same approach that was adopted, also in 2024, in the preparatory activities for Città dell’Educazione (Education City), a wide-ranging programme that FCSP decided to launch in four municipalities in Piedmont and Liguria (Turin, Genoa, Savona and Vercelli) for the purpose of effecting profound changes in the areas concerned, by focusing on the education of children and young people. The start-up phase of this initiative, carried out in close coordination with the national level, involved training teachers and education leaders, developing innovative learning models in schools, including through the use of data; providing extracurricular educational activities for children and teenagers, and offering employment facilitation pathways for young people not in employment or training.

2024 also saw the completion of several multi-year programmes, in which the People Goal helped local public institutions use resources provided under the PNRR for urban regeneration interventions, while also supporting third-sector bodies that benefited from government measures for energy and structural upgrades to buildings in their ownership or at their disposal. These interventions have also enabled FCSP to enhance its experience and ability to mobilise resources and programmes from different sources, to achieve significant “leverage”.

In line with FCSP’s commitment to kick-starting and supporting effective, long-term processes of change, with a key role for narrative change and advocacy actions, the Goal continued to lead the cultural debate in 2024 on issues that are under-explored or cause clear polarisation, such as migration, youth dynamism, mental health, the role of women in society, and the fight against everyday manifestations of underlying racism.



€ 88,12 m  
Amount awarded  
in 2024

→ 296  
Total number of interventions  
in 2024



# Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

## Mission Statement

For us, social housing provides an answer to emerging questions, by integrating people’s economic, social, relational and working needs and experimenting with replicable new models. We promote urban regeneration projects where dwelling provides an opportunity to transform local areas according to principles of social and environmental sustainability.

## Components of strategy

To develop systems of scattered-site social housing.

To explore ways of promoting urban regeneration initiatives where dwelling is combined with infrastructure, logistics, employment, community interaction and socio-cultural considerations to ensure social inclusion and have a positive social, economic and environmental impact on parts of the catchment area.

To design initiatives, in conjunction with other Missions where appropriate, to promote environmental sustainability in urban settings.

Housing services aimed at developing the social, domestic and relational skills of the beneficiaries, in response to their specific needs.

To reinforce an innovative, collaborative culture of social housing.

Empowerment of local communities in relation to social housing and/or urban regeneration.

## 2024 actions and instruments

FCSP analyses and supports the development of scattered-site social housing initiatives and monitors the results of the trials already launched, including by involving auxiliary bodies in the initiatives it promotes.

2024 saw the completion of the “Prospettive Urbane” (Urban Prospects) call for proposals, which helped 14 municipalities across Piedmont and Liguria carry out feasibility studies in preparation for the launch of urban regeneration programmes, thus enhancing their capacity to design complex projects and acquire the resources to implement them, while also awarding an additional grant for the implementation of three projects of particular interest that emerged from the feasibility studies. The Mission continued to support the development of urban regeneration initiatives connected with social housing interventions (Vico di Teatro Nazionale in Genoa, which is under construction), with a significant social impact on the areas concerned. It also continued to monitor the projects promoted by Fondo Abitare Sostenibile Piemonte (FASP), jointly operated by CDPI sgr and the major Piedmont-based banking foundations, for the development of social housing and urban regeneration initiatives across the region, with a particular focus on recently launched initiatives. Lastly, it launched a new two-year technical mentoring programme in relation to the regional development plan for 77 commercial clusters in Piedmont (40 urban and 37 scattered-site districts, involving 569 municipalities), as new systems designed to foster economic development and regeneration of the urban fabric, with an emphasis on neighbourly support

Stage 2 of the “benEfficientiamo” call for proposals, aimed at supporting third-sector bodies and religious organisations that run social housing facilities and/or social spaces and are interested in implementing energy-efficiency upgrades, reached completion. Technical support and grants were provided in this stage, to facilitate energy-efficiency programmes and building upgrades for 10 buildings in Piedmont and Liguria. In collaboration with the Planet Goal’s Protecting the Environment Mission, we launched the “Sinergie II” (Synergies II) call for proposals to support the development of renewable energy communities with social impact. Alongside grant funding, this provides free help-desk service with experts from the energy, legal and social sectors.

A Call for Action entitled “CAP 18-35: Casa, Autonomia, Prospettive per le nuove generazioni” (homes, independence and prospects for the new generations) was launched. Its aim is to promote innovative and experimental local processes in response to the housing needs of this population group. FCSP has also undertaken to promote new models of inclusive housing for specific target groups, whose needs are connected with inequality and/or poverty: examples include Villa Mater’s pilot initiatives for active longevity, alongside Ufficio Pio; support for the creation of the first Community Land Trust in Italy, as an innovative model of affordable housing; and support for social inclusion and inclusive housing services for people facing discrimination on the basis of their sexual orientation. The Mission continued to support a wide range of active housing services, with a view to enhancing and updating them in relation to the social context. Lastly, work continued on “ioabitosocial”, the non-profit platform promoted by FCSP and designed to help people find temporary social housing solutions throughout Italy.

FCSP promoted the spread of tools such as the “Abitare Migranti” dossier (aimed at integrating tools and experiences into a system designed to provide practical solutions to the housing needs of people in situations of vulnerability) and the “Abitare Fluido” study (a research programme on the cultures, needs and prospects of young people in terms of dwelling). The Mission also took part in the annual edition of Urbanpromo, to which it contributed FCSP’s experience on a range of topics.

A specific support package has been devised, to cover the fixed costs associated with the contribution advance payment service for the third-sector bodies in Turin that won the PNRR call for proposals on “Social services, disability and social marginalisation”.

## SDGs covered





### Exemplary project “benEfficientiamo - Energy efficiency upgrades for the social sector”

The *benEfficientiamo* call for proposals supported third-sector bodies and religious organisations that run social housing facilities and/or social spaces and are interested benefiting from the tax incentives offered by public measures targeting the implementation of energy-efficiency upgrades. The call also supported initiatives designed to raise users' awareness of energy saving and responsible use of buildings.

Launched in 2022 and completed at the end of 2024, the call comprised a series of stages: stage 1 enabled preliminary analyses to be carried out (on energy, tax and administration, including access to tax incentives) in relation to 34 buildings in Piedmont and Liguria; stage 2 provided organisations with operational support, by means of collaboration with a specialised partner, Fratello Sole Energie Solidali, for the process of upgrading buildings (selecting specifiers and contractors, implementing interventions, transferring tax credits, etc.) and meeting social requirements (environmental information and training). Access to specific grant funding has also been provided to cover any other costs not included in the resulting tax credit.

The call for proposals embraced a highly experimental approach and required ongoing adaptation of the project criteria to ensure alignment with regulatory changes. A total commitment of about €900,000 from FCSP (covering both FSES services and grant funding) facilitated energy-efficiency programmes and building upgrades worth some €8.2 million on 10 buildings, at a total cost of about €360,000 to the bodies concerned.

Value of allocation  
€ 900,000



6.

Promoting Decent Work

Mission

Mission Statement

We help the most vulnerable people find new job opportunities, by offering programmes that enhance their personal and professional resources, within the framework of local systems that we help strengthen. The ability to actively seek, find and keep decent work holds the key to establishing and relaunching a solid life plan, while also facilitating social inclusion.

Components of strategy

To enhance the employability of people in situations of vulnerability or at risk of vulnerability, by continuing existing interventions and introducing new experimental initiatives that offer more innovative and efficient active employment policy solutions for vulnerable target groups than have been implemented by public authorities or other local actors.

To teach, develop, recognise and enhance the present and future key work skills of beneficiaries of the initiatives, while also making those skills transferable and consolidating the beneficiaries' personal and professional resources, so as to help them find and keep work and cope with potentially complex transitions.

To promote interventions to combat poverty and enhance employability and to support social inclusion by means of an integrated, multidimensional response, both on the economic front (employability and employment policies) and on the social and educational front (capacity building, combating housing hardship, access to services, including conciliation, and family and relational vulnerability).



2024 actions and instruments

We continued to support young people not in education, employment or training (NEET) in the metropolitan areas of Turin, Genoa and Verbano-Cusio-Ossola (1,000 young people involved, of whom about 400 have taken up employment). We also continued to support the employment and income stability of over-29s facing economic and social vulnerability (450 adults involved in workshops, training and guidance, of whom 260 have taken up employment).

We maintained our support for the Digital Republic Fund, a public-private partnership between the Italian government and ACRI (the association of Italian banking foundations and savings banks), which sponsors projects that help meet the digitalisation targets set down in the PNRR and the National Plan. FCSP supported guidance and coaching courses on work/life balance for about 100 women, with the aid of the same number of professionals (mentors and counsellors) with significant professional and entrepreneurial experience. In collaboration with the Planet Goal's Boosting Innovation Mission, we launched a trial on the recognition and validation of soft skills by means of micro-credentials, i.e. digital certificates testifying to skills or learning outcomes deriving from short-term activities, assessed on the basis of transparent, clearly defined criteria designed to foster personal and professional development.

The "Equilibri" (balancing acts) initiative, aimed at women with care burdens and their children, and implemented in conjunction with the Educating for Collective Development Mission, is now fully up and running. A total of 600 women have been enrolled in the initiative (over 200 of whom have taken up employment), alongside 970 under-18s (over 50% of whom have been assigned to educational pathways in the local area). With regard to the prison system, we continued the work of the "Lavoro, Emancipazione, Inclusione" project (Work, Emancipation, Inclusion), otherwise known as LEI, in Turin prison. As a result, 12 women took up employment and 29 took part in training courses in 2024. The "Maestranze" (trades) project got under way in the Marassi prison in Genoa. Its aim is to reintegrate people serving custodial sentences into work and social relations, both in and outside of prison (53 prisoners undertook training and 17 took part in educational/artisanal workshops in 2024).

SDGs covered



Exemplary project "Support and development plans for third-sector bodies – Generative Plans 2"

FCSP took part in the initiative promoted by the Municipality of Turin under a public notice entitled "Support and development plans for third-sector bodies – Generative Plans 2", aimed at fostering the sustainability of the fabric of social enterprises in the catchment area and the development of employment and training opportunities for people facing vulnerability and disadvantage. Under the framework protocol with the Municipality of Turin, FCSP provided a specific contribution, geared towards flexibility and subsidiarity, in the form of additional and complementary support for social enterprises sponsored by the Municipality of Turin and whose proposals have been approved by FCSP in terms of sustainability, impact on the catchment area and the ability to generate permanent job opportunities. As a result of the selection procedure completed in 2024, support was awarded to 22 initiatives, which will be implemented over the three-year period 2024-2027. The initiative is expected to involve over 450 people in internships or training, and get around 100 people into employment.

