



Fondazione  
Compagnia  
di San Paolo

Annual Report 2023



A foundation provides ideas, skills and resources so that society can assume joint responsibility for the common good and take the initiative. Fortunately, I am in no doubt that this society, made up of innovative, collaborative, good-willed, altruistic people with a sense of duty, exists. And we exist for them.

I feel deeply honoured to open Fondazione Compagnia di San Paolo's 2023 Annual Report with these brief personal reflections. The purpose of this document is to provide the extended community to which we feel responsible, and the people now tasked with governing Compagnia for the four-year period that opened in 2024, with an account of the facts and values that have defined the institutional life of the Foundation over the past year, and indeed throughout this Council's term of office, which came to an end in April 2024.

The far-sighted figure of Professor Francesco Profumo has been central to the life of Compagnia since 2016 and it is only right that I open this report by offering him the thanks he so richly deserves. Compagnia is a much more complex organisation than it looks from the outside and we all appreciate his considerable ability to negotiate day-to-day duties and the often difficult challenges they raise, without losing sight of his long-term vision, focused on working towards strategic objectives for the community consistently, creatively and with a frank but kindly human touch. The nature of the period has generated a lot of work. The world has changed at unexpected pace, and rarely for the better.

There has been an explosion of problems that had no doubt been brewing for decades, but which are now redefining all our landmarks with disorienting speed. Here is not the place to reflect on the origins of a situation in which the geopolitical and geoeconomic balance – assuming the term “balance” is still even applicable – has shifted, war has returned to the forefront, climate change threatens, demography and human mobility are proving difficult to manage, democracy is looking weary and people are losing faith and certainty. Against this backdrop, we also opened the door to a pandemic. Will technology save us? It is a considerable resource, without question, but it too needs to be governed more effectively than we currently seem capable of.

These wounds also have direct effects on the areas in which Compagnia operates – and on our own lives. We see tangible proof of this because our work brings us face-to-face with the problems affecting our society and our catchment area. Inequalities, tensions, disorientation. We have often asked ourselves what philanthropy means to us here at Compagnia, and the answer has been that these are the adversaries we face, and our duty is to counteract them with values such as fairness, collaboration and hope for the future. Not to mention development, in the most profound and, I think it is fair to say, least materialistic sense of the word. Needless to say, we do not undertake this task alone. A foundation provides ideas, skills and resources so that society, whether in its largest or smallest organisational forms, can assume joint responsibility for the common good and take the initiative. Fortunately, I am in no doubt that this society, made up of innovative, collaborative, good-willed, altruistic people with a sense of duty, exists. And we exist for them.

As I was saying, we have worked hard, and I think the pages that follow testify to this. But I would like to highlight certain aspects which, in my opinion, have real symbolic value. Firstly, Compagnia has amended its constitution, partly to bring certain points that had become obsolete into line with regulatory requirements or current parlance, but more importantly, to clarify the deep-seated reason for its existence and hence its way of working. This was a challenging process, the outcome of which was welcomed by our supervisory authority, the Italian Ministry of Finance and the Economy. I believe it is worth reading, starting with the Preamble. We have acted upon our genuine wish to give a voice to the young generations, by setting up the Young Advisory Board, a group of highly qualified young people, which has become one of the interlocutors of the General Council, our strategic policy-making body.

The experience will not go to waste. We have also upheld our strategic commitment to fostering the development of both the third-sector system and the public administration system, in terms of vision and efficiency, under the Next Generation line of initiatives. Values and rules, young generations and growth of the social economy represent three pillars of Compagnia's work, together with education, which pervades such a substantial part of what we do. The End-of-Tenure Report, approved by the General Council, provides a summary of the main lessons learned from these years of work, alongside the development dimensions stemming from them.

I would like to make one last point, about something I value highly. In recent years, Compagnia has developed a gender-balanced vision, which has pervaded every aspect of its work and which, I hope, has spread to the individuals and organisations with which we have interacted. It can be found in our rules, but also in our practices and, above all, in the sensitivity of our community of professionals and operators, male and female alike: I am convinced it is an important ingredient of our contribution to the quality of living together in our catchment area, and also to the style and intelligence with which we address problems. For this and countless other things, I am deeply grateful to all my colleagues in the governing bodies, to the Secretary General and to the staff body, for their ability, commitment, hard work and self-effacement. Without this community, the financial resources, although indispensable, would have generated little of value. This work has made Compagnia exactly what it should be; that is to say, never a centre of power but always a centre of service and, summing up, a collective construction site committed to building a better future.

Torino, aprile 2024

**Rosanna Ventrella Grimaldi**  
Chair of Fondazione  
Compagnia di San Paolo

# A foundation based on a precise idea.

Preamble to the Constitution  
of Fondazione Compagnia di San Paolo, June 2023

“

Fondazione Compagnia di San Paolo (hereinafter also “Compagnia” or “the Foundation”) is a Turin-based philanthropic foundation, which traces its roots back to a confraternity set up on 25 January 1563 by seven citizens from a varied range of trades and professions.

Fondazione Compagnia di San Paolo is an institutional expression of the social freedoms guaranteed by the Republic of Italy's constitution, and it acts in accordance with the principles of subsidiarity and solidarity, within the framework of the applicable legislation.

Throughout its history, Compagnia di San Paolo has been a pillar of Turin's civil, social and economic life, and has used the donations and legacies it has received to build up a well managed portfolio of assets for the purpose of funding philanthropic initiatives implemented by various means, including the formation of educational and social care entities that are still operating to this day. This original feature of its *modus operandi* can still be seen in the fact that the Foundation encompasses an array of specialist auxiliary bodies that complement its mission.

One of the most significant institutions spawned by the original Compagnia in Turin was Monte di Pietà. Re-founded in 1579 on the basis of joint funding by Confraternity members for the purpose of combating poverty and usury, it went on to play a pivotal role in Compagnia's centuries-long history. Having already evolved into a non-profit bank, it became one of Italy's leading credit institutions in the 20th century, first with national coverage and then - from the 1970s onwards - international coverage.

In the early 1990s, the reform of the credit system split Istituto Bancario San Paolo, as it was known at the time, into a joint-stock company and a non-profit philanthropic entity, which, in 1992, re-appropriated the name Compagnia di San Paolo, the owner of the share capital. In accordance with regulatory requirements, Compagnia has gradually diversified its asset portfolio with a view to balancing the latter's composition and profitability and ensuring that the Foundation remains able to provide a reliable stream of funding for initiatives serving the common good.

In line with its traditions, the Foundation still puts people, the fulfilment of their potential and their rights and responsibilities in society, at the centre of everything it does. To this end, it embraces the values and principles of development, sustainability, interdependence, solidarity, equity and the equal dignity of all human beings, as declared by the United Nations, the European Union and the Republic of Italy, from which its strategy draws inspiration.

The Foundation's emphasis on sustainable development and care for the eco-system testifies to its sensitivity towards the welfare of current and future generations. Its intergenerational responsibility also finds expression in the principle of maintaining and increasing the asset portfolio and adopting responsible investment policies, in accordance with recognised international environmental, social and governance standards.

In keeping with the best traditions of European philanthropy, the Foundation bases its work on the principles of independence, autonomous governance, honour, responsibility and transparency. These principles, which are the hallmark of the Foundation's culture and practice, are implemented in this constitution and, more specifically, in the procedures by which the governing bodies are selected, appointed and subsequently work.

”

The [full text of Fondazione Compagnia di San Paolo's 2023 Constitution](#), approved by the supervisory authority (Italian Ministry of Finance and the Economy) in June 2023, is available for consultation on the Compagnia website







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# Fondazione Compagnia di San Paolo.

Profile and history.



# Fondazione Compagnia di San Paolo.

Profile and history.

Fondazione Compagnia di San Paolo is a private, independent, non-profit philanthropic foundation, with full constitutional autonomy. Its extensive regulatory framework is underpinned primarily by Italian legislative decree 153/99, which governs the existence and mission of “foundations of banking origin”, and by Constitutional Court rulings No. 300 and No. 301 - 2003. Another important regulatory document is the 2015 Protocol of Understanding between the Italian association of bank and savings bank foundations (ACRI) and the Italian Ministry of Finance and the Economy (MEF).

Compagnia started life in the 16th Century amidst the famine prevailing in war-torn Turin, when seven of the city’s middle-class citizens established the “Compagnia della Fede Cattolica” (Company of the Catholic Faith) under the invocation of Saint Paul on 25 January 1563. Its dual purpose was to support a population stricken by economic decay and to stem the perceived threat of Protestantism. It was a civil organisation, although inspired by religious ideals, established in the counter-reformist climate of the era. Towards the end of the 16th century, the confraternity founded its first social and humanitarian “Opere” (charitable organisations serving the mission, which would now go by the name of “auxiliary bodies” in Compagnia’s parlance). These were the “Monte di Pietà”, founded in 1579, which provided small loans in exchange for pledges by way of a safeguard against usury, and the “Casa del Soccorso”, founded in 1589, which provided lodging and education for girls from the poorest circumstances. “Ufficio Pio” was then established in 1595 for the purpose of managing all of Compagnia’s direct social care work. Compagnia earned citizens’ trust by collecting legacies and donations and steadily building up a substantial pool of assets, which eventually made it the leading social care provider in the Ancien Regime era. Meanwhile the “Monte dei Pegni”, like other similar institutions in Italy, gradually started operating more like a bank. In 1853, with the advent of the

liberal state, the King of Sardinia, Vittorio Emanuele II, restricted Compagnia’s work to religious practices and assigned its assets and the task of managing its social care and credit activities to a publicly appointed council known as the “Opere Pie di San Paolo”. In 1867, this institute received government authorisation to operate as a mortgage lender, which opened up a major new avenue of business for it. During the years of industrial development in Turin, Opere Pie di San Paolo started supporting the municipal council with public loans and taking part in new financial ventures. In 1932, it was chartered as a public-sector financial institution and given the new name Istituto di San Paolo di Torino. At this time the institute was an atypical public bank, with close ties to Turin, which channelled its profits into collectively useful operations. At the end of 1991, within the regulatory framework introduced by the “Amato-Carli” law, the banking activities were separated into a limited company under the name Istituto Bancario San Paolo di Torino S.p.A., while the original entity, dedicated to socially useful purposes, took the name Compagnia di San Paolo, in homage to its history.

Today, Fondazione Compagnia di San Paolo manages its assets independently, formulates and implements its own investment policy, which does not exclude social-impact investments, and allocates the income from its asset management to interventions of collective usefulness by awarding grants or delivering its own programmes. Compagnia’s beneficiaries are third-sector non-commercial entities with an altruistic mission, and public bodies. Although the governing document does not impose any specific geographical limits on Compagnia’s work, its main focus is Turin, the Turin metropolitan area, Piedmont, Liguria and Valle d’Aosta in North-West Italy. As an Italian and European foundation, Compagnia also has a secondary but significant range of action in the rest of Italy, in Europe (for projects that include Italian territory) and for selected initiatives in the international arena.

## The governing bodies

**General Council (Consiglio Generale)** ► Compagnia’s policy-making body. Has a four-year term of office. Is tasked with establishing Compagnia’s priorities, programmes and goals, including through its Committees, and monitoring the results thereof. Its members are nominated by bodies defined in its Constitution; up to three members can be co-opted by the Council as composed by the nominated members; the Council can have a maximum of 17 members.

**Management Board (Comitato di Gestione)** ► appointed by the General Council and made up of five members, who automatically include the Chair and Vice-Chair. The Management Board holds office for the same period as the General Council, and the two bodies’ tenure expires at the same time. The Management Board enjoys full powers of ordinary and extraordinary management of the Foundation. The Management Board is therefore responsible for approving decisions relating to investment policy and interventions in key sectors.

**Presidente** ► appointed by the General Council, which also appoints the Vice-Chair. Holds office for four years, like the General Council, and can be re-appointed once; is Compagnia’s legal representative; chairs meetings, establishes their agenda and directs the work of the General Council (of which he or she is not a member, however) and the Management Board; is entitled to take urgent measures in the interests of Compagnia and reports on them to the Management Board.

**Segretario Generale** ► appointed by the Management Board, holds office for the same period as the General Council and can be re-appointed. Heads Compagnia’s operational arm..

**Collegio Sindacale** ► Compagnia’s supervisory body, appointed by the General Council. It is made up of three standing auditors, one of whom is appointed as its Chair, and two alternate auditors. The Board of Auditors holds office for the same period as the General Council, and the two bodies’ tenure expires at the same time. Auditors can be re-appointed once.

Compagnia aims to achieve gender balance in all its governing bodies, while also ensuring the expertise and good honour of its members<sup>1</sup>.



1. Following the death of Alessandro Barberis and the early resignation of the Chair, Francesco Profumo, in February 2024, Rosanna Ventrella was elected as Compagnia’s Chair. Enrico Filippi and Alberto Quadrio Curzio were appointed to the Management Board, the former with the role of Vice-Chair.





Rosanna Ventrella Grimaldi

CHAIR



Alberto Anfossi

SECRETARY GENERAL

## Collegio Sindacale\*



Margherita Spainì

CHAIR



Ernesto Carrera

STANDING AUDITOR



Stefano Rigon

STANDING AUDITOR

Nicoletta Paracchini

Paolo Rizzello

ALTERNATE AUDITORS

## General Council.



Rosanna Ventrella Grimaldi

CHAIR



Paola Bonfante

DIRECTOR



Valeria Cappellato

DIRECTOR



Elena Casolari

DIRECTOR



Michela Di Macco

DIRECTOR



Vincenzo Ferrone

DIRECTOR



Elena Franco

DIRECTOR



Paola Giubergia

DIRECTOR



Vincenzo Ilotte

DIRECTOR



Ernesto Lavatelli

DIRECTOR



Penelope Lewis

DIRECTOR



Angelo Matellini

DIRECTOR



Antonio Mattio

DIRECTOR



Remo Pertica

DIRECTOR



Aldo Pia

DIRECTOR



Lorenzo Pozza

DIRECTOR



Roberta Siliquini

DIRECTOR

## Comitato di Gestione.



Rosanna Ventrella Grimaldi

CHAIR



Enrico Filippi

VICE CHAIR



Carlo Picco

MEMBER



Alberto Quadrio Curzio

MEMBER



Nicoletta Viziano

MEMBER



\* following the entry into force of the new constitution of Fondazione Compagnia di San Paolo with the approval of the Supervisory Authority on 21/06/2023, the Supervisory Body (formerly the Collegio dei Revisori) was given the name Collegio Sindacale (Board of Auditors).

## The bodies responsible for appointing the General Council

Fourteen of the 17 Members of the General Council to hold office in the period 2021-2024 were nominated, in accordance with the constitution in force in 2021, by 12 bodies identified as significant in the focus areas of Compagnia's mission: the Municipality of Turin, the Region of Piedmont, the Municipality of Genoa, the Chambers of Commerce, Industry, Craft and Agriculture of Turin, Genoa and Milan, Unioncamere Piemonte, Accademia Nazionale dei Lincei, Accademia delle Scienze di Torino, Istituto Italiano di Tecnologia di Genova, Fondo Ambiente Italiano (FAI), and the Philanthropy Europe Association (Philea) in Brussels.

Three members were co-opted by the General Council on the basis of clear and undisputed renown, so as to ensure a good gender balance and an appropriate line-up of specific and recognised professional skills and expertise in key sectors of the Foundation's institutional activity.

## The Fondazione Compagnia di San Paolo Group

Over the course of its history, Compagnia has spawned various bodies, each assigned to a specific mission of public interest that is consistent with and instrumental to the overarching mission of Compagnia. Some of these date back centuries, while others were established more recently: the former include those that trace their roots back to the "Opere", such as Ufficio Pio, established in 1590, while the latter include entities formed since 2000, some in partnership with Turin's universities, such as scientific research and higher education centres. They are defined as auxiliary bodies because, by fulfilling their own constitutional purpose, they contribute, individually or collectively, to the broader mission of Compagnia as a whole.

### Fondazione Ufficio Pio

supports individuals and families in difficulty, strives to combat inequalities in education and training and runs projects and initiatives designed to facilitate social inclusion.

### Fondazione per la Scuola

works as a skills centre to promote teaching quality, with a focus on bringing innovation to the methods and models used in teaching and training.

### La Fondazione 1563 per l'Arte e la Cultura

manages Compagnia di San Paolo's substantial historical archive for the benefit of the community, and carries out research and experimentation pertaining to culture, history and the humanities.

### Fondazione IIGM

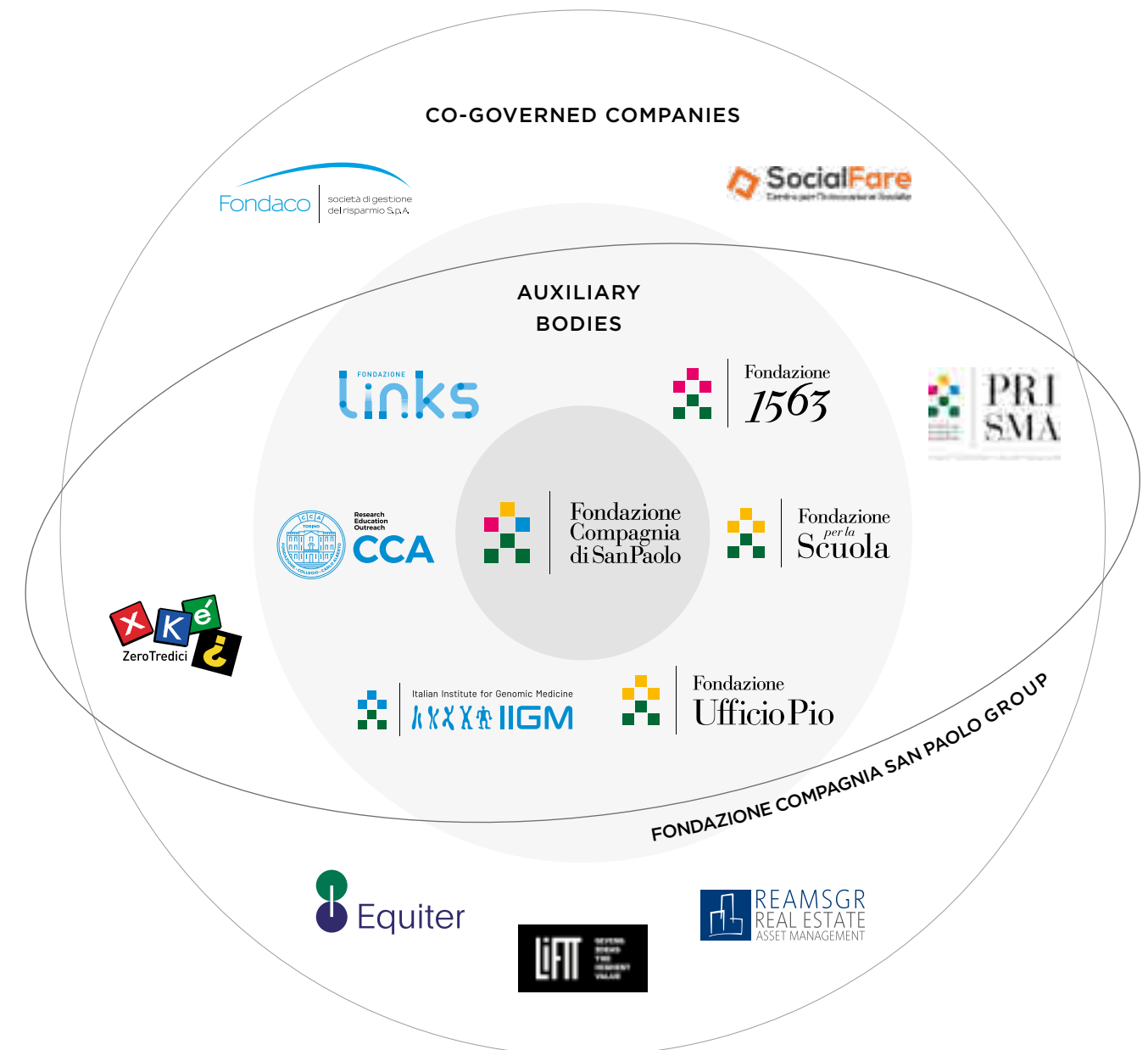
undertakes medical and genetic research and research into personalised medicine.

### Fondazione Collegio Carlo Alberto

founded in conjunction with the University of Turin, Fondazione Collegio Carlo Alberto undertakes research and higher education in the economic, political, legal and social sciences.

### Fondazione LINKS

founded in conjunction with the Polytechnic University of Turin, Fondazione LINKS conducts technological research and innovation, especially in the digital arena, with a view to designing solutions for sustainable economic and local development.





As well as the auxiliary bodies, the “Fondazione Compagnia di San Paolo Group” is also made up of **PR.I.S.MA (“Progetti Innovazione Soluzioni Management”)**, a consortium company co-governed by Fondazione Compagnia di San Paolo and its auxiliary bodies, which provides administrative and management services and supports its members in the management of complex projects, and Consorzio **Xke? ZeroTredici**, which specialises in informal educational activities for the 0-13 age group, experiential workshops for young children and introductory scientific workshops for primary and secondary school students and their families.

The auxiliary bodies are legal entities with their own governing bodies. The **Policy-Making and Coordination Committee** was established in 2021, as a forum for systematic exchange and joint development work in relation to the overarching strategic aims identified by Compagnia.

The investment companies **REAM, Equiter and Fondaco**, and the company **LIFTT** (co-governed by Fondazione Links) contribute independently to the Group’s underlying policy directions.

Fondazione Compagnia di San Paolo is a member of ACRI (a network of foundations), Philea and NEF and is either a founder-member or a member of the governing board of the following bodies defined as “co-governed”:

- Fondazione della Comunita di Mirafiori Onlus;
- Associazione Rete Dafne;
- Fondazione Comunitaria della Valle d’Aosta;
- Fondazione Centro Studi sul Federalismo;
- Associazione per lo Sviluppo della Valutazione e l’Analisi delle Politiche Pubbliche;
- Fondazione Polo del ‘900;
- Fondazione Comunita Chierese;
- Associazione Globus et Locus - Milan;
- Consulta per la Valorizzazione dei Beni Artistici e Culturali di Fossano;
- Consulta delle Fondazioni di origine bancaria del Piemonte e della Liguria;
- Palazzo Ducale Fondazione per la Cultura - Genoa;
- Fondazione Luigi Einaudi - Turin;
- Fondazione Torino Musei;
- Fondazione con il Sud;
- Collegio Universitario Renato Einaudi;
- Associazione Urban Lab;
- Fondazione Centro per la Conservazione e il Restauro dei Beni Culturali “La Venaria Reale”;
- Xke? ZeroTredici S.c.r.l.;
- Museo Nazionale del Cinema - Fondazione Maria Adriana Prolo - Archivi di Cinema, Fotografia ed Immagine;
- Fondazione del Teatro Stabile, Turin;
- Fondazione Contrada Torino Onlus (co-governance concluded on 31/12/2023);
- Consulta per la Valorizzazione dei Beni Artistici e Culturali di Torino;
- Fondazione Museo delle Antichita Egizie;
- Associazione Studi e Ricerche per il Mezzogiorno;
- Fondazione Comunitaria della Riviera dei Fiori Onlus;
- Consorzio delle Residenze Reali Sabaude;
- Fondazione Comunitaria del Verbano Cusio Ossola;
- Fondazione Teatro Regio di Torino.

As well as these institutional holdings, Compagnia has corporate holdings as listed in the relevant section of the Financial Statements.



## The organisational mode

ompagnia's model draws inspiration from European planning practices, which emphasise coherence, integration and flexibility of action as defining features of an organisational system. Each operating unit, with its own specific purpose, contributes to the pursuit of the overarching goal. The Goals (higher-level grant-making management units) generate Missions (thematically specialised units), which in turn develop coherent mission projects.

In Fondazione Compagnia di San Paolo's parlance, the "sustainable development of local communities for the common good" is a grand challenge, pursued via the three Goals, which, in the light of the United Nations' 2030 agenda for sustainable development, correspond to three key dimensions: Culture, People, Planet. The Goals are pursued through 14 missions, each of which manages a coherent portfolio of projects, in terms of subject matter. Under Compagnia practice, the Missions collaborate with each other on grant-making, planning and the exchange of expertise whenever the issue addressed requires cross-cutting intervention. Fondazione Compagnia di San Paolo's Multi-Year Planning Document (MYPD) 2021-2024 provides an analytical description of this model.

The Chief Financial Officer's team fulfils the primary function of managing Compagnia di San Paolo's assets, in such a way as to serve its institutional activity. The other Cross-Cutting Functions (CCFs), organised into offices and departments, are as follows:

- Impact Innovation, in conjunction with the Finance Department and under the management of the Chief Financial Officer (CFO);
- Planning, Research and Evaluation;
- Operations;
- Communication.

The CCFs have the dual task of ensuring that Fondazione Compagnia di San Paolo operates as an "organisational machine" and providing the Goals and Missions with the necessary services - communication, management, organisation, methodology, consulting, research - that enable Compagnia to accommodate a high degree of operational complexity. In doing so, they respond to signals and requests from "internal customers" in the form of Compagnia's Governing Bodies, Goals, Missions, CFO and other CCFs. They also develop their own capacity for initiative-taking and their own agenda, with benefits for the Foundation's work as a whole.

Lastly, Fondazione Compagnia di San Paolo has a Governance function, which supports the orderly running of the Foundation's constitutional affairs. It also assists the executive bodies in managing institutional and international relations and preparing procedural documentation directly relating to their activities.

## SUSTAINABLE DEVELOPMENT GOALS





## People

Fondazione Compagnia di San Paolo has a staff of 95 professionals from different disciplines, who specialise in philanthropic work. 84% of staff hold a graduate or post-graduate qualification. Women account for a predominant share of the human resources employed by the Foundation (67%).

The Fondazione Compagnia di San Paolo Group as a whole, by contrast, has a staff of 420 people. Most of the Group's human resources, like those of Compagnia itself, hold a three- year degree or higher qualification (84%) and about half are women (54%).

In addition to these employees, about 80 people held posts on the governing bodies of Group entities in 2023.

### Fondazione Compagnia di San Paolo

95 people



### “Group”

6 auxiliary bodies + 2 consortium companies

420 people





## Operational strategy

The Multi-Year Planning Document 2021-2024 featured distinct thematic and methodological characteristics. Firstly, Fondazione Compagnia di San Paolo is fully aligned with today's major global, European and national strategic frameworks - in which environmental, social, political and economic sustainability play a central role - while retaining its independence and capacity for original thinking. Furthermore, it is committed to acting as an agent of local development in the broadest sense - especially at this challenging time dictated by the consequences of the pandemic, development policies and the international situation - by using all the levers at its disposal, including grant-making, assets, skills, relationships and expertise.

As illustrated in the Multi-year Planning Document 2021-2024, anyone who comes into contact with Fondazione Compagnia di San Paolo sees a complex entity, but with a clear, coherent mission and modus operandi. Compagnia di San Paolo is:

- a philanthropic foundation whose central focus is the value of each individual and of human and social relationships, and which respects and values all forms of diversity;
- an actor within a specific geographical context, namely North-West Italy, with a special emphasis on the metropolitan area of Turin, with a glocal spirit that makes it keenly aware of the opportunities, risks and responsibilities posed by larger geographical scales;
- a body that adheres to the principle of subsidiarity and does not therefore take the place of others, but promotes, facilitates and triggers virtuous processes of sustainable development among local players as a means of overcoming inequalities, enhancing quality of life and unleashing the freedom and potential of people;
- a long-term active investor that makes productive use of significant assets and preserves them for future generations, adheres to fair and sustainable investment policies, and acts as a responsible shareholder in major national enterprises.

The scale of the organisation clearly affects the way it works. In terms of method, it is worth noting that the Multi-year Planning Document 2021-2024 places a strong emphasis on the effects of systemic transformation that the Foundation must seek to achieve. This has led to a proactive focus on lines of action in which support for operational improvement is never separate from the funding of deserving projects. Considerable importance has therefore been attached to programmes for reinforcing organisations, supporting project delivery capacity and emphasising the relationship between the strategic vision of the entities that submit projects to Compagnia - whether public or private-sector social bodies - and the managerial and organisational resources they can deploy, with Compagnia's encouragement and support. On the basis of subsidiarity and collaboration, the emphasis has been placed on strengthening local actors, while at the same time supporting projects of special interest. The adjacent chart shows the virtuous circle that Fondazione Compagnia di San Paolo intends to set in motion by means of its resources.



## Strategy as an operational instrument

Having defined Fondazione Compagnia di San Paolo's resource framework and strategic policy directions, before we look in detail at its thematic strands, it is worth explaining which operating methods it intends to develop with the substantial resources it has built up.

As mentioned earlier, the underlying aim is to **multiply the impact of our resources**, so that they yield more significant and sustainable long-term positive effects for their target geographical areas and for the final beneficiaries of interventions. As well as generating social impact, Compagnia di San Paolo's actions must also enhance the long-term efficiency and sustainability of their grantees: we expect this to benefit the Foundation too, and the entire area, by extension, because in the face of rising demand, boosting system efficiency will enable us **to support a wider range of organisations for the same level of spending**.

For local organisations, therefore, consulting with Fondazione Compagnia di San Paolo provides an opportunity to work out which structural factors foster long-term efficiency and sustainability, address problems, and study, test and model operating methods that make their use of resources more efficient and effective, including in the case of resources from sources other than the Foundation, such as the funds linked with the latest European planning.

In light of the above, Fondazione Compagnia di San Paolo's operational strategy encompasses actions, reactions and evaluations of the intended impacts. It is also based on its ability to deploy resources of various kinds, designed to generate cumulative and impact-leverage effects. Organisations that enter into relations with Compagnia therefore reap the benefits of the following:

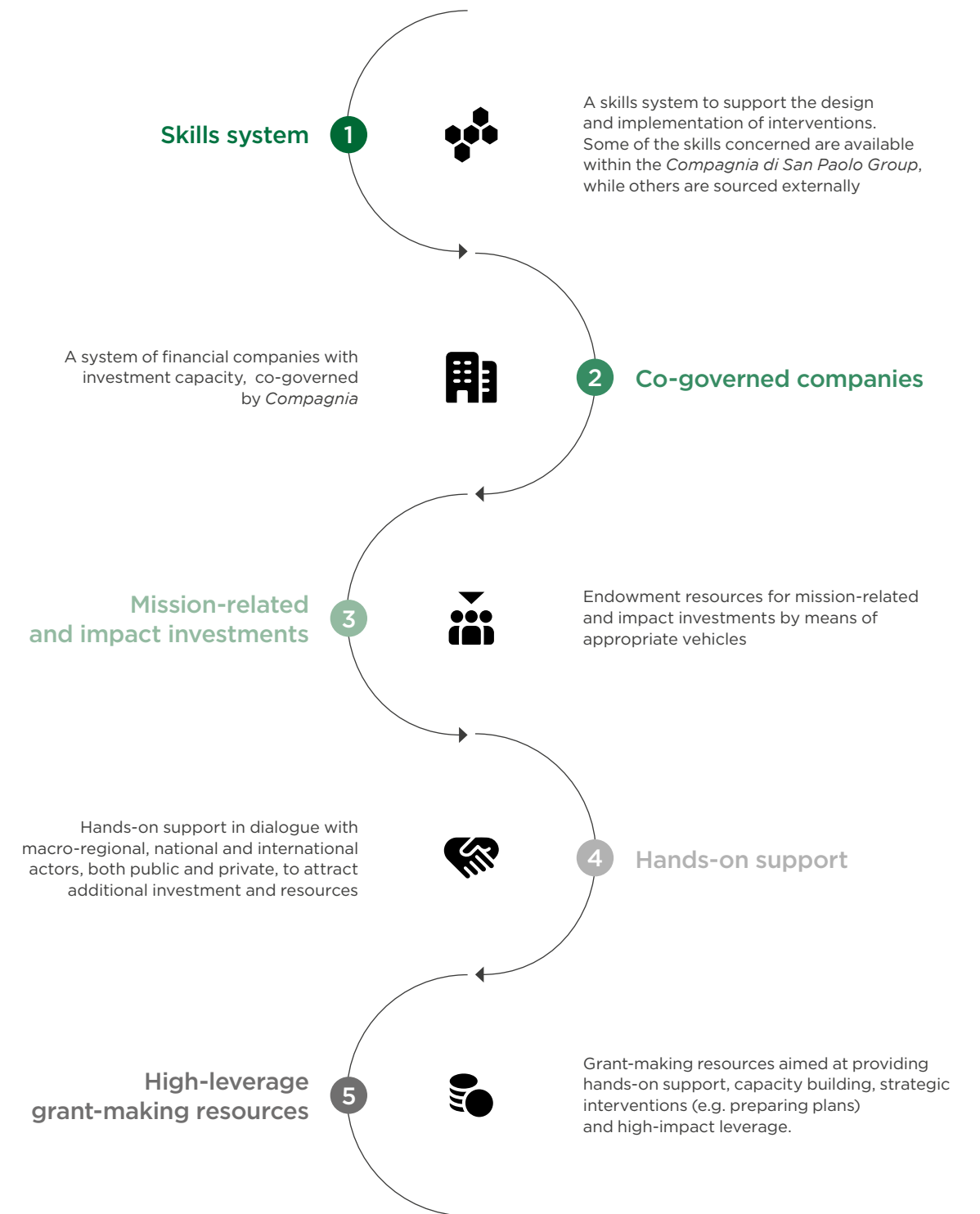
**Skills system.** The skills system at the disposal of beneficiary bodies extends beyond the immediate scope of Fondazione Compagnia di San Paolo - which has a staff of 90 - and encompasses, first and foremost, the auxiliary bodies operating in the social and educational spheres (Fondazione Ufficio Pio, Fondazione per la Scuola), culture (Fondazione 1563) and research and innovation (Fondazione LINKS, Fondazione IIGM, Fondazione Collegio Carlo Alberto). This line-up, together with the consortium companies PR.I.S.MA and Xke? ZeroTredici, constitutes the "Fondazione Compagnia di San Paolo Group", made up of over 350 people, which we introduced in the "Definitions" section.