Value of allocation

€ 1,300,000

# Educating for Collective Development Mission

## Mission Statement

We promote opportunities for children and teenagers, to help them achieve their full potential, acquire appropriate skills and knowledge, and shape their own lives from birth, as part of a continuous learning process. We involve communities and families so as to provide everyone with education based on respect, sustainability and sharing, as a solution to educational poverty and all forms of inequality.

## Components of strategy

To introduce initiatives that road-test an effective, widespread hybrid educational model, which incorporates face-to-face teaching, use of digital media and formal and informal experiences, thereby making productive use of the skills available within the FCSP system in synergy with local institutional actors, and taking on a leadership role at national and international level.

To promote multi-dimensional, multi-actor experimental initiatives capable of developing a competent, innovative and inclusive educational eco-system, to reduce inequalities and provide quality educational options.

To contribute to the development of cognitive, cultural, social, emotional and personal skills in children, teenagers and young people of both genders, to develop their potential, support continuous learning and pro-actively shape their future in a changing national and European context.

To support initiatives of advocacy, value enhancement and capitalisation of early years and adolescence culture and practices, based on rigorous evidence and development processes.

## 2024 actions and instruments

In collaboration with Fondazione per la Scuola, we launched a range of interventions under the Città dell'Educazione (Education City) initiative in the four cities involved (Turin, Genoa, Savona, Vercelli), after a thorough process of co-design with local stakeholders and listening to the children and teenagers involved. The numerous actions completed or still in progress include a co-design process, in collaboration with the City of Turin and various third-sector bodies, for the redevelopment of five play centres in multi-purpose hubs aimed primarily at early childhood ("Eduteche"), and the launch of a call for proposals entitled "RiSalto" for educational community actions and interventions for the well-being and development of 6-14-year-olds. The Mission continued to implement the "Un'estate insieme" (summer together) initiative, which has been running for five years and is coordinated within the FCSP Group and with local stakeholders. Its aim is to provide children in the catchment area with more opportunities for play, leisure, learning and sport, with a particular focus on people in situations of vulnerability. 11,225 children took part in it in 2024, equating to 17% of the population of 6-14-year-olds in Turin.

In conjunction with the "Con i bambini" (with the children) project, various technical and scientific mentoring programmes were implemented, alongside initiatives to promote communities of practice to alleviate educational poverty, with the participation of 114 professionals. The inter-institutional, interdisciplinary committee on disability - promoted by FCSP with the participation of institutions, local bodies and third-sector organisations - put in place "Passaggi" (transitions), a pilot model of local coordination for tailored, integrated interventions designed to help 16-to-24-year-olds with intellectual disabilities make the transition from school to employment, alongside their families, thanks to the joint efforts of the People Goal's Education, Work and Community Missions.

With the collaboration of the Osservatorio Permanente Giovani-Editori (permanent observatory of young people and publishers), 10 secondary schools in Turin, 10 third-sector bodies and 400 students were involved in actions designed to raise awareness of European issues, promote their ability to argue persuasively and foster their critical thinking by studying quality sources and meeting first-hand "witnesses", with a focus on demographics and migration.

Work continued on the delivery of the "Next Generation Schools" training sessions, developed in conjunction with ANCI Piemonte and Liguria, for local bodies based in Piedmont, Liguria and Valle d'Aosta that have been allocated PNRR resources for new pre-schools, infant schools and other schools (a total of 201 municipalities). A total of 30% of the eligible local bodies from Piedmont, Liguria and Valle d'Aosta took part in the initiative, to enhance their educational and managerial planning and local coordination of the new services. A university-level professional refresher course entitled "Joint training for educators & teachers for vertical and horizontal continuity in the 0-6 years integrated education system" was established and opened in collaboration with the University of Turin's Department of Philosophy and Educational Science. It was attended by over 50 pre-school, infant school and supplementary service teachers based in Piedmont. On the basis of the benchmark international treaties on the rights of children and teenagers, an FCSP Group Child Safeguarding Policy has been formulated. This is a set of practices and procedures aimed at safeguarding minors against any form of mistreatment, abuse or exploitation in the course of project activities developed and/or supported by FCSP and its auxiliary and co-governed bodies: following a participatory process, the Policy has been adopted by the governing bodies of the various entities, as a first step towards its operational application.

## SDGs covered



€ 33,93 m  
Amount awarded

103  
Interventions supported



**Exemplary project Skilled, Ibridi, Green Education, Boosting Digital Capacity, In Pari: project initiatives developed under the FCSP Group education policy**

In 2021, FCSP and its auxiliary bodies, coordinated by the Educating for Collective Development Mission, laid down a common challenge in the field of education. Over the course of 2024, five new multi-year projects were launched and implemented (Skilled, Ibridi, Green Education, Boosting Digital Capacity and In Pari), as a result of the joint efforts of the various units that make up the FCSP Group. All the projects will undergo rigorous monitoring and evaluation.

Skilled and Boosting Digital Capacity provided refresher courses for school managers and teachers on cross-disciplinary approaches to teaching, effective use of innovative learning environments, advanced digital and orientation skills and digital innovation management skills (these were attended by over 100 school leaders and directors of general and administrative services, alongside almost 950 teachers).

The Green Education project helped enhance the skills of 200 young people in preparation for the jobs of the future, while Ibridi (hybrids) involved the release a mobile app that includes a catalogue of free non-formal learning opportunities (2,029 families signed up and 1,614 children took part in 318 experiences).

Under the In Pari project, about 310 volunteer university students will support the learning of over 700 secondary-school students from the Metropolitan City of Turin by means of an online tutoring programme.

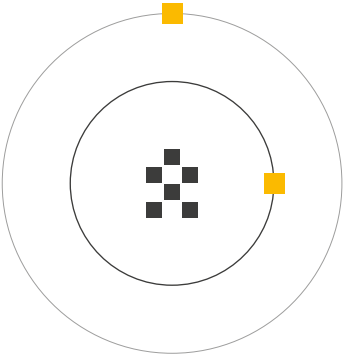
Value of allocation  
€ 2,772,905

Skilled  
Ibridi  
Green Education  
Boosting Digital Capacity  
In Pari



**Goal-oriented auxiliary body and co-governed body Fondazione per la Scuola e Consorzio Xké? ZeroTredici**

Enhancing the quality and inclusiveness of the school system through innovative teaching methods and data exploitation to help put in place timely, personalised interventions for everyone, and developing social, emotional and decision-making skills, are the central themes around which our collaboration with Fondazione per la Scuola revolved in 2024, especially within the framework of the “Città dell’Educazione” (Education City) intervention. Consolidating informal education initiatives, developing early-years care and educational interventions, strengthening the dynamism of families and networking were the main areas in which our Foundation collaborated with Consorzio Xké? ZeroTredici. All of the above will, of course, take place within the framework of the “FCSP Group’s” coordinated strategy on education.



[www.fondazione scuola.it](http://www.fondazione scuola.it)  
[www.xkezerotredici.it](http://www.xkezerotredici.it)

8.

Rediscovering Community Mission

Mission Statement

We work with communities to make them more supportive, resilient and healthy, by promoting quality of life and full citizenship. We help fight poverty by supporting solidarity and gift culture and by building neighbourly support networks, where channels for offering and receiving help make people stronger and more capable of overcoming their own challenges.

SDGs covered



Components of strategy

To introduce community health promotion initiatives that impact positively on the organisation of local services, in synergy with the measures implemented at public level.

To help strengthen the social capital of communities and combat the rising levels of poverty and inequality, by establishing neighbourly support networks.

To promote gift culture and the culture of solidarity by making more productive use of new and established forms of volunteering.

To help orchestrate local resources into a system by consolidating networks that include public institutions, the third sector and civil society in order to build multi-dimensional, multi-level responses aimed at people in situations of vulnerability.

2024 actions and instruments

In 2024, FCSP kept up its efforts to promote mental health and raise awareness of its importance to the health and well-being of individuals and communities, through initiatives launched under the second edition of the “Salute, effetto comune” (health, common effect) call for proposals. The initiative provided support to 14 local networks made up of third-sector actors and public bodies, for projects that involve young people with experience of mental distress in the co-design and implementation of personalised pathways and actions for the prevention of mental illness and promotion of mental health.

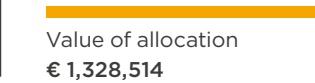
The Mission issued the “B2=Il bene x bene” (good x good) call for proposals with a view to developing and consolidating initiatives designed to support local cooperation systems for collecting and redistributing essential goods, which have proved to be an effective way of strengthening multi-level networks between local actors, integrating different support measures and developing alliances between social justice and environmental sustainability bodies. The projects were accompanied by monitoring and training relating to the operation of collection and redistribution systems, their governance and data collection and analysis.

We put our commitment to promoting gift culture and the culture of solidarity and volunteering into practice by supporting organisations engaged in fostering the spirit of giving among citizens, associations and businesses, which help cement social ties and a sense of community. Particular support was given to community foundations operating in North-West Italy, by means of two-year guidelines and mentoring aimed at promoting the evolution of their role.

Work was done on a cross-cutting basis over the course of the year to consolidate and extend effective partnerships between the various local actors. With regard to the prison system, inter-institutional collaboration was stepped up in order to launch initiatives designed to foster a connection between communities and the criminal justice system, including through culture, with a particular emphasis on involving younger age groups.

Exemplary project “B² = Il bene x bene” (good x good) call for proposals, second edition

This aim of this two-year initiative has been to support the construction or reinforcement of local networks for collecting and redistributing surpluses and donations of essential goods in Piedmont and Liguria. These networks provide neighbourly support to meet the primary needs of people in difficulty, while also developing their relational capital. The 12 selected initiatives involved municipalities, third-sector bodies and social care providers, and reached some 17,000 beneficiaries, through 12 solidarity-based emporia, 19 parcel distribution points, five social canteens, five fruit and vegetable collection points and on-site distribution. The drive for enhanced data collection made it possible to monitor the development of the initiative in real time and record the significant progress made by the various projects: the quantities collected rose from 320 to 680 tonnes, while the number of donors rose more than two-fold, from 198 to 475. This evidence has highlighted the potential of local collection and redistribution networks, but also a number of challenges, prompting the formulation of new concepts for combating food poverty, involving a systemic overhaul of the supply chain within the framework of local policies designed to ensure uninterrupted access to healthy food for everyone.