**Co-governed companies.** The above grouping is also complemented by a range of co-governed companies operating in the supply and management of administrative services (PR.I.S.MA), asset management (Fondaco), finance (Equiter for investments in dedicated funds and companies, Ream for property-related projects, and LIFFT for investments in innovative start-ups).

**Mission-related and impact investments.** Equiter, Ream and LIFFT, together with Compagnia itself, supplement professional skills with the capacity to invest through appropriate vehicles, such as own funds or participation in funds of funds dedicated to the socio-economic development of the catchment area or strategic sectors (mission-related and impact investments).

**Hands-on support.** Fondazione Compagnia di San Paolo supports beneficiaries in their external relations and efforts to attract resources, specialist personnel, investments and integrated multi-year projects by virtue of its dual role as a substantial shareholder in major national and macro-regional groups (Intesa Sanpaolo and Cassa Depositi e Prestiti in the former case and IREN in the latter), and as a stakeholder that enjoys permanent relations with all the above entities, and has in-depth knowledge of the context and the issues associated with it. Compagnia's presence acts as a catalyst and provides additional leverage. Compagnia can play a similar role at national level in dialogue with Ministries and the Government, and at international level in dialogue with other major philanthropic foundations and the European Union.

**High-leverage grant-making resources.** "Non-repayable" resources that Compagnia commits in advance in a responsible, sustainable and targeted manner, so that























## Use of the Compagnia tool-kit in 2023

The Multi-Year Planning Document (MYPD 21-24) sets out a range of methods – some based on experience, others entirely new – for increasing the value that Compagnia adds, beyond simple grant-making, which is the basic tool of philanthropy. These methods have been organised and categorised into a “tool-kit”, which includes 20 specific tools that have been used to implement processes and initiatives.

The data shows that “customised skills deployments” (i.e. skills deployed in a form designed to suit the specific nature of the proposer and the initiative) was the most widely used tool in 2023 (326 instances), followed by “financial and managerial efficiency enhancement” (276 instances) and organisational development (272 instances). The use of these tools indicates the extent to which Compagnia’s work in 2023 was geared towards the organisational development and capacity-building of third-sector bodies. Other widely used tools were multi-year and vertical calls for proposals, highlighting the fact that calls for proposals, even in innovative forms, are still a very important tool. The data also reveal how several tools that are not widely used in Italian philanthropy as a whole – such as “quasi-recoverable grants”, “philanthropic funds” (i.e. financial intermediation on behalf of third-party philanthropist donors) and “challenge prizes” – were used by Compagnia in 2023, albeit on a limited number of occasions.

The total number of initiatives is higher than the number of projects supported in 2023 because each project can involve multiple tools. Conversely, however, there were cases in which no tools were used.

TABLE “TOOLS” USED IN 2023

TOOL	INITIATIVES	
 Customised skills deployments	326	<div></div>
 Financial / managerial efficiency enhancement	276	<div></div>
 Organisational development	272	<div></div>
 Multi-year calls for proposals	249	<div></div>
 Vertical (thematic) calls for proposals	201	<div></div>
 Thematic platforms	165	<div></div>
 Complex projects	141	<div></div>
 Targeted training and assistance with accessing funding	86	<div></div>
 Enhancing relations with local administrations	80	<div></div>
 Two-stage calls for proposals	68	<div></div>
 Performance bonus	46	<div></div>
 Context and scenario analysis, formulation of sustainability plans and models	25	<div></div>
 Fund-raising	14	<div></div>
 Targeted geographical division	14	<div></div>
 Contribution to feasibility analysis and initial experimentatio	12	<div></div>
 Maximising the performance of existing assets	12	<div></div>
 Philanthropic funds	10	<div></div>
 Quasi-recoverable grants	3	<div></div>
 Calls for proposals to cover the co-funding share envisaged in calls issued by EU bodies and other financial backers	1	<div></div>
 Challenge prizes	1	<div></div>
None	1.233	<div></div>





# Annual Report 2023.



## Part 1 2023. Overview of institutional activity.

1.

# 2023. Overview of institutional

## 1.1 How to read the data

2023 was an unusual year insofar as it was the third year of Compagnia’s multi-year planning, as defined by the Multi-Year Planning Document 2021-2024, but also the final full year under the governance of the governing bodies whose term of office came to an end in April 2024. Although focused on 2023, therefore, the information below relates to a broader time-frame, where appropriate, to provide the necessary context for a clearer understanding.

In the course of 2023, Fondazione Compagnia di San Paolo supported 1,244 interventions for a total value of 193,134,128.77 euros, payable from funds pertaining to the annual budget or allocated for grant-making purposes in prior years. The Foundation’s assets at 31 January 2023 amounted to 8.3 billion euros.

The data relating to Fondazione Compagnia di San Paolo’s institutional activity needs to be read with a certain care, especially with regard to the budget origin date of the funds. All possible steps have been taken to avoid duplications in the information provided, despite the fact that Compagnia’s work naturally includes initiatives that – from approval of the allocation to payment of the final tranche of funding - do not reach completion within the course of a single year.

As is normally the case for entities operating on a continuous basis, the number and total value of grant payments made in a given year may exceed the allocations made in the same year. Some of these, in fact, may appear in years after the budgetary year to which they pertain, mainly because of the duration and specific characteristics of the various projects supported, which dictate the frequency and amount of the tranches into which the grants are divided.

It is also worth noting that not all allocations give rise to a single project: grants awarded on the basis of calls for proposals are a typical example of this, as they generally derive from a single initial allocation, namely the one that gives rise to the call for proposals and sets the total value that can be awarded to it. This is then divided into multiple grants awarded to the winners of the call in the year in question and potentially also in subsequent years.

## 1.2 Allocations and financial assets

The total amount of allocations made in 2023 exceeds the value announced in the 2023 planning framework (155 million euros) by approximately 38 million euros. This excess consists of additional resources already identified as being potentially available in the MYPD 2021-2024, arising from profits on Compagnia’s assets or other operations and to be allocated to strategic projects during the four-year period (see MYPD 2021-24, page 49). The growth in allocations already emerging in 2022 continued in 2023, which saw a 22% increase in allocated resources, compared with 2021, outstripping the general rise in prices. In the same period, total financial assets, valued at market prices, rose by 4%.



TABLE 1.1 ALLOCATIONS AND TOTAL ASSETS IN THE SIX YEARS FROM 2018 TO 2023 (THOUSANDS OF €)

AREAS	2018	2019	2020	2021	2022	2023
Total awarded*	179,714	172,296	168,364	158,671	183,519	193,134
Forecast budget	151,000	151,000	151,000	135,000	135,000	155,000
Assets	6,292,648	7,218,554	6,705,087	7,982,873	7,499,161	8,300,018

\* According to ACRI guidance, this value also includes the tax credit connected with the fund to combat educational poverty, which amounted to 11,544,967 euros in 2019.





TABLE 1.2 ALLOCATIONS BY TARGET (THOUSANDS OF €)

AREAS	2018	2019	2020	2021	2022	2023
Culture Goal	42,237	43,193	41,698	40,634	46,339	43,896
People Goal	88,627	78,779	72,766	67,772	78,522	85,212
Planet Goal	48,850	50,324	49,761	48,540	55,322	60,817
Planning, Research and Evaluation Department	-	-	4,002*	1,527	2,662	2,606
Impact Innovation Department	-	-	-	100	560	576
Implementation of the Strategic Plan			137	97	114	27
<b>TOTAL AWARDED**</b>	<b>179,714</b>	<b>172,296</b>	<b>168,364</b>	<b>158,670</b>	<b>183,519</b>	<b>193,134</b>
Special funds for voluntary work under Italian law 266/91 and the third-sector code	6,748	6,771	4,175	7,188	6,083***	6,697
Number of contributions from budgetary resources	914	797	1,086	1,049	1,478	1,244

\* The 2020 figure also includes contributions to Associazione di Fondazioni e di Casse di Risparmio (ACRI), which were no longer the Department's responsibility in 2021.

\*\* According to ACRI guidance, this value also includes the tax credit connected with the fund to combat educational poverty, which amounted to 11,544,967 euros in 2019.

\*\*\* The difference compared with the Annual Report 2022 is attributable to a supplementary contribution pursuant to art. 62, para. 11 of Italian legislative decree 117/2017.

As previously explained in the section covering the organisational structure, Compagnia di San Paolo is made up of three Goals, which are the main grant-making units, and 14 Missions that report to them. The table below summarises the grant-making activity of the Goals and their Missions for 2023, as well as reporting on the grant-making activity of the Planning, Research and Evaluation Department and the Impact Innovation Department, which have other primary duties and award grants as an occasional, ancillary function, to a relatively limited extent. In 2023, furthermore, as in previous years, the Culture Goal earmarked an extra-Mission allocation of 11 million euros to supporting strategic cultural bodies in the catchment area.



TABLE 1.3 GRANT-MAKING ACTIVITY BY GOAL AND MISSION

SECTOR	AMOUNT AWARDED		INTERVENTIONS SUPPORTED	
	euros	%	No..	%
Implementation of the Strategic Plan	27,191.72	0.01%	1	0.08%
<b>Culture Goal</b>	<b>43,896,192</b>	<b>22.72%</b>	<b>588</b>	<b>47.26%</b>
Building capacity to attract	10,931,760.00	5.66%	164	13.22%
Developing skills	4,249,500.00	2.20%	61	4.92%
Preserving beauty	7,812,000.00	4.04%	75	6.00%
Encouraging active participation	10,102,932.00	5.23%	275	22.08%
<i>Support for cultural and strategic bodies</i>	<i>70,800,000.00</i>	<i>5.59%</i>	<i>13</i>	<i>1.04%</i>
<b>People Goal</b>	<b>85,212,103.60</b>	<b>44.14%</b>	<b>357</b>	<b>28.73%</b>
Reinventing dwelling systems and regenerating neighbourhoods	4,022,000.00	2.08%	39	3.17%
Promoting decent work	11,398,650.00	5.90%	38	3.07%
Educating for collective development	40,831,953.60	21.16%	122	9.80%
Rediscovering community	23,480,000.00	12.16%	84	6.74%
Working together for inclusion	5,479,500.00	2.84%	74	5.95%
<b>Planet Goal</b>	<b>60,816,610.60</b>	<b>31.48%</b>	<b>264</b>	<b>21.22%</b>
Harnessing the value of research	22,637,000.00	11.72%	68	5.43%
Boosting innovation	20,713,016.60	10.72%	40	3.24%
Fostering international opportunities	2,710,000.00	1.40%	21	1.70%
Promoting well-being	9,086,000.00	4.70%	64	5.16%
Protecting the environment	5,670,594.00	2.94%	71	5.69%
<b>Planning, Research and Evaluation Department</b>	<b>2,605,653.85</b>	<b>1.35%</b>	<b>31</b>	<b>2.49%</b>
<b>Impact Innovation Department</b>	<b>576,377.00</b>	<b>0.30%</b>	<b>3</b>	<b>0.22%</b>
<b>TOTAL</b>	<b>193,134,128.77</b>	<b>100.00%</b>	<b>1,244</b>	<b>100.00%</b>

The 193 million euros awarded by Fondazione Compagnia di San Paolo were used to support 1,244 initiatives. In numerical terms, the projects are distributed across the Culture Goal (47%), People Goal (29%) and Planet Goal (21%), whereas from a financial point of view, in line with the previous year,

the People Goal accounted for about 44% of all grant-making, followed by the Planet Goal (31%) and the Culture Goal (23%). The remainder was channelled through the Impact Innovation Department and the Planning, Research and Evaluation Department.

FIGURE 1.1 GRANTS AND INTERVENTIONS APPROVED IN 2023

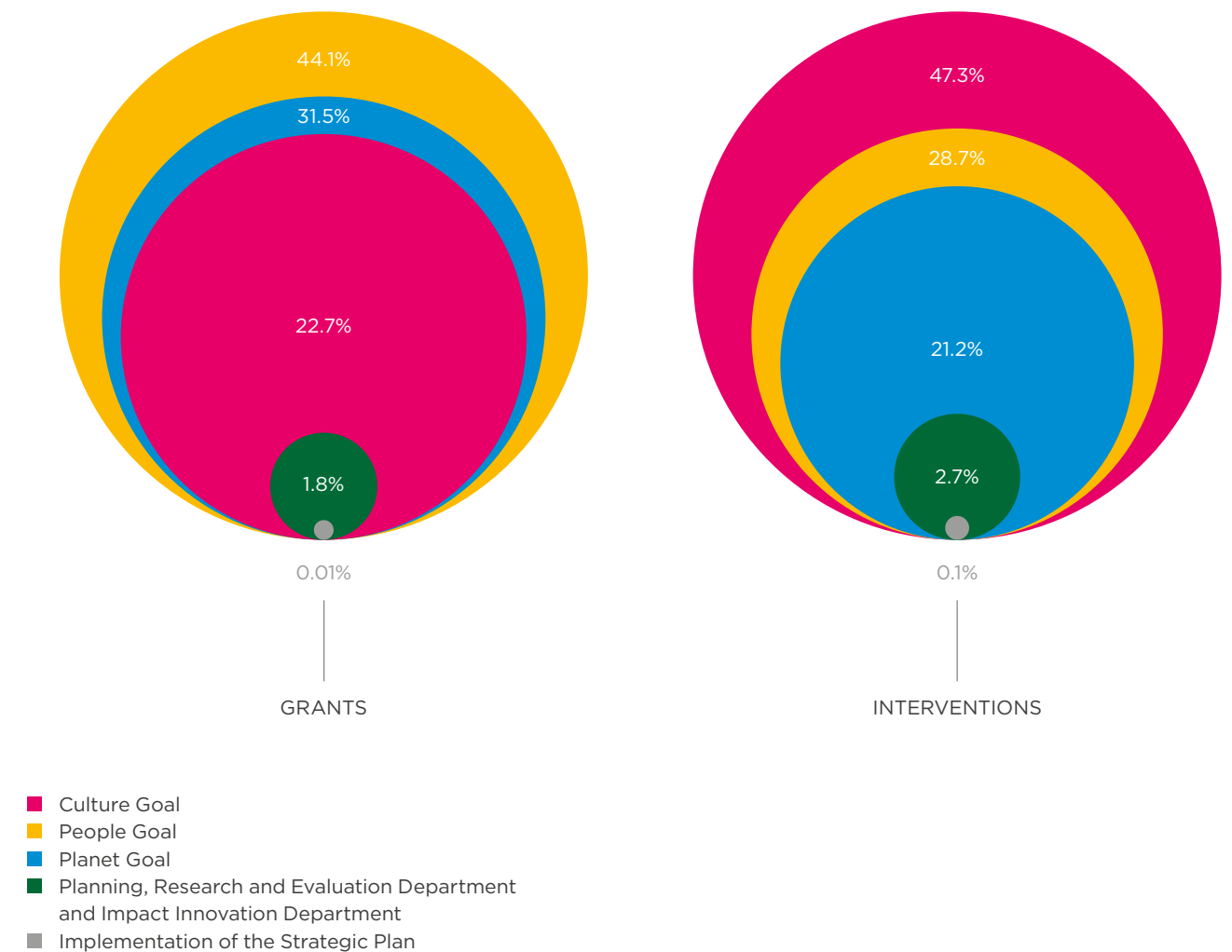






TABLE 1.4 GRANT-MAKING ACTIVITY BY SECTOR OF EXPENDITURE, 2023 / 2022

SETTORE	IMPORTO DELIBERATO		ANNO PRECEDENTE		INTERVENTI SOSTENUTI		ANNO PRECEDENTE	
	euro	%	euro	%	n.	%	n.	%
Culture Goal	43,896,192.00	22.72%	46,338,870	25.25%	588	47.26%	577	39.03%
People Goal	85,212,103.60	44.14%	78,522,184	42.79%	357	28.73%	615	41.61%
Planet Goal	60,816,610.60	31.48%	55,321,727	30.14%	264	21.22%	257	17.39%
PRED	2,605,653.85	1.35%	2,661,847	1.45%	31	2.49%	26	1.74%
Impact Innovation Department	576,377.00	0.30%	560,000.00	0.31%	3	0.22%	1	0.13%
Implementation of the Strategic plan	27191.72	0.01%	114,900.00	0.06%	1	0.08%	2	0.13%
TOTAL	193,134,128.77	100.00%	183,519,528	100.00%	1,244	100.00%	1,478	100.00%

TABLE 1.5 PAYMENT OF ALLOCATIONS

SECTOR	PAYMENTS ATTRIBUTABLE TO GRANTS FOR THE FINANCIAL YEAR		PAYMENTS ATTRIBUTABLE TO GRANTS FOR PREVIOUS FINANCIAL YEARS		TOTAL PAYMENTS 2022		TOTAL PAYMENTS PRIOR YEAR	
	progetti	importo (€)	progetti	importo (€)	progetti	importo (€)	progetti	importo (€)
Culture Goal	413	17,882,755	678	24,227,695	1,091	42,110,450	944	36,739,361
People Goal	192	25,326,475	525	39,307,263	717	64,633,738	821	59,481,906
Planet Goal	118	25,889,143	375	25,428,894	493	51,318,037	355	38,980,188
PRED	27	2,083,452	15	361,311	42	2,444,763	38	2,530,428
Impact Innovation Department	1	353,540	2	167,896	3	521,436	4	648,309
Implementation of the Strategic Plan	1	3,360	4	117,722	5	121,082	2	13,039
Grant-making and programmes prior to 2020	-	-	330	16,299,820	330	16,299,820	442	36,092,912
TOTAL	752	71,538,725	1,929	105,910,600	2,681	177,449,325	2,606	174,486,143





### 1.3 Scale of interventions

Despite the increase in the total amount awarded, there was a slight fall in the number of interventions. This is because, between 2022 and 2023, there was a significant increase in the share and absolute value - in terms of total amount awarded -

of projects above the one million euro threshold, and projects above the 10 million euro threshold in particular. Conversely, the 10,000 to 50,000 euro bracket again accounted for the highest number of projects (49%), up from 43% the previous year.

TABLE 1.6 ALLOCATIONS AND INTERVENTIONS BY SIZE CLASS, 2023/2022 (THOUSANDS OF €)

SIZE CLASS	AMOUNT AWARDED		PRIOR YEAR		INTERVENTIONS		PRIOR YEAR	
	thousands of €	%	thousands of €	%	No..	%	No..	%
Up to 10,000.00 euros	1,358.3	0.70%	1,841.7	1.00%	211	16.89%	378	25.58%
10,000.01 to 50,000.00 euros	17,739.9	9.19%	18,928.8	10.31%	606	48.75%	642	43.44%
50,000.01 to 500,000.00 euros	61,015.7	31.59%	58,619.3	31.94%	373	30.01%	401	27.13%
500,000.01 to 1,000,000.00 euros	20,680.0	10.71%	21,324.8	11.62%	29	2.33%	30	2.03%
1,000,000.01 to 10,000,000.00 euros	53,296.5	27.60%	57,690.1	31.44%	22	1.77%	25	1.69%
Over 10,000,000.00 euros	39,043.7	20.22%	25,114.8	13.69%	3	0.24%	2	0.14%
TOTAL	193,134.1	100%	183,519.5	100.00%	1,244	100%	1,478	100%

TABLE 1.7 ALLOCATIONS BY SIZE CLASS, LONG-TERM CHANGE IN AMOUNT AWARDED (THOUSANDS OF €)

SIZE CLASS	2020		2021		2022		2023	
	thousands of €	%	thousands of €	%	thousands of €	%	thousands of €	%
Up to 10,000.00 euros	1,459.8	0.87%	1,192.2	0.75%	1,937.3	1.06%	1,358.3	0.70%
10,000.01 to 50,000.00 euros	12,773.3	7.59%	12,442.3	7.84%	19,611.4	10.69%	17,739.9	9.19%
50,000.01 to 500,000.00 euros	56,511.0	33.54%	53,089.2	33.46%	60,428.0	32.93%	61,015.7	31.59%
500,000.01 to 1,000,000.00 euros	17,747.5	10.55%	15,732.5	9.92%	23,244.6	12.67%	20,680.0	10.71%
1,000,000.01 to 10,000,000.00 euros	52,703.1	31.32%	49,698.1	31.32%	53,142.4	28.96%	53,296.5	27.60%
Over 10,000,000.00 euros	27,169.4	16.14%	26,516.6	16.71%	25,155.8	13.71%	39,043.7	20.22%
TOTAL	168,364.1	100%	158,670.9	100.00%	183,519.5	100.00%	193,134.1	100%

◀ FIGURE 1.2 INTERVENTIONS BY SIZE CLASS, 2022

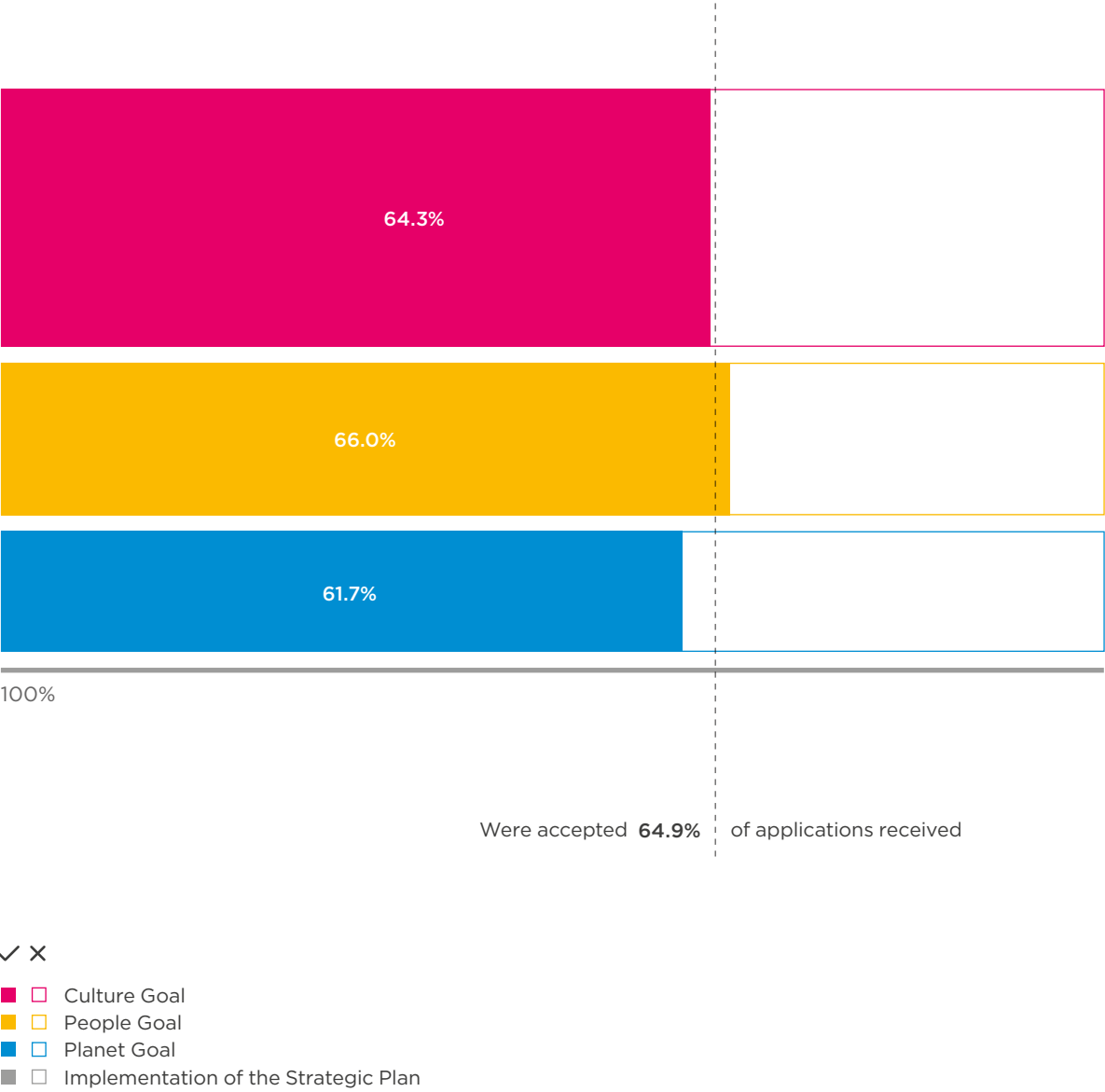
1.4 1.4 Applications received  
and applications accepted

In 2023, Compagnia accepted approximately 65% of applications received, by number of projects submitted. The share of applications accepted rose slightly compared with 2022 (from 62% to 65%).

TABLE 1.8 APPLICATIONS BY SECTOR OF EXPENDITURE

SECTOR	APPLICATIONS RECEIVED				✓ APPLICATIONS ACCEPTED			
	Projects		Amount applied for		Projects		Grants awarded	
	No..	%	euros	%	No.	%	euros	%
Culture Goal	914	47.68%	55,988,473	43.01%	588	47.26%	43,896,192	22.72%
People Goal	541	28.22%	42,659,049	32.77%	357	28.73%	85,212,104	44.14%
Planet Goal	428	22.33%	30,073,540	23.10%	264	21.22%	60,816,611	31.48%
PRED	32	1.67%	1,466,000	1.13%	31	2.49%	2,605,654	1.35%
Impact Innovation Dept.	1	0.05%	-	-	3	0.22%	576,377	0.30%
Implementation of the Strategic Plan	1	0.05%	-	-	1	0.08%	27,191	0.01%
Total	1,917	100%	130,187,062	100%	1,244	100%	193,134,129	100%

FIGURE 1.3 PROJECT APPLICATIONS ACCEPTED BY SECTOR OF EXPENDITURE



## 1.5 Type of interventions

Although all falling into the general category of non-repayable grants, the resources awarded by Compagnia correspond to different approaches to intervention. The breakdown by type, set out in Table 8, retains the traditionally used intervention categories. It is not totally comparable with the breakdown provided in previous years, however, because it has been changed to align it more closely with Compagnia's work methods. Several provisions that fell into the grant-making category until 2022, have been allocated to other classes of funding instruments that anticipate their actual destination. Furthermore, Compagnia di San Paolo's contribution to the Digital Republic Fund and the National Fund to Combat Juvenile Educational Poverty have been classified as calls for proposals because, although the resources are formally awarded to the two social enterprises responsible for managing the funds, those enterprises will assign them to the beneficiary bodies by means of calls for proposals<sup>2</sup>. These resources amount to a total of over 23 million euros (18 million in 2022) 2023 saw a slight increase in the share allocated to grant-making (from 20.9% to

21.7%) awarded to speculative applications, i.e. proposals submitted mainly by private-sector social organisations. Compagnia's own projects also encompass relationships with implementing bodies that are formally classified as grant-making. The initiatives in question are closely connected with Compagnia's direct operations, but although integrated into these projects, are undertaken by bodies that retain a high degree of independence and specialisation.

Both the absolute value and relative percentage value of support for Compagnia's auxiliary bodies has remained broadly stable, whereas the amount awarded under protocols of understanding and agreements has fallen (from 12.8% to 10.5% of funding awarded).

Lastly, the share allocated to operational projects and own programmes – i.e. initiatives which Compagnia opts to design, lead and direct, because it sees them as strategic or exemplary – rose significantly in absolute terms. Some of this increase can be explained by the fall in the percentage

TABLE 1.9 GRANTS BY TYPE OF INTERVENTION

TYPE OF FUND	GRANTS AWARDED		→	PRIOR YEAR	
	euros	%		euros	%
Grant-making (a)	41,900,192.40	21.69%		38,398,584.55	20.92%
Co-governed bodies, membership contributions (c)	13,830,391.00	7.16%		12,916,160.00	7.04%
Auxiliary bodies (d)	31,389,979.00	16.25%		30,838,821.00	16.80%
Calls for proposals (e)	53,330,168.28	27.61%		55,445,915.77	30.21%
Protocols of Understanding and Agreements (f)	20,320,781.36	10.52%		23,493,976.00	12.80%
Own programmes and operational projects	32,362,616.72	16.76%		22,426,070.82	12.22%
<b>TOTAL</b>	<b>193,134,128.77</b>	<b>100.00%</b>		<b>183,519,528.14</b>	<b>100.00%</b>

2. A more detailed description of the Digital Republic Fund and the National Fund to Combat Juvenile Educational Poverty can be found on the Compagnia website.

## 1.6 Recipients of resources by legal form

of calls for proposals, from 30.2% to 27.6%, which is partly due to the adoption of multi-year calls for proposals in 2022. Overall, this highlights the fact that Compagnia is gradually becoming a hybrid foundation, as proposed in the MYPD 2021-24, in the sense that it combines grant-making with the direct management of initiatives. With regard to these projects, it is worth remembering that the amount provided represents only part of Compagnia's commitment, because the Foundation channels part of its permanent staff's design and management work into them too.

Fondazione Compagnia di San Paolo can only award grants to non-commercial or public bodies, and is not entitled to fund for-profit legal entities (other specific exclusions, such as political parties and initiatives of proselytism, are specified in the Foundation's internal regulations governing institutional activities). In principle, natural persons are also ineligible for grants.

Foundations accounted for a substantial share again in 2023 (48% of the funding awarded). In the vast majority of cases, however, these foundations are operational or managerial in nature, and include many theatres, museums and health organisations, as well as Fondazione Compagnia di San Paolo's own auxiliary bodies, which take the legal form of foundations.

They are followed, in order of importance, by associations of various types, including social promotion associations, amateur sports and cultural associations, which constitute the main type of legal entity in terms of number of projects approved (45%), and local bodies.

FIGURE 1.10 PROJECTS AND GRANTS APPROVED IN 2023, BY LEGAL FORM OF THE BODY CONCERNED

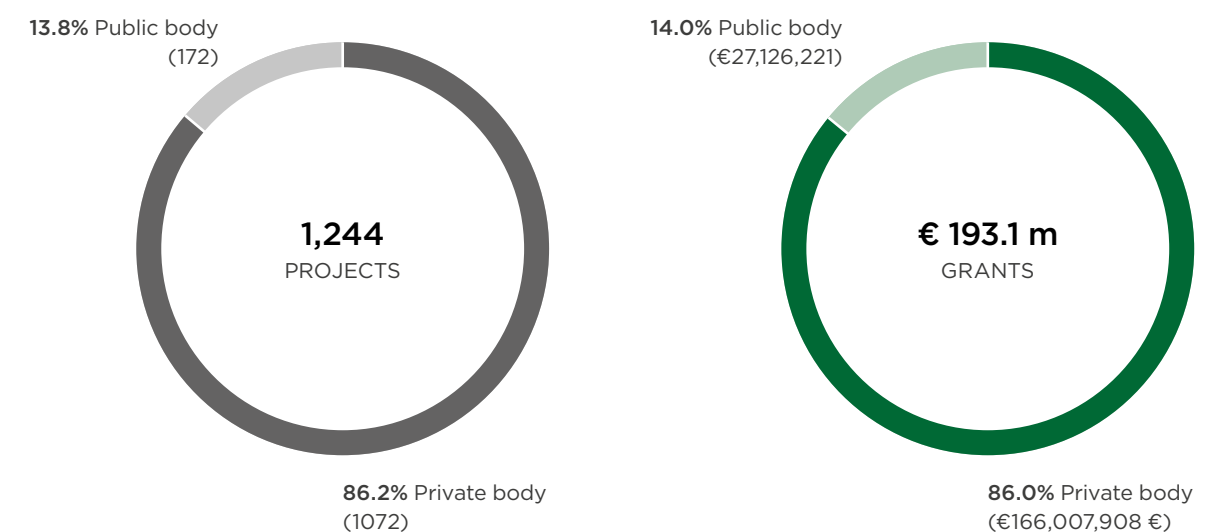




TABLE 1.11 BREAKDOWN OF BENEFICIARIES BY LEGAL FORM AND CATEGORY

BENEFICIARIES BY LEGAL FORM	PROJECTS		GRANTS AWARDED	
	No.	%	euros	%
Other cooperative	1	0.09%	35,000.00	0.03%
Other non-territorial public body	14	1.29%	2,945,845.00	2.36%
Other territorial public body	6	0.55%	711,000.00	0.57%
Province	7	0.64%	490,000.00	0.39%
Association	494	45.45%	24,326,408.96	19.53%
ATS-ASL - Social care/health organisation	1	0.09%	400,000.00	0.32%
Committee	4	0.37%	75,870.00	0.06%
Municipality	90	8.28%	12,583,094.53	10.10%
Consortium of social cooperatives	5	0.46%	1,160,489.60	0.93%
Non-profit consortium	4	0.37%	131,000.00	0.11%
Cooperativa sociale	84	7.73%	4,134,126.89	3.32%
Ecclesiastical/religious body	39	3.59%	2,032,464.00	1.63%
Foundation	183	16.84%	59,819,121.86	48.02%
Social Enterprise	37	3.40%	1,475,251.18	1.18%
Ministry, peripheral bodies	4	0.37%	129,000.00	0.10%
Supranational organisations	2	0.18%	580,000.00	0.47%
Region	1	0.09%	25,000.00	0.02%
Mutual aid society	3	0.28%	37,000.00	0.03%
Public university	47	4.32%	9,262,281.36	7.43%
Other	61	5.61%	4,224,138.77	3.39%
TOTAL	1,087	100.00%	124,577,092.15*	100.00%

N.B. The above breakdown reflects the list of legal forms to choose from on Compagnia's online application platform, which appear alongside the group of operational projects managed directly by Compagnia.