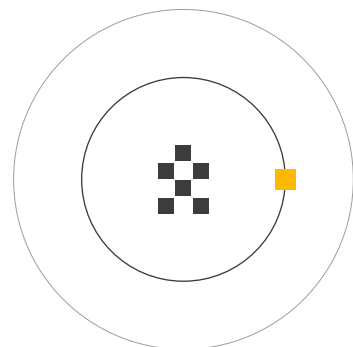


#### ■ Goal-oriented auxiliary body **Fondazione Ufficio Pio**

FCSP and Ufficio Pio continued to pool and coordinate their efforts to counter the various forms of poverty, reduce inequalities and promote the inclusion of disadvantaged people. In 2024, Ufficio Pio launched its new three-year plan for 2024-2026, which involves designing interventions aimed at promoting a fairer, more sustainable and more resilient society, where people are able to fully exercise their rights of citizenship; focusing on various priority issues (education, boosting the role of volunteering in social and second-welfare actions, public participation and countering relational poverty); launching specific trials aimed at promoting longevity and senior housing; and designing innovative pilot projects that include systematic impact assessments.



[www.ufficiopio.it](http://www.ufficiopio.it)





9.

Working Together for Inclusion Mission

Mission Statement

We work with local communities to help them support the most vulnerable people in accessing rights and opportunities, both in Italy and other parts of the world. Within cohesive and inclusive social fabrics, people will be able to achieve independence and full citizenship, young people will be able to become better-informed, more pro-active citizens, and migrants from other countries will be able to feel an integral part of a new community.

SDGs covered



Components of strategy

To provide support, guidance and assistance to victims of crime, with a specific emphasis on women who fall victim to violence.

To make young people active protagonists of change and well-informed, responsible citizens, by building participatory processes with local communities, including with people in difficulty.

To help organisations and local communities build integrated responses to the needs of vulnerable people, especially people from migrant backgrounds.

To increase the capacity of organisations and operators to ensure access to and use of services and opportunities for people from migrant backgrounds.

To support local partnership initiatives between the Global North and South, aimed at promoting sustainable development by enhancing skills and knowledge.

2024 actions and instruments

In 2024, the Mission supported various initiatives aimed at victims of crime, such as the Dafne network, and paid specific attention to interventions aimed at female victims of gender-based violence, including by supporting advocacy actions and promoting a culture of crime-victims' rights. A total of 1,191 victims of crime and female victims of violence were received and supported over the course of the year.

The activities in progress under the "GxG – Giovani per i Giovani" (young people for young people) call for proposals entered a new phase in 2024. The projects conceived and promoted by young people benefited from capacity-building work and support with the formulation of sustainability plans. Under the YEPP "Youth empowerment partnership programme", which fosters communities capable of maximising the dynamism of young people, activities were carried out in the 14 target areas, designed and promoted directly by young people, to unleash their skills, enhance their well-being and value the role they play in the communities they live in. Actions were also carried out under "Nomis – nuove opportunità per minori stranieri" (new opportunities for foreign minors), a Turin-based programme aimed at combining prevention with treatment/rehabilitation, and promoting new and equal opportunities to support the independence and active citizenship of foreign under-18s and young people, with a special focus on those at risk of deviance.

All the projects designed by the 20 local partnerships operating under the "Territori Inclusivi" (inclusive places) call for proposals were launched In 2024, thus reinforcing support networks for vulnerable people, with a particular emphasis on those from migrant backgrounds. The action focused on building integrated, coordinated responses between public and private bodies. A new phase of the "Never Alone" initiative got under way. The initiative supports local networks helping unaccompanied foreign minors and is promoted by eight foundations, including FCSP, which leads the grouping. There are now 32 local networks supporting people from migrant backgrounds.

Efforts continued in 2024 to strengthen the capacity of organisations and operators to offer accessible, inclusive services to people from migrant backgrounds. The activities focused on multi-dimensional initiatives aimed at improving access to study, work, housing and essential services, as well as promoting bridge-building between cultures and generations.

In 2024, the "Innovazione per lo sviluppo" (innovation for development) programme saw the implementation of the seven projects supported under the "Sprint" call for proposals, aimed at promoting innovative solutions in international cooperation. The "Jafowa" programme launched six projects on the sustainability of ecological transition pathways in West Africa, and support was also provided for the CUAMM programme on mother and child health in seven African countries. Approval was given to a further 14 projects under the Piedmont – Africa Sub Sahariana call for proposals implemented in collaboration with the Region of Piedmont. Overall, support was given to 28 new local partnerships between Italy and Africa, aimed at promoting sustainable development.

**Exemplary project “NOMiS - Nuove opportunità per minori stranieri” (new opportunities for foreign minors)**

NOMiS aims to combine prevention with rehabilitation and promote new and equal opportunities for the development of foreign minors and young people who have recently settled in Turin, by establishing and strengthening a range of widely spread and highly specialised services and activities. The project also aims to improve relations between the organisations (both institutional and from the private social sector) that deal with these issues in various ways, by enhancing the skills of all the actors involved. NOMiS is a local, experimental incubator designed to identify and manage emerging and changing issues linked with young people from other countries and new citizens in the community. Its work is done by a close network of actors with experience of Turin’s public sector and private social sector, who offer opportunities relating to housing, employment, guidance, training, support for family reunification, ethno-psychiatric support, legal advice and street education activities. Direct support actions in 2024 reached 208 young people (24 in housing, six in employment and training, 47 in education, 70 in ethno-clinical support and 61 in legal advice) and 1,000 young people were involved in local educational activities.

Value of allocation  
**€ 550,000**







Goals  
and Missions

List of  
Beneficiaries

Goals  
and Missions

# Planet Goal.



- 10 Harnessing the Value of Research Mission
- 11 Boosting Innovation Mission
- 12 Fostering International Opportunities Mission
- 13 Promoting Well-Being Mission
- 14 Protecting the Environment Mission

The People Goal and its Missions

With 2024 marking the transition between two multi-year planning cycles, the Goal took the opportunity to launch an internal review of the activities carried out in the period 2021-2024. This led to the development of several new, future-oriented experimental work pathways, alongside the continuation of actions in progress under the current plan.

The Goal actively supported the digital transition and technological innovation in the health sector, both by adopting new tools and by upgrading organisational models. Embracing a circular approach to health has encouraged the uptake of healthy lifestyles, with particular reference to physical activity, as a means of preventing ill health, fostering well-being and increasing the sustainability of the health system.

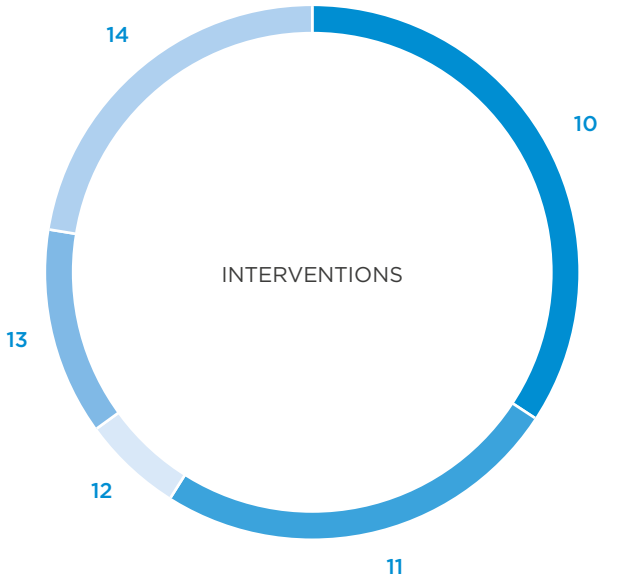
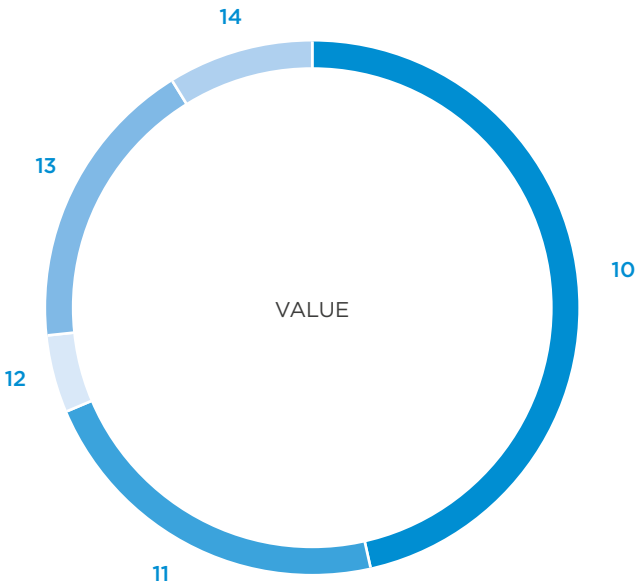
In 2024, the Goal stepped up its commitment to accelerating the sustainable ecological transition on a *Fair Twin Transition* basis, in which the stability of the economic system is a key principle. The Goal continued to carry out actions to safeguard natural capital, develop sustainable farming systems, boost the energy transition and raise public awareness.

At the same time, it took action to facilitate the growth of the social economy and the innovation eco-system, by supporting incubation and acceleration programmes, as well as promoting organisational development, digitalisation and access to impact-finance tools for stakeholders in the sector.

The research sector has continued to promote excellence in training and knowledge transfer across the catchment area. In the second half of 2024, and in consideration of the 2025-2028 planning cycle, the Planet Goal supported FCSP in its work on the newly formed Fondazione AI4I, by laying the foundations for a multi-year agreement aimed at setting up the “Compagnia di San Paolo Institute for Advanced Study”.

The Goal also leveraged Italy’s contribution to studies and reviews on European and global prospects, offering local actors opportunities for discussion and strategic partnerships with internationally significant institutions.

Lastly, the Planet Goal has consolidated its systematic, data-driven approach to selecting projects and continuously monitoring the KPIs set down in MYPD 2021-2024, thereby enhancing the Foundation’s ability to measure and quantify the results achieved.



€ 57,38 m

Amount awarded in 2024

→

263

Total number of interventions in 2024

10.

# Harnessing the value of research

## Mission

Mission Statement

We help develop research aimed at furthering scientific knowledge, in line with European planning. We foster excellence in training and harness the value of the knowledge that it spawns, so that the best ideas have a positive economic, social and environmental impact.

Components of strategy

To support universities in European competition and foster the attraction and retention of talent by means of a variety of integrated actions.

To promote advanced strategies for managing and protecting the intellectual property generated by universities, and reaping value from it.

To ensure fair and inclusive education that brings out the best in every individual.

To promote innovation in teaching in order to reduce the mismatch between skills learned by students and skills needed by the market.

To support research by means of calls for proposals in line with European planning.

2024 actions and instruments

2024 was a significant year that marked the end of the agreement-based collaboration scheme with partner universities. The mission therefore worked to finalise the activities planned for the three-year period 2022-2024, aimed at helping Italian universities remain competitive at European level and fostering the attraction and retention of talent. In relation to this, the first edition of the “vEIColo - Accompagnamento per la valorizzazione della ricerca” call for proposals (support to harness the value of research) reached completion. Promoted in conjunction with Fondazione Cariplo and Fondazione CDP, its aim was to encourage Italian research teams to take advantage of funding opportunities under the European Innovation Council’s (EIC’s) Pathfinder and Transition programmes. This first edition of the call supported 32 Italian institutes in their ambitious research projects, by helping prepare applications for the EIC’s 2025 calls for proposals, with the aid of international consultants with expertise in innovation and technology transfer.

FCSP’s commitment to spreading a culture of generating value from knowledge, starting with the policy of protecting intellectual property and creating intangible assets, was pursued by means of the “PoC Instrument” call for proposals. Furthermore, to foster entrepreneurship among young people, support was given to Vento Venture Building and ESCP Blue Factory, in collaboration with the Boosting Innovation Mission, thus providing support at every stage of the entrepreneurial journey, from exploring ideas to international expansion.

As part of this strategic line, the Mission channelled its efforts into facilitating dialogue and synergy between local sources of expertise. This took the form of European-level funding for “InnoNEXT”, an initiative aimed at connecting outstanding deep-tech talents and aspiring innovators with entrepreneurs, start-ups and SMEs, by offering them opportunities to do internships. This strategic line also included the development of university services, support for higher educational pathways and the enhancement of skills through the award of scholarships in partnership with local bodies.

FCSP continued its work on innovation in teaching in 2024, by consolidating the activities of universityTeaching and Learning Centres. This enabled, the University of Eastern Piedmont and the University of Genoa to join “EDUNEXT”, an ambitious national project aimed at bringing innovation to digital education in Italy. In collaboration with the Boosting Innovation Mission, we continued our work with ESCP Business School and Réseau Entreprendre Piemonte to consolidate “Collective Projects”, i.e. curricular activities, built around teamwork, in which groups of students support a company or third-sector body in solving a real-world business problem. Aimed at talented young people aged 19 to 24 in their second year on the Bachelor in Management course (BSc), the initiative gave 295 students the opportunity to take part in 50 collective projects, for the purpose of creating “social welfare” and spreading innovation in sectors with high social impact.

May 2024 marked the first deadline for the call for proposals entitled “TRAPEZIO – Paving the way to research excellence and talent attraction”, which makes effective use of Seals of Excellence issued at European level to support the best project proposals, while at the same time attracting talented researchers to Italy. FCSP also continued its commitment to supporting research in the field of artificial intelligence, by drawing up a strategic agreement with Fondazione AI4I aimed at boosting advanced scientific research and creating a high-innovation centre, known as the “Compagnia di San Paolo Institute for Advanced Study”, designed to have a major impact at both local and national level.

SDGs covered



Exemplary project “PoC Instrument”

The September 2024 deadline marked the end of the second three-year period of the “PoC Instrument” call for proposals promoted by FCSP to facilitate the development of technologies deriving from research and stimulate technology transfer from laboratory to market, in line with the “third mission” of generating value from the research carried out at Italian universities. Aimed at FCSP’s five partner universities (University of Turin, Polytechnic University of Turin, University of Eastern Piedmont, University of Genoa and Federico II University of Naples), the initiative has helped spread a culture of generating value from knowledge, starting with the policy of protecting intellectual property and creating intangible assets, which also improve universities’ performance ratings. Using three separate funding lines – PoC Launchpad, PoC Transition and PoC EIC – the call for proposals has helped increase the Technology Readiness Level (TRL) of patented technologies, thus making it possible to develop prototypes/demonstrators and open up opportunities for industrial exploitation. Over the course of its two operating cycles (2019-2021 and 2022-2024), the initiative has supported a total of 153 proofs of concept.

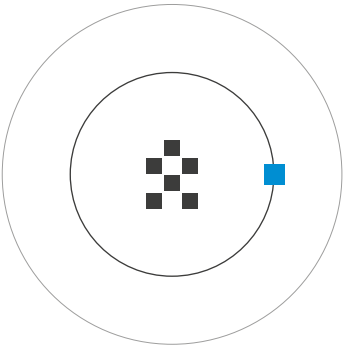
Value of allocation  
€ 5,576,000

Goal-oriented auxiliary body **Fondazione Collegio Carlo Alberto (CCA)**

Collegio Carlo Alberto consolidated its position as an international centre of pioneering research, higher education and social scientific dissemination in 2024. Alongside the development of strategic initiatives designed to combine scientific merit and innovation with the ability to offer advanced services to institutions and the private sector, including CCA DATALAB (a data analysis and forecasting skills and services hub), the Impact Evaluation Unit and the Behavioural Design Unit, numerous projects with prestigious international organisations also got under way in 2024. These include the partnership with ESCP Torino in training and research programmes; the agreement with the Ashoka University Center for Social and Behavior Change on the design of policy interventions in developing countries; the collaboration with the London School of Economics (LSE) Cities on assessing the socio-economic impact of strategic projects for the future of cities; and the development of the CCA Exchange Programme, designed to promote the international mobility of students on a meritocratic basis, which has led to an initial UniTO-SciencesPo agreement. 2024 also saw the renewal of the agreement on the staging of the International Festival of Economics for a further three-year period. Collegio Carlo Alberto will take on an even more central role in the festival in the years to come, at both an organisational and financial level, so as to maximise the event’s impact on the catchment area and boost its effects in terms of visibility and business development opportunities. The wide range of these projects has enabled Collegio Carlo Alberto to continue working on its core mission, which is to attract and develop human capital.



[www.carloalberto.org](http://www.carloalberto.org)





11.

# Boosting Innovation Mission

Mission Statement

We promote innovation by disseminating knowledge, models and policies, including those of European origin, capable of generating necessary and positive changes. We support the growth of the social economy and the innovation eco-system for the common good, towards a paradigm of inclusive economic development, whose component parts include the reduction of inequalities. We work to improve citizens' and organisations' access to the paradigms of digital transformation, as tools for creating decent job opportunities and addressing society's complex challenges.

SDGs covered



Components of strategy

To promote actions aimed at consolidating the innovation eco-system, by acting as a local hub.

To promote actions aimed at fostering resilience and renewal; to increase the impact capacity and enhance the efficiency of social-economy enterprises.

To support cultural training and acceleration aimed at empowering a new generation of impact-oriented innovators and entrepreneurs.

To promote initiatives relating to digital transformation and data management.

To consolidate the skills system on the basis of initiatives and opportunities associated with innovation deriving from the European Commission, as a building block for local development.

2024 actions and instruments

The catchment area's assets have been put to productive use thanks to incubation and acceleration programmes, and contextual conditions have been leveraged to experiment with sustainable practices for the recovery, management and use of natural resources and tangible and intangible heritage. At the same time, successful efforts have been made to attract skills from all around the world, to help develop a robust and dynamic innovation eco-system. This aim has also been pursued in relation to the national initiatives promoted by CDP Venture, with a focus on incubation models in areas with high social, environmental and technological impact, including welfare tech (Personae), aerospace (ESA BIC), IoT and artificial intelligence, cooperative enterprises (Coopstartup Piemonte), and hinterland and mountainous areas (Apice). Venture-building and pre-incubation initiatives, such as Vento and ESCP Business School's "From Zero to Start-up" have been promoted in the Turin and Genoa areas, by incorporating impact training modules and enhancing the connection with services which ensure that programme participants enjoy an excellent quality of life. The establishment of local connection and international visibility platforms has been facilitated, so as to increase opportunities for the eco-system, endorse its services and give local eco-systems better access to European Commission initiatives. The platforms include ToTeM - Torino Tech Map and Nova Connect, Torino Social Impact, as well as the project entitled *Genova dal Blue District alla Casa delle Tecnologie: la linea blu*. (Genoa, from the Blue District to the Home of Technologies: the blue line).

We have promoted the organisational development of the social economy and the third sector, in line with the policy directions set out in the European Commission's Social Economy Action Plan and the EU Council Recommendation. The intervention was backed up by mentoring, capacity building and skills development activities, as part of the European approach to micro-credentials for life-long learning and employability. A project on "Generative Business Plans", aimed at social enterprises, was undertaken in collaboration with the Municipality of Turin. At the same time, action has been taken to promote and relaunch interventions aimed helping the social economy gain access to impact finance instruments by means of blending (grants plus investments), including for the capitalisation of entities such as the Social Impact Exchange, the "Rigenera" (regenerate) project, which road-tests forms of recoverable grants, the "Futuro Aggiunto" (added future) project for access to credit in collaboration with Intesa Sanpaolo, Cooperfidi Italia and Fondazione Social Venture Giordano Dell'Amore.

An initiative known as "Collective Projects" has been undertaken, in collaboration with ESCP Business School and Réseau Entreprendre Piemonte, to create opportunities for talented students to connect and collaborate with third-sector bodies, start-ups and SMEs. The Mission supported "BCorp School", a training course on sustainability for students from hinterland areas of Liguria promoted by InVento Innovation Lab, and launched a new collaboration with Junior Achievement. Lastly, the Mission promoted "FILO- Fiducia. Inclusion. Libertà. Online" (trust, inclusion, freedom online), a training and active participation initiative aimed at reducing the digital divide between young people in the 16 to 25 age group.

The second edition of the "Evoluzioni" call for proposals was launched. Promoted in conjunction with Fondazione Cariplo, its focus is the design and execution of digital transition strategies and processes and the enhancement of digital skills in organisations operating in the social economy. Two assessment tools (one green assessment and one digital assessment) were developed and made available to actors in the catchment area, for the purpose of raising awareness of state-of-the-art organisation and possible areas for improvement, with a view to expediting the twin transition and acquiring and processing data on the digital maturity of the organisations concerned. Actions on digitalisation in Italy continued, and included support for the Digital Republic Fund, in line with the KPI on the 20% increase in the European Commission's DESI index.