\* 157 projects and 68.6 million euros have been subtracted from the number of projects and the funding awarded respectively, on the grounds that their formal beneficiary is Fondazione Compagnia di San Paolo itself. The reason for which the Foundation is the beneficiary of such a large number of resources lies in the fact that provisions are set aside for two-stage calls for proposals (where no winner has yet been identified at the time of approval) and that Compagnia carries out numerous projects of its own and in which the legal nature of the final recipient is not yet defined at the time of approval. These sums are therefore reported under the caption "Compagnia di San Paolo, operational projects and provisions" until the type of recipient is identified. As highlighted above, this is consistent with the increasingly hybrid nature of the Foundation.



1.7 Geographical distribution of funding

From a geographical point of view, the distribution of Compagnia's grants for the Turin area in 2023 remains broadly stable for bodies located in the Municipality of Turin (78.6% as against 76.6% of resources in 2022) and the Metropolitan City of Turin (from 5.2% to 4.9%). This concentration in Turin is in line with Compagnia's policies and historical tradition, but is also amplified by the fact that organisations such as

universities, major hospitals and leading cultural bodies are based in Turin but fulfil their function well beyond the city limits. In addition to Piedmont, the Liguria Region (6.4% of grants by value) and Southern Italy (2.4%) are significant areas of intervention for Compagnia. Grants to bodies outside of Italy remain below the threshold of 1% by value; these grants, furthermore, are only awarded at the invitation

of Compagnia. This does not mean that “Italian” projects have no international component (above all European), thanks to collaboration with other bodies and foundations.

FIGURE 1.5 GEOGRAPHICAL DISTRIBUTION OF PROJECTS IN PIEDMONT AND LIGURIA (AS A % OF THE TOTAL PROJECTS SUPPORTED)

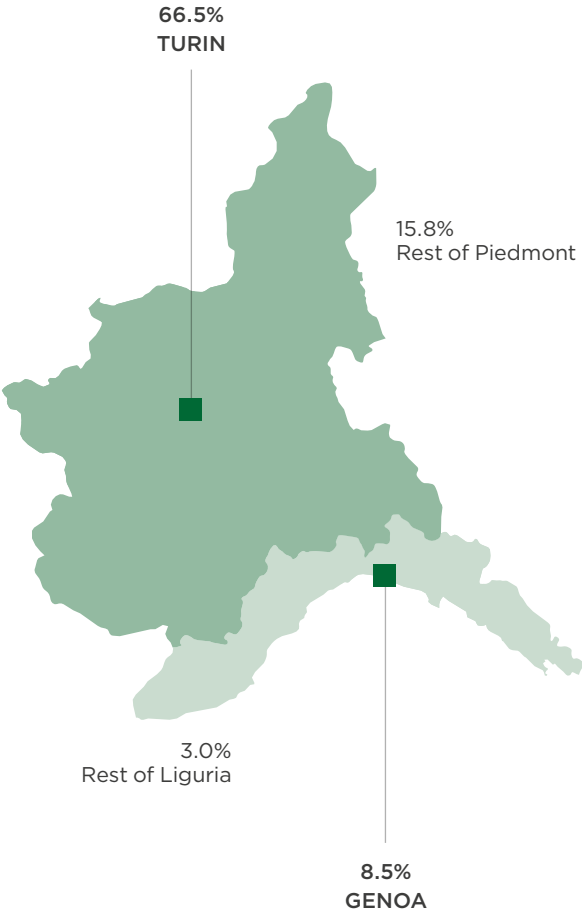


TABLE 1.12 DISTRIBUTION BY GEOGRAPHICAL AREA

GEOGRAPHICAL AREA	✓ APPLICATIONS ACCEPTED				→ ✓ APPLICATIONS ACCEPTED, PRIOR YEAR			
	Projects		Grants awarded		Projects		Grants awarded	
	No.	%	euros	%	No.	%	euros	%
Municipality of Turin	712	57.20%	151,848,670	78.60%	740	50.10%	140,536,833	76.60%
Metropolitan City of Turin (excluding the Municipality of Turin)	116	9.30%	9,467,294	4.90%	196	13.30%	9,462,162	5.20%
Other provinces in Piedmont	197	15.80%	10,676,366	5.50%	278	18.80%	9,975,934	5.40%
Valle d'Aosta	14	1.10%	568,000	0.30%	17	1.20%	817,200	0.40%
Metropolitan City of Genoa	106	8.50%	10,713,218	5.60%	127	8.60%	10,179,310	5.50%
Other provinces in Liguria	37	3.00%	1,525,686	0.80%	55	3.70%	1,755,100	1.00%
North-West	-	-	-	-	9	0.61%	2,111,806	1.15%
Rest of Northern Italy	24	1.90%	1,382,400	0.70%	24	1.60%	948,100	0.50%
Central Italy	18	1.50%	1,660,654	0.90%	20	1.40%	2,242,223	1.20%
Naples, southern Italy and the islands	6	0.50%	4,542,341	2.40%	5	0.30%	4,685,860	2.60%
Outside Italy	14	1.10%	749,500	0.40%	7	0.50%	805,000	0.40%
TOTAL	1,244	100.00%	193,134,129	100.00%	1,478	100.00%	183,519,528	100.00%

TABLE 1.13 SUMMARY AND RECONCILIATION OF ALLOCATIONS APPROVED AND GRANTS DISBURSED IN 2023

TYPE	BALANCE 01/01/2023	+ INCREASES			— DECREASES				BALANCE 31/12/2023
		Provisions	Redirections	Total increases	Usage from 2023 approvals	Usage from approvals from previous years	Redirections	Total decreases	
Grant-making areas, previous structure	46,805,825.72	-	603,568.72	603,568.72	356,899.74	16,585,437.96	1,609,295.94	18,551,633.64	28,857,760.80
<b>Culture Goal</b>	44,404,588.33	36,400,000.00	7,496,192.00	43,896,192.00	17,882,755.40	24,227,694.76	51,261.54	42,161,711.70	46,139,068.63
<b>People Goal</b>	84,166,085.43	52,400,000.00	32,812,103.60	85,212,103.60	25,326,474.54	39,307,263.01	137,684.23	64,771,421.78	104,606,767.25
<b>Planet Goal</b>	73,016,302.69	44,700,000.00	16,116,610.60	60,816,610.60	25,889,143.27	25,428,893.58	889,479.26	52,207,516.11	81,625,397.18
<b>Planning, Research and Evaluation Department</b>	613,013.00	1,500,000.00	1,105,653.85	2,605,653.85	2,083,452.14	361,311.02	62,600.00	2,507,363.16	711,303.69
<b>Total grants awarded</b>	<b>249,005,815.17</b>	<b>135,000,000.00</b>	<b>58,134,128.77</b>	<b>193,134,128.77</b>	<b>71,538,725.09</b>	<b>105,910,600.33</b>	<b>2,750,320.97</b>	<b>180,199,646.39</b>	<b>261,940,297.55</b>
Grant stabilisation fund	335,009,169.90	-	-	-	-	-	-	-	335,009,169.90
Funds for grant-making in key sectors	182,385,013.80	165,000,000.00	8,666,491.82	173,666,491.82	-	-	157,685,308.07	157,685,308.07	198,366,197.55
of which: Operational planning fund	135,000,183.60	135,000,000.00	-	135,000,000.00	-	-	135,000,183.60	135,000,183.60	135,000,000.00
of which: funds pending earmarking	47,384,830.20	30,000,000.00	8,666,491.82	38,666,491.82	-	-	22,685,124.47	22,685,124.47	63,366,197.55
Other funds	50,702,014.89	2,021,442.92	421,000.00	2,442,442.92	-	-	952,303.18	952,303.18	52,192,154.63
Contributions from third parties for institutional purposes	24,325,469.84	-	5,623,060.87	5,623,060.87	1,015,168.53	2,165,571.65	30,960.00	3,211,700.18	26,736,830.53
of which: third-party funds for joint projects	382,025.53	-	1,299,193.12	1,299,193.12	499,193.12	206,245.03	30,960.00	736,398.15	944,820.50
of which: bequests and onerous donations	23,943,444.31	-	4,323,867.75	4,323,867.75	515,975.41	1,959,326.62	-	2,475,302.03	25,792,010.03
Grant-making fund pursuant to art. 1 para. 47, Law 178/2020	56,984,588.94	38,071,877.10	2,725,547.00	40,797,424.10	-	-	18,033,043.00	18,033,043.00	79,748,970.04
Voluntary work fund	5,049,852.41	7,730,195.52	-	7,730,195.52	1,032,738.77	5,049,852.41		6,082,591.18	6,697,456.75





## Part 2

# Goals and Missions

of Fondazione Compagnia di San Paolo:  
2023 activity within the three-year period



Goals  
and Missions

## Culture Goal.

- 1 Building capacity to attract
- 2 Developing skills
- 3 Preserving beauty
- 4 Encouraging active participation

## The Culture Goal and its Missions

The Culture Goal, with its four Missions, covers a wide range of sectors, from preserving heritage to contemporary creativity, capacity to attract, sustainable tourism and the cultural world as a professional community and a vehicle for civic expression, social solidarity, cognitive development relational well-being and democratic life. Innovation and participation are also cornerstones of an approach that is as integrated as possible. 2023 saw the consolidation and completion of Compagnia's activities in the cultural arena, in line with the Strategic Plan 2021-24, which focused on guiding cultural bodies and organisations towards an innovative recovery, in the wake of the complex two-year period characterised by the pandemic, while also fostering and strengthening interaction between the cultural sector and other dimensions, such as social solidarity, education, urban regeneration, welfare, digital innovation and tourism.

The year saw the completion of the cycle of thematic calls for proposals focused on the strategic lines of the individual Missions (mainly preventive maintenance, local regeneration, creative production, cultural and civic centres and opportunities for educational experiences for young children): subsequent phases or new editions have helped achieve the objectives of the various Missions.

We have published guidelines (i.e. pre-screening criteria in certain fields) to guide project developers in various areas of interest (digital innovation, support for the cultural professions, collaborative practices, schools of politics), so as to make the most rational use of the resources invested and extend the range of beneficiaries, while also attracting new partners.

Cultural bodies of all types have faced economic challenges due to rising energy costs and price inflation more generally. In various cases, these challenges have threatened the survival of the bodies concerned or at least caused serious concerns for their management. We have endeavoured to address this evident crisis by introducing one-off, specific interventions, using different tools according to the cultural segments concerned, partly to offset the effects of rising operating costs, but mainly to trigger longer-term processes of efficiency enhancement. For example, one-off and additional contributions were made to the cultural bodies (theatres, museums, cultural centres) of which Compagnia is a member, for the purpose of energy-efficiency enhancements, and one-off resources were allocated to second-tier networks (such as the ARCI and Neighbourhood Houses networks) for the purpose of building shared, and hence more efficient, solutions.

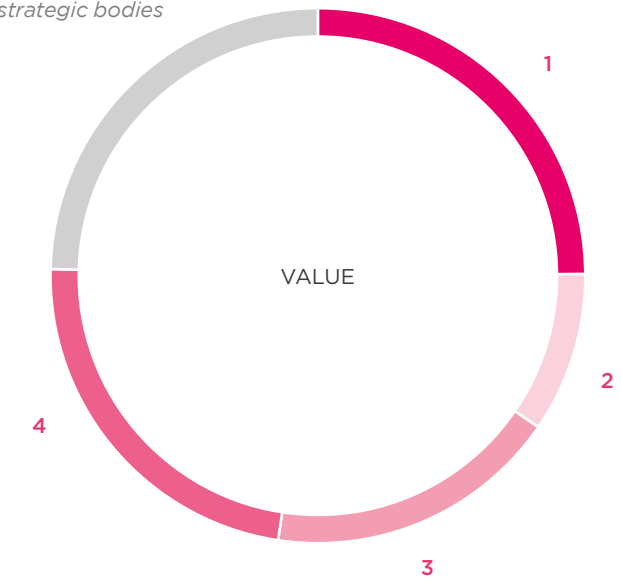
Enhancing relations with key institutions in the catchment area made it possible to identify shared strategic projects under the protocols of understanding that have been signed. Examples of these include the development fund for audiovisual productions, the project to enhance and showcase historic fortifications in conjunction with the Region of Piedmont, the call for proposals launched with the Municipality of Genoa to facilitate the development of projects in the historic centre aimed at encouraging the active participation and dynamism of citizens by fostering a new spirit of sharing of spaces and experiences, and the identification of a selection of major events to be supported, in partnership with the Municipality of Turin. We have also brought the results of trials conducted by

Compagnia to the attention of local bodies and the Regions, with a view to integrating these trials into public policies – e.g. the “Cultura dietro l'angolo” project and the Regional Landscape Plan. In various cases, interventions have been designed for specific geographical areas, such as the project on participation in hinterlands and mountainous areas, the networking project for museums in the province of Savona, a call for proposals on cultural heritage in the province of La Spezia and the previously mentioned call for proposals on participation in the historic centre of Genoa. There have also been exchanges with other major European philanthropic organisations, mainly through dialogue with Philea's culture network and projects shared with NEF and the European Cultural Foundation.

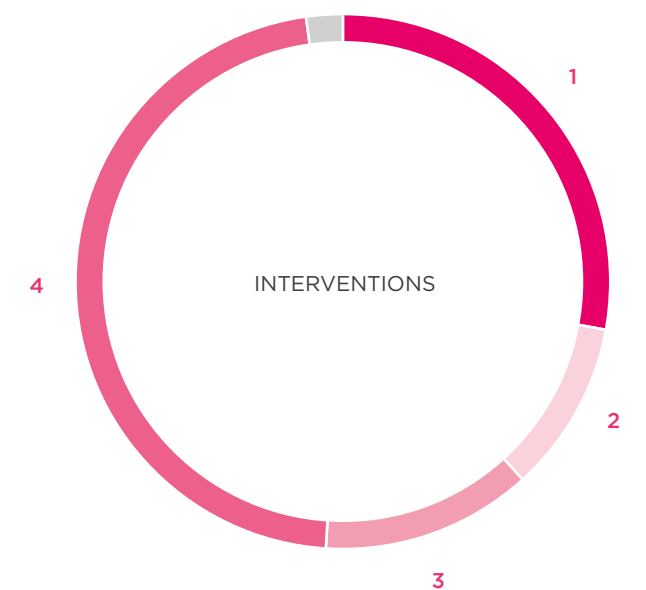
Over the course of the year, Fondazione 1563 (the Compagnia Group's cultural auxiliary body) extended its range of action, partly because new strands of intervention were assigned to it by Compagnia (e.g. in relation to archives, libraries and historical research and development), and partly because its projects attracted additional funding from the NRRP, European calls for proposals and partnerships with other cultural institutions).

Lastly, in Turin, the Goal collaborated on the redevelopment of the Cavallerizza complex, aimed at setting up a major cultural hub and establishing Compagnia's headquarters on the site: the Goal organised a series of interventions, including events at the complex, in partnership with Paratissima, and at the Giardini Reali, especially for families with children, with a network of partners coordinated by Consorzio Xké? ZeroTredici. The Goal also organised a season of outdoor cinema in conjunction with Museo del Cinema, and took part in structural actions, such as the work on the carriage entrance gate.

Support for cultural and  
strategic bodies



Support for cultural and  
strategic bodies



€43.90 m

Total amount awarded  
in 2023



588

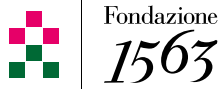
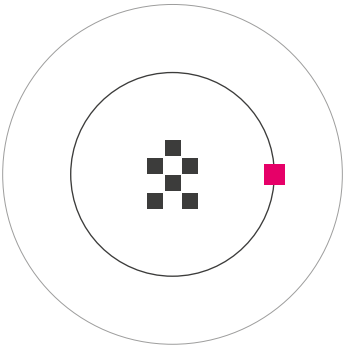
Interventions supported  
in 2023



Fondazione 1563 per l’Arte e la Cultura

Fondazione 1563 continued its work in 2023 in line with its strategic plan, in ever closer harmony with the objectives of Compagnia di San Paolo, in keeping with its role as an auxiliary body. The Foundation works in synergy with the Culture Goal and also operates on behalf of the entire Compagnia Group, by making its archival expertise available. Its activities are divided into different lines: support for scientific research in the Humanities, including the “THP-Turin Humanities Programme” and the “Barocco” programme, in addition to applied research projects carried out within the framework of the extended partnership known as CHANGES; work on maximising the value of the historical archive and the significant funds for contemporary awareness (e.g. the EGELI fund - Jewish property in the wake of the racial laws of 1938); and “brand heritage” activities relating both to Compagnia - including in connection with the Cavallerizza Reale project - and to the more recent history of Istituto Bancario Sanpaolo.

[www.fondazione1563.it](http://www.fondazione1563.it)





1.

# Building Capacity to Attract Mission

## SDGs covered



## Components of strategy

To generate value from the recognised cultural identities of the geographical areas concerned, by positioning them in such a way as to extend the cultural infrastructure of the organisations and foster an integrated relationship between the worlds of culture and tourism.

To enhance and showcase the artistic and cultural heritage located across the target areas to create opportunities for economic, social and cultural development.

To support cultural planning and production and encourage cultural and pioneering research.

To consolidate the reference role of the production and research entities that make up the recognised platforms of cultural identities

To support the digital transformation of the cultural sector by means of multi-year innovation plans for the bodies concerned, in order to foster the development of their innovation culture and skills, improve their sustainability and increase levels of hybridisation with the technology sector.

## 2023 actions and instruments

Action was taken to reinforce the recognised cultural systems within the region, such as the Piedmont fortifications and the network of museums in the province of Savona, by drawing up and implementing plans to enhance and showcase these systems, on the basis of sustainable new models of culture and tourism.

During the year, the Mission channelled its commitment to scattered-site artistic and cultural heritage into implementing the second phase of the call for proposals entitled “In Luce. Valorizzare e raccontare le identità culturali dei territori”, which involved 116 bodies organised into 15 partnerships. The first edition of the “Territori in luce” call for proposals supported the implementation of other projects designed to enhance and showcase culture in Piedmont, Liguria and Valle d’Aosta, with an emphasis on promoting geographical identities for the purposes of tourism, environmental sustainability within the framework of sustainable tourism, and developing and strengthening networks and partnership.

The “Guidelines for contemporary culture projects” supported contemporary creativity initiatives with a focus on cultural research, creative production, the development of innovative cultural offerings and the consolidation of cultural value chains and relationships between the various actors involved in the system (local, national and international).

New work was done with local actors on the co-design of multi-year programmes relating to established cultural identities, with an emphasis on internationalisation, talent support and networks. This included supporting the cinema and audiovisual sector through commitments made to Museo Nazionale del Cinema and Film Commission Torino Piemonte. (The biennial Piemonte Film TV Development Fund project, aimed at talents and independent cinema, supported 11 projects in 2023, including full-length films and TV series).

In the wake of the earlier “Switch” call for proposals, the “Guidelines for digital transformation in the cultural arena” generated support for projects aimed at developing digital tools and actions within cultural bodies. The “Switch” call for proposals led to a 38% increase in the level of digital transformation of the bodies involved: this experience of digital transition in the cultural world and the third sector in general also provided a framework for reflecting on further opportunities.

### Exemplary project The “In Luce. Valorizzare e raccontare le identità culturali dei territori” call for proposals

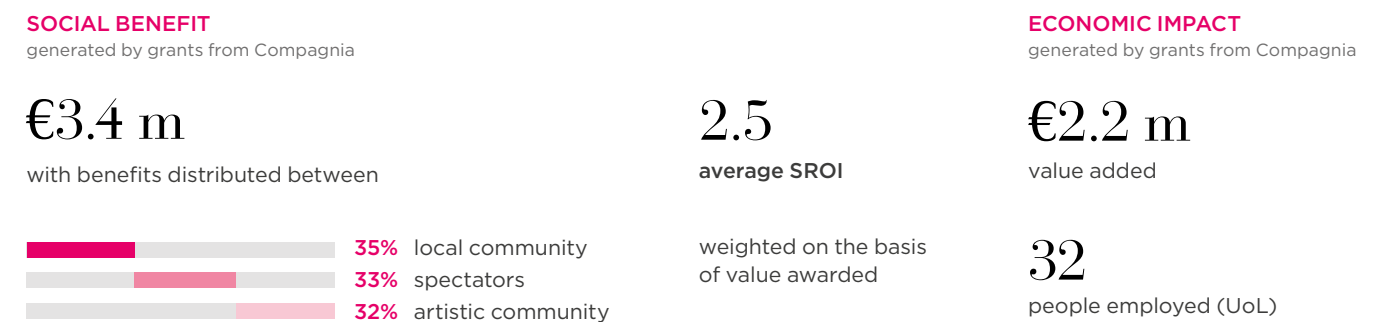
The two-stage “In Luce” call for proposals was the main tool used by the Building Capacity to Attract Mission in 2021-2024 to achieve its strategic aim of enhancing and showcasing the artistic and cultural heritage located across Piedmont, Liguria and Valle d’Aosta. Aimed at creating opportunities for economic, social and cultural development in the three regions, “In luce” leverages the value of the identities and unique cultural features of places in the long-to-medium term, by forging local partnerships and networks capable of enhancing the positioning and attractiveness, from the point of view of tourism, of areas of varying size. 2023 saw the completion of the second stage of the call for proposals, which, in parallel with the implementation of the 15 projects selected in stage two, provided bodies with a capacity-building programme aimed at boosting their marketing, communication and strategic planning skills and giving them guidance on implementing the cultural and tourism projects that won the call for proposals.

Value of allocation  
€3,600,000



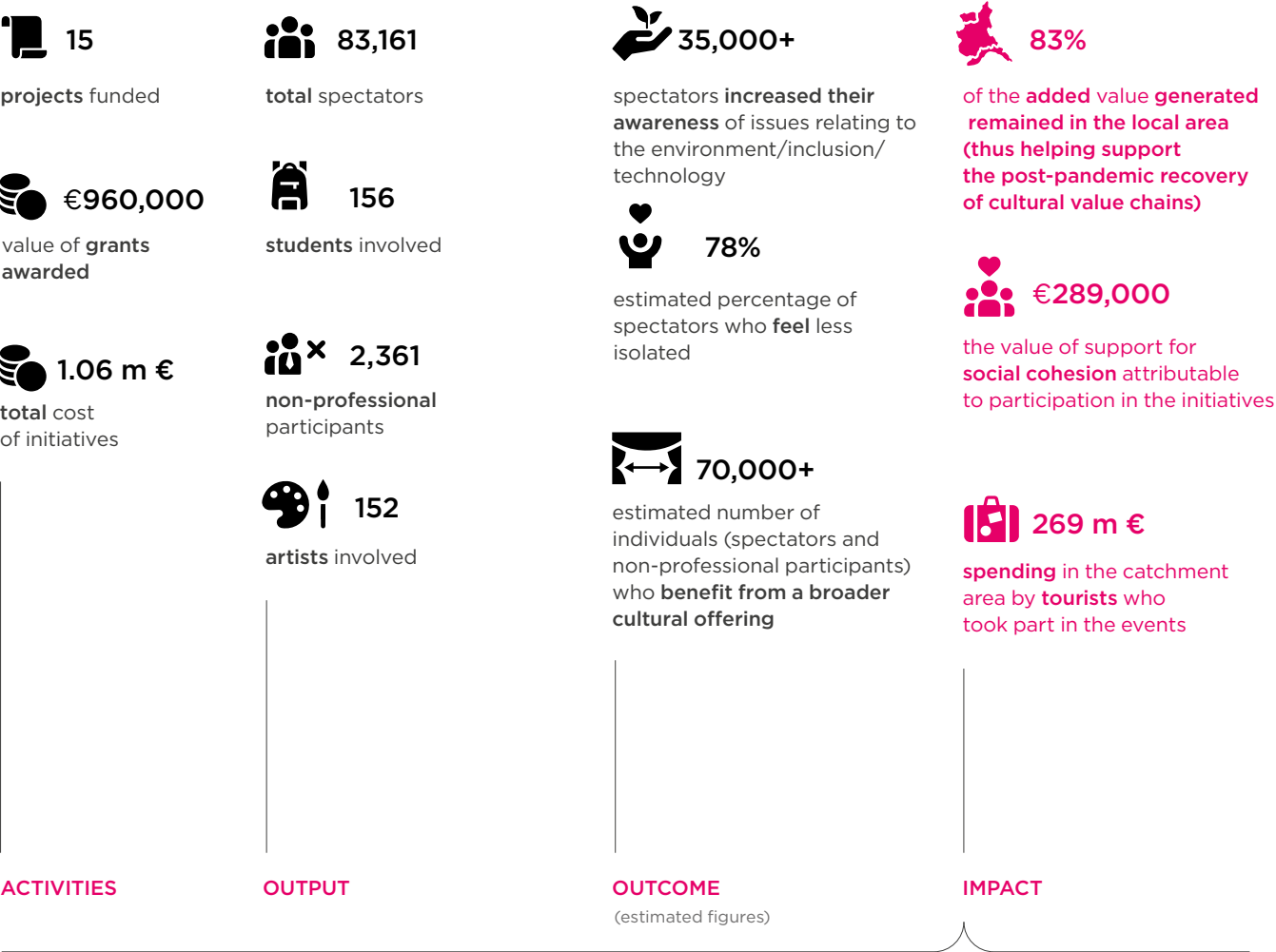
## THEORY OF CHANGE

1 NO POVERTY 2 ZERO HUNGER 3 GOOD HEALTH AND WELL-BEING 4 QUALITY EDUCATION 5 GENDER EQUALITY 6 CLEAN WATER AND SANITATION 7 AFFORDABLE AND CLEAN ENERGY 8 DECENT WORK AND ECONOMIC GROWTH 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 10 REDUCED INEQUALITIES 11 SUSTAINABLE CITIES AND COMMUNITIES 12 RESPONSIBLE CONSUMPTION AND PRODUCTION 13 CLIMATE ACTION 14 LIFE BELOW WATER 15 LIFE ON LAND 16 PEACE, JUSTICE AND STRONG INSTITUTIONS 17 PARTNERSHIPS FOR THE GOALS



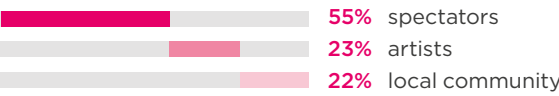
Art-Waves / Production

THEORY OF CHANGE



**SOCIAL BENEFIT**  
generated by grants from Compagnia

**€1.7 m**  
with benefits distributed between



**ECONOMIC IMPACT**  
generated by grants from Compagnia

**2.4**  
average SROI

weighted on the basis of value awarded

**€1.1 m**  
value added

**16**  
people employed (UoL)

continued ▼

In addition to the effects the shows had on their audiences, the projects also had positive effects on the over 3,200 artists involved: from acquiring knowledge to raising their profile and strengthening their sense of belonging to the artistic community. There were positive effects on local communities too. These include strengthening social cohesion, which according to the literature is linked with cultural participation, and promoting local culture and the benefits associated with tourism, which rise in proportion to the distance that spectators travel to attend an event. Overall, the social benefits generated by the Foundation's support for the initiatives amount to around 3.4 million euros, distributed equally between the local community, spectators and artists.

As a weighted average for the amounts awarded, the social return on investment (SROI), calculated as the ratio between social benefits and inputs used, is 2.5. This means that for the planning strand, every euro of funding provided by the Foundation generates social benefits valued at 2.5 euros.

In terms of the economic impacts generated by the project expenditure, estimates suggest that the grant awarded by the Foundation generated 2.2 million euros of added value and supported an additional 32 units of labour in the Italian economy, with 75% of these values remaining in Liguria, Piedmont and Val D'Aosta.

For the production strand, the analysts selected 15 projects whose coverage extends beyond the borders of the north-western regions of Italy, to several regions in central Italy, and which reached over 83,000 spectators and 150 artists, as well as involving 2,500 non-professional and student participants in the creative process as a whole. The 690,000 euro grant awarded covered 65% of the total costs. 55% of the social benefit generated by the initiative, equating to a total of 1.7 million euros, went to spectators, who gain more involvement than the artists, in comparison with the planning strand. As a weighted average for the amounts awarded, the social return on investment (SROI), calculated as the ratio between social benefits and inputs used, is 2.4. This means that in this call for proposals, every euro of funding provided by the Foundation generates social benefits valued at 2.4 euros. This funding also generates 1.1 million euros of added value for the Italian economy.

The call for proposals contributes to the achievement of the following SDGs.





## 2.

# Developing Skills Mission

### SDGs covered



### Components of strategy

To develop initiatives that promote the leading role played by cultural experience in the dissemination of educational communities and multi-dimensional learning contexts, with cultural bodies as value generators.

To develop initiatives aimed at supporting young artists and creative talents in building their professional skills and embarking on career paths.

To promote a composite, interconnected training and incubation system, based on co-responsibility between academies, institutions, independent entities and training providers specialising in artistic/creative, cultural and auxiliary cultural design skills, that meets all of the field's requirements.

To kick-start initiatives aimed at making cultural actors more sustainable, interconnected, consistent with their strategic planning and capable of recognising, fostering and embracing the dynamism shown by more advanced, and often flexible and innovative, professionals and entities.

### 2023 actions and instruments

Over 100,000 children aged 0-14 years were involved in initiatives to promote cultural experiences for holistic personal development in 2023. The third edition of “La Bella Stagione”, forming part of the systemic initiative known as “Un'Estate Insieme” offered the activities of 80 Turin-based cultural bodies to 10,805 children and teenagers free of charge, by issuing each of them a museums season-pass. “Consonanze”, a musical education and support project that has been run with Fondazione per la Scuola since 2021, brought its activities to 11 primary schools, with over 600 workshop hours. The winning projects from the “Cultura per Crescere” call for proposals, issued in collaboration with the Region of Piedmont and aimed at families with children, entered the implementation phase in the various geographical areas concerned

The “Guidelines for training and starting a career in the cultural sector” supported 21 projects in 2023, involving 580 artists, creatives and cultural operators. The line of intervention was launched in 2022, following the mapping of the cultural professions and their training pathways in North-West Italy. The resulting document revealed a landscape consisting of many hybrid jobs, some of which are discussed in the “Cantiere Cultura” series of podcasts published at the end of 2023.

Over 40 cultural training providers in Piedmont and Liguria took part in an exchange and collaboration network proposed by Compagnia, on the managerial and planning challenges typically faced by the sector, especially with regard to training, professionalism and the job market.

The Mission continued its collaboration with Fondazione Piemonte dal Vivo, which provided guidance on social responsibility and environmental sustainability to Piedmont-based bodies, by means of the “Hangar Piemonte” and “Hangar+” projects. Gaining access to European and NRRP support channels made up another strand of the training, in conjunction with Compagnia's “Next Generation” calls for proposals.

#### Exemplary project “Cultura per Crescere” call for proposals

In 2022, Fondazione Compagnia di San Paolo published the results of the impact assessment carried out by Fondazione Rodolfo De Benedetti on the effects of the “Nati per Leggere Piemonte” project, almost 20 years since its launch. The assessment highlighted the extent to which the “Nati per Leggere” project helped reduce the educational attainment gap between the under-18s involved, reduce their screen-time and foster an appreciation of reading. It also highlighted the correlation between the impact of the standard programme and the quality of the network that delivers the projects. These results enabled Compagnia to re-design its intervention strategy. This gave rise to the two-year “Cultura per Crescere” call for proposals, with the challenging goal of promoting early-years cultural welfare policies and practices implemented by local public-private and multi-sectoral networks in Piedmont, so as to integrate cultural experiences into the opportunities and services made available to families. Over the course of the project's opening year in 2023, around 50,000 children, across 252 municipalities in Piedmont, were involved in the initiatives, which were put together by over 2,300 professionals from the cultural, educational, social and health sectors. The 21 partnerships involved in “Cultura per Crescere” were also provided with a capacity-building programme aimed at building useful skills in processes geared towards lasting change, both in the habits of the families concerned and in the network operation and management models.

Value of allocation

€490,000 of which €420,000 to support 2023 projects and €70,000 for capacity-building programmes

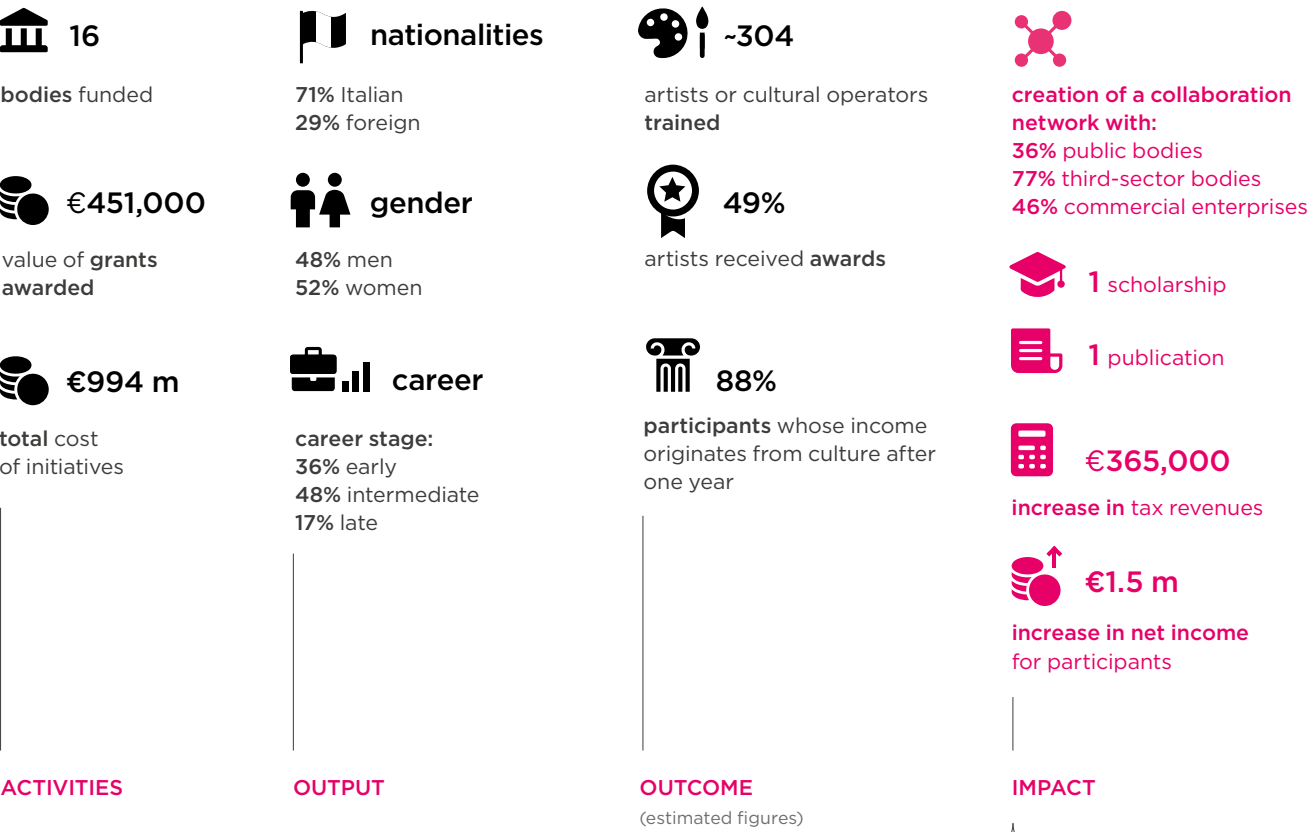


Exemplary project Guidelines for training and starting a career in the cultural sector 2022: calculating SROI

This multi-year project aims to support young artists and creatives by providing them not only with culture-specific training, but also with the cross-cutting skills they need to establish and develop their careers. The economic and social impact assessment covered the first year of the initiative, which saw the participation of 16 cultural-sector bodies that provide support to artists and curators, especially in the delivery of educational and training projects. Overall, the project reached 220 artists and 66 cultural operators, for a total of 286 participants. The project's social contribution, however, is not confined exclusively to its direct beneficiaries: 106 trainers and 45 volunteers provided training for artists and operators, and supported the initiative. The breadth of the initiative can also be seen in the involvement of 78 national and 39 international artists. The estimate of social impact extends to various stakeholders and includes a range of benefits, from enhanced professionalism to psychological well-being. The artists, performers and curators benefited from specialised training, improved career prospects and new job opportunities, as well as feeling more satisfied in their role. For the community at large, the social impact takes the form of increased tourist flows, generating economic growth. Creating job opportunities, increasing tax revenues and boosting employment prospects account for 81% of the total social benefit generated (€2.5 million). As a weighted average for the amounts awarded, the social return on investment (SROI), i.e. the ratio between social benefits generated and inputs used, is 2.4. In terms of economic impact, the funding provided by Compagnia is estimated to generate €1.7 million-worth of value-added, while supporting 31 jobs.

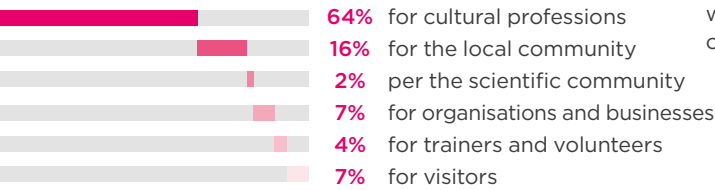
Value of allocation  
€451,000

The call for proposals contributes to the achievement of the following SDGs.



SOCIAL BENEFIT  
generated by grants from Compagnia

€2.5 m  
with benefits distributed between



weighted on the basis  
of value awarded

ECONOMIC IMPACT  
generated by grants from Compagnia

€1.7 m  
value added

31  
people employed (UoL)

3.

# Preserving Beauty Mission

## SDGs covered



## Components of strategy

To play a proactive role in fostering dialogue between the institutions in order to promote strategic use of the available resources through agreements, conventions and the innovative use of all regulatory instruments.



To promote a culture of maintenance of cultural heritage, based on research and design, which takes priority over emergency restoration, and facilitates planning, at least in the medium term, for sustainable heritage management.



To promote the development of the local area by harnessing the value of its landscape, starting from the most advanced regulatory instruments, such as the Piedmont Regional Landscape Plan, and using it as a testing ground.



To take a proactive approach to coordinating system-oriented actions aimed at managing archive assets and research libraries.



## 2023 actions and instruments

Over the three-year period, concerted efforts were channelled into a selection of restoration projects, whose key features are coordination between the institutions concerned and the systematic use of resources. The highlights of 2023 include supporting the redevelopment of Palazzo Campana, in conjunction with the Metropolitan City of Turin, and of the Albergo dei Poveri, in conjunction with the Municipality of Genoa and the Region of Liguria. For the latter intervention, Compagnia has embraced the multi-year strategy of the Municipality, which combines joint-identification of the heritage assets on which to work, with the medium-to-long-term cultural policies designed to benefit the catchment area.

The second edition of the PRIMA call for proposals, aimed at fostering a culture of scheduled maintenance in place of often much more costly emergency responses, was held in 2023. The principles that underpin the call for proposals reflect the philosophy of the Mission. As such, every time a major restoration project is carried out, a maintenance plan must now be put in place to ensure the long-term upkeep of the initial investment. An example of this is the support for the redevelopment of the Convento di San Bernardino in Ivrea co-funded by Compagnia and promoted by FAI.

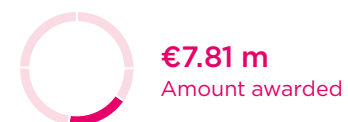
The Mission continued to support the implementation of the Regional Landscape Plan (Piedmont), with a view to raising Municipalities' awareness of this instrument, which provides an opportunity to plan for the sustainable development of the local area based on the benefits offered by the landscape. The second stage of the project has now reached completion and the third and final stage is getting under way. The focus so far has been on the area surrounding Ivrea and the Alta Langa.

2023 saw the continuation of the coordination group jointly managed by Compagnia and one of its auxiliary bodies, Fondazione 1563, relating to archival assets. As far as libraries are concerned, a working team has been set up and started work, with the participation of the city's leading institutional players, on drawing up shared policies on access, digitalisation and management.

### Exemplary project "PRIMA" call for proposals

The "PRIMA - Prevenzione Ricerca Indagine Manutenzione Ascolto per il patrimonio culturale" call for proposals, which is now in its second edition, forms part of the Mission's commitment to the maintenance of cultural heritage based on planning and design. Aimed at formulating and implementing scheduled maintenance and preventive conservation plans for systems of heritage assets, the instrument provides the institutions responsible for the endowment with the most up-to-date specialist technical and technological know-how and methodologies, in relation to economic, environmental and social sustainability. This two-stage call for proposals was developed as from 2019 by a working group led by Compagnia di San Paolo staff, whose participants included the Superintendence, the Centro per la Conservazione e il Restauro della Venaria Reale and R3C of the Polytechnic University of Turin. A training course was provided in relation to the 12 projects selected in the first stage, with application dossiers covering systems of three to five heritage sites in Piedmont and Liguria. The second stage saw the selection of nine initiatives, which will be eligible for a further training course specifically covering the actions envisaged in the three-year maintenance plans.

Value of allocation  
€1,915,000





4.

# Encouraging Active Participation Mission

## SDGs covered



## Components of strategy

Developing alliances and networks with strategic players.



Strengthening cultural and civic centres in North-West Italy.



Supporting second-tier players operating within the four strands of participation identified.



Identifying, testing, evaluating and scaling up best practices that foster cultural, civic and democratic participation, especially among young people



System building – for local ecosystems and specific focal points for urban areas, provinces and internal areas.



## 2023 actions and instruments

The three-year development plans supported by Compagnia in relation to the eight cultural bodies selected as “strategic allies” reached completion. A participatory programme was also developed, with representatives from over 70 municipalities, associations, universities, research and training centres, second-tier entities and other foundations, on methods, techniques and measures to encourage civic and cultural participation, with materials and tools relating to active participation

The final year of the three-year “Space” call for proposals reached completion with support for 100 cultural and civic centres in the provinces of Piedmont, Liguria and Valle d’Aosta. The community of practice comprising managers of 164 new and old cultural and civic centres continued its work. The centres concerned were supported by various means and attracted approximately 2.6 million visits over the course of the year.

Support for second-tier players and networks saw the involvement of 27 local, professional and special-interest networks, whose main purpose is participation (including Arci local branches, Labsus, Rifai, Orme and Rete Case del Quartiere).

The positive evaluation of the “Cultura dietro l’angolo” project managed by Compagnia, alongside numerous partners, has led to the signing of an agreement with the Municipality of Turin. Based on a view of culture as a relational tool with the potential to mitigate loneliness and social isolation, the project saw the involvement of 3,000 people. Cultural participation also lay at the heart of a new line of grants published in late 2023 and aimed at participatory festivals. Four pilot-projects under the “Well Impact” project on the relationship between culture and health reached completion and underwent evaluation. The Municipality of Turin adopted one of the four models to replicate it in civic libraries, and instigated a process of mapping the city’s cultural welfare practices. Over 2,000 operators received training over the course of the three-year period. 26 active civic participation projects were selected under the “Guidelines for collaborative practices”. Grants were also awarded to 26 non-partisan schools of politics. The issue of democratic participation by young people was also the focus of two operational projects aimed at providing information and a platform for the exchange of views: “Super Partes”, on the role of the President of the Republic in the Italian Constitution and “Giovani ed Europa”. Together, they involved over 4,000 people under the age of 25. People under the age of 30 were the focus of a further call for proposals, published towards the end of the year, under the title “SparkZ. Giovani che attivano”, aimed at incentivising groups of young people to undertake actions of social altruism for the benefit of clearly defined geographical communities. Over the course of 2023, work was done with the Region of Piedmont on ways of assisting the regional call for proposals on the use of assets seized from organised crime groups. The assistance itself will start in 2024 with training sessions and a help-desk.

In collaboration with Genoa-based Fondazione Garrone, a project called “Appennino” was carried out from start to finish in 2023 in the Parco del Beigua in the province of Savona, with a programme dedicated to youth entrepreneurship in hinterlands and mountainous areas. A call for proposals entitled “Partecipazione al Centro” was launched in conjunction with the City of Genoa. Its aim is to revitalise the city’s historic centre with the involvement of the social and cultural actors based there.



### Exemplary project The “SPACE” call for proposals

Compagnia’s three-year “SPACE – Spazi di Partecipazione Al Centro” call for proposals was aimed at physical centres of congregation, social action, cultural life and local advocacy (“spaces”) at a time of considerable difficulty and uncertainty caused by the Covid pandemic and the consequent lockdowns and restrictions imposed on public venues. Under the call for proposals, 5 million euros were awarded to 100 centres in three years, and a community of practice was established for the managers of these centres, aimed at networking and boosting managerial skills. 56% of the selected bodies were first-time applicants to Compagnia. Over the three-year duration of the initiative, attendance at the centres involved rose by 67%, the services they offered by 42%, the number of donors by 174% and the number of volunteers by 55%, while their income doubled (including +105% in crowdfunding, +222% in funding under other calls for proposals and +83% in on-site consumption). This data confirms that the SPACE centres have reinforced their role as local facilities that are recognised and valued by the community, with a positive impact on cultural and civic participation in both central and peripheral areas.

Value of allocation  
€1,842,000





Goals  
and Missions

## Culture People.



The People Goal and its Missions

The People Goal covers a broad spectrum of social and educational policy areas. In all of these, it takes a human-centric approach and works towards achieving values-based objectives, such as social equity, empowerment through respect for rights, participation and enabling individuals and communities to play a role in shaping their own destinies.

The data for the three-year period 2021-2023 reveals structural conditions of growing social and educational inequality, which have been worsened by post-pandemic trends, the demographic crisis, migration, the fall-out from wars, inflation, and the food and energy crisis. The phenomenon is affecting certain population groups in particular, each to different degrees, including women, young people, gig-economy workers, people serving custodial sentences, people with disabilities, people from migrant backgrounds and families with young children. Geographical inequalities between towns and hinterlands and between city centres and their outskirts are also giving rise to newly marginalised places. This in turn opens up new gaps between individuals and communities, which affect their life chances and trajectories. Uncertainty, loss of hope in the future, loneliness, mental distress and a sense of precariousness, meanwhile, cut across all population groups, all generations and all geographical areas. For Compagnia, combating inequality has meant deploying long-term interventions, while retaining the agility to act rapidly and counter-cyclically to changes and emergencies. All of the chosen solutions to the multiple causes and manifestations of people’s fragility have been multi-dimensional and, as far

as possible, involved a preventive approach that values the resources and relationships that the people concerned have or can draw upon to choose their own pathway and progress towards as much independence as possible. Securing the full participation of the projects’ beneficiaries and giving them joint responsibility for the projects themselves has meant actively involving them in determining needs, designing initiatives and analysing outcomes, and has represented one of the key innovations in our approach.

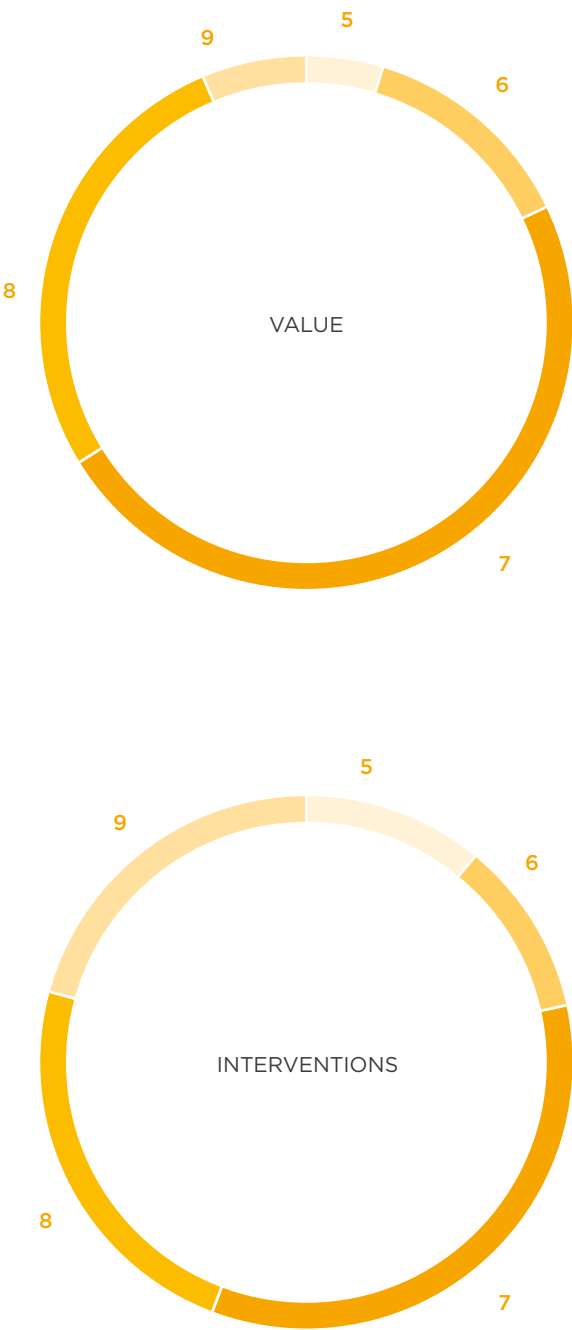
In view of the close connections between social and educational phenomena and the digital and environmental transitions, the initiatives that we have developed in the recent past go further in integrating these dimensions and recognising the cross-cutting nature of policy-making.

This has also meant innovating and refining Compagnia’s subsidiary role, especially with public bodies and local government agencies, at a time when various large-scale national and European programmes, involving substantial resources, are under way. In addition to our commitment to assisting local government agencies in drawing up projects to submit within the framework of the National Recovery and Resilience Plan (NRRP) and other programmes covered by the Next Generation We call for proposals, we have facilitated and taken part in co-planning and co-design initiatives launched by public bodies in conjunction with third-sector organisations operating in the social and educational arena. Support was also provided for training

and skills development programmes for the parties involved, as well as programmes on scientific studies and the use and management of data. Furthermore, we contributed to the evaluation of the results of the projects funded.

Throughout the period 2021-2023, we promoted the development and consolidation of local systems made up of public institutions, civil-society organisations, schools, businesses and groups of citizens, who collaborate on the basis of an approach that takes account of the specific characteristics and skills of each in addressing problems, both old and new. Combating educational poverty, food poverty and mental distress, assisting vulnerable people, especially those from migrant backgrounds, promoting inclusive employment practices for women with care burdens, and supporting neighbourly-solidarity economies are all areas in which work was done on a range of local scales. We view this process of “local social infrastructure-building” as an effective welfare mechanism, which is also promising in terms of sustainability and participation.

Lastly, over the course of this three-year period, it became clearer still that philanthropic foundations have the potential to shift public debate and social perceptions by means of socio-cultural advocacy in relation to various issues, such as mental health, migration, violence against women, countering stigma and discrimination of various types, promoting healthy life-styles, and the role, condition and expectations of the younger generations – all of which are targeted with projects and grants.



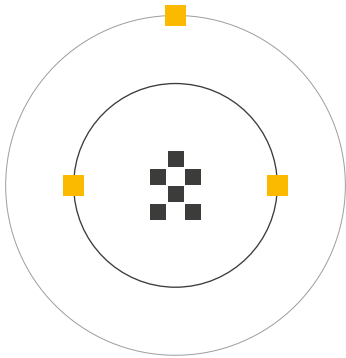
€85.21 m  
Total amount awarded  
in 2023

→ 357  
Interventions supported  
in 2023

Fondazione Ufficio Pio, Fondazione  
per la Scuola, Consorzio Xké? ZeroTredici

Compagnia has steadily consolidated its collaboration with Fondazione per la Scuola, Fondazione Ufficio Pio and Consorzio Xké? ZeroTredici. This has led to joint reflection and shared innovation and experimentation, in such a way as to maximise the Compagnia Group's impact in the catchment area on issues relating to combating poverty, the role of schools and the role of formal and informal education. The auxiliary bodies have played a role in the design of initiatives formulated by Compagnia and subsequently taken responsibility for implementing them. They have also undertaken highly complex operations in conjunction with Compagnia.

[www.ufficiopio.it](http://www.ufficiopio.it)  
[www.fondazionescuola.it](http://www.fondazionescuola.it)  
[www.xkezerotredici.it](http://www.xkezerotredici.it)



5.

# Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

## SDGs covered



## Components of strategy

To develop systems of scattered-site social housing.



To explore ways of promoting urban regeneration initiatives where dwelling is combined with infrastructure, logistics, employment, community interaction and socio-cultural considerations to ensure social inclusion and have a positive social, economic and environmental impact on parts of the catchment area.



To design initiatives, in conjunction with other Missions where appropriate, to promote environmental sustainability in urban settings



Active housing services aimed at developing the social, domestic and relational skills of the beneficiaries, in response to their specific needs.



To reinforce an innovative, collaborative culture of social housing



Empowerment of local communities in the field of social housing and/or urban regeneration

## 2023 actions and instruments

With the aid of its auxiliary bodies, where appropriate, Compagnia has studied and supported the development of scattered-site social housing systems, with a view to increasing the availability of affordable housing, using economically sustainable and socially inclusive models.

Compagnia continued its efforts to help develop and consolidate urban regeneration initiatives, as an evolution of existing social housing interventions (Ma.Ri.House and Cascina Filanda in Turin) or interventions still under construction (Vico di Teatro Nazionale in Genoa).

Compagnia continued to monitor the projects promoted by “Fondo Abitare Sostenibile Piemonte (FASP)”, in which CDPI sgr and other Piedmont-based foundations of banking origin hold stakes. The purpose of this fund is to develop social housing and urban regeneration initiatives within the region, with a particular emphasis on the initiatives at Orbassano 2 and the ex-MOI site in Turin. These interventions have enabled over 8,700 households to benefit from housing solutions and/or related inclusive services and spaces.

On the basis of the “Prospettive Urbane” call for proposals, Compagnia helped 14 municipalities in Piedmont and Liguria conduct feasibility studies on urban regeneration programmes, thus improving the ability of promoters to acquire resources for complex projects. Grants were awarded to interventions for which the feasibility studies showed particular potential.

A two-year technical support programme (involving 30 meetings with an average of 70 participants, 80 hours of training, 210 hours of listening/consulting) in relation to the regional plan for the development of 77 commercial districts in Piedmont (40 urban and 37 non-urban districts, with the involvement of 569 municipalities, 365 first-tier partners and 992 second-tier partners) as new localised systems aimed at economic development and the regeneration of the urban fabric with an emphasis on neighbourly support, innovation, social cohesion and local development.

The Mission launched and developed the “benEfficientiamo” call for proposals, aimed at supporting third-sector bodies and religious organisations that run social housing facilities and/or social spaces and are interested in implementing energy-efficiency upgrades. Phase 2, which is now in progress, is channelling grants into supporting the energy-efficiency programmes and building-upgrades prompted by the relevant analyses.

The Mission continued its support for active housing services (eight social housing facilities for young people, two temporary residences, StessoPiano, Abito Giusto, AltraCasa Garibaldi, the social condominium in Via Gessi, Casa delle Opportunità, the social housing emergency services in collaboration with the City of Turin, Casa Cilla Liguria). These interventions have enabled over 5,000 households to benefit from housing solutions and/or related inclusive services and spaces.

Compagnia also promoted new models and instruments of housing-related inclusion for target groups with specific needs relating to inequality and/or poverty, including seniors, individuals and families from migrant backgrounds, and young people. “Ioabitosocial”, a Compagnia-sponsored platform specialising in nationwide temporary social housing solutions, continued its work and received over 4,300 applications over the course of the three-year period

By operating through the National Social Housing Committee and taking part in dedicated events, such as Urbanpromo, Compagnia has co-promoted opportunities for:

- **cultural promotion on social housing**, urban regeneration and innovative, collaborative models
- **awareness-raising on energy poverty** and environmental sustainability.

The above calls for proposals (“Prospettive Urbane”, “benEfficientiamo” and “Sinergie”) have also been designed to provide public and private bodies and local initiatives with guidance on taking advantage of regional, national and European funding opportunities.



## The figures



**€5 m**

invested by Fondazione Compagnia di San Paolo in the project to redevelop the area for residential and social purposes out of a total investment of **€18 m**



**157** social housing solutions



**388** total beds



### POSITIVE SOCIAL RETURN ON INVESTMENT

**x1.3** leverage and benefit generated by the investment in the surrounding area (every euro invested is expected to generate a return of 1.30 euros to the community)



### SOCIO-ECONOMIC ADVANTAGE FOR STUDENTS LIVING IN THE BUILDINGS

**€1,880** /student/year: average cost savings in the case of subsidised rent

**€680** /student/year: average cost savings in the case of free-market rent



### ENVIRONMENTAL RETURN FOR THE COMMUNITY

**less CO<sub>2</sub>** emitted, thanks to the energy efficiency of the buildings

### Exemplary project “MOI Migranti, un’Opportunità di Inclusione, dal progetto sociale al social student housing”

The MOI project is a systemic, inter-institutional, multi-year project jointly promoted by the Municipality of Turin, the Metropolitan City of Turin, the Region of Piedmont, the Prefecture of Turin, the Archdiocese of Turin and Fondazione Compagnia di San Paolo. From 2017 to 2022, it involved finding new homes for and fostering the social inclusion of over 800 people from migrant backgrounds, who had occupied the four buildings of the former Olympic village – MOI, in Turin. In parallel, the initiative led to the launch of social housing and urban regeneration initiatives in the area covered by the project.

10 May 2023 saw the inauguration of the social housing complex in the former Olympic village buildings, mainly for use as temporary residential accommodation at subsidised rates for students and young workers. The initiative was promoted by Fondo Abitare Sostenibile Piemonte (FASP), managed by Investire SGR (Banca Finnat Group) with the participation of Fondo Investimenti per l’Abitare managed by CDP Real Asset SGR (Cassa Depositi e Prestiti Group), Fondazione Compagnia di San Paolo, Fondazione CRT Sviluppo e Crescita, Fondo Social & Human Purpose, Sub-fund A, managed by REAM SGR – and other bank-based foundations in Piedmont. The residential complex is managed by Camplus, Italy’s leading provider of co-living and housing solutions for university students.

The tools, practices and inter-institutional approaches adopted make the project a model that can be replicated elsewhere in the province of Turin and in other national and European settings.

Its impact by Sustainable Development Goal (SDG) shows that the project’s most widely represented goal is Goal 10, “Reduced inequalities”, as a result of giving a wide range of students access to quality housing, in an inclusive environment, as well as impacting positively on Goal 11, “Make cities and human settlements inclusive, safe, resilient and sustainable”.

Value of allocation  
**€5,000,000**



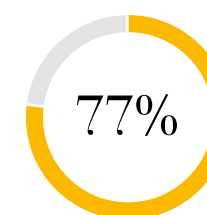
Credits: Giulio Lapone



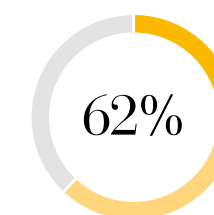
### PERCEPTION OF THE CITY

students who expressed a positive view of the neighbourhood

believe that their perception of the neighbourhood **will improve** a lot (40%) and enormously (22%) as a result of the regeneration carried out in the former Olympic village buildings



+





6.

# Promoting Decent Work Mission

## SDGs covered



## Components of strategy

To enhance the employability of people in situations of vulnerability or at risk of vulnerability, by continuing existing interventions and introducing new experimental initiatives that offer more innovative and efficient active employment policy solutions for vulnerable target groups than have been implemented by public authorities or other local actors.

To teach, develop, recognise and enhance the present and future key work skills of beneficiaries of the initiatives, while also making those skills transferable and consolidating the beneficiaries' personal and professional resources, so as to help them find and keep work and cope with potentially complex transitions.

To promote interventions to combat poverty and enhance employability and to support social inclusion by means of an integrated, multidimensional response, both on the economic front (employability and employment policies) and on the social and educational front (capacity building, combating housing hardship, access to services, including conciliation, and family and relational vulnerability).

To facilitate the construction and reinforcement of synergies, alliances and local systems between public and private employers and actors from the social and solidarity economy in order to develop new, more effective active employment policy instruments, aimed in particular at people in situations of vulnerability or at risk of vulnerability, by integrating rather than duplicating skills and interventions, disseminating and making productive use of knowledge to interpret the challenges of the employment market more clearly, and encouraging discussion and debate on these issues.

## 2023 actions and instruments

Fondazione Compagnia di San Paolo used the “Articolo +1” programme to support unemployed young people aged between 15 and 29 and not in education or training (NEET) in the cities of Turin and Genoa and in the province of Verbano-Cusio-Ossola, by promoting actions to support employability and employment. In 2023, 964 young people underwent preparation for employment, 317 did a traineeship and 334 found a job. The programme will be developed in future actions. Meanwhile, Compagnia continued to support actions aimed at adults in situations of vulnerability in 2023, as a result of which some 400 people took part in guidance and training programmes and 180 people went into employment.

Action was taken to promote access to training opportunities in the digital arena for vulnerable people, through the creation of a guarantee fund to protect funding provided in the form of microcredit (21 people received training in 2023). The trial relating to the recognition and validation of soft skills by means of the “Digital Open Badge” initiative reached completion in 2023 (50 third-sector bodies were involved, 130 young people underwent validation processes and 326 soft skills badges were issued). The programme to help third-sector bodies (11 in 2023) submit applications and promote the opportunities offered by the Digital Republic Fund in the catchment area continued in 2023.

The “Equilibri” programme, aimed at strengthening local welfare networks to meet the employment and work/parenthood reconciliation needs of women, and promote quality educational services for their children, moved into the operational development phase in three areas of Piedmont. With regard to the prison system, the activities launched under the “LEI (Lavoro, Emancipazione, Inclusione)” project continued. Their aim is to boost training and employability opportunities for women serving custodial sentences in Turin prison (44 people received training, seven started traineeships and 15 entered employment in 2023). The design of the initiative for the Marassi prison in Genoa reached completion. Its aim is to operate both within and outside the prison environment to integrate people serving custodial sentences into society and the labour market and to improve quality of life in prisons. An interdisciplinary technical committee is currently studying and discussing initiatives aimed at preparing young people with disabilities for employment and helping them into work. The committee is also evaluating projects that have already received funding, with a view to laying the foundations for a dedicated operational design. In relation to the social and employment-related inclusion of people from migrant backgrounds, the Mission continued to support local projects in Piedmont and Liguria.

The “Sportello lavoro carcere” measure funded by the Region of Piedmont (POR FSE Plus 2021-2027) has facilitated links with other public and private initiatives and made it possible to fund the continuation of the service pending regional re-programming. Under the Framework Protocol with the Municipality of Turin, Compagnia decided in 2023 to support actions designed to complement the “Piani Generativi 2” (PN Metro Plus 2021-2027 – OP 4 – TO4.4.8.2.A) lines of intervention, with a view to multiplying the effects on employment for vulnerable people (27 projects received).



### Exemplary project “Equilibri”

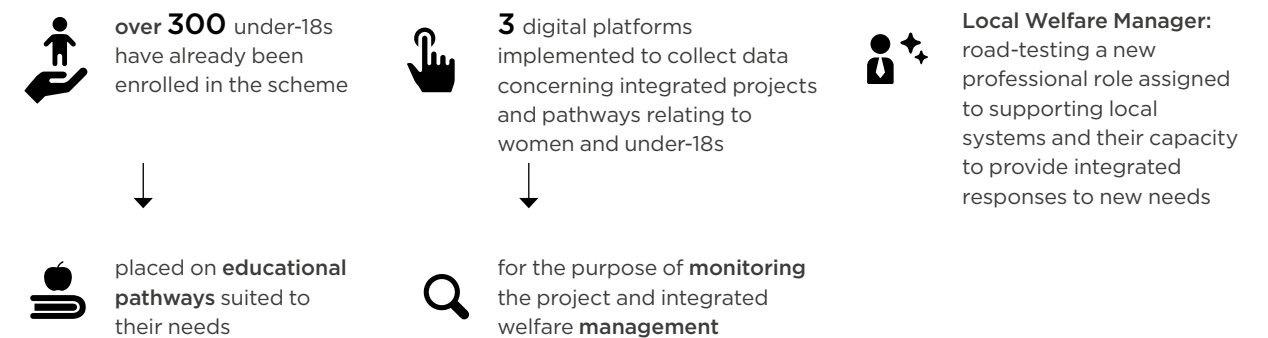
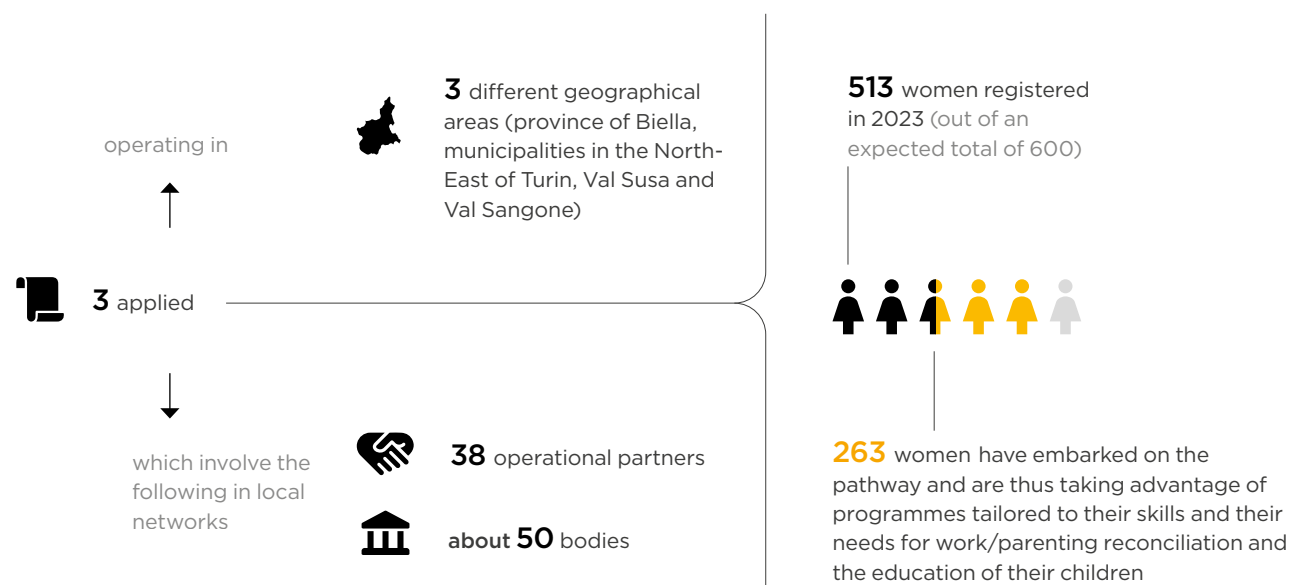
The aim of the call for action “Equilibri – Una sfida per le reti territoriali: lavoro delle donne e percorsi educativi di bambine e bambini” is to help promote female employment, services for reconciling work and parenting, measures to combat educational poverty and quality educational services. To achieve this, action was taken to develop and strengthen organised, systemic collaboration between the local actors responsible and the capacity to provide integrated responses, thereby enhancing the local “social infrastructure”.