The year saw the launch of two European projects: "InnoNext: The Next Generation Innovation Talents' Initiative", submitted by a consortium fostered by FCSP, and "Touch, Tackling outcome-based finance challenges: a replication model for social economy". The signing of a Memorandum of Understanding (MoU) has sealed the commitment of the Turin Chamber of Commerce, the City of Turin, the Metropolitan City of Turin, the University of Turin and the Polytechnic University of Turin to set up the "HUB Progetti Europei per l'Economia Sociale" (European social-economy projects hub), which FCSP has supported from the outset.

Exemplary project “Rigenera”

The “Rigenera” (regenerate) project was launched in 2022 in collaboration with Fondazione OPES-LCEF with a view to providing patient, flexible financial support, and enhancing the skills of organisations operating in the social economy, especially cooperatives and social enterprises. The project approach is based on resource regeneration, making the recovered capital available to other third-sector producers, so as to avoid giving rise to subsidy dependency.

Entities are chosen from the pool of social enterprises and cooperatives selected for other FCSP interventions, on a follow-on basis. The chosen financial instrument involves Fondazione OPES taking a stake in the share capital of social cooperatives as a subsidising member, with the capital being returned within three years. For social enterprises, it provides support in its capacity as an associate and provider of risk capital, under a joint venture agreement. If the venture makes a profit, OPES has the option to request the return of the paid-up capital and to decide, in conjunction with FCSP, whether to put it at the disposal of other third-sector production companies.

FCSP has awarded a grant to Fondazione OPES for the three-year trial. Part of this grant is deemed to be recoverable and linked with the attainment of the growth and development targets associated with the project.

Investments were made in nine social enterprises on completion of the selection phase in 2024. The participating enterprises were then able to unleash additional capital after the investment: the enterprises’ share capital doubled, and the total multiplier amounted to 4.7 times the investment, including bank loans.

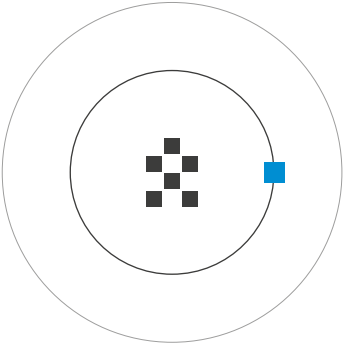
Value of allocation  
€ 580,000

Goal-oriented auxiliary body Fondazione LINKS - Leading Innovation & Knowledge for Society

La Fondazione LINKS, ente di ricerca applicata in ambito digital, ha generato nel 2024 un valore complessivo di circa € 18,3 milioni di attività, grazie anche alla stretta collaborazione con vari gruppi di ricerca del Politecnico. Ha inoltre rafforzato il proprio ruolo di presidio scientifico orientato al trasferimento tecnologico, in riferimento alla programmazione europea. La Fondazione LINKS ha consolidato il proprio ruolo strumentale all’attività della Compagnia, in linea con i tre pilastri del suo Piano Strategico 2021-2024: portare l’innovazione dentro le imprese e favorirne il dialogo con la ricerca; generare impatti tramite la tecnologia e l’innovazione di modelli e processi su pubblica amministrazione, educazione, Terzo Settore e cultura; creare un «hub», un centro di riferimento generatore di idee, di visione e di talenti.



[www.linksfoundation.com](http://www.linksfoundation.com)



12.

Fostering International Opportunities

Mission

Mission Statement

We offer local players the opportunity to access an international dimension, to ensure full understanding of the European and global framework in which the organisations they work for operate. This helps close the gap between local context and international dynamics and offers a broader outlook on tackling the challenges and opportunities ahead of us.

SDGs covered



Components of strategy

To promote the impact of initiatives aimed at strengthening local system actors involved in the research, training and communication initiatives developed and in the networks made available to them by FCSP's international partners.

To increase the quality and quantity of audiences involved in the initiatives carried out, with a view to extending the pool of users of the internationalist analysis work conducted by the bodies with which FCSP collaborates, while also promoting diversity of gender and age in the bodies and initiatives supported (both at institutional and project level).

To increase the quality of the scientific and analytical output, while monitoring its dissemination in academic, research, institutional and operational contexts, and monitoring the impact of the events and initiatives, both on public opinion and on decision-makers, especially through traditional and online media and communication tools.

To promote training and capacity-building initiatives that increase the human capital of the beneficiaries, by providing opportunities to take part in international education and training programmes, in particular for young people in the early stages of their careers.

To help increase and differentiate additional revenue streams to support the initiatives promoted, by fostering the gradual economic independence of the beneficiary bodies, thus reducing their dependence on support from FCSP.

2024 actions and instruments

The Mission continued its strategic partnerships with Istituto Affari Internazionali, the European Council on Foreign Relations and the German Marshall Fund of the United States. The research, training and communication initiatives promoted by the Mission included scientific studies and analyses, national and international training and capacity-building sessions for young people, whether still studying or in employment, and public debates and discussions carried out on both a face-to-face and remote basis.  
A total of 2,024 international initiatives were delivered (webinars, training courses, events, etc.).

As well as involving professionals from the international arena, the actions, which generated a total of 7,172 scientific publications (printed and online), also attracted a wider audience. In terms of subject matter, the initiatives focused on European policy, transatlantic relations and the Mediterranean

The activities promoted involved around 850 local, national, European and international bodies.

Support for the “United Nations Hub” in Turin, comprising ITC-ILO and the United Nations System Staff College, particularly with the Masters courses run by the *Turin School of Development*.  
223,586 under-35s were involved in international initiatives within the scope of the projects.

Direct participation in operational projects, such as the Observatory on Energy and Maritime Traffic in the Mediterranean promoted by Associazione SRM, or the annual international “Mediterranean Dialogues” conference promoted by Istituto di Studi di Politica Internazionale on behalf of Italy’s Ministry of Foreign Affairs and International Cooperation. All these initiatives have an increasing ability to attract additional economic resources on top of those provided by FCSP, which has amplified the impact of the interventions.



Exemplary project Bando “Geopolitica e tecnologia”

Technological development, starting with the spread of cyberspace, is increasingly becoming an arena for competition between great powers and other players. Technological challenges are spreading across a variety of industries and are areas of growing vulnerability for many countries.

In 2024, with the launch of the second edition of the “Geopolitica e tecnologia” call for proposals, first published between 2022 and 2023, FCSP set itself the task of examining the geopolitical implications of technological development and, in particular, the digital revolution.

The call raises awareness, among the public and decision-makers, of the importance of emerging technologies in today’s international landscape, prompting interdisciplinary thinking on the global geopolitical tensions between the many actors engaged in technological development. As in the first edition, the call is aimed at think-tanks and research centres, and is intended to generate ideas and responses in the form of policy recommendations on how to address the new geopolitical challenges that these technological developments entail, in both theory and practice.

The thematic clusters into which the call is divided include space, energy, digital, data, peace and cooperation, EU strategy and the use of golden power.

Value of allocation  
€ 500,000



13.

Promoting Well-Being Mission

Mission Statement

We encourage actions that help people adopt healthy lifestyles and that enable the health system to introduce new organisational models, thereby improving their resource efficiency and offering a high level of care, thanks in part to digital transformation. We promote healthcare practices that see prevention as a contributing factor to lifelong well-being and hence a more sustainable healthcare system.

Components of strategy

To encourage organisational and management innovation, especially if associated with a digital and technological dimension.

To facilitate the implementation of the chronic disease management plan, partly with the aid of digital transformation, under the agreement with Piedmont Regional Council.

To forge links between research and practical healthcare applications.

To support actions aimed at promoting healthy lifestyles.



2024 actions and instruments

The Mission continued to support the health system, with initiatives focused on innovation in terms of both technologies and organisational models, in line with regional planning. 2024 saw the completion of the project launched in 2023 for the purpose of establishing a new Head and Neck Cancer Unit for the City of Turin health authority and the launch of a major strategic project aimed at upgrading the Sant’Anna Hospital and the Regina Margherita Children’s Hospital in Turin, with an emphasis on women and children’s health and higher education. Thanks to the leverage exerted by the grants from Intesa San Paolo, Adisco and Fondazione Medicina a Misura di Donna, it will be possible to set up a hub of excellence for precision gynaecological surgery and to renovate the multi-specialist Paediatric Day Hospital. This intervention model has already been successfully tested in the “HOSPEEDAL” project, which illustrated the effectiveness of public-private collaboration for the redevelopment of hospital facilities.

Following on from previous years’ interventions on infrastructure and organisational models relating to digital health, the Mission continued to support remote health monitoring projects (with particular reference to chronic disease management) and projects designed to facilitate the digital evolution of hospital departments. As part of this work, it supported the Azienda Zero project aimed at enhancing the quality of home care and neighbourly support services through remote monitoring, thereby fostering continuity of care and integration between hospitals and local practitioners. It also facilitated the renewal of the operating image sharing technology used by the liver transplant centre at Azienda Ospedaliero Universitaria Città della Salute, a beacon of excellence in the national and international health system.

As part of the collaboration with the Harnessing the Value of Research Mission, a new edition of the “Trapezio” call for proposals was launched, with a view to fostering operational links between biomedical research and the development of health applications. Work continued on strengthening the auxiliary body IIGM by consolidating strategic projects (including by implementing the Neogen project described in a specific box) and developing collaborations with stakeholders.

The initiatives sponsored by the Mission for the purpose of promoting physical activity, well-being and healthy life-styles raised people’s awareness of the benefits of health promotion and ill-health prevention across the catchment area. A new edition of the “Sportivi per Natura” (naturally sporty) call for proposals, firmly aligned with the One Health principle, was launched in collaboration with the Protecting the Environment Mission.

SDGs covered



**Exemplary project** NeoGen Project Extension of Neo-Natal Screening for Genetic Diseases by means of Whole Exome Sequencing (WES)

Thanks to the support of FCSP and Fondazione Maria Teresa Lavazza, the Italian Institute for Genomic Medicine (IIGM), one of FCSP's auxiliary bodies, launched the Neogen project in the autumn of 2023, with the aim of extending the range of diseases that can be identified by neonatal screening. The project facilitates early genetic diagnosis, making it possible to intervene, if necessary, with treatments capable of improving the health and saving the lives of newborn babies. By the end of the first phase of the project (July 2024), genetic tests carried out on 4,076 babies born at the Sant'Anna Hospital in Turin had revealed a genetic alteration in 10% of cases, in response to which a multi-disciplinary team at the Regina Margherita Children's Hospital assigned the babies concerned to specific clinical and care pathways.

The second phase, due to last for at least three years, will focus on the clinical monitoring of these patients. The follow-up also involves recording clinical details from the time of enrolment to the child's third birthday, in collaboration with their paediatrician, and the retention of genetic data throughout their life.