As a result of the selection phase, the call identified three local partnerships, which followed a pathway of co-design and sharing of strategic objectives, starting from a Theory of Change of the programme.

The projects became operational in 2023 and resulted in the launch of activities aimed at the women who had registered, plus their children. Thanks to these projects, the people involved can follow personalised pathways built around their needs for training, employment, professional specialisation, education and reconciliation of work and parenting.

Value of allocation

**€3,400,000** of which €2,530,000 from the Promoting Decent Work Mission and €870,000 from the Educating for Collective Development Mission



### Exemplary project “Articolo +1 – Genova” call for proposals: calculation of SROI

The “Articolo +1” programme, which had already been operating in Turin for several years, has been extended to the Metropolitan City of Genoa. The aim of the programme is to get young people aged 15-29 and not in employment, education or training (NEETs ) into the employment market. The activities envisaged in the Articolo +1 call for proposals started in 2020 are still ongoing, which is why the survey focused on young people involved in the initiative as at 30 November 2023.

The outcomes show that 33% of participants signed an employment contract with a duration of at least four months, against an estimated success rate of 13% without the programme. Furthermore, success is evenly distributed across all the employability profiles assigned to each participant on the basis of objective characteristics, including age, nationality, gender and level of education. These results demonstrate the call's ability to generate additional impact for the most disadvantaged categories.

Overall, the net additional income generated by the programme over three years can be estimated at over 2.6 million euros, and is accompanied by an increase in tax revenue of around 1 million euros for the public purse.

The positive effects of the initiative go beyond merely increasing personal incomes and tax revenues. The project not only benefited the individuals directly involved, but also many indirect stakeholders, including employment service trainers, the families of the young people targeted, businesses and society as a whole. The effects of the programme permeated many dimensions, such as the acquisition of professional and cross-cutting skills by the participants (152 people increased their cross-cutting skills), a reduction in recruitment costs for companies, a reduction in social deviance and savings for the health system.

Creating job opportunities, increasing tax revenues and boosting employment prospects account for 81% of the total social benefit generated (€2.5 million).

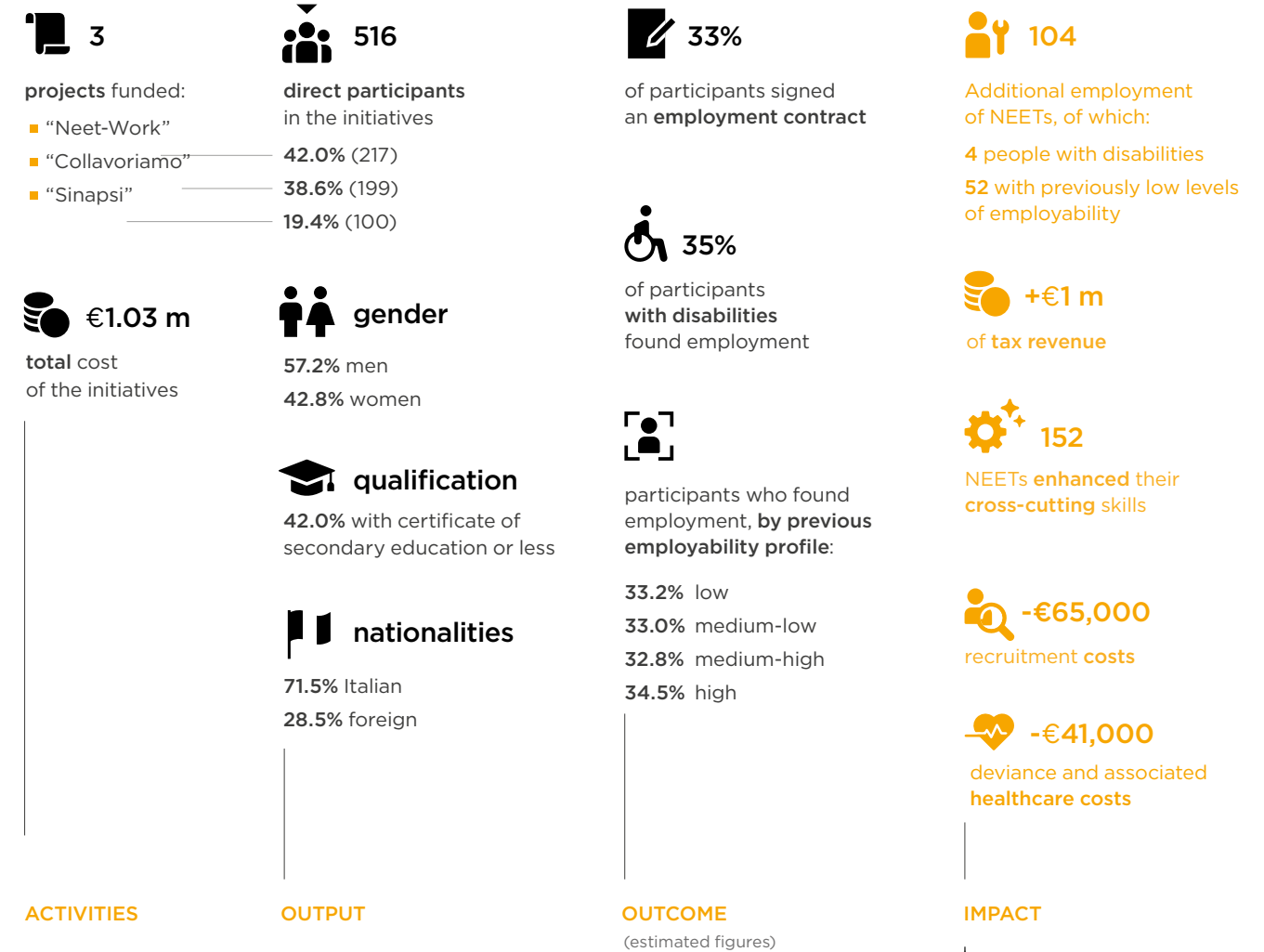
As a weighted average for the amounts awarded, the social return on investment (SROI), i.e. the ratio between social benefits generated and inputs used, is 2.4. In terms of economic impact, the funding provided by Compagnia is estimated to generate €1.7 million-worth of value-added, while supporting 31 jobs.

Value of allocation  
€1,000,000

The call for proposals contributes to the achievement of the following SDGs.

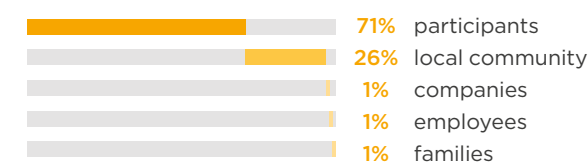


### THEORY OF CHANGE



**SOCIAL BENEFIT**  
generated by grants from Compagnia

**€4.0 m**  
with benefits distributed between



**ECONOMIC IMPACT**  
generated by grants from Compagnia

**3.9**  
average SROI

**€1.9 m**  
value added

weighted on the basis of value awarded

**34**  
people employed (UoL)

7.

# Educating for Collective Development Mission

## SDGs covered



## Components of strategy

To road-test an effective, widespread hybrid educational model, which incorporates face-to-face teaching, use of digital media and formal and informal experiences, in a framework of reflection and strategic coordination, thereby making productive use of the skills available within the Compagnia system in synergy with local institutional actors, and taking a leadership position at national and international level

To promote multi-dimensional, multi-actor experimental initiatives for competent, innovative, inclusive, high-quality educational ecosystems

To contribute to the development of cognitive, cultural, social, emotional and personal skills to develop the potential of young people, support continuous learning and proactively shape their future in a changing national and European context.

To promote leadership and dynamism among families and the younger generations.

To support initiatives of advocacy, value enhancement and capitalisation of *early years and adolescence culture and practices*, based on rigorous evidence and development processes.

## 2023 actions and instruments

The Fondazione Compagnia di San Paolo Group's shared educational strategy involves a total of 46 professionals from Compagnia's Missions and auxiliary bodies. Four new integrated projects ("Green Education", "Boosting Digital Capacity", "Ibridi" and "Skilled") were identified in 2023, which will unleash internal cross-cutting skills and promote collaboration between sectors, professions, organisations and institutions in relation to teacher and management training, and cultural and learning experiments. The "Tavolo interprofessionale e interistituzionale sulla disabilità" is a temporary think-tank dedicated to Turin and Pavia for experimental public-private actions aimed at assigning young people (aged 16-24) with intellectual disabilities to integrated assistance packages to smooth their transition from school to work. It is made up of 36 operators and 26 functionaries from public institutions.

The "Next Generation Schools" programme implemented a capacity-building initiative aimed at local bodies in relation to educational issues in 2023. Four meetings were held in Turin, Asti, Vercelli and Cuneo, involving 66 operators, public functionaries and directors of 36 local bodies in Piedmont and Valle d'Aosta. Alongside this, a range of methodological actions for the bodies in North-West Italy that won the first "Con i Bambini" social enterprise calls for proposals aimed at combating juvenile educational poverty (8 calls for proposals, 35 meetings and a total of over 100 operators involved).

To support the potential of all children and to counter the risk of students dropping out of school, several programmes ("Provaci ancora Sam", "Teach for Italy" and "N.O.E.") underwent further consolidation in 2023. This highlighted the effectiveness of an inter-professional approach to student welfare and learning, through the involvement of 600 teachers and 250 educators per year, a continuous feedback and monitoring model aimed at improving teaching based on nine months of teacher training and coaching with 69 fellows/teachers, and investment in training to strengthen experimental initiatives with educational communities (1 community educational agreement co-constructed, 30 hours of training, 36 bodies, 69 operators involved).

In 2023, the experimental initiative "Famiglie ZeroSei" promoted the development of educational skills in the cultural system and new forms of empowerment for families, as well as developing their cultural demand. 2023 saw the launch of the "Insieme facciamo la differenza" action to support the development of critical thinking in the new generations, through analysis of sources and direct interaction with people with first-hand experience of the issues of inclusion, migration and gender equality – 400 students took part.

The Mission continued its dissemination and awareness-raising actions, at both local and national level, to promote the cultural and scientific debate on educational issues (11 organisations were involved and over 20 events were held under the "Diffusione ZeroSei" programme; 2400 (2022) + 2785 (2023) people took part in the educational communities Social Festival).

€40.83 m  
Amount awarded

122  
Interventions supported





### Exemplary project “Un’estate insieme”

“Un’estate insieme” is an integrated intervention model involving public bodies, educational institutions, third-sector bodies, cultural institutions and foundations, designed to offer Turin’s youngest people new opportunities for education and well-being during the summer weeks.

The initiative comprises complementary activities that meet the need for play, socialisation, movement and learning for boys, girls and teenagers aged 6 to 14, alongside actions aimed at younger children, in the 0-6 age range, and pays special attention to families with low incomes and/or children with disabilities.

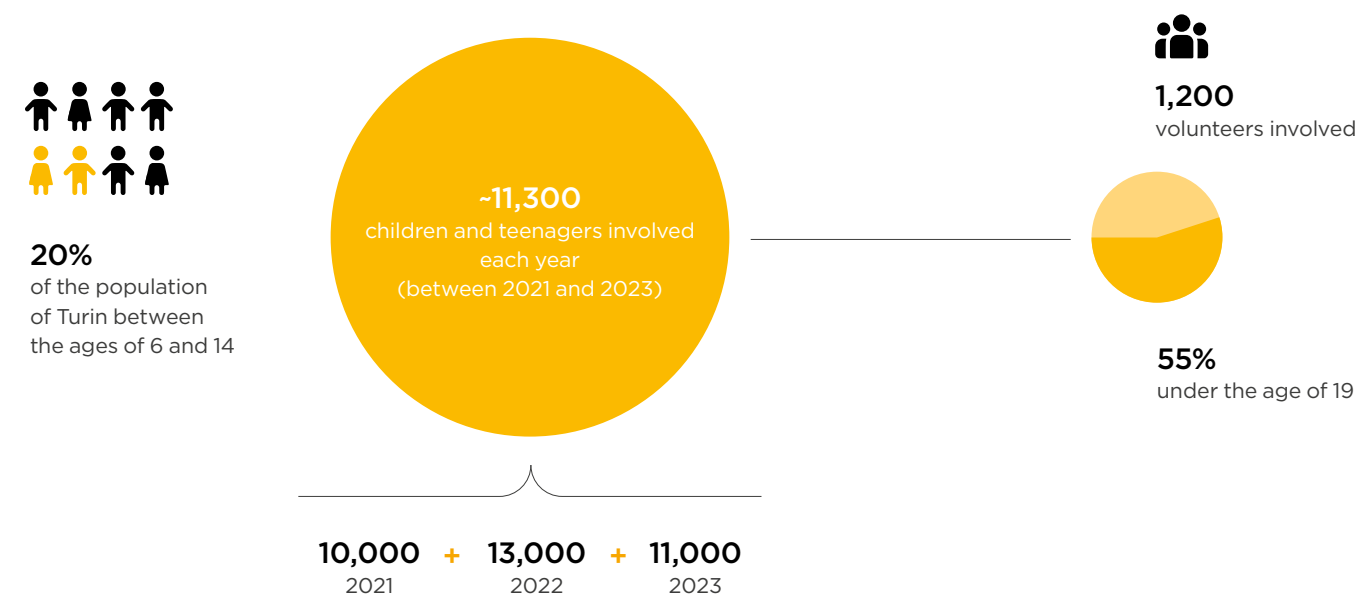
The activities are provided by a city-wide educational platform that involves the City of Turin, the Regional Schools Office and Fondazione Compagnia di San Paolo, together with Fondazione Ufficio Pio, Fondazione per la Scuola, Consorzio Xké? ZeroTredici, the Salesian and diocesan oratories, Associazione Abbonamento Musei with institutions and cultural bodies, third-sector organisations and schools.

It is a hybrid model of education that bundles together the educational, cultural, sporting and socialisation dimensions, while also focusing on environmental sustainability and connecting knowledge, skills and civic responsibility to boost the growth and development of the city’s entire education system.

Its main aims are:

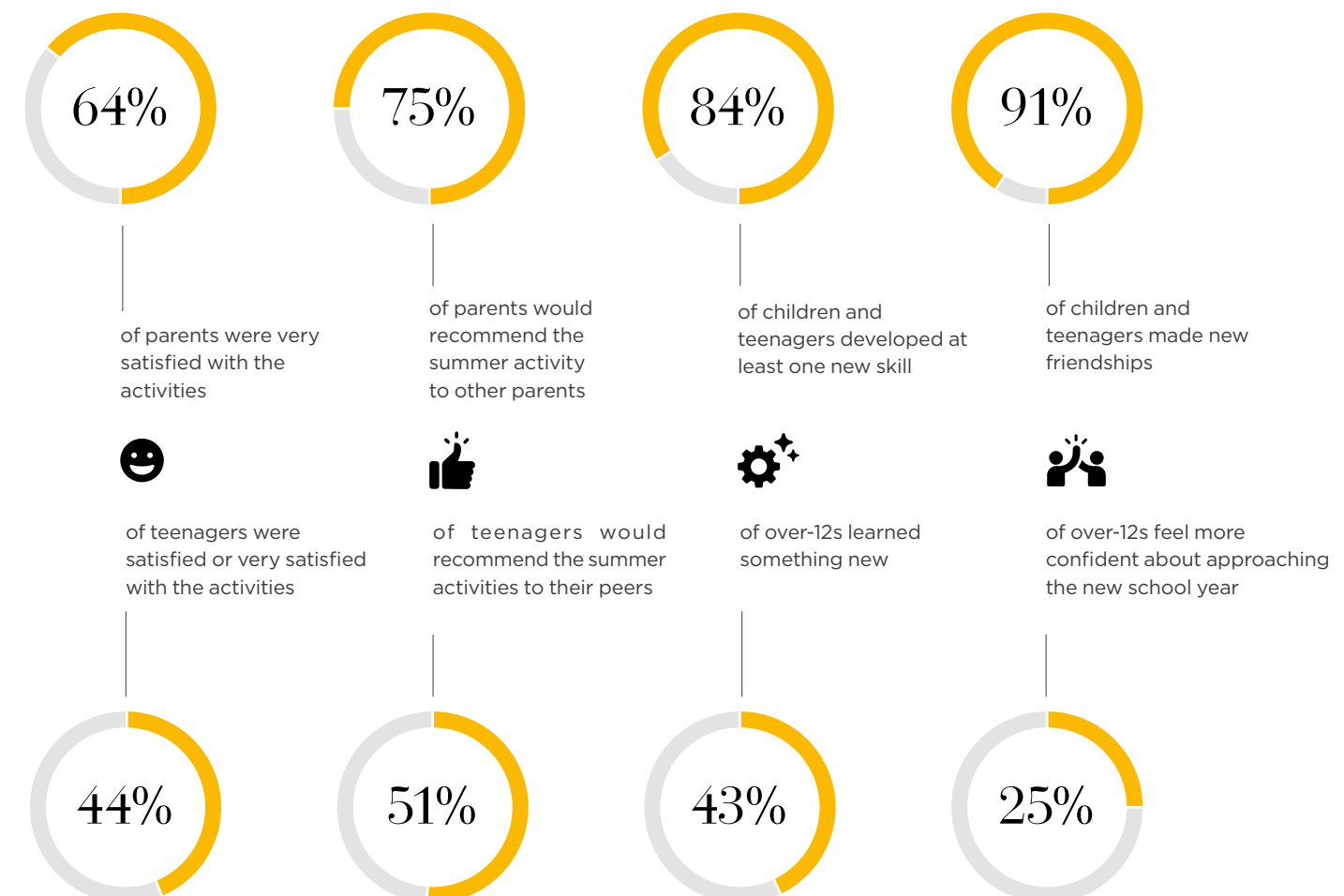
- to make opportunities for leisure, recreation and movement more accessible, with a special focus on people in situations of economic, social and educational vulnerability
- to extend the availability of high-quality educational opportunities in order to promote well-being and stimulate learning and socialisation, on a continuous basis
- to provide a service that enables families to reconcile their work and parenting commitments during the summer.

Value of allocation  
€238,000



### Goal-oriented auxiliary body and co-governed body Fondazione per la Scuola e Consorzio Xké? ZeroTredici

Innovation in teaching methods and the organisation of schooling, the potential of data to help put in place timely, personalised interventions for everyone, and the development of social, emotional and other skills, alongside an aptitude for decision-making, are the central themes of our collaboration with Fondazione per la Scuola. Innovating in informal education initiatives, promoting early-years care and educational interventions and strengthening the dynamism of families, meanwhile, lie at the heart of our collaboration with Consorzio Xké? ZeroTredici.



8.

# Rediscovering Community Mission

## SDGs covered



## Components of strategy

To introduce community health promotion initiatives that impact positively on the organisation of local services, in synergy with the measures implemented at public level.



## 2023 actions and instruments

The latest edition of the “InTreCCCi” call for proposals focused on enabling at-risk people to carry on living in their homes, with an emphasis on the community as an environment for the construction of responses to the needs of its most fragile members. The “TransForm” initiative, promoted by six European and international foundations, complemented this with research and discussions on Integrated Community Care.

The second edition of the “Salute, effetto comune” call for proposals provided support for 14 local networks made up of third-sector and public bodies, for initiatives that involved young people with experience of mental distress in the co-design and implementation of personalised projects and preventive and promotional actions relating to mental health. These complement the nine projects supported in the first edition of the call for proposals.

Work also continued on facilitating access to health services for the most vulnerable people, by means of various instruments, including a grant to the Turin-based networking project called “Pluralità di cure”, which deployed clinical and psycho-social interventions to provide diversified responses to the mental health needs of people from migrant backgrounds.

Over the three-year period, the supported initiatives have involved 7,670 people in care pathways and life plans.

To help strengthen the social capital of communities and combat the rising levels of poverty and inequality, by establishing neighbourly support networks.



Two editions of the “B²= Il bene x bene” call for proposals enabled the implementation of 23 projects aimed at strengthening local networks for collecting and redistributing surpluses and donations of essential goods, first and foremost food, in specific areas of Piedmont and Liguria, by leveraging neighbourly support systems. Local partners, comprising municipalities, third-sector organisations and social care providers received support in the form of monitoring and training on food waste, enhancing the efficiency of logistics and collecting and analysing data. Support continued, over the three-year period, for “Ricibo”, a Genoa-based project for the recovery and redistribution of food surpluses, which involves 92 entities and has become a grass-roots co-promoter of a recently launched food policy process. In Turin, support was given to the “Torino Solidale” network to assist it with the tasks of constructing a governance system, communication and setting up a food collection and redistribution chain.

The local systems that received support reached over 48,000 families in the three-year period.

To promote gift culture and the culture of solidarity by making more productive use of new and established forms of volunteering.

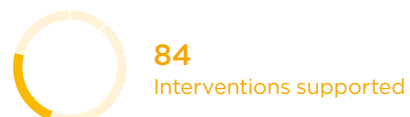


We promoted the development of the role of Compagnia-supported community foundations in Piedmont, Liguria and Valle d’Aosta, by facilitating the growth, recognition and independence of foundations by various means, including targeted guidance and continuous dialogue with organisations in possession of relevant experience in the local area. We promoted gift culture, the culture of solidarity and volunteering, in order to increase the capacity to meet a range of needs, by enhancing the skills made available by volunteers.

To help orchestrate local resources into a system by consolidating networks that include public institutions, the third sector and civil society in order to build multi-dimensional, multi-level responses aimed at people in situations of vulnerability.



With regard to the prison system, we conducted feasibility studies on improving quality of life in prisons and work opportunities for detainees, with a view to implementing projects in Turin and Genoa based on a closer connection between external social communities and the prison world.



### Exemplary project “Linee Guida biennali per il sostegno alle Fondazioni di Comunità”

Community foundations are vehicles for mobilising and organising civil society and the potential for “private generosity” that a given geographical area may have: they are philanthropic intermediaries that help cement social bonds and a sense of community by encouraging giving by citizens, associations and businesses.

By launching the “Linee guida per le fondazioni di comunità” project, Compagnia provided resources to cover the activities of the foundations operating in North-West Italy and reiterated its specific focus on collecting funds by providing additional resources to boost the results of fundraising campaigns. On top of this, with a view to facilitating the growth, recognition and independence of foundations, Compagnia provided resources for constructing processes or taking part in initiatives capable of engendering major effects on the catchment area and supporting targeted actions that help increase the economic independence of foundations and the capacity to undertake shared design activities with local communities.

Lastly, Compagnia promotes opportunities for discussion, capacity-building and the exchange of experiences, at national and international level, that may be useful on a local scale.

Value of allocation  
**€1,430,000**



**9**  
community foundations  
supported

in 2023



**3**  
projects launched by community foundations  
in the geographical areas concerned

in the three-year period 2021-2023



**€6.13 m**  
of funds raised by community  
foundations

in the three-year period 2021-2023





### Exemplary project “Salute, effetto comune” call for proposals: calculation of SROI

The call for proposals is intended to meet the need for awareness-raising and promoting the mental health of individuals within the communities they live in. The first edition focused on involving various public, third-sector and civil society bodies in order to consolidate the role of the community and local collaboration networks. The personalised, multi-dimensional initiatives put in place through the projects, which include getting people into work and housing, as well as measures aimed at promoting mental health and preventing mental illness, target young people who are either at risk or have experience of mental distress, and their families.

In addition to the 400 individuals who benefited from personalised care pathways, the activities encompassed a combined total of over 3600 operators and other people involved in awareness-raising activities in various capacities. Improvements in life quality, measured using validated indicators, were observed in 50% of beneficiaries. These have measurable effects, including an estimated increase of over €600,000 in future earning capacity. The psychological and economic benefits (€829,000) also extend to the families and/or carers of the intervention's beneficiaries, as well as to the community as a whole.

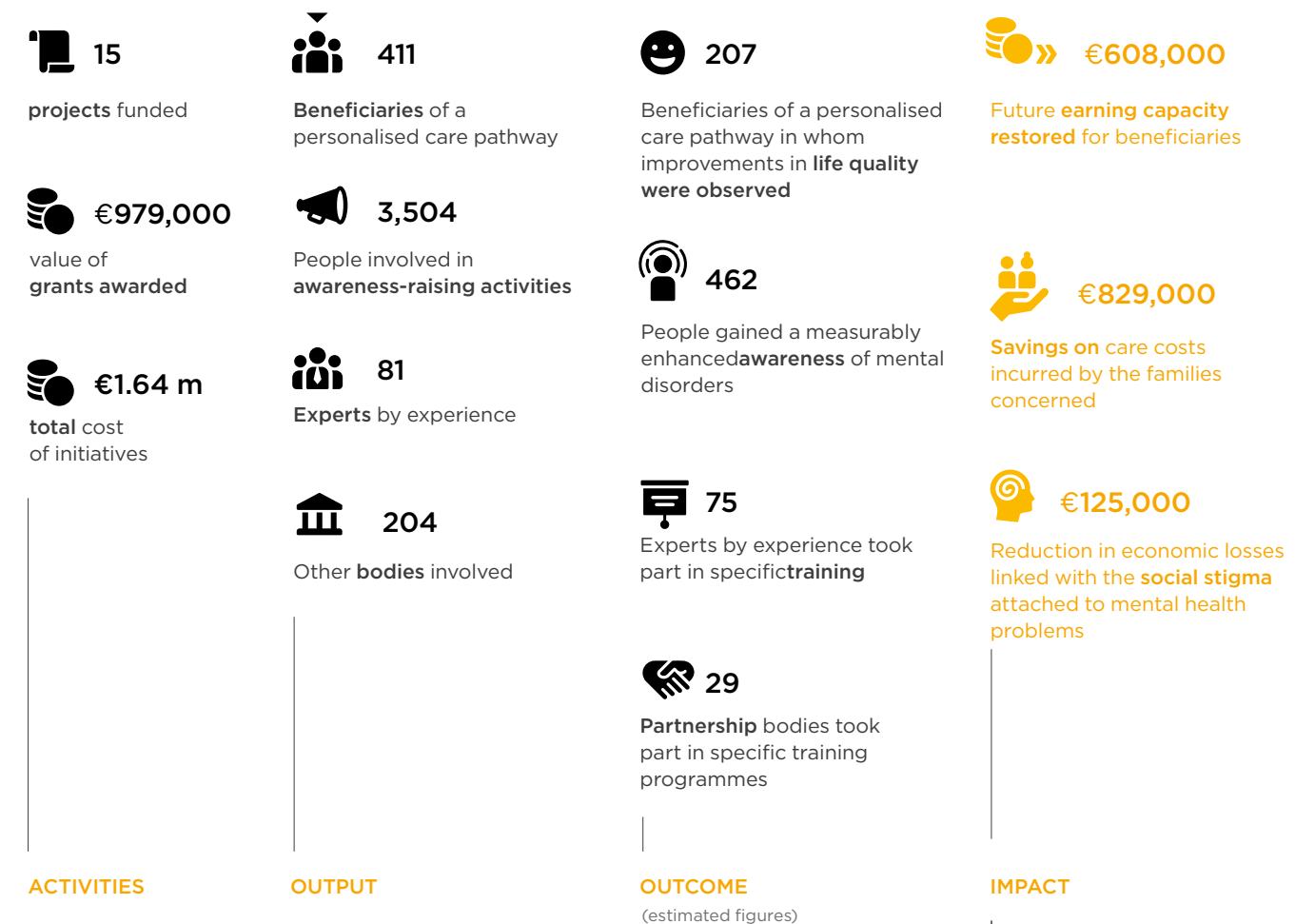
Overall, the social benefit generated by Compagnia's funding is valued at €2.45 million, 56% of which accrues to the direct beneficiaries of the initiative, meaning that, for this initiative, every euro of Compagnia funding generated €2.5 of social benefit. On top of this, the initiative yielded strictly economic benefits worth an estimated €1.8 million of added value and 32.5 additional units of labour in the Italian economy.

Value of allocation  
€1,300,000

The call for proposals contributes to the achievement of the following SDGs.

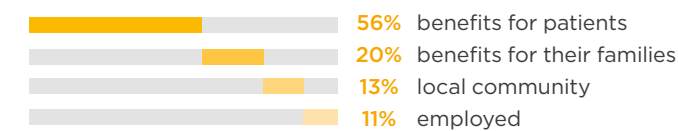


### THEORY OF CHANGE



**SOCIAL BENEFIT**  
generated by grants from Compagnia

€2.45 m  
with benefits distributed between



weighted on the basis  
of value awarded

**ECONOMIC IMPACT**  
generated by grants from Compagnia

€1.8 m  
value added

32.5  
people employed (UoL)



#### Goal-oriented auxiliary body Fondazione Ufficio Pio

Fondazione Compagnia di San Paolo and Fondazione Ufficio Pio continued to pool and coordinate their efforts to counter poverty and inequality in their various forms and to promote the inclusion of disadvantaged people. In 2023, Fondazione Ufficio Pio completed the implementation of its multi-year plan 2021-2023, which involved designing interventions aimed at promoting a fairer, more sustainable and more resilient society, where people are able to fully exercise their rights of citizenship; focusing on various priority issues (education and promotion of digital skills, countering relational poverty and boosting the role of volunteering); and designing innovative pilot projects that systematically included assessments of social impact.

As well as giving rise to valuable opportunities for cross-fertilisation, the collaboration with Fondazione Ufficio Pio enhanced the skills of the parties involved, thereby giving a further boost to the impact our Foundation has on its catchment area



9.

# Working Together for Inclusion Mission

## SDGs covered



## Components of strategy

To provide support, guidance and assistance to victims of crime, with a specific emphasis on women who fall victim to violence



## 2023 actions and instruments

We supported initiatives aimed at victims of crime, regardless of the type of crime experienced and the subjective state of the victim, with a specific focus on initiatives for female victims of gender-based violence. We supported the integration of local initiatives for victims of crime, such as the Turin-based Dafne network, with other local and national projects, and we funded initiatives centred upon advocacy and the promotion of a culture of crime victims' rights. A total of 2,505 victims of crime and female victims of violence were accommodated and supported over the three-year period, including 376 in 2023.

To make young people active protagonists of change and well-informed, responsible citizens, by building participatory processes with local communities, including with people in difficulty



The "GxG - Giovani per i Giovani" call for proposals focused on initiatives conceived by young people for the benefit of young people and local communities, and designed and implemented by the people who conceived them in partnership with local public or third-sector bodies. Over the course of 2023, these groups of young people received guidance on drawing up sustainability plans. We continued to contribute to the "Youth Empowerment Partnership Programme" (YEPP), aimed at helping build communities that value the contribution of young people, and to the "Nomis" programme ("Nuove Opportunità per Minori Stranieri"), aimed at promoting new and equal opportunities for personal development, independence and active citizenship for unaccompanied, reunited and second-generation foreign minors and young people, with a special emphasis on vulnerable people who are at risk of or already experienced deviance. A total of 427 actions were conceived by young people for young people, including 163 in 2023.

To help organisations and local communities build integrated responses to the needs of vulnerable people, especially people from migrant backgrounds



The "Territori Inclusivi" call for proposals promoted collaboration between public and private bodies in building coordinated, integrated services and responses aimed at people in fragile situations or at risk of vulnerability. A programme of capacity-building and co-design was delivered in 2023, in preparation for the implementation of a second phase aimed at consolidating and extending the intervention areas (20 partnerships involved). A period of reprogramming got under way in relation to the "Never Alone" initiative, designed to support local networks aimed at unaccompanied foreign minors. The ACRI initiative for migrants also continued. The activities carried out under the "Traiettorie Solidali" call for proposals, aimed at Ukrainian refugees, reached completion. A total of 91 local networks for people from migrant backgrounds were in place in the three-year period, of which 20 were newly established in 2023.

To increase the capacity of organisations and operators to ensure access to and use of services and opportunities for people from migrant backgrounds



There was a special focus on young people and people from migrant backgrounds, in the form of multi-dimensional initiatives covering access to study, employment, housing, services and the exercise of citizenship. Support was also given to initiatives promoted by organisations founded by migrants, refugees and/or people from migrant backgrounds, capable of both shining a light on vulnerabilities and life pathways that would otherwise remain hidden, and fostering bridge-building between different cultures, ethnicities and generations, to help overcome divisive and polarised narratives about migration. The initiatives reached a total of 89,852 people from migrant backgrounds, including 14,307 in 2023.

To support local partnership initiatives between the Global North and South, aimed at promoting sustainable development by enhancing skills and knowledge



There was a close focus on the connection between technological innovation and cooperation, which primarily took the form of supporting the "Innovazione per lo Sviluppo" programme, which launched two calls for proposals in 2023, both aimed at consolidating the actions carried out in the previous phases. Investments were also made in assisting the transition of farming organisations in West Africa and their local partners towards agro-ecology, in support of the gender policies of the organisations concerned. This mainly took place through the "Joint Action for Family Farming in West Africa" programme (JAFOWA), which supported a period of consolidation in 2023, aimed at the sustainability of the promoted actions, and the "Coalizione Azione Terrae", for promoting agro-ecology. Support was also provided for a call for proposals for promoting sustainable development, in conjunction with the Region of Piedmont and the Region of Sardinia. A total of 82 local partnerships aimed at promoting sustainable development were established between Italy and Africa, including 23 in 2023.







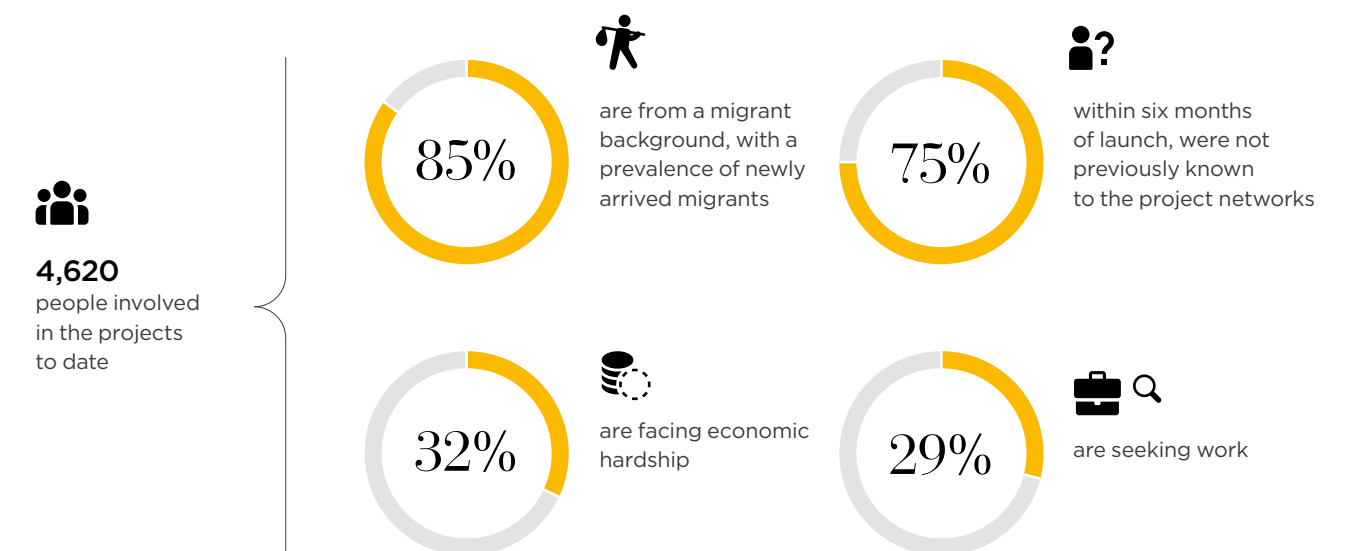
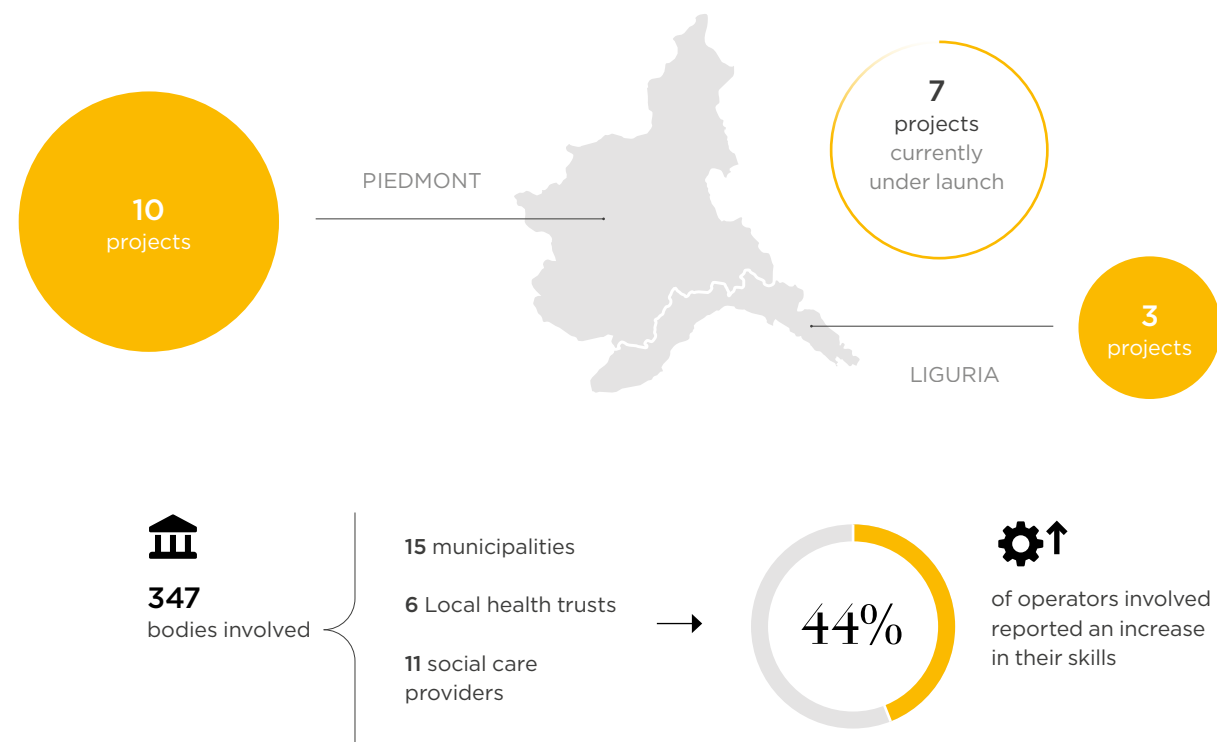
### Exemplary project “Territori inclusivi”

In its first edition, launched in 2020, the “Territori Inclusivi” call for proposals promoted the development and consolidation of local public-private partnerships committed to building and strengthening social protection networks for vulnerable people and/or people at risk of marginalisation, with a particular emphasis on people from migrant backgrounds. It targeted local systems represented by public bodies, third-sector organisations, representatives of civil society and other entities in the selected areas of Piedmont (10 networks) and Liguria (three networks); people in situations of vulnerability, marginalised people and/or people at risk of marginalisation, with a priority focus on people from migrant backgrounds; and citizens of the areas concerned.

As a result of the call for proposals, the communities involved were given the opportunity to increase or consolidate their skills and capacities and develop approaches to intervention involving institutional bodies and other local actors to deal with the issues of vulnerability and marginalisation, which increasingly cut across different social strata.

The call for proposals promoted the upskilling of the social actors involved, with regard to their approach to changing the narrative on migration, as an integral part of the process of building the social infrastructure of a community.

In 2023, partnerships already involved in the first edition benefited from a capacity-building and design-guidance programme to help them draw up future projects. At the same time, an expression of interest was launched to extend the call for proposals, aimed at public-private partnerships operating in the provinces of Biella, Imperia and Verbano-Cusio-Ossola and the Metropolitan City of Genoa, including the Municipality of Genoa.





Goals  
and Missions

Culture  
**Planet.**



The Planet Goal and its Missions

Organised into five Missions, the Planet Goal covers a range of systemic sectors, which share various common dimensions, such as the importance of scientific research, the relationship between technology and society in terms of innovation and sustainability, and an integrated vision of human and environmental welfare.

2023 is the final year of a three-year period in which the Planet Goal, in line with the Multi-Year Planning Document 2021-2024, has focused its efforts on interventions aligned with European planning and the implementation initiatives under Italy's National Recovery and Resilience Plan. On the basis of a strategy encompassing advisory services, design support and active monitoring, the Planet Goal has complemented its grant-making with the promotion of actions aimed at solving problems with high social, economic and environmental impact, by fostering transitions in social and environmental innovation, academic research and technology transfer, the health system and the international dimension.

The Goal has actively supported the digital transition in the health sector, by boosting uptake of new data-driven organisational models, implementing remote health monitoring systems and digitalising services across the catchment area. These actions have been carried out in coordination with the public health system and its priorities. The Goal has established itself as an active player in ill-health prevention and the promotion of healthy life-styles, by integrating actions that also encompass the sports sector.

The environmental challenge and the ecological transition have also been central themes: the Goal has promoted initiatives aimed at road-testing climate-change adaptation

processes, protecting/restoring natural capital and gaining the involvement of citizens in order to foster a medium-term culture of environmental sustainability, partly in relation to the Torino 2030 programme. Initiatives were launched to facilitate the digital transition and organisational consolidation of entities in the social economy, based on data exploitation, enhancing the efficiency of management processes and attracting new opportunities, skills and impact finance. These activities have road-tested blended intervention methods, which combine grant-making with third-party investments.

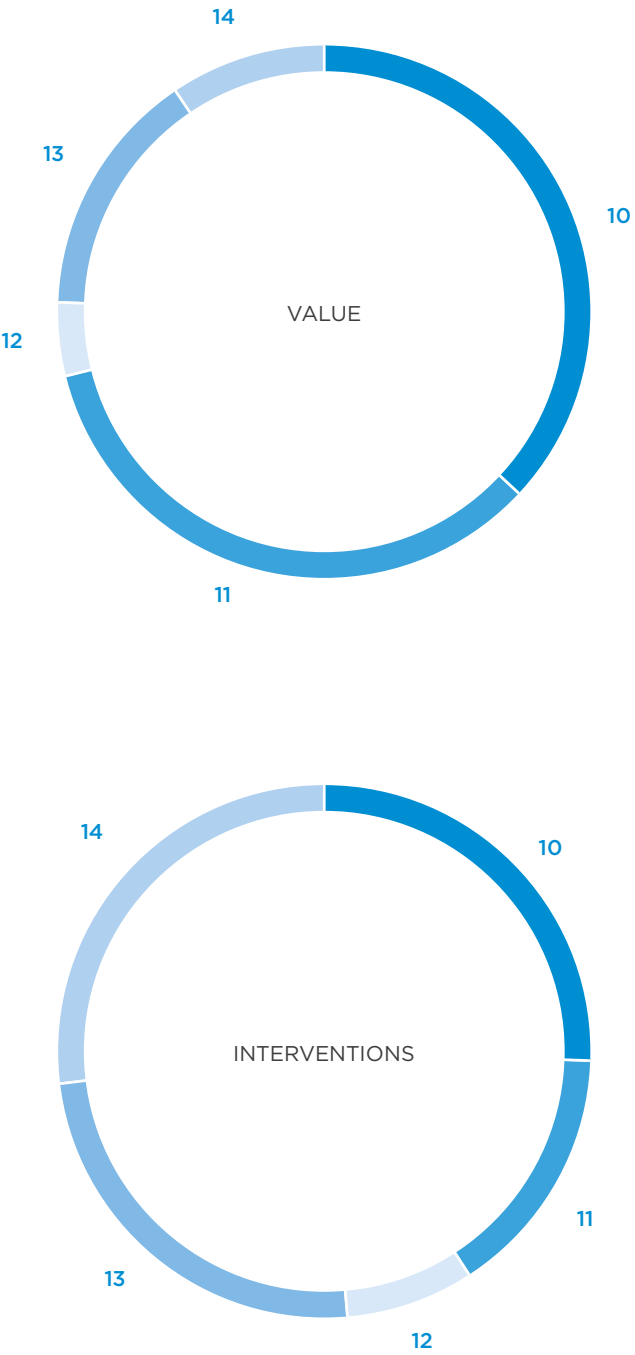
In relation to the university system, the Goal has focused its efforts on promoting a culture of process innovation among universities, incentivising their use of European funding opportunities with specific reference to the new European Innovation Council measures, harnessing the value of academic research results through proof-of-concept programmes, and improving universities' policies for attracting and retaining research talent.

In the area of research and international debate, the Goal has promoted Italy's contribution to studies and thinking on the prospects of the European Union in the global context, by encouraging opportunities for discussion, study and strategic partnerships with internationally important institutions.

Over the three-year period, the Planet Goal consolidated a systematic, data-driven approach to both project selection and the continuous monitoring of the Goal's KPIs outlined in the MYPD 2021-2024. This approach has made it possible to quantify the impacts generated by the Foundation's interventions in the catchment area.

€60.82 m  
Total amount awarded  
in 2023

→ 264  
Interventions supported  
in 2022





# Harnessing the value of research

## Mission

SDGs covered



Components of strategy

To support universities in European competition and foster the attraction and retention of talent by means of a variety of integrated actions.



2023 actions and instruments

In tandem with the universities with which Compagnia has agreements in place (Unito, Polito, Unige, UPO and Unina), initiatives have been taken to train research and administrative personnel in connection with the European funding opportunities available within the ERC and EIC framework, by means of a programme of guidance and coaching on the preparation of applications. This approach has been extended nationwide by means of the “vElColo - Accompagnamento per la valorizzazione della ricerca” call for proposals, published in late 2023 in collaboration with Fondazione Cariplo and Fondazione CDP. The aim of this call is to facilitate the participation of Italian research teams in the funding opportunities made available under the EIC’s Pathfinder and Transition programmes.

Initiatives have been launched to encourage the mobility of researchers and attract academics from abroad, for example by means of starting grants to promote the launch of research in the Italian host institution.

These efforts are complemented by the work of Fondazione Collegio Carlo Alberto, a Compagnia auxiliary body co-governed by the University of Turin, whose various impact initiatives include promoting the Festival Internazionale dell’Economia (FIE).

To promote innovation in teaching in order to reduce the mismatch between skills learned and skills needed by the market.



The Foundation’s support has made it possible to consolidate initiatives such as the University’s *Teaching and Learning Centre*, with a view to enhancing the educational offering through innovations in teaching methodologies that help students improve their flexibility, critical thinking and ability to collaborate people whose skills lie in other fields. The aim is to boost the cross-cutting skills acquired by students on courses based on innovative, participatory teaching methods, and to support the academic community in re-designing teaching content (coaching, training and sharing best practices among students and teachers).

Work was done over the three-year period with ESCP Business School and Réseau Entreprendre Piemonte to consolidate the “Collective Projects” initiative, which boosted the performance of the talented young people involved by means of an innovative educational model designed to reduce the mismatch between skills and the needs of profit and non-profit organisations. This gave second-year students on the Management degree course in academic year 2022/23 the opportunity to put their skills and knowledge to the test by working on a real problem presented by the organisations involved.

To promote advanced strategies for managing and protecting the intellectual property generated by universities, and reaping value from it.



The “PoC Instrument” call for proposals has given concrete expression to the Foundation’s commitment to spreading a culture of making productive use of knowledge, starting from the policy of protecting intellectual property and creating intangible assets, which can also be useful for improving the evaluation of how universities are performing. By funding *proofs of concept*, we have helped push prototypes towards market readiness and opportunities for industrial exploitation. From the start of this activity in 2020 to the last 2023 deadline for which the evaluation process has been completed, 113 *proofs of concept* were funded.

To ensure fair and inclusive education that brings out the best in every individual.



This strategic line includes activities aimed at developing university services, supporting advanced educational pathways and enhancing skills, by awarding scholarships in partnership with local bodies.

Supporting research by means of calls for proposals in line with European planning.



The call for proposals entitled “TRAPEZIO - Paving the way to research excellence and talent attraction”, which reached its second edition in autumn 2023, supports and makes effective use of project proposals which, despite being judged positively (e.g. with the award of a Seal of Excellence), were not funded by the European Union due to a lack of resources, thus also helping attract research talents to the catchment area.

Support for research relating to artificial intelligence was developed with the second edition of the “Intelligenza artificiale” call for proposals, in collaboration with Fondazione CDP. In the spring of 2023, the five selected projects launched the development of AI projects serving social and cultural needs, with an ethical, human-centric focus.



### Exemplary project “vEIColo – Accompagnamento per la valorizzazione della ricerca” call for proposals

The “vEIColo” call for proposals, designed in the second half of 2023 on the basis of the experience gained from the “Trapezio” and “PoC instrument” calls for proposals, is one of the European Innovation Council (EIC) initiatives to help innovative technologies make the journey from laboratory to market. The call for proposals is intended to enhance participation in European competitive calls promoted by the EIC within the Pathfinder and Transition programmes and to increase the ability of Italian universities and research bodies to attract funds. The initiative extends nationwide thanks to the collaboration with Fondazione Cariplo and Fondazione CDP. It comprises two lines of action: the first is for research projects that have already received an above-threshold evaluation following participation in one of the Pathfinder or Transition funding programmes, but have not been funded due to a lack of funds; the second is intended to encourage new applications for the two types of EIC calls for proposals for innovative research projects with high potential for technology transfer. In order to provide practical support for Italy’s research system, the winners are offered a period of mentoring with selected consultants with expertise in preparing European applications.

Value of allocation

€1,700,000 of which €1,172.500 for Line 1 and €527,500 for Line 2



### Goal-oriented auxiliary body CCA Fondazione Collegio Carlo Alberto in the three-year period 2021-2023

Consolidation, expansion and innovation are the hallmarks of the work done by Fondazione Collegio Carlo Alberto in the three-year period 2021-2023. The common thread running through these past three years of work has been the formulation and development of projects that establish Collegio Carlo Alberto’s status as a centre of excellence in scientific research, training and dissemination, by means of strategic planning with a strong emphasis on innovation. The combination of actions carried out by the college’s faculty and staff has yielded significant results in terms of scientific output, visibility and academic reputation. Over the three-year period, CCA researchers published an average of 120 papers and scientific contributions per year in the most prestigious scientific journals; every year, the college held about 200 academic dissemination events, involving more than 2,500 people under the age of 35; it won 12 competitive projects and enrolled an average of about 170 students per year onto its educational programmes, including those admitted to the *Allievi Honor Program*. These results are partly driven by the Festival Internazionale dell’Economia because the college is the coordinator of the Torino Local Committee (TOLC) that promotes the festival, which marks its third edition in 2024.



# 11.

## Boosting innovation Mission

### SDGs covered



### Components of strategy

Promoting actions aimed at consolidating the innovation ecosystem, by acting as a local hub.



### 2023 actions and instruments

The catchment area's potential and vocations have been turned to account by means of incubation and acceleration programmes that have created business opportunities, attracted skills and partnerships at global level and consolidated Turin's innovation ecosystem in sectors with high social, environmental and technological impact, including in connection with the initiatives of CDP Venture: welfare tech (Personae), aerospace (ESA BIC), IoT and artificial intelligence (Magic Spectrum and Magic Mind), cooperative enterprises (Coopstartup Piemonte), and hinterlands and mountainous areas (Progetto Appennino). There was a particular focus on data science and stimulating the development of the aerospace ecosystem. Venture building and pre-incubation initiatives were promoted in the Turin and Genoa areas, for the purpose of developing the business ideas of young talents, such as Vento – Venture Originator. Support was provided for local connection and international visibility platforms in order to qualify local ecosystem services and make them eligible for European Commission initiatives: ToTeM – Torino Tech Map, a model with the potential for expansion; Torino Social Impact and Genova Blue District, design and executive planning of Waterfront di Levante, a blue economy innovation hub in Genoa.

Promoting actions to foster resilience and renewal; increasing the impact capacity and enhancing the efficiency of social enterprises.



Action was taken to develop the potential and enhance the organisation of the social economy. This was complemented by mentoring and *capacity-building* activities, in line with the European Commission's Social Economy Action Plan, including the completion of the "Wonder" call for proposals to support experimentation in design for social innovation. The Mission implemented interventions designed to help social enterprises and non-profit organisations access impact-finance instruments, with blending mechanisms (subsidy and investment). Some of these were aimed at the capitalisation of entities such as the "Borsa dell'Impatto Sociale" (social impact exchange), the "Rigenera" trial relating to recoverable grants, and the "Futuro Aggiunto" project for access to credit in collaboration with Intesa Sanpaolo, Cooperfidi Italia and Fondazione Social Venture Giordano Dell'Amore.

Supporting cultural training and acceleration to empower a new generation of impact-oriented innovators and entrepreneurs.



The "Collective Projects" initiative, in collaboration with ESCP Business School and Réseau Entreprendre Piemonte, created opportunities for meeting and collaboration between talented students and third-sector bodies, start-ups and SMEs, aimed at developing leadership skills, presenting entrepreneurship as a practical career opportunity, providing businesses with opportunities for talent acquisition and stimulating generational transition processes. Work was completed on the impact assessment of the "Wecoop" project, a game-based training pathway for teachers and students, aimed at fostering a new economic and entrepreneurial culture built on the principles of the civil economy and the economy of communion, in collaboration with Scuola di Economia Civile and the cooperative Artevideo. Support was also provided for BCorp School, a training programme on environmental sustainability, and B Corp Enterprise, for students promoted by InVento Innovation Lab, both of which were extended to the hinterland and mountainous areas of Liguria.

Promoting initiatives relating to digital transformation and data management.



The projects supported by the "Evoluzioni" call for proposals are now fully operational. Promoted with Fondazione Cariplo, their focus is the design and implementation of strategies and processes for digital transition and increasing digital skills within organisations operating in the social economy. The road-test of Digital Open Badges (blockchain-based digital certificates of skills) reached completion, and plans are in the pipeline for further applications within the framework of the European approach to micro-credentials for lifelong learning and employability. Work continued on actions relating to digitalisation in Italy, including support for the Digital Republic Fund, in line with the KPI on the 20% increase in the European Commission's DESI index.

Consolidating the skills system on the basis of initiatives and opportunities associated with innovation deriving from the European Commission, as a building block for local development.



The Foundation facilitated the establishment of a Turin-based consortium to take part in the European *call for proposal* entitled "InnoNext: The Next Generation Innovation Talents' Initiative". The consortium's proposal was among those selected. Partnerships were established with international public and private networks, such as Impact Europe and IWECE International Women's Entrepreneurial Challenge. The Foundation also supported interventions designed to implement European Social Innovation plans, such as the European Social Innovation Catalyst Fund (ESIC Fund), for boosting innovation and enhancing its scalability.







#### Exemplary project “Evoluzioni” - Digital transition in the social economy

The “Evoluzioni” call for proposals, conceived and managed in collaboration with Fondazione Cariplo, facilitates the design and execution of digital transition strategies and processes, consolidates digital innovation culture and skills in social-economy organisations within the catchment areas of the two foundations, and encourages skills match-ups, communication and collaboration between the social-economy system and the tech system, with a view to building digital transition models tailored to the specific characteristics of the social economy and the third sector.

Compagnia’s role has been to enable processes, activate networks and serve as a training and methodology hub. With a budget of 1.6 million euros, Compagnia supported 20 design processes and 12 projects undertaken by social-economy organisations operating in Piedmont and Liguria. The estimated total economic value generated by the intervention amounts to over 8 million euros.

The four areas of digital transition (*Digital transformation, Human-centred design, Data-driven organisation, Marketing, communication and fundraising*) yielded integrated, multi-year processes that have a measurable impact on organisational dimensions and the potential to boost resilience to external shocks and conceive new interpretations, and hence new and more appropriate responses, to contemporary social challenges.

Value of allocation  
€1,200,000

FONDAZIONE  
**links**

#### Goal-oriented auxiliary body Fondazione LINKS in the three-year period 2021-2023

Fondazione LINKS, an applied research body operating in the digital arena, generated overall activity value of approximately 17.7 million euros in 2023, thanks in part to its close collaboration with research groups from the Polytechnic University. It also stepped up its role as a scientific centre geared towards technology transfer, again in relation to European planning. In line with its strategic plan 2021-2024, Fondazione LINKS has stepped up its instrumental role vis-a-vis Compagnia, to become a key player in both the “journey from lab to market” and the innovation ecosystem. The digital transition of the social economy is one of the focal points of the institute, which has developed a programme to align its activities with Compagnia’s KPIs. It has also launched the “TPL Carbon Free” project aimed at creating an Innovation Centre for the green transition of public transport.

# Fostering International Opportunities Mission

SDGs covered



Components of strategy

To promote the impact of initiatives aimed at strengthening local system actors involved in the research, training and communication initiatives developed and in the networks made available to them by Compagnia's international partners.

To increase the quality and quantity of audiences involved in the initiatives carried out, with a view to extending the pool of users of the internationalist analysis work carried out by the bodies with which Compagnia collaborates, while also promoting diversity of gender and age in the bodies and initiatives supported (both at institutional and project level).

To increase the *quality of scientific and analytical production*, while monitoring its dissemination in academic, research, institutional and operational contexts, and monitoring the impact of the events and initiatives both on public opinion and on decision-makers, especially through traditional and online media and communication tools.

To promote training and capacity-building initiatives that increase the human capital of the beneficiaries, by providing opportunities to take part in international education and training programmes, in particular for young people in the early stages of their career path.

To help increase and differentiate additional revenue streams to support the initiatives promoted, by fostering the gradual economic independence of the beneficiary bodies, thus reducing their dependence on support from Compagnia.



2023 actions and instruments

Strategic partnerships with IAI, ECFR and GMF. The initiatives promoted – in research, training and communication – included scientific studies and opportunities for training and international experience for young people, whether still students or already in employment, and initiatives of public exchange and debate through a variety of channels. 1,686 international initiatives delivered (webinars, training courses, events, etc.)



As well as engaging an audience of professionals from the international sector, the activities also attracted wider participation. From a thematic point of view, the initiatives focused on European policy areas, transatlantic relations and the Mediterranean. 4,700 international scientific publications produced (hard-copy and online)



The promoted activities involved a range of local, national, European and international institutions. 495 institutions were involved in the activities



Support for the “United Nations Hub” in Turin: ITC-ILO and Staff College, with the masters courses run by the *Turin School of Development*. 127,116 under-35s involved in international initiatives within the scope of the projects.



Direct participation in operational projects, such as the Observatory on Maritime Traffic in the Mediterranean promoted by Associazione SRM, the annual international Med Dialogues Conference promoted by ISPI on behalf of the Ministry of Foreign Affairs and International Cooperation. These initiatives have proved capable of attracting further economic resources in addition to those provided by Compagnia, thus amplifying the economic and institutional impact of the actions concerned.



### Exemplary project “Geopolitica e tecnologia” call for proposals

Technological development, starting with the spread of cyberspace, is increasingly becoming an arena for competition between major powers and others. Technology-related challenges are spreading across a variety of industries and are becoming areas of increasing vulnerability for many countries.

With the “Geopolitica e tecnologia” call for proposals, Fondazione Compagnia di San Paolo set itself the task of examining the geopolitical implications of technological development and, in particular, the digital revolution.

The call for proposals has raised awareness, among decision-makers and the general public, of the importance of emerging technologies on the international stage today, thus prompting interdisciplinary reflection on the issue of global geopolitical tensions between the multiple players engaged in technological development. The call is designed to encourage think-tanks and research centres to translate ideas and responses into policy recommendations on how to address, both in theory and in practice, the new geopolitical challenges that these technological developments entail. The incoming applications were divided into the following thematic clusters: space, energy, digital, data, peace and cooperation, EU strategy and golden power. On completion of the evaluation process, 11 project proposals were selected as winners, for total funding of over €500,000.

Value of allocation  
€514,190





13.

# Promoting Well-Being Mission

SDGs covered



Components of strategy

Encouraging organisational and management innovation, especially if associated with a digital and technological dimension



2023 actions and instruments

The Mission responded promptly to the emergencies triggered by the pandemic (e.g. by supporting the establishment of an adult and paediatric vaccine hub in Via Gorizia in Turin), and follows medium-to-long-term initiatives capable of bringing the necessary sustainability, including economic sustainability, to the health system.

Support was provided for initiatives aimed at regional health authorities, focused primarily on technological innovation accompanied by the introduction of new organisational models, both within geographical areas and individual hospitals, in line with regional planning.

The 10 technological innovation projects undertaken involved a total of 53,000 patients and nearly 2000 operators. Over the three-year period, furthermore, the “Hospeedal” initiative (aimed at upgrading hospital departments) prompted the launch of a collaboration with foundations/associations operating for the benefit of public health authorities in the region, alongside initiatives to raise awareness, boost the sense of responsibility of citizens and raise funds.

Facilitating the implementation of the chronic disease management plan, partly with the aid of digital transformation, under the agreement with Piedmont Regional Council.



The Mission supported the integrated digitalisation of the local health system, in accordance with regional health planning, so as to enable the health system to make more rational and effective use of the funds made available to it under Mission 6 of the NRRP. Over the three-year period, support was provided for the project to digitalise the Cottolengo Hospital, which formed part of a broader initiative to reorganise the way the hospital operates and update its technology, with a view to enhancing the efficiency of internal processes. The initiative was implemented in two successive phases, which incrementally covered all of the facility’s processes.

2023 marked the first year of the new Framework Protocol agreed with the Region of Piedmont in the field of health and welfare. In keeping with previous agreements, this involved supporting shared interventions for the benefit of the region’s health authorities, some of which involved the extensive application of remote health monitoring, in line with the regional Chronic Disease Management Plan.

The actions carried out under the projects concerned reached a total of 28,000 patients with chronic diseases.

Forging links between research and practical healthcare applications



In collaboration with the Harnessing the Value of Research Mission, operational links were forged between biomedical research and the development of healthcare applications, by means of joint calls for proposals (“Trapezio” and “Intelligenza Artificiale”). The activities carried out by IIGM (Istituto Italiano Genomica Molecolare), the auxiliary body concerned, are jointly developed with the Harnessing the Value of Research Mission, including in relation to the renewed collaboration between the Institute and the University of Turin (see box).

Supporting actions aimed at promoting healthy lifestyles.



Special attention was paid to preventive healthcare practices through actions focusing on physical activity, sport and healthy lifestyles for all age groups (“Sane Abitudini” call for proposals), and initiatives aimed at supporting the sport-welfare-environment chain, from a “One Health” perspective, in the sense of the interdependence between the health of all life forms and the environment (first and second editions of the “Sportivi per natura” call for proposals).

2023 also saw the operational start of the third phase of the “Bimbingamba Zerosei” project, aimed at road-testing a programme of activities designed to prevent obesity in the 0-6-year age group, followed by an evaluation of its impact.

The 1,400 or so supported health promotion activities attracted a total of 102,500 participants.





#### Exemplary project Head and Neck Cancer Unit - ASL Città di Torino

In just six months, the project implemented an organisational model for improving the management of head and neck cancer at the general hospital operated by ASL Città di Torino, by building upon successful experiences such as Breast Units and Prostate Cancer Units.

Malignant tumours affecting the head and neck account for about 3% of all malignant tumours in Italy. Cancer Units, like Breast Units, specialise in the prevention, diagnosis, and treatment of tumours. Patients in these units are cared for by a team of experts with specific training in oncology, who personalise the diagnosis and treatment pathway for each case. The approaches to diagnosis, treatment, nutrition and rehabilitation are defined in detail for each patient. There is also an emphasis on the psychological side of the treatment pathway.

Cancer units provide better quality of life and care, which translates into a higher survival rate than for less specialised facilities, due to the presence of multidisciplinary teams.

**This is Italy's first Head and Neck Cancer Unit.**

### Exemplary project “Hospeedal” call for proposals: calculation of SROI

In June 2021, Fondazione Compagnia di San Paolo launched the “Hospeedal” call for proposals, designed to promote a synergy between the public sector, philanthropy and associations, for the purpose of upgrading and digitalising hospital departments. The projects related to infrastructural interventions in the obstetrics and gynaecology departments of four public hospitals in Piedmont, for a total investment of 5.9 million euros, 27% of which was covered by Compagnia. The modernisation and remodelling of the departments yielded benefits in terms of both the quality of hospital stays for about 16,000 people, made up of patients and their family members, and on the number of procedures carried out, which increased by 39% in the period following the intervention. According to estimates, 1143 people per year will enjoy an improvement in their quality of life as a result of these new projects, which can be quantified as an overall benefit of €3.2 million.

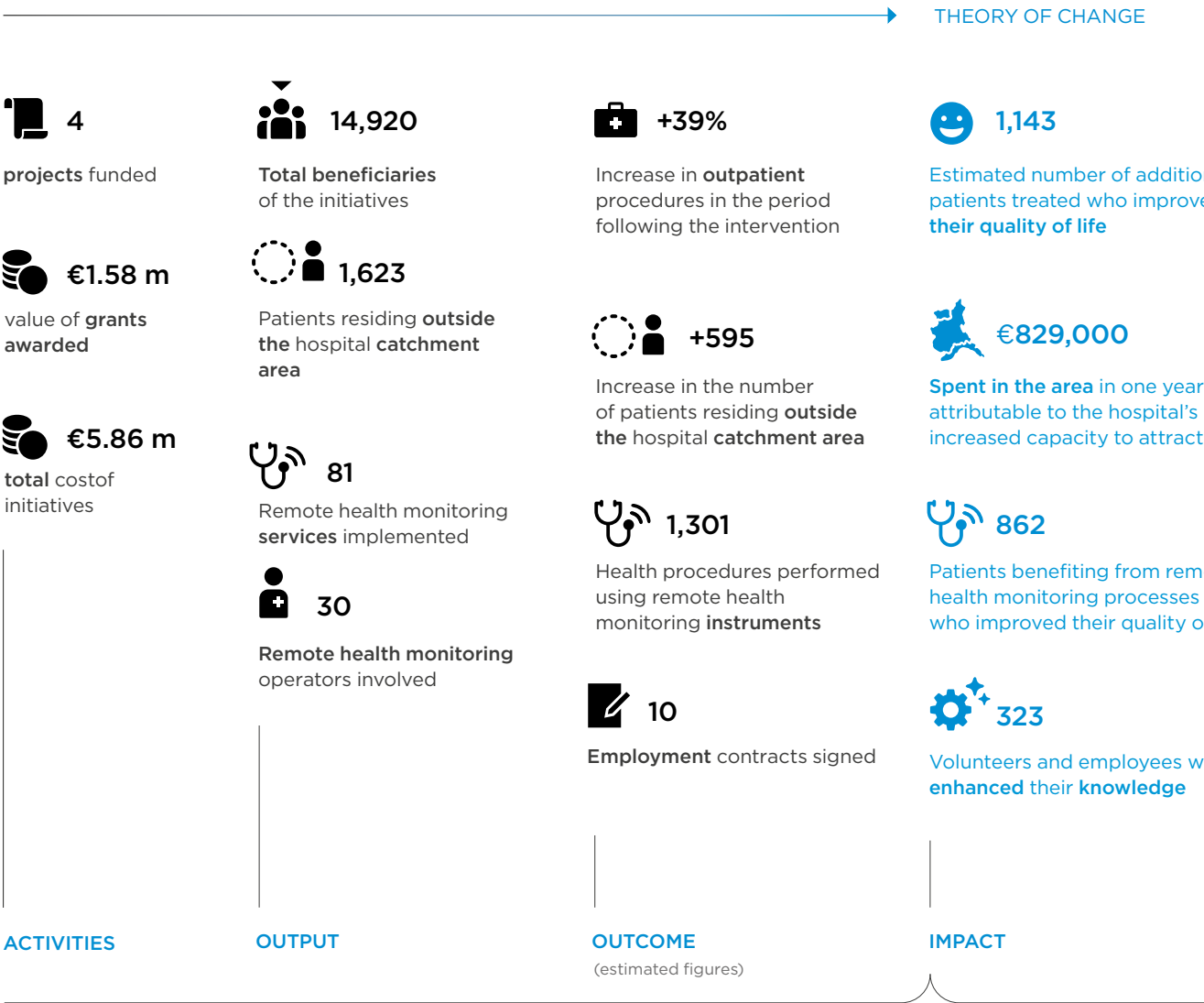
The increase in the level of digitalisation also yields benefits for both service-users and hospital staff, throughout the useful life of the equipment. According to estimates, 862 patients benefited from approximately 1300 remote health monitoring sessions provided by hospitals thanks to the project activities. The impact of remote health monitoring actions was quantified on the basis of the double positive effect that the services have on the stress and costs incurred by the families who use them: remote consultations save time and money for patients and their families, with an estimated value of €236,000. Remote monitoring in hospital departments, meanwhile, makes it possible to measure parameters more frequently and more uniformly, generating an impact valued at 3 million euros in terms of psychological well-being and stress reduction.