The success of the Neogen project marks a potential turning point in how the national health system works, by replacing late treatment with early intervention, thereby optimising public resources and promoting a health policy based on advances in biomedical research.

Value of allocation  
€ 2,500,000

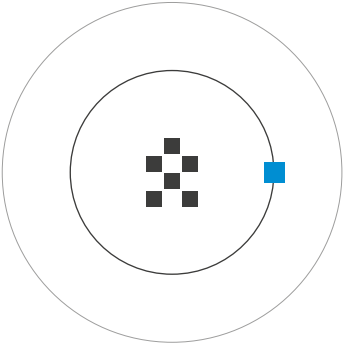
**Goal-oriented auxiliary body** Italian Institute for Genomic Medicine (IIGM)

In 2024, the Italian Institute for Genomic Medicine (IIGM) consolidated its genomic research relating to translational, personalised and regenerative medicine, partly in collaboration with research groups at Istituto di Candiolo IRCCS. A major investment plan was also launched for the purpose of enhancing research support services, with a particular focus on upgrading the ICT infrastructure. The aim is to put in place infrastructure with state-of-the-art levels of efficiency and security, capable of offering extensive and efficient computational resources for both the internal research community and local bodies, which will be able to use IIGM for high-tech service activities.

As mentioned above, IIGM played an active role in the Neogen project, in collaboration with the Regina Margherita Hospital in Turin.



[www.iigm.it](http://www.iigm.it)





14.

Protecting the Environment

Mission

Mission Statement

We see care for the environment as a starting point for promoting an idea of health and prosperity based on a sustainable and equitable relationship between our socio-economic system and the natural capital (or natural ecosystems) that support it. We strive to tackle environmental and climate challenges, support green innovation, and disseminate a spirit of active environmental awareness among the public and institutions, built on responsibility, participation and an understanding of the facts.

Components of strategy

Protecting, improving and harnessing the value of natural capital through specific interventions.

To support processes designed to accelerate the energy transition to renewable sources.

To promote actions aimed at the sustainable intensification of farming practices, through green innovation initiatives.

To support activities aimed at improving understanding of the risks associated with climate change.



2024 actions and instruments

December 2023 saw the publication of the second edition of the call for proposals entitled “Simbiosi - Insieme alla natura per il futuro del Pianeta” (Symbiosis – together with nature for the future of the planet), whose aim is to protect and enhance the natural heritage and biodiversity of Piedmont, Liguria and Valle d’Aosta and to raise individual and collective awareness of the impact of environmental degradation on human health. Support was provided for 15 projects, which will reach completion by the end of 2027, for a total funding award of €2,973,000.

In 2024, the Mission launched the “Sinergie Condivise” (shared synergies) help-desk and published the second edition of the call for proposals entitled “Sinergie II - Sviluppo di comunità energetiche rinnovabili (CER) a impatto sociale” (Synergies II – Development of social-impact renewable energy communities). The help-desk provides users and RECs with one-to-one consulting, as well as tools for in-depth analysis, training, updating and networking.

One of the lines of the second edition of the “Simbiosi” call for proposals was aimed at promoting sustainability and improving the environmental credentials of agricultural ecosystems and farm production. As part of these efforts, the Mission supported projects focused on urban horticulture, the reclamation of abandoned land for agricultural development and the protection of soil quality and fertility. Similarly, the second edition of the “Re:azioni” (re:actions) call for proposals, published in June 2024, supported a project line aimed at promoting sustainable farming practices, activities relating to sustainable food systems, such as circular food economy models, and civic participation pathways aimed at establishing food policies.

In June 2024, the second edition of the “Re:azioni” (re:actions) call for proposals was published, which led to the selection of 27 green transition projects in North-West Italy, aimed at raising awareness on local environmental challenges and gaining community involvement in tackling them. One specific strand of these projects is focused on raising awareness of the risks associated with climate change and the road-testing of new approaches to environmental education, including in response to the growing phenomenon of eco-anxiety. In 2024, the Mission also supported the second edition of the “Bee friends” project promoted by Fondazione ZOOM. Like the first edition, the project involved a campaign of awareness-raising actions in schools and municipalities on the threats pollinators face due to climate change. The Mission also supported “Festival CinemAmbiente” again in 2024. Now in its 27th edition, the festival is a focal point for audiences with an interest in environmental issues.

SDGs covered



Exemplary project “Re:azioni” call for proposals

The 19 projects implemented under the first edition of the “Re:azioni” call for proposals reached completion in 2024. This was FCSP’s first call for proposals aimed at promoting cultural change on sustainability, supporting the green transition at local level and involving communities in environmental challenges.

With the award of €600,000 of funding, the total value of the projects reached €974,377. Over the course of the project cycle, 102 activities were implemented, divided between three main operational areas: awareness raising, environmental regeneration and waste management. The activities included training, workshops, public events, the reclamation of green spaces and marine environments and waste collection, with a particular emphasis on reducing and managing e-waste. The call made highly effective use of partnerships: 14 of the 19 supported organisations worked with partner bodies.

2024 also saw the launch of the second edition of the call for proposals, which led to the selection of 27 projects in Piedmont and Liguria relating to various areas of intervention, with particular reference to sustainable food systems, environmental education, pollution reduction and sustainable mobility.

Value of allocation  
€ 1,700,000 of which €600,000 for the 1st edition and €1,100,000 for the 2<sup>nd</sup> edition







## Part 5

# The cross-cutting functions



## The cross-cutting functions

### 5.1 Finance Department and Impact Innovation Department

The work of the cross-cutting functions, which are organised into Departments and Offices, facilitate FCSP's overall operation and its institutional and grant-making activity in particular. They are repositories of skills and specialist knowledge, they work in concert with each other and with the Goals and Missions, they receive and manage special projects, including in relation to the FCSP Group, and they represent an additional means by which FCSP can understand and meet the needs of its catchment area

In 2024, the Finance Department (FD) and the Impact Innovation Department (IID) took integrated, coordinated action to step up their work on eco-system development to support entrepreneurship and attract talent and capital to the catchment area.

The evolution of the Techstars acceleration programme, with its emphasis on cities of the future, forms part of this approach, and was supported in collaboration with Intesa Sanpaolo Innovation Center and Fondazione CRT. Four editions of the programme have now been successfully completed, all of which have helped position the Turin eco-system in an international dimension. The programme has now been further developed, both in terms of content, with work towards the Net Zero transition and ESG/SDG impacts, and in terms of implementation methods, involving capacity-building interventions aimed at transferring a significant share of the Techstars team know-how to the local ecosystem. Similarly, the two departments maintained their commitment to the "accelerators platform": as well as continuing the existing initiatives (Personae, Magic Spectrum and Magic Mind), they renewed and consolidated their efforts in 2024 on the ESA BIC Turin programme aimed at fostering the formation and development of start-ups in the Space Economy. More specifically, the new phase involved an increase in the number of start-ups supported and the geographical areas covered, with the opening of three new ESA BIC "spokes" in Italy – in Padua, Milan and Brindisi – connected to the hub in Turin.

In parallel to this, the portfolio of instruments at FCSP's disposal across the various phases of the innovation chain was expanded in 2024, by means of a specific action based on the Venture Building (VB) model: having renewed its support for VENTO, Exor's VB programme, FCSP took part, alongside other institutional and industrial partners (including CDP Venture Capital, NEVA, Fincantieri, PSA Italy and Friulia) in the formation and launch of Maritime Ventures, a company builder based in Genova, run by BridgeMaker and Cariplo Factory, specialising in the maritime supply chain, ship industry and port logistics. On completion of the market analysis work (known as "blueprinting"), the first three MVPs were finalised and validated in 2024 and will become the first start-ups promoted by the programme in the months to come (medium-term target: 10 new start-ups operating in the market by 2027). Specific efforts to develop and vitalise the innovation eco-system in Genoa and the wider region of Liguria were also

deployed, through the launch of "NOVA Connect", a project that provides updated mapping of eco-system actors in Liguria and supports the establishment of new connections and the creation of new opportunities between local public and private stakeholders.

In relation to major, complex work programmes, the IID coordinated the formulation of an intervention scheme and associated contractual agreements to give Fondazione Museo Egizio (the Egyptian museum foundation) access – on particularly favourable terms – to the €4 million it needs to reach the total figure of approximately €24 million required to undertake transformational works in preparation for the institution's bicentenary. The instrument was designed in partnership with Istituto per il Credito Sportivo e Culturale and Banca Etica, with a view to potential repeatability, should FCSP decide to facilitate other major cultural work programmes by means of this same technical form of support.

With reference to the "Futuro Aggiunto" (added future) initiative, through which third-sector bodies operating in North-West Italy can benefit from soft loans from Intesa Sanpaolo for liquidity or investments at preferential rates, with reimbursement of the cost of the Cooperfidi guarantee by Fondazione Social Venture Giordano Dell'Amore with the support of FCSP, the IID coordinated the partnership, partly on the basis of the success of the initiative, for which the initial allocation was quickly used up, prompting the allocation of extraordinary resources. At the same time, work was done to maximise the usefulness of the data component of the initiative, by means of a dedicated dashboard integrated with the history of beneficiary bodies' grant funding from FCSP.

The department also completed an intervention scheme to support third-sector bodies awarded MSC2 PNRR City of Turin resources, with a focus on urban regeneration and social housing, under which Intesa Sanpaolo provided an advance funding service tailored to the reporting mechanisms required by the PNRR, with a reduction of the fixed costs thanks to the involvement of FCSP (funds availability commission and cost of certification by the qualified third party, Deloitte, of the expenses incurred by the bodies concerned).

Furthermore, the department provided its usual specialist support to FCSP's grant-making area, especially the Planet Goal, for the management of highly complex projects that require specific skills in digital transformation, project management and business planning. This work included the departments' assistance with the feasibility and sustainability studies of potential new innovation hubs (Waterfront di Levante in Genoa and Launch Studios in Turin); projects relating to the energy transition of the city of Turin ("CLICC - Climate City Contract Torino 2030" project, in collaboration with the Polytechnic University's Energy Center); and some of FCSP's "beacon" philanthropic programmes, first and foremost Città dell'Educazione (Education City), the major multi-year programme that puts education at the heart of the long-term transformation policies of cities and communities. Equal effort went into supporting the Planet Goal's "beacon" grant-making initiatives relating to pioneering technologies – the most notable of which is the European AI & Society Fund – and the development of entrepreneurial talent, such as "Totem – Torino Tech Map" and "From Zero to Startup", the latter of which got under way at the end of 2024 in partnership with the ESCP business school.