Lastly, a technologically advanced hospital has a higher capacity to attract, as borne out by the increase of approximately 600 in the number of patients from municipalities located outside the hospital's catchment area. The positive impact on the area is calculated by estimating the spending of people who decide to travel to take advantage of the new services, and is quantified at €42,000 per year.

Overall, the social benefit generated by the intervention amounts to €6.6 million, 53% of which accrues to patients and 45% to their families. As a weighted average for the amounts awarded, the social return on investment (SROI), i.e. the ratio between social benefits generated and inputs used, is 4.2. Considering the direct, indirect and induced economic impacts generated by the expenditure made on implementing the projects, estimates suggest that the grant awarded by Compagnia generates 2.4 million euros of added value and supports an additional 37 units of labour in the Italian economy, with 77% of these values remaining in Piedmont.

Value of allocation  
€1,580,000

The call for proposals contributes to the achievement of the following SDGs.



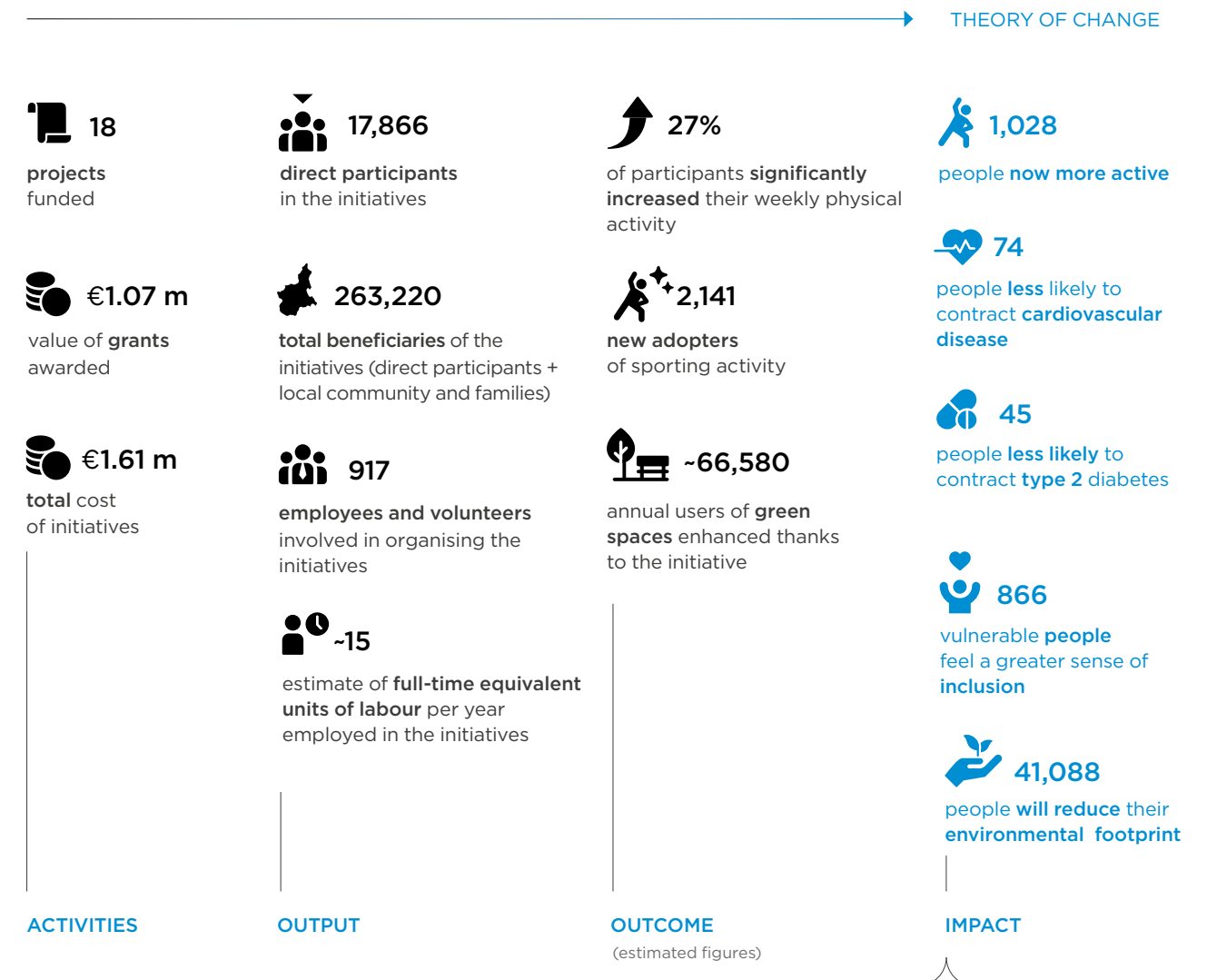


### Exemplary project “Sportivi per natura” call for proposals: calculation of SROI

The aim of the “Sportivi per Natura” call for proposals (2022), was to boost the post-pandemic recovery of sports associations in Piedmont, Liguria and Valle d’Aosta. Under the 18 initiatives supported, over 1,172 events and actions designed to protect the environment and raise awareness of sport were held in the provinces of Turin, Novara, Cuneo, Asti, Verbano-Cusio-Ossola, Genoa, Savona and Imperia, and directly involved almost 18,000 participants. It is estimated that the green areas improved as a result of the projects (reclaimed, cleaned up, made usable) will attract over 66,000 potential users. The activities aimed at promoting healthy, active life-styles had a positive effect on the behaviour of participants, 27% of whom significantly increased the amount of time they spent taking part in sport, and, in other cases, started practising a sport (over 2,100 people). Awareness-raising campaigns on environmental protection have helped to reduce the current and future environmental footprint (reduction in water and energy consumption, increase in the separation of waste for recycling, etc.) of over 41,000 people, for an estimated total benefit worth about 787,000 euros. Overall, the funded initiatives have generated or will generate aggregate benefits worth approximately 2.8 million euros, 59% of which accrued to direct participants, corresponding to social return on investment (SROI) of 2.7. In terms of the economic impacts generated by the project expenditure, estimates suggest that the grant awarded by Compagnia equates to 1.6 million euros of added value and supports 26 units of labour in the Italian economy, with 75% of these values remaining in Piedmont and Liguria.

Value of allocation  
€1,070,000

The call for proposals contributes to the achievement of the following SDGs.

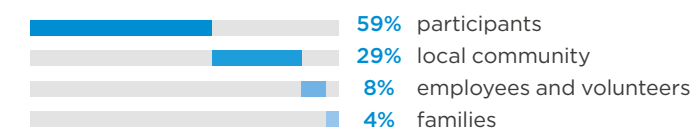


### SOCIAL BENEFIT

generated by grants from Compagnia

€2.8 m

with benefits distributed between



### ECONOMIC IMPACT

generated by grants from Compagnia

2.7

average SROI

weighted on the basis of value awarded

€1.6 m

value added

26  
people employed (FTE)



#### Goal-oriented auxiliary body Italian Institute for Genomic Medicine (IIGM) in the three-year period 2021-2023

Over the three-year period, the Italian Institute for Genomic Medicine - IIGM embarked on the reorganisation of its scientific positioning by updating its governance structure, which directly involved the internal personnel of the Planet Goal. Significant investments were made in upgrading its research facilities. More specifically, the acquisition of latest-generation robotic instrumentation for automating Next Generation Sequencing (NGS) processes enabled the Foundation to build a national network of collaborations and service relationships. As part of this work, the “Neogen” project, coordinated by the Regina Margherita Hospital in Turin, was launched in 2023, with a view to extending the range of diseases that can be identified by neonatal screening. Genetic analysis using Whole Exome Sequencing (WES) by OIRM and IIGM (with the aid of external high-tech and reporting skills) makes it possible to identify about 500 paediatric diseases whose early or pre-symptomatic identification can affect clinical evolution. The database containing the sequencing data of the newborn babies enrolled (2,300 to the first quarter of 2024 and an estimated total of 4,500) is the only one of its kind worldwide and represents a strategic asset for the scientific research of both the institution and clinical practitioners.



# Protecting the Environment Mission

## SDGs covered



## Components of strategy

To protect, enhance and reap the benefits of our natural capital, by means of specific interventions, based on the recognition that the quality and functionality of natural systems are assets for local development and essential components of human health and well-being (including sport, as a way of enjoying natural capital).

To support processes designed to accelerate the energy transition to renewable sources and help institutions and other bodies achieve EU decarbonisation targets and combat energy poverty.

To promote actions aimed at the sustainable intensification of farming practices, by means of green innovation initiatives in synergy with regional measures and EU policies; to promote dietary models that benefit human health and environmental sustainability.

To support activities aimed at improving public and institutional understanding of the risks associated with climate change and resilience to these phenomena, and support actions aimed at climate adaptation as a cornerstone of societal transformation.

## 2023 actions and instruments

2023 saw the completion of the seven projects supported by the “Restauro Ambientale Sostenibile” call for proposals, the Foundation’s first initiative, launched in 2020, with a focus on protecting the environment and the natural heritage of Piedmont and Liguria. The projects helped increase natural capital through the implementation of nature-based solutions, the recovery of green spaces in urban environments and the redevelopment of natural peri-urban areas, for a total of 134,000 square metres of land redeveloped, 8,000 new plantings and a 23.56% increase in CO<sub>2</sub> capture. The “Simbiosi” call for proposals (2022) was designed to improve the quantity and quality of the natural capital of Piedmont and Liguria. The initiative helped combat biodiversity loss and protect, restore and generate value from marine and terrestrial ecosystems, including lake, woodland and agricultural habitats. The call for proposals supported 13 projects, which will reach completion in 2025. The intervention was backed up by an initiative aimed at boosting the fund-raising capacity of the selected entities and monitoring the environmental impact of the beneficiary projects. The “Simbiosi” call for proposals was renewed in 2023 (and extended to Valle d’Aosta), and the projects are due to reach completion in 2027.

In 2022, we launched an initiative entitled “Sinergie - Sviluppo di Comunità Energetiche Rinnovabili a Impatto Sociale”, aimed at supporting the energy transition and raising local public awareness of the benefit of developing Renewable Energy Communities (RECs). The initiative involved disseminating information locally by means of an info pack consisting of a guide to RECs, information videos and a help desk for face-to-face meetings with a team of experts. This was accompanied by capacity building and technical assistance aimed at public and third-sector bodies based in Piedmont. “Sinergie” selected 25 proposals for renewable Energy Communities. Specialists then helped the proposals’ originators to carry out the necessary technical and economic pre-feasibility studies in 2022. A further 32 Renewable Energy Community projects were supported under the “Next Generation We” call for proposals, during the two-year period 2022-23.

Launched in 2023 to support ecological transition projects at local level, the “Re:azioni” call for proposals has set its sights on raising awareness and boosting community involvement in the main environmental challenges that the catchment area faces. We have supported projects aimed at promoting sustainable farming practices and activities relating to sustainable food systems, such as tackling food waste in school canteens. In line with the previous edition, the new “Simbiosi” call for proposals (launched in December 2023) promotes the dissemination of innovative, environmentally-friendly farming practices, and encourages the creation of food systems that are healthy for humans and sustainable for the planet. In 2023, the Mission also monitored certain initiatives aimed at establishing local food policies in North-West Italy.

2021 saw the launch of the call for proposals entitled “Mutamenti – idee e azioni per il clima che cambia”, in collaboration with Fondazione CMCC. Its aim is to support the design and subsequent implementation of climate-change adaptation actions in small municipalities in Piedmont, Valle d’Aosta and the Ligurian hinterland. The six projects selected in the second phase, which reached completion in 2023, involved tree-planting and forestry work, combating hydro-geological subsidence, rationalising water usage, mitigating climate-change risks and road-testing climate-adaptation measures in farming. In 2023, the Mission launched a consulting-based initiative aimed at mitigating the environmental impact of 15 third-sector bodies, in collaboration with Està – Economia e sostenibilità.





### Exemplary project “Re:azioni” call for proposals

In 2022, the Mission launched the experimental “Re:azioni” call for proposals aimed at supporting projects and actions with measurable impacts on safeguarding the environment and encouraging the adoption of sustainable, well-informed life-styles, through citizen engagement.

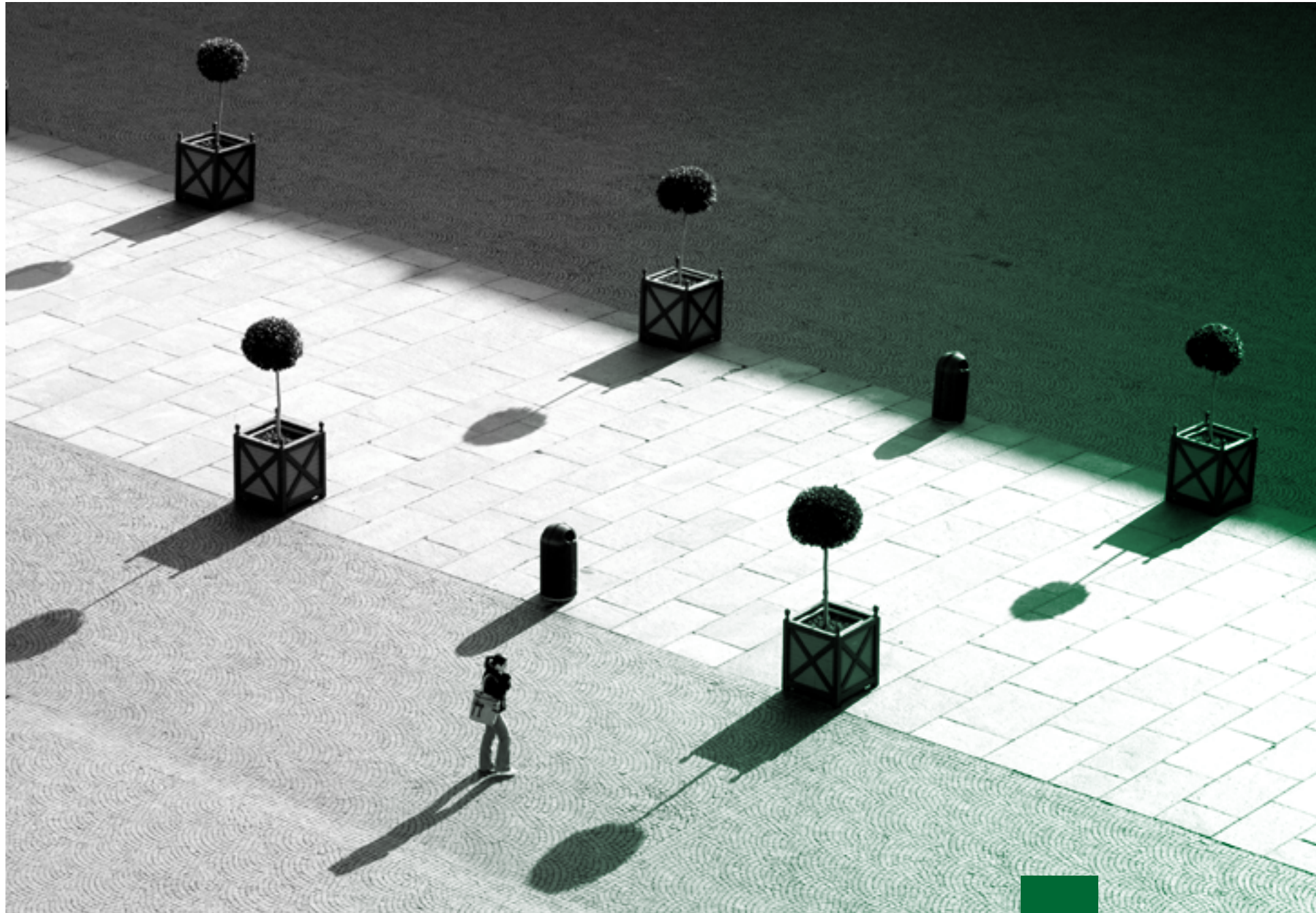
The call selected 19 projects involving civil society, in areas such as the circular economy, climate action, sustainable mobility, sustainable food systems and sustainable production and consumption. This initiative enabled the Mission to engage a new audience of local environmental bodies (74% of the bodies that submitted applications had never received a grant from the Foundation).

As well as receiving economic support, the selected projects benefited from a capacity-building programme, organised by Fondazione Punto Sud, aimed at enhancing their managerial and project-delivery capacity. The supported interventions included seabed cleaning, waste collection and reduction, participatory urban planting, nudging initiatives aimed at reducing food waste in school canteens and awareness-raising activities on environmental issues and citizen science.

Value of allocation  
€600,000







## Part 3

# List of calls for proposals published in 2023

GOAL	TITLE OF CALL	CANDIDATES	WINNERS	FUNDS AWARDED	CAPACITY BUILDING	TWO-STAGE CALL FOR PROPOSALS
Culture	“Territori in luce” 2023	85	14	<div><div></div></div> € 930,000	×	×
	Guidelines for contemporary culture projects	102	55	<div><div></div></div> € 2,454,000	×	×
	Guidelines for digital transformation in the cultural arena	53	12	<div><div></div></div> € 576,000	×	×
	Guidelines for training and starting a career in the cultural sector	35	21	<div><div></div></div> € 553,000	✓	×
	“Cultura per Crescere”	21	13	<div><div></div></div> €420,000	✓	×
	PRIMA	24	9	<div><div></div></div> € 1,915,000	✓	✓
	SPACE	96	96	<div><div></div></div> € 1,842,000	✓	×
	Guidelines for collaborative practices	74	26	<div><div></div></div> € 416,000	×	×
	Guidelines on schools of politics	44	26	<div><div></div></div> €448,000	×	×
People	“Articolo+1” - Genova - 2 <sup>nd</sup> edition	3	under preliminary examination	<div><div></div></div> up to €900,000	✓	×
	“Salute, effetto comune - Salute mentale, comunità, giovani generazioni”	40	14	<div><div></div></div> € 2,303,000	✓	×
	2023-2024 Guidelines for supporting Community Foundations	10	9	<div><div></div></div> €1,430,000	✓	×
	Public call for expressions of interest from third-sector bodies: “Sviluppo di piani generativi di imprese sociali - Attività ulteriori e complementari”	Sect. 1 - “Piani Generativi di impresa” 27	22	<div><div></div></div> €1,100,000	✓	×
		Sect. 2 - “Atelieri Stampatori” 2	1	<div><div></div></div> up to €200,000	✓	×
	Expression of interest for networks, 1 <sup>st</sup> edition “Territori inclusivi e nuovi territori” call for proposals for capacity- building and co-design for access to Phase 2	21	20	<div><div></div></div> €335,500	✓	✓
	Invitation to submit proposals “Territori inclusivi per reti” call for proposals - Phase 1 and for new networks	20	20	<div><div></div></div> €4,970,000	✓	✓
	“Sprint - Innovazione per lo sviluppo” call for proposals	29	12	<div><div></div></div> € 488,685	×	×
	Invitation to submit proposals under the “GxG” call for proposals sustainability plan	16	11	<div><div></div></div> up to €360,000	✓	×
Planet	“Simbiosi - Insieme alla natura per il futuro del Pianeta”		under preliminary examination	<div><div></div></div> up to €2,010,000	×	×
	“vEIColo – Accompagnamento per la valorizzazione della ricerca”	Line 1: 26	under preliminary examination	<div><div></div></div> up to €1,172,500	✓	×
		Line 2: 26	under preliminary examination	<div><div></div></div> up to €527,500	✓	×
	“TRAPEZIO - Paving the way to research excellence and talent attraction” - 1st edition	Line 1 - Supporting competitive research 32	13	<div><div></div></div> €1,289,000	×	×
		Line 2: MSCA Seal of Excellence 20	5	<div><div></div></div> €884,678	×	×
	“TRAPEZIO - Paving the way to research excellence and talent attraction” - 2 <sup>nd</sup> edition	Line 1 - Supporting competitive research 32	under preliminary examination	<div><div></div></div> up to €2,000,000	×	×
		Line 2: MSCA Seal of Excellence 20	under preliminary examination	<div><div></div></div> up to €1,800,000	✓	×
	“Sportivi per Natura” - 2 <sup>nd</sup> edition	64	19	<div><div></div></div> €869,000	×	×
	“Sane Abitudini”	136	50	<div><div></div></div> €690,000	×	×
	“Evoluzioni - Transizione digitale nell'economia sociale” - Phase 2	20	12	<div><div></div></div> €1,200,000	×	✓
	“RE:AZIONI”	135	19	<div><div></div></div> €600,000	✓	×
	“PoC Instrument” / Line 1 – PoC Launchpad	51	33	<div><div></div></div> €1,691,595	×	×
	“PoC Instrument” / Line 2 – PoC Transition	18	11	<div><div></div></div> €659,151	×	×
	“PoC Instrument” / Line 3 – PoC EIC	6	4	<div><div></div></div> €249,595	×	×
	“Intelligenza Artificiale” - 2 <sup>nd</sup> edition	39	6	<div><div></div></div> €3,496,450	×	×
	“Geopolitica e tecnologia”	24	11	<div><div></div></div> €514,190	✓	×

\* “Intelligenza Artificiale”: the grant provided by Fondazione Compagnia di San Paolo has been complemented by an additional sum of €1,000,000 allocated by Fondazione Cassa Depositi e Prestiti, which is collaborating on the initiative.







## Part 4

line of initiatives

# “Next Generation”

## 4.

# Gaining expertise, to do more and do it better.

The “Next Gen” line of calls for proposals was formulated during and after the pandemic (from 2021 onwards) with a view to helping local public and third-sector bodies regain efficiency and initiative at a time of major upheaval in Italian society. From the outset, the underlying idea involved a pact between Compagnia and the bodies concerned: resources for the acquisition of skills, know-how and innovation, in exchange for a commitment to take stock of themselves as organisations and review the way they work. In practice, the Next Gen You calls for proposals aimed at third-sector bodies involved vouchers exchangeable for organisational and strategic analysis with the aid of external experts, and grants for kick-starting transformation processes. In the case of local public bodies, especially Municipalities, Next Gen We initially took the form of grants for procuring technical design skills and services from external sources or developing them internally, to increase the chances of success when competing for national or European public resources. At a later stage, Compagnia directed its resources towards creating the conditions for more effective management and implementation of the projects that had won funding. The central focus was on the cross-cutting skills of public administration personnel, who received training in project management. Here, the NRRP was and is the key reference point of this initiative, which has also seen the development of a specialised sub-line focusing on school and educational building projects. The “competent, enhanced design, in line with European standards” that the Next Gen philosophy aims to permanently equip public administrations with, has helped local bodies achieve notable successes in securing NRRP and similar funding.

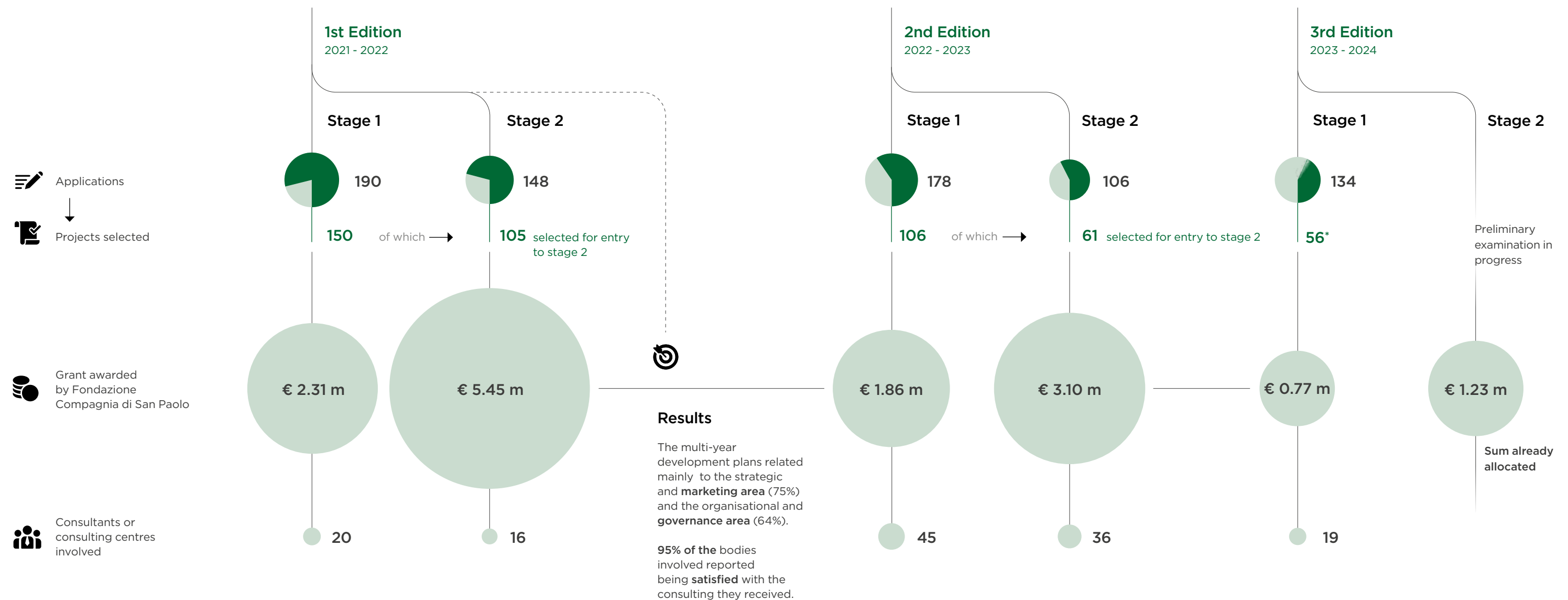
In line with its predecessors, the third edition of the Next Generation You initiative retains the emphasis on the organisational development of private-sector social organisations, which Compagnia makes possible by funding technical and managerial skills analyses and enhancement plans, while at the same time fostering innovation and economic and financial independence and sustainability in the third sector.

As in the previous two years, Compagnia continued to promote and reap the opportunities associated with the National Recovery and Resilience Plan in 2023, while adapting its funding instruments to the changed economic climate and opportunities. Although the programmes aimed at developing the design skills of local bodies continued, in order to help the bodies in question win NRRP funding, 2023 introduced a closer focus on “durable success management”, to be achieved by developing and encouraging recourse to co-design of new or renovated school buildings with an emphasis on sustainability.



# Next Generation You

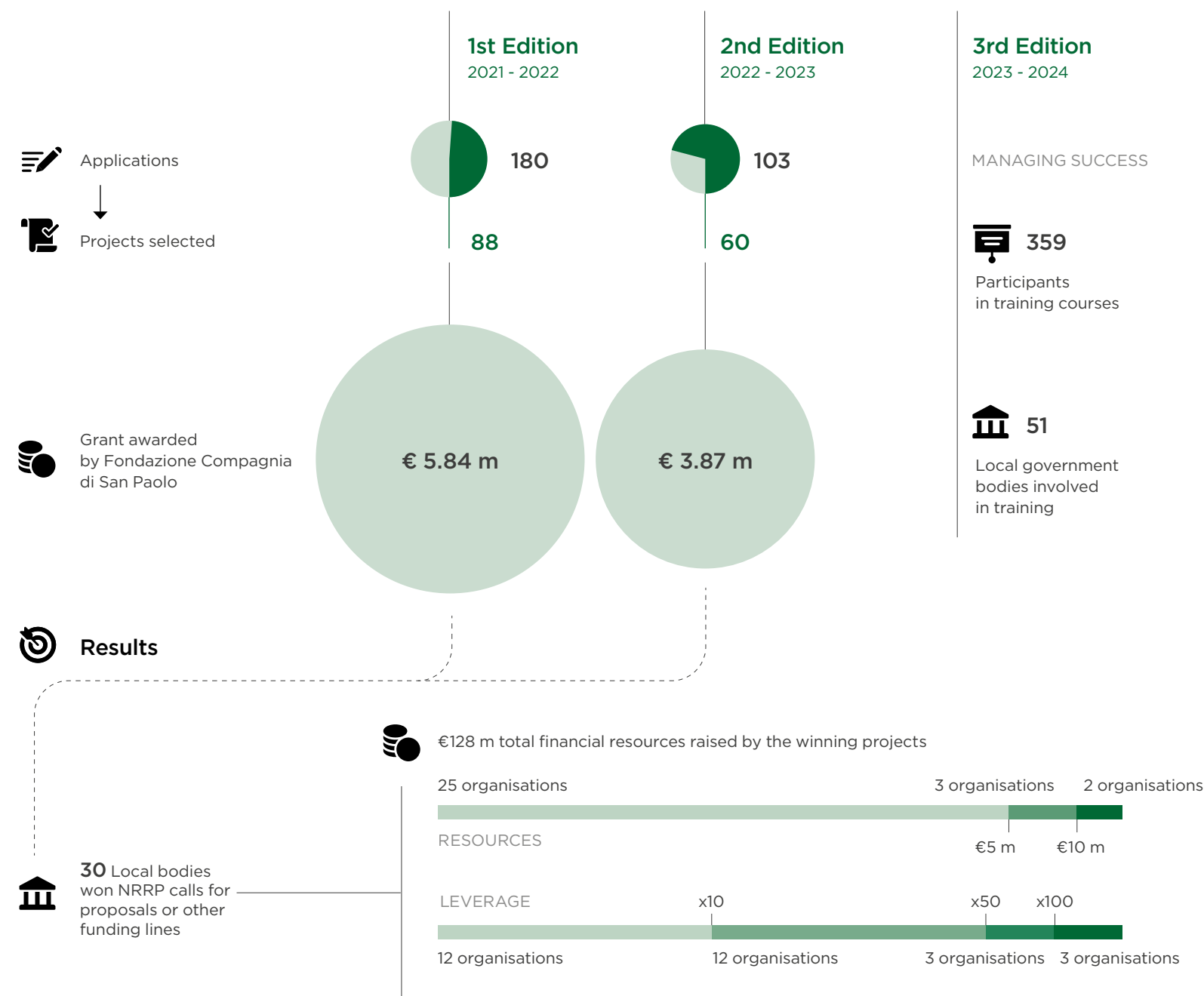
Implementing organisational development in third-sector entities





# Next Gen We

Mentoring local public bodies in strengthening their organisational structures



# Next Generation School



Supporting local bodies in school-building renovation projects

## Palestre e Mense call for proposals

4 institutes will benefit from co-design programmes and the improvement of environmental sustainability requirements for new or renovated school buildings thanks to NRRP grants

## “Nidi e scuole d’infanzia” and “Nuove scuole” calls for proposals

55 participants from 28 local bodies benefited from information and training activities relating to innovative and participatory architectural and educational design

Similar activities **are planned**, with effect from 2024, for the five selected educational establishments, which also won NRRP funds



## Part 5

# The contribution of grant-making in 2023

to the Sustainable Development Goals  
and the strategic cross-cutting dimensions

5.

# The contribution of 2023 grant-making to the Sustainable Development Goals and the strategic cross-cutting dimensions

Since 2020, Fondazione Compagnia di San Paolo has been using the Sustainable Development Goals (SDGs) set down in the United Nations Agenda 2030. As a result of this strategic orientation, Compagnia's grant-making activity should be viewed through the lens of the SDGs, and in terms of the value attributed to projects proposed to the Foundation with a clear, operational reference to them. Each of Compagnia's Goals and Missions oversees specific SDGs. Working in conjunction with our partner organisations, we published a map of grants awarded by SDGs in 2022 and again in 2023. The grants awarded in 2023 related mainly to the following SDGs: Quality Education (4), Sustainable Cities and Communities (11), Reduced Inequalities (10), Decent Work and Economic Growth (8), No Poverty (1) and Good Health and Well-being (3). These results confirm the sectors traditionally supported by the Foundation and highlight the centrality of education.

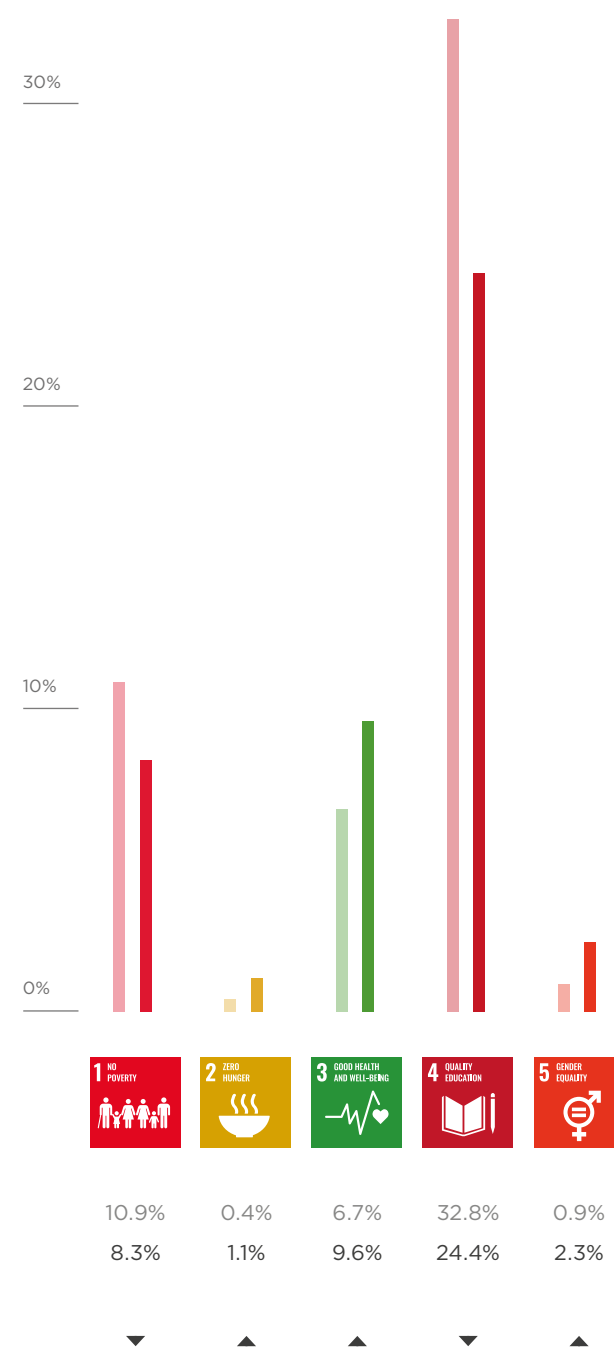


FIGURE 5.1 BREAKDOWN OF AMOUNT AWARDED, 2022 / 2023

The total percentage was calculated only for projects that could be associated with one or more SDGs. For 2022, the amount concerned was 127,611,953 euros, and for 2023 it was 119,934,774 euros.

Where there are discrepancies between the distribution of the overall value and the overall number of grants, this may be due to the impact of certain individual initiatives of large scale. One example is our financial support for the National Fund to Combat Juvenile Educational Poverty, which falls within the scope of SDG 4. In other cases, the difference may be attributable to the existence of a large number of projects, each with relatively low unitary value, such as those relating to SDGs 10 and 11. Compared with 2022, there has been an increase in the value assigned to initiatives aimed at combating poverty (SDG 1), promoting employment (SDG 8) and promoting health

(SDG 3). While there may appear to have been a decrease in funding allocated to SDG 4, this is actually due to the existence of multi-year projects launched in the previous year and fully funded up front, which did not therefore require additional funds in 2023. Methodologically, we should emphasise that the data refer to the main SDG for each project, as stated by the body from which it originates. In view of the frequently cross-disciplinary nature of the initiatives supported by Compagnia, however, a single project will often contribute to multiple SDGs, but any bias this may cause in relation to one project tends to be balanced out across the projects as a whole.

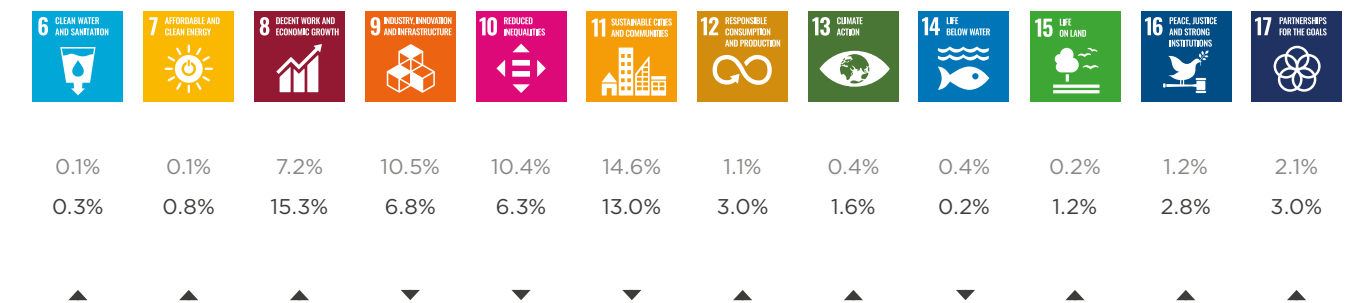
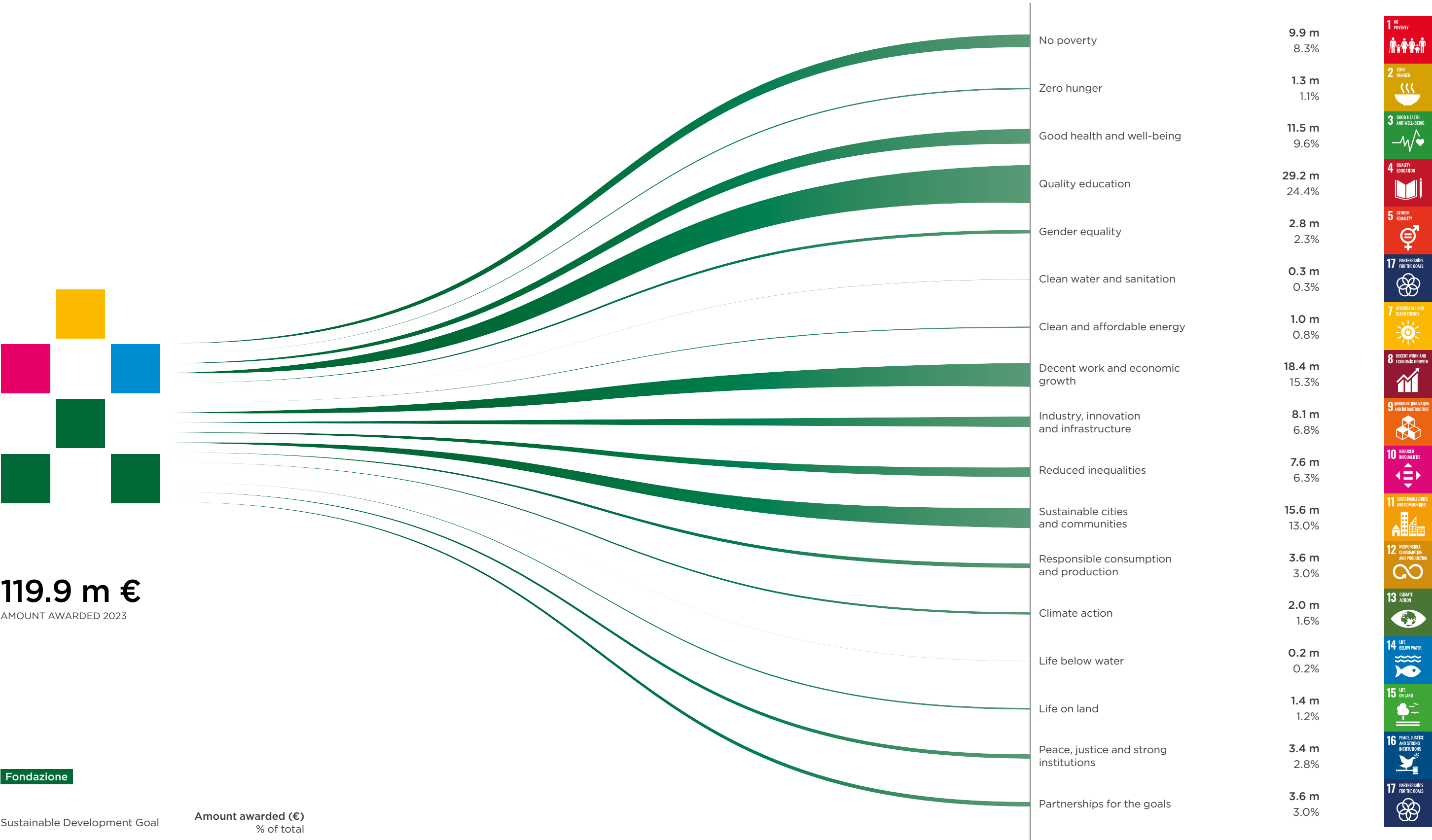




FIGURE 5.2 AMOUNT AND SHARE OF FUNDING AWARDED BY SDG

The total percentage was calculated only for projects that could be associated with one or more SDGs: the total amount awarded was 119,934,744 euros.



The cross-cutting dimensions







In addition to the SDGs, the Multi-Year Planning Document (MYPD) 2021-24 proposed another concise descriptor, namely the strategic cross-cutting dimensions, which were introduced to categorise interventions according to broad key sectors: digital transition, geographies (centre/outskirts/marginal areas), opportunities (social interventions, rights, employment), knowledge (education, culture, research), the green transition and welfare. Some of these dimensions reflect the key European goals, which were also adopted in the National Recovery and Resilience Plan (NRRP), while others are more detailed interpretations of these goals, which are more consistent with Compagnia’s specific mission.

In 2023, the distribution of projects according to these dimensions highlighted a marked concentration in the “Knowledge” and “Opportunities” areas, which accounted for 40% and 29% of the total awarded, respectively. This underlines Compagnia’s orientation towards supporting life-long learning (“Knowledge”) and creating favourable conditions for personal development and the reduction of inequalities (“Opportunities”). The importance of the

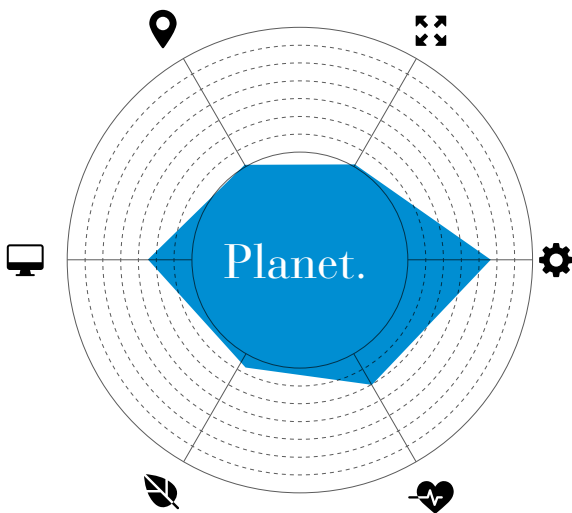
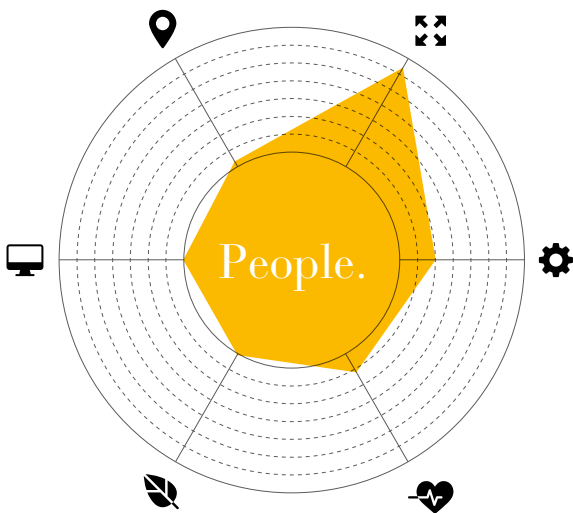
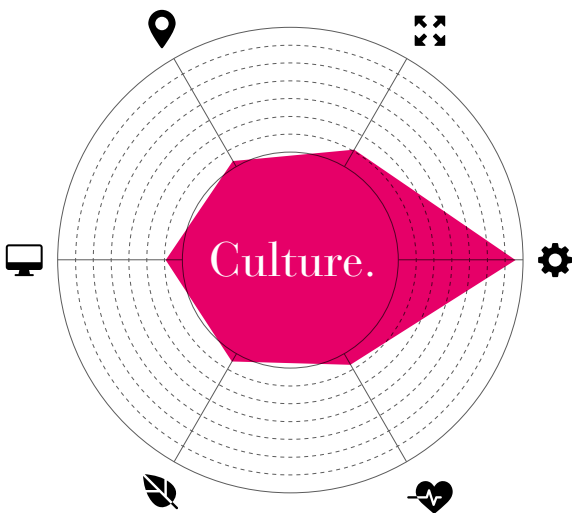
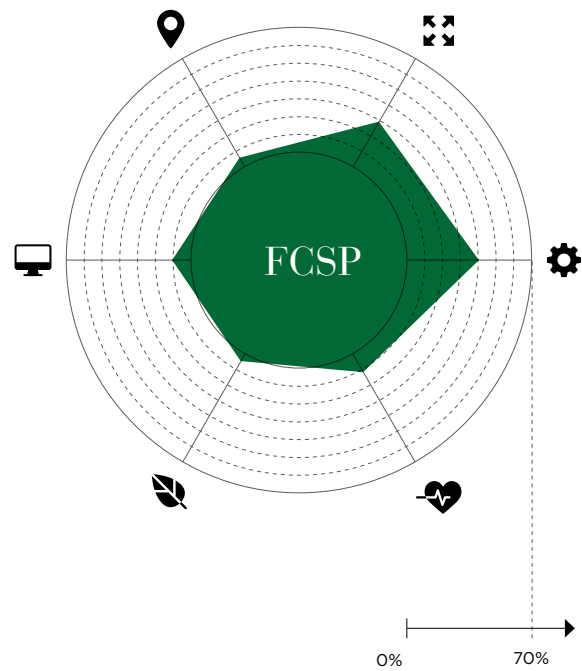
“Knowledge” dimension is reflected across every area of intervention, highlighting its central role in Compagnia’s work. The “Geographies” and “Green transition” dimensions represent specific areas, to which fewer resources are allocated, namely 5% and 4% of the total awarded, respectively. Since classification is based on the main dimension, however, it should also be noted that these areas are often integrated with other dimensions.

The concentration of the cross-cutting dimensions tends to be Goal-dependent: Knowledge for Culture (66%); Opportunities (64%), Knowledge (46%), Digital (24%) and Welfare (20%) for Planet.

TABLE 5.1 / FIGURE 5.3 THE CROSS-CUTTING DIMENSIONS BY VALUE OF FUNDING AWARDED, 2022

	CROSS-CUTTING DIMENSION	Fondazione CSP	Culture	People	Planet
	Opportunities	29%	11%	64%	1%
	Knowledge	40%	66%	20%	46%
	Welfare	12%	7%	12%	20%
	Green transition	4%	4%	1%	9%
	Digital	10%	9%	0%	24%
	Geographies	5%	3%	3%	1%
	Total provision	100%	100%	100%	100%

These percentages were calculated for the cases in which the cross-cutting dimension was specified, for a total value of 107 million euros.





## Part 6

# “Philanthropic leverage”

A deliberate strategy



## “Philanthropic leverage”: a deliberate strategy

When we talk about “leverage” in this document, we mean the ability to help mobilise resources for a worthwhile project. This ability can take several forms. Firstly, we see leverage when a grant from Compagnia is associated with or attracts the participation of other stakeholders in the funding of a given project. This may involve co-funding by the body that receives the funds and implements the project, either in cash or kind; or other philanthropic funds, from businesses or public sources.

This plays an important role in ensuring that the project overcomes “threshold effects” and achieves economies of scale; and it happens because, by operating in this way, the funding providers mitigate risk and draw upon each other’s expertise.

In other cases, leverage activates a different mechanism: a grant, awarded at the right time, or that can be used to activate rare resources, can enable an organisation to successfully compete for much higher levels of funding. A typical example of this is capacity building, which maximises the chances of an entity, such as a Municipality, gaining access to funding from a public source, such as the NRRP, because it facilitates the submission of higher-quality projects.

These concepts are not easy to estimate rigorously, partly because they have porous boundaries and partly because they originate from the supported organisations, which are not always able to provide the necessary data. It is a matter of data and evaluation culture, which, despite everything, is still in its infancy. Our estimates are also affected by this.

Our calculation of the economic value of each project took account of the total cost of implementation, plus the additional effect of the project on the operation of the beneficiary body, in the terms estimated by the latter: typically, these reflect a reduction in costs, an increase in future revenues or new capacity to secure other funding. The sum of the above was divided by the actual grant awarded by Compagnia.

The leverage of each project was then weighted on the basis of its total cost. About 80% of the total number of projects supported in the three-year period 2021-2023 qualified for inclusion in this calculation, and their economic value accounted for slightly less than 60% of the total funding awarded in the same period.

In the period 2021-2023 the exact value of “leverage”, calculated as a weighted average for the total economic scale of the project, lies in the range of 4.1 - 5.7, depending on the operational definition adopted. In other words, the projects supported by Compagnia have mobilised almost five times the value of the grant awarded by Compagnia.

And what about projects that would not have existed at all without a grant from Compagnia? Using the answers to this “hypothetical” question provided by numerous beneficiary bodies alongside their application for support, we tried to calculate the leverage for this group of projects only, without claiming that it indicates the real effect generated by Compagnia. In this case, moreover, the value does not differ significantly from the previous one and stands at about 4.1.

$$\text{Leverage} = \frac{\text{Economic value of project}}{\text{Grant awarded by Fondazione Compagnia di San Paolo}}$$

**Economic value of project**

**Total cost**  
of implementing  
the project

+

**Additional effect**  
of the project  
on the beneficiary body

}

- reduction of costs
- increase of revenues
- future funding

**4.1 - 5.7**

**average “philanthropic leverage”, weighted on the basis of the total economic scale of the project, in the period 2021-2023**

### An important note.

Far-sightedness, aptitude for risk and intentionality – which are among the features of impact, together with additionality and measurability – are project selection criteria applied by philanthropic organisations.

The degree of leverage is not always high, nor should it be the main selection criterion.

It is important to distinguish between one project and another: sometimes, a project looks too risky or “difficult” to attract third parties, despite the fact that it is promising and has the potential to generate a high degree of social value for its final beneficiaries, although not necessarily in the short term. If Compagnia believes it is worthwhile and promising, however, there is nothing to stop it from supporting the project, even in its entirety, with a grant of its own. Indeed, many people see actions of this type as some of the unique benefits of philanthropy: making it possible to do good things that no one else (yet) dares or feels able to do.



## Part 7

# The cross-cutting functions

# The cross-cutting functions

## 7.1 Finance Department

### Asset management principles and strategies

The work of the cross-cutting functions, which are organised into Departments and Offices, facilitate Fondazione Compagnia di San Paolo's overall operation and its institutional and grant-making activity in particular. They are repositories of skills and specialist knowledge, they work in concert with each other and with the Goals and Missions, they receive and manage special projects, including in relation to the Compagnia Group, and they represent an additional means by which Fondazione Compagnia di San Paolo can understand and meet the needs of its catchment area.

Compagnia's investment policy is based on the legal principle that "foundations diversify the investment risk of their assets and use them to obtain an adequate return, while ensuring a functional connection with their institutional aims and in particular with the development of the territory."

The main objective is to preserve the value of the assets and, if possible, increase it for future generations. This is combined with a commitment to stabilising the level of resources allocated to institutional interventions over time.

The methods and criteria for managing assets are governed by internal regulations and the corresponding Implementing Document, which is generally reviewed every three years. Both documents are approved by the General Council. The share of assets invested in funds (diversified portfolio) is managed on the basis of a Strategic Asset Allocation set out in the Implementing Document.

In the opening months of 2024, three years after the last update, the Regulations and Implementing Document were reviewed again, resulting in the addition of new methods of establishing the Strategic Asset allocation (SAA). The SAA review process takes place in several technical stages, involving advisors and market experts. The review process takes account of changes in the macroeconomic and geopolitical scenario, both of which are currently marked by considerable uncertainty. Therefore, pending completion of the process of establishing a new SAA by the end of the first half of 2024, the proportions and fluctuation bands currently in place will be maintained.

### New methods of establishing the Strategic Asset Allocation in light of the current economic climate

The macroeconomic landscape has changed dramatically since the last SAA review. 2020 was marked by the global spread of Covid-19, followed by the collapse of financial markets and the real economy. While the markets recovered quickly, the major economies took until 2021 to complete their slow and gradual recovery, which rebooted the global economy, raising the rate of global GDP growth to almost 6%. But the most important change in the macroeconomic landscape was the rapid acceleration of inflation as from 2021 – driven by a variety of factors, including imbalances between demand and supply of goods and geopolitical risks – and the reaction of central banks.

The central banks took decisive action to combat inflation, with numerous rate hikes in 2022 and 2023 that brought borrowing costs to levels that had not been seen for over 15 years. The tightening by central banks fuelled an exceptional rise in bond yields, followed by a sharp fall in the value of all financial assets in 2022, with extremely negative returns on both equity and bond instruments. 2023 was a more favourable year for higher-risk asset classes (equity in particular), with surprisingly positive global economic growth, and cooling inflation.

The most likely scenario at the moment involves an absence of recessions and a gradual fall in inflationary pressures, but there is still considerable uncertainty relating to the trajectory of inflation and economic growth, compounded by the possible impacts of geopolitical risks.

In view of the current uncertainty, in order to have more capacity to respond to changes in the economic environment compared with the assumptions underlying the establishment of the SAA, it was deemed advisable to define the SAA according to an approach based on the formulation of medium-term macroeconomic scenarios. The process involves two main stages:

- Formulation of medium-term macroeconomic scenarios;
- Optimisation of the portfolio and identification of the SAA based on medium-term scenarios.

This approach will make it possible to monitor the suitability of the SAA to market developments more promptly and effectively. Over the three-year validity of the SAA, the scenarios formulated and the associated trends of the financial variables will be subject to regular checks and validations, in order to confirm their suitability to the investment climate.

Scheduling validations based on comparisons between the original scenarios and the changing context makes it possible to revise the SAA promptly in response to substantial market changes.

TABLE 7.1 STRATEGIC ASSET ALLOCATION OF THE DIVERSIFIED PORTFOLIO

FINANCIAL ASSETS	STRATEGIC ASSET ALLOCATION (PROPORTION %)		BANDS (PROPORTION %)
Fixed Income	48%	<div><div></div></div>	42 - 53%
Equity (liquid)	17%	<div><div></div></div>	12 - 23%
Alternatives (Illiquid)	30%	<div><div></div></div>	25 - 35%
Cash	5%	<div><div></div></div>	4 - 7%



## Risk management policy

Since endowments/foundations such as Compagnia di San Paolo do not have to comply with capital requirements and do not have binding expenditure obligations, they are not required to comply with risk limits represented by solvency indicators.

The risk exposure that Compagnia considers acceptable is implicit and represented in the Strategic Asset Allocation, which is accompanied by constraints relating to liquidity held, the degree of liquidity of the portfolio, market risk, foreign exchange risk and portfolio concentration indicators.

Furthermore, over the years, Fondazione Compagnia di San Paolo has created a Grant-making Stabilisation Fund, as a risk mitigation instrument covering funding for socially useful constitutional goals. Built up by setting aside surpluses from years when positive financial results exceed institutional targets, it is used to support the Foundation's grant-making capacity through periods of negative market performance that might otherwise compromise its spending capacity.

The risk indicators and respective thresholds included in the current iteration of the investment policy serve the purpose of monitoring and managing the following risks:

- Single-name concentration risk;
- Exposure to mission-related investments;
- Market risk underlying the Diversified Portfolio;
- Foreign exchange risk;
- Risk of misalignment between sources and uses of liquidity.

The constraints and limits established in Compagnia di San Paolo's risk management policy may be updated as part of the recently initiated process of reviewing the Strategic Asset Allocation.

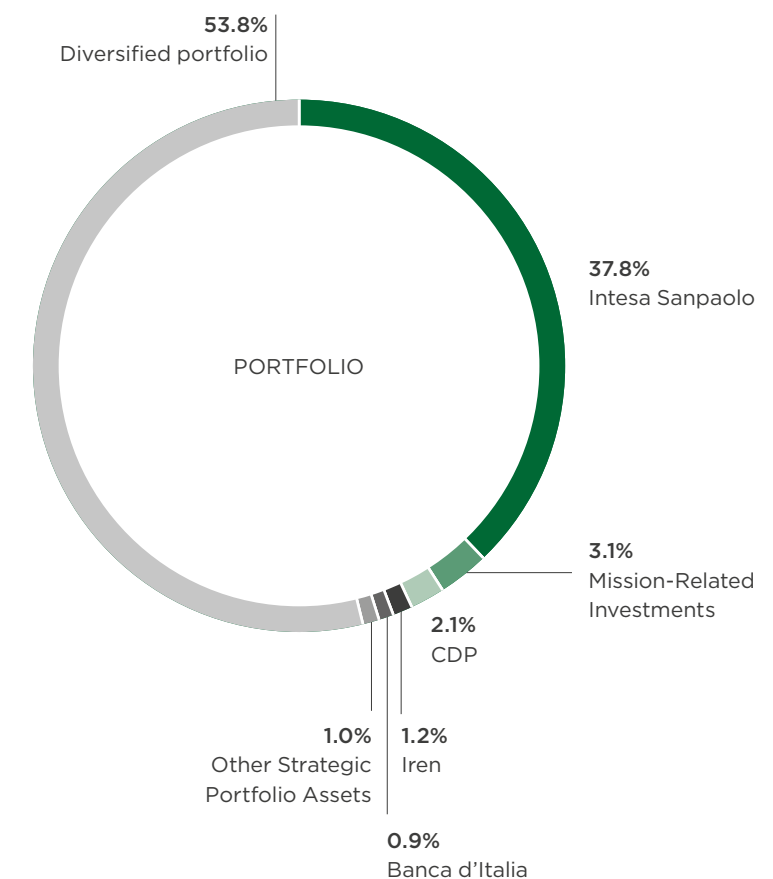
## Portfolio composition and allocation choices

At the end of the four-year period, the overall portfolio of financial assets held by the Foundation was made up as shown below, and had a total value of approximately 8.3 billion euros.

The strategic shareholding in Intesa Sanpaolo banking group accounts for 37.8% (valued at the market price ruling on 29/12/2023), whereas the "diversified" part of the overall portfolio, consisting of the investment in mutual funds managed by Fondaco SGR S.p.A. and monetary market instruments, accounts for 53.8% of the total. The remaining 8% consists of the mission-related investment portfolio and other assets belonging to the Strategic Portfolio.

In terms of value, Compagnia's main shareholdings are in Cassa Depositi e Prestiti S.p.A. (1.59% of share capital), IREN S.p.A. (3.85% of share capital), Equiter S.p.A. (32.99% of share capital) and Banca d'Italia (1% of share capital).

FIGURE 7.1 COMPOSITION OF THE PORTFOLIO AS AT 29 DECEMBER 2023



## Diversified portfolio

Our diversified portfolio consists mainly of two funds managed by Fondaco SGR. The first of these, Fondaco Multi Asset income, is a traditional multi-asset fund, and the second, Fondaco Growth, is a fund dedicated to alternative and illiquid assets. As far as the management of traditional assets is concerned, in 2023 the Foundation carried out a review of the equity managers: the aim was to identify new strategies that have an adequate risk/return profile, while at the same time adhering to Compagnia's responsible investment policy. A thorough and rigorous ESG analysis of possible managers and strategies was carried out with Fondaco and the specialist advisor, which went beyond the classification of the fund as per art. 8 or 9 of the European SFDR Regulation.

For alternative asset classes, the current Strategic Asset Allocation requires their proportion at diversified portfolio level to be between a minimum of 25% and a maximum of 35%. At the end of 2023, the proportion of these strategies was around 40%, owing to the asset class's exceptionally positive performance in 2021, of over 40%. Alternative investments – made by Fondaco through the Growth Fund with the support of advisors specialising in the two main strategy classes in the portfolio, private markets and hedge funds – have generated considerable value over the years. In particular, the capital gain realised since the Foundation started investing in private markets (around 2004) amounts to over €600 million, with overall performance of around +13% per year compared to +9% for listed markets over the same period.

The performance of alternative assets in 2023 was generally negative. This was largely attributable to venture capital. In private markets, the correction over the past 12 months mainly involved “late-stage non-profitable” investments, businesses sensitive to inflation, labour costs and global supply chains, and businesses that use debt to generate value. The most important factor affecting private investment, which requires closer attention and an increasingly profound capacity for analysis, is the reduction in capital distributions by investee funds due to a fall in the number of exits, as a result of the sharp decline in primary market activity (IPOs). The reduction in exits and distributions is only partly offset by a proportional slowdown in investment activity by fund managers, who continue to attract capital to pursue market opportunities.

Compagnia's investment activity reduced its focus on venture capital, to which the portfolio is already heavily exposed, in favour of low-middle market buyout managers with established operational capabilities, who operate in market segments with lower entry multiples and have less recourse to financial leverage, which is becoming increasingly costly due to the tightening of monetary policy. Closer attention has also been paid to the real assets and alternative credit part of the portfolio, so that as it grows, it can play a greater role in counter-cyclical balancing.

## Shareholding in the transferee bank

Over the four-year period, the market value of shares in Intesa Sanpaolo fluctuated due to differing trends in the risk premium, and was also affected over time by rises and falls in the BTP-Bund spread. However, ISP's value remained above the Italian banking sector average and has benefited from the increase in interest rates since 2023. Over the period, its share price varied from a minimum of €1.32 in April 2020 to a maximum of €3.0 at the beginning of March 2024.

The outbreak of the Covid-19 pandemic in early 2020 disrupted financial markets and the banking sector. The exceptional nature of the crisis prompted monetary and fiscal policy authorities worldwide to take major action in the form of a range of economic support measures of unprecedented value. Throughout 2020, the European Central Bank imposed tight limits on profit distributions and share buy-backs for European banks. This forced Fondazione Compagnia di San Paolo to rebalance its revenue sources in order to compensate for the absence of dividends from Intesa Sanpaolo.

As the economy recovered in 2021 and the crisis gradually came to an end, banks went back to distributing profits to shareholders.

Over the three-year period 2021-2023, Intesa Sanpaolo distributed dividends worth €14 billion, equating to total gross income of approximately €877 million for the Foundation (including the May 2024 distribution of the balance attributable to financial year 2023).

Between 2022 and 2023, furthermore, the bank undertook a share buy-back programme for a total of €3.4 billion, which was broadly equivalent to the undistributed dividend of 2020.

Over the period, Compagnia's shareholding in the transferee bank initially fell from 6.79% of ordinary capital at the end of 2019 to 5.95% in June 2022, mainly due to the capital increases made in 2020 to serve the takeover bid on shares in UBI S.p.A, and to a lesser extent due to the capital increase made in 2022 as part of the bank's long-term incentive plan. As from August 2022, with the start of the buy-back and the consequent cancellation of the shares acquired by Intesa Sanpaolo, Compagnia's shareholding rose to 6.5% in May 2023.

Development of the mission-related investment portfolio

The 2021-2024 Strategic Plan set out an impact-oriented operational strategy that could be implemented through resources of various kinds, and could generate cumulative and impact-leverage effects. The tools deployed by Compagnia as part of this strategy include mission-related investments.

This is because Compagnia fulfils its institutional mission not only by means of its grant-making policy, but also by means of mission-related investments, i.e. investments directly linked with the pursuit of its constitutional objectives.

The approval of the new Constitution in 2023 introduced a limit on the mission-related investment (MRI) portfolio, under which MRIs cannot exceed 10% of total assets. This limit was also transposed into the regulations governing asset management methods and criteria and its implementing document, approved by the General Council on 11 March 2024 (“Implementing Document”). Within this limit, the implementing document sets a maximum portfolio allocation of 400 million euros.

Within the MRI portfolio, the implementing document identifies three main investment lines linked with Compagnia’s missions:

- Innovation and research;
- Urban regeneration and infrastructure;
- Impact first.

In addition to the three investment lines, the MRI portfolio can include shareholdings in companies of interest to the catchment area for the Foundation’s activities.

For investments with below-market risk/return profiles (also known as “Impact First” investments), the opportunity cost must be justified by a social dividend on the investment, measured in terms of the extent to which the initiative’s impact targets are met. A maximum exposure limit of 100 million euros has been set for these investments.

Over the four-year period, the MRI portfolio has grown in terms of commitments to investment funds and companies across all three lines of investment, to current MRI exposure of over 340 million euros, of which almost 60 million euros are “Impact First” investments.

Over the four-year period, Compagnia has subscribed to new funds for total commitments of over 58 million euros in the Innovation and Research portfolio, over 94 million euros in the Urban Regeneration and Infrastructure portfolio, and over 10 million euros in the Impact First portfolio.

Responsible investment policy

Against a backdrop of strategic coherence with the configuration of its institutional activity, Compagnia set itself the task of adopting a “responsible investment policy” as part of the 2021-2024 Plan. The aim was to define how ESG criteria (environmental, social and good governance) would be applied to investments.

Over the four-year period, Compagnia has progressively integrated ESG criteria into its investment policy, which is underpinned by the belief that environmental, social and good governance factors have a significant effect on the long-term performance of investments. Compagnia has engaged a specific advisor to support it on all ESG-related issues. With the aid of this advisor, it conducted an initial sustainability assessment of the assets, which provided the basis for drawing up a responsible investment policy to apply to listed investments in the diversified portfolio.

The responsible investment policy outlines how Compagnia manages its listed investments responsibly. Avoiding significant ESG risks by excluding listed investments involved in controversial activities and conduct, and monitoring the ESG profile of investments, while also taking account of their positive contribution to specific environmental, social and good governance factors, has become an integral part of the Foundation’s responsible approach to investment management.

The responsible investment policy has been formally applied