Lastly, the Impact Innovation Department continued to orchestrate FCSP's efforts to become a data-driven foundation in 2024, having already become the first major philanthropic foundation to formally adopt a data strategy. Together with the release of new dashboards that further populated the CSP Data Hub, the IID promoted two experimental initiatives in the field of Artificial Intelligence (AI) in 2024, aimed at streamlining the process of accessing FCSP's information assets and testing new, more advanced methods of consulting internal and contextual data.

5.2 Planning, Research and Evaluation Department

The PRED's work in 2024 involved especially close integration between the three functions managed by the department, as well as a high level of interaction with FCSP's other departments. In fact, the preparation of four institutional documents – the Impact Report 2021-2023, the End-of-Tenure Report 2021-2023, the preliminary study and initial drafting of the Multi-Year Planning Document 2025-2028 and the Annual Planning Document 2025 – prompted the adoption of a method that drew upon the outcomes of the various lines of work, even when they were developed separately. As a result, while the Planning function dictated the architecture and time-frames of the work, the Studies function synthesised and, where necessary, produced the necessary thematic examinations to underpin or accompany the documents, and the Evaluation function generated output that helped identify and report on the strengths and weaknesses of completed and ongoing projects, while also providing knowledge and analysis to facilitate the strategic planning of FCSP's Goals.

In quantitative terms, the Evaluation function managed a total of 42 evaluation studies in 2024, of which 10 were completed, 29 are still in progress and 3 are in the launch phase. Excluding grants of a more institutional nature, such as those allocated to the auxiliary bodies, about 50% of the total funding awarded is subject to specific evaluation surveys.

The range of tools at the department's disposal (counterfactual studies, implementation analyses, advanced output monitoring) was deployed according to the characteristics of the initiatives and projects under assessment, on the basis of "cognitive demand" – i.e. the set of key points to be assessed in terms of the operation and impact of each – which also underwent structured examination in collaboration with the Missions involved from the initial phase of each project. In about half of the cases, the department opted to apply multiple methods to a single study (the "mixed-method" approach). Of the 42 studies conducted, 13 involved advanced monitoring only, two were impact assessments and six were implementation analyses, while 21 were conducted using more than one approach at the same time.

In terms of operating method, eight evaluations were carried out entirely by the department, whereas the majority were outsourced to external specialists, whether academics or otherwise, and overseen at each stage by the department member responsible for the process. The department often took responsibility for contracting and, as is especially important in empirical social research these days, resolving privacy issues.

Another common feature of the planning and evaluation work was the focus on data, from both internal and external sources. Identifying the type of data that would be useful and relevant, and checking that it was of good quality and up to date, formed a collateral but equally significant part of the department's work, in collaboration, whenever necessary, with the Impact Innovation Department and Administration, within a framework of cooperation and collective development.

As well as carrying out the grant-making activity assigned to it, which saw the completion of the first edition of the research project entitled "Cura dei Beni Comuni tra teoria e prassi" (theory and practice of looking after common goods), the department continued to conduct research into the culture and challenges of contemporary philanthropy. It also published "Numeri & Filantropia", a weekly in-house newsletter, and developed and organised the induction process, in line with the instructions of the Chair and Secretary General, aimed at providing introductory training on philanthropy and the context in which it operates, for the General Council that came into office in 2024.







### 5.3 Operations Department

In line with the Multi-Year Planning Document 2021-2024, the Operations Department, tasked with organising and overseeing the processes that enable FCSP to carry out its institutional activity, continued its work on strengthening, streamlining and ensuring the sustainability of those processes in 2024. On completion of the process-mapping phase, a monitoring campaign got under way to ensure effective consolidation of those processes within the structure, accompanied by the implementation of a simplified system of process updating. As part of these efforts, work continued on extending and preserving the documentary assets produced by FCSP, by updating and upgrading a database for managing and storing documentation, and appointing a member of staff with specific responsibility for continuous improvement. A further strand of this work involved simplifying the management practices applied to beneficiary bodies, by revising the user interface and procedural flows of the application used by FCSP. This was done on a co-design basis, alongside the external supplier and the other foundations that use the same application.

Following the adoption of the FCSP's new constitution in June 2023, the task of aligning the internal regulations and guidelines for their application was also completed, in parallel with the alignment of the constitutions of the auxiliary bodies and their regulations, so as to achieve a coherent, synergistic internal regulatory framework.

With regard to the oversight and reinforcement of controls, with particular reference to the measures adopted on whistleblowing, we continued to monitor the correct operation of the measures taken for the purposes of alignment with Italian legislative decree 24/2023, while also completing the related internal training courses. As far as certifications are concerned, the department continued to ensure that the quality requirements for ISO 9001 quality certification are adhered to over time.

Regarding personnel, in line with the medium-term strategic objective, set out in the aforementioned multi-year planning document, of promoting well-being and equity, we continued to deliver awareness-raising programmes in 2024 for FCSP personnel on the subjects of diversity, equity and inclusion (DEI), by means of information and training initiatives, organised by Associazione Valore D, to which the FCSP has subscribed since 2022, with a view to encouraging the adoption of welcoming and inclusive behaviours.

Efforts were also made to strengthen internal communication, by devising a more structured and integrated process and organising new initiatives aimed at strengthening a sense of belonging to the Group among employees. These activities were designed to encourage the sharing of FCSP's values, while also offering insights into issues of particular relevance at present, such as diversity, environmental sustainability and alternative mobility.



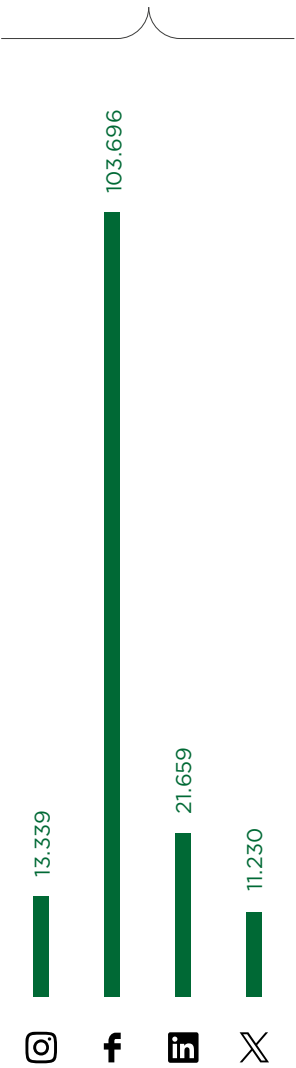
5.4 Communication

Communication remained a cornerstone of FCSP’s work in 2024, supporting the dissemination of information about its institutional activities and involving the community through a wide range of tools and channels. The use of a multi-channel strategy enabled us to reinforce our media output on FCSP and step up our dialogue with the relevant audience.

FCSP generated continuous, wide-ranging coverage by means of traditional and digital media, with a total of 12,217 television, radio, newspaper and online news items relating to initiatives promoted or projects supported by FCSP.

At the same time, our focus on digital channels enabled us to reach an ever broader and more diverse audience. Our total fan base on the main social networks reached 149,924 users, with major followings on Instagram (13,339 followers), Facebook (103,696 followers), LinkedIn (21,659 followers) and Twitter (11,230 followers). These figures point to active participation and growing interest in FCSP’s activities.

149,924 total followers  
in 2024

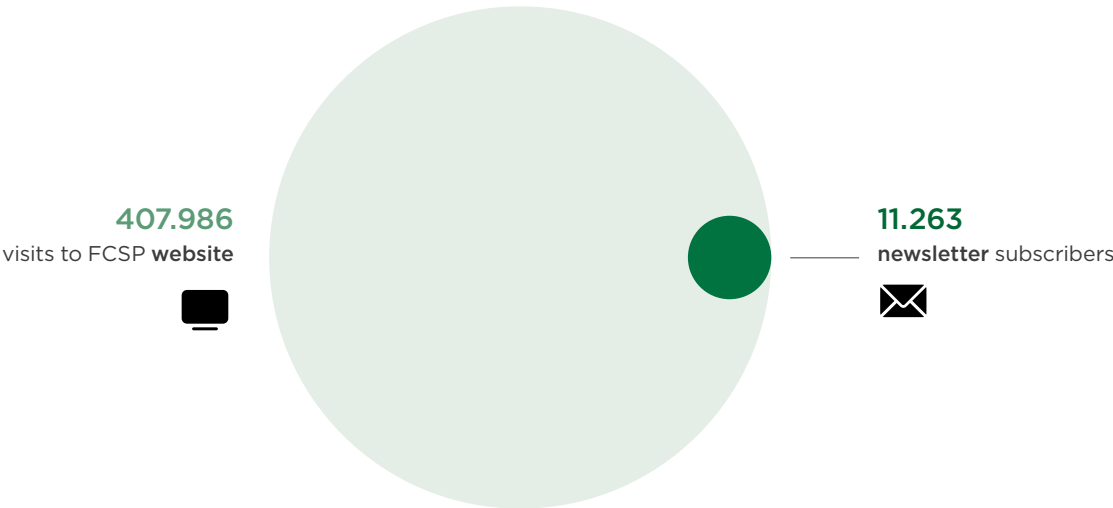


GRAPH 5.1 NETWORKS IN 2024 ▶

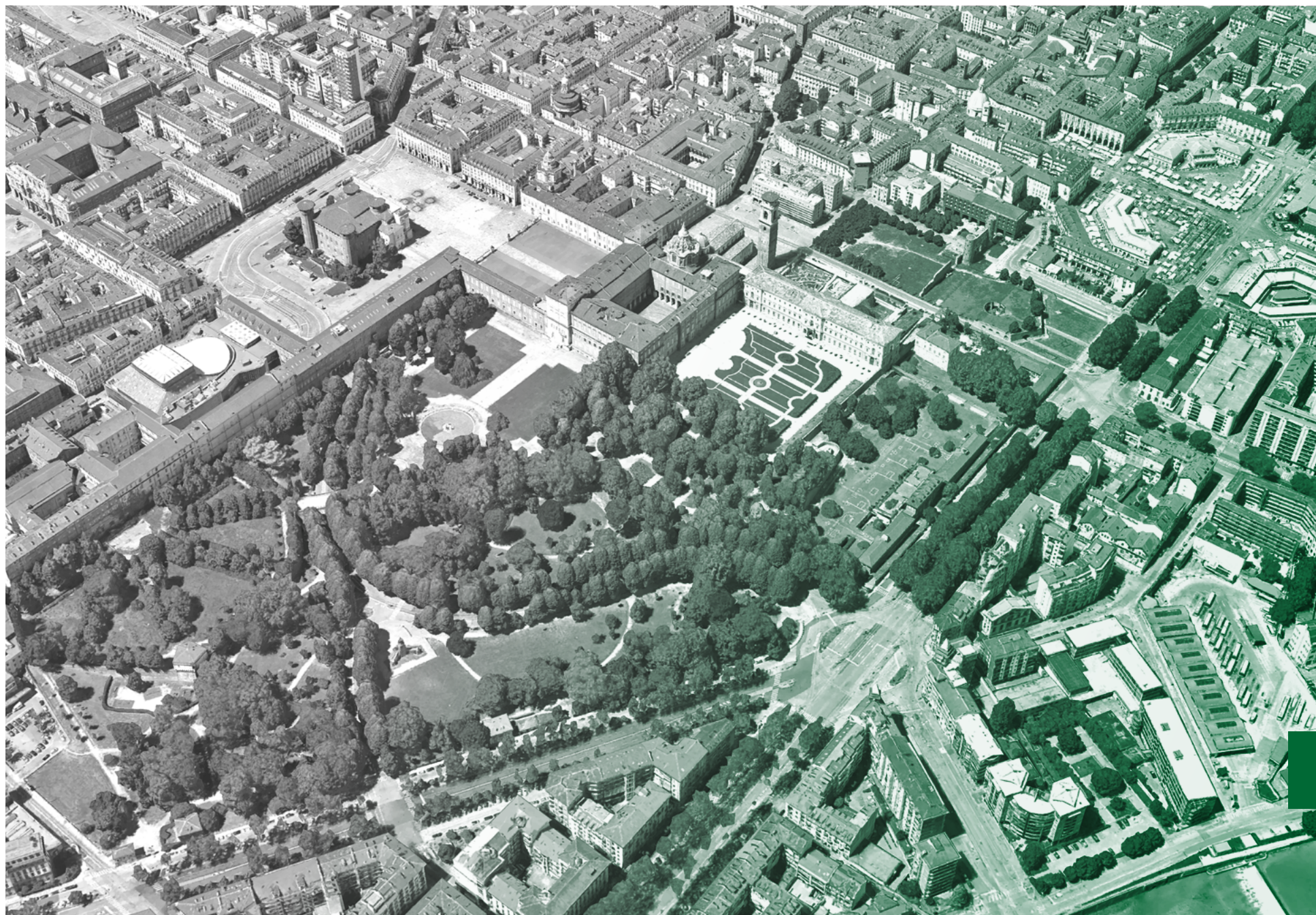
Over the course of the year, FCSP held 43 events, which provided valuable opportunities to meet and exchange views with the community. Attendance was high, with 3,431 people present in person and 2,480 following by video link. These data highlight the importance of holding events that foster interaction with the public, both face to face and through digital platforms.

The FCSP website received 407,986 visits in 2024, testifying to its importance as a channel for communicating information about topics and activities relating to FCSP’s work. This figure also highlights users’ growing interest in online institutional and project-related content. The newsletter continued to provide a further strand of direct, strategic communication, with 11,263 subscribers receiving regular updates on the activities and opportunities offered by FCSP.

The 2024 data confirms the central role that communication plays in FCSP’s strategy. The use of a combination of traditional and digital media and events boosted public awareness of FCSP’s work, promoted dialogue with the public and increased the communicative impact of the initiatives undertaken. Continued investment in multi-channel communication remains a vital lever for the future, by ensuring wider dissemination of the Foundation’s values and activities at local and national level.







## Part 6 Specific projects



## 6. Specific projects

Specific  
projects

List of  
Beneficiaries

### 6.1 Philanthropy As A Service

By launching the Philanthropy As A Service project (PHaaS), FCSP is positioning itself as an open philanthropic infrastructure for the management of philanthropic funds deriving from donations and legacies. Thanks to the collaboration between FCSP and private citizens, 11 philanthropic funds are now active, four of which were set up in 2024 (with endowments and provisions over the past year ranging from €250,000 to €5 million) for a total of €31.4 million, plus an additional €18 million from legacies and policies.

The scope of action of each philanthropic fund is defined by a set of regulations, in line with the deed of donation, which clearly specifies the chosen fields of intervention. Over the years, by way of example, the PHaaS project has funded the construction of a hospice for palliative care in the Turin area and a school complex in Senegal, the redevelopment of an ecclesiastical building in Liguria and the implementation of various actions aimed at school inclusion and combating vulnerabilities.

In the wake of four years of experimentation, PHaaS has become one of FCSP's permanent projects and will be integrated into the philanthropic activity of the Goals and Missions. The areas for development in the years ahead include an in-depth study of how best to assist disabled people once they no longer have family to care for them, interaction with the for-profit world on the topic of corporate social responsibility, and a focus on transactional donations.





6.2 Cavallerizza Reale: redevelopment and beyond

In collaboration with the Municipality of Turin, the University of Turin and Cassa Depositi e Prestiti, FCSP is continuing its work on redeveloping and making the most beneficial use of the Cavallerizza Reale in Turin, which has been a UNESCO heritage site since 1997.

The aim of the work in progress is to restore and re-purpose the entire complex, and create an international training and cultural hub, which will also accommodate FCSP's new headquarters.

Once the design and permitting phases were completed, the tendering procedure was carried out, and reached completion in November 2024, with the assignment of the general construction works to the grouping of companies comprising Secap and Fantino. The works are expected to take 23 months to complete and are due to finish in late 2026.

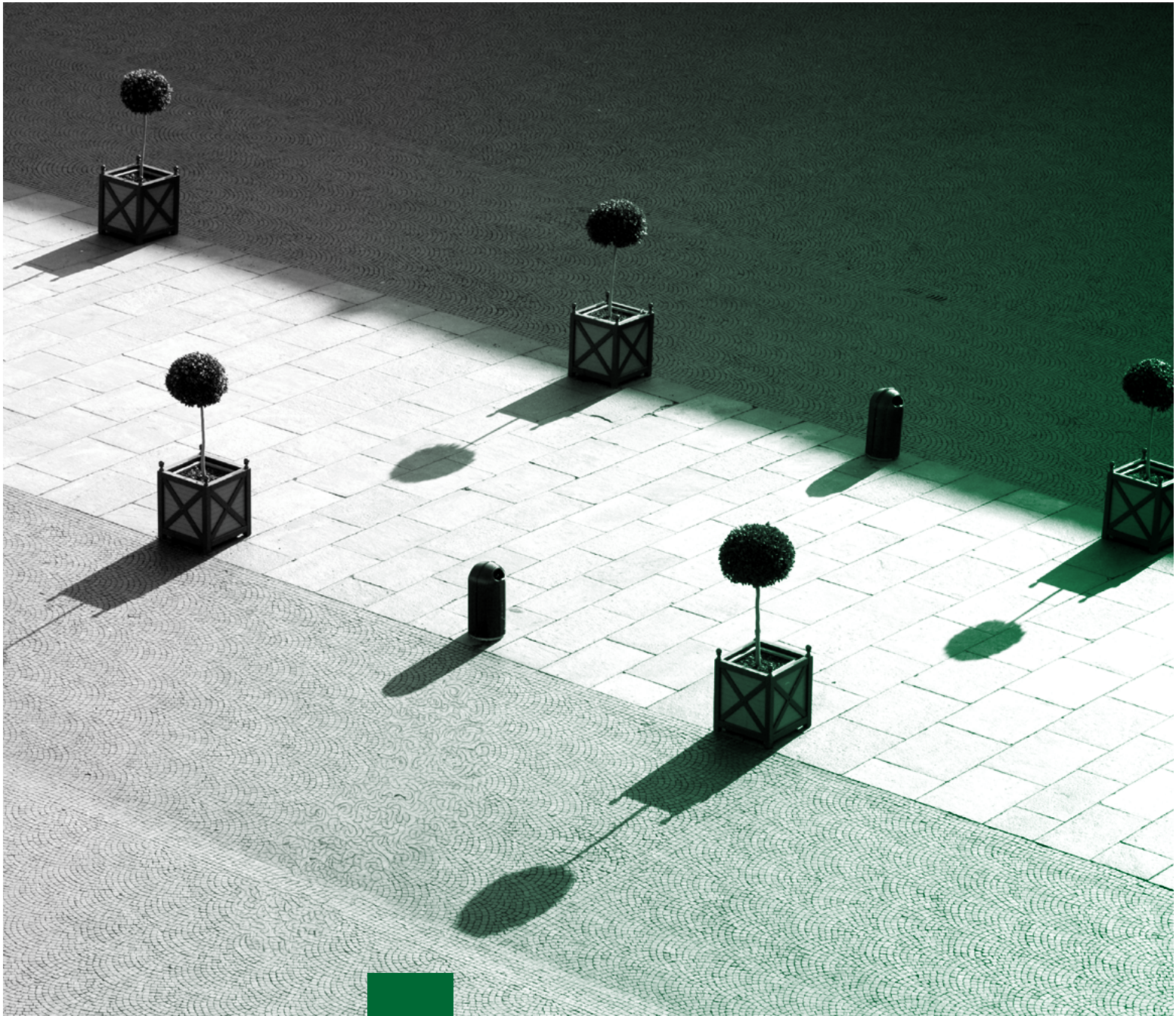
The selection procedure to appoint an Energy Service Company (E.S.Co.) to construct the geothermal loop that will supply the entire complex with renewable energy also reached completion in 2024. The contract was awarded to Iren Smart Solutions, which will complete the final design by the end of March 2025 and will start the operational phase of its work in the same year.

At the same time, using grant-making resources, FCSP funded the design, all the way up to the executive stage, of the Corpo delle Guardie and Maneggio Alfieriano buildings, which are owned by the University of Turin and the Municipality of Turin respectively, and the Polo delle Arti, a cultural training institute operating in collaboration with Accademia Albertina and Conservatorio Giuseppe Verdi.

To encourage and promote public participation from the outset of the executive phase, an open development site has been put in place, to host public visits, participation initiatives such as a design competition, the implementation of a virtual construction site, and a series of conferences within the framework of Fondazione 1563's "Walk of Change" initiative.







# List of Beneficiaries.

With effect from this edition of its Annual Report, FCSP has decided to make the information about projects supported in 2024 easier to consult by providing access to an interactive dashboard that can be searched on the basis of certain specific criteria (Mission, beneficiary body, geographical area covered by the beneficiary body).

The dashboard can be freely consulted at [this link](#).



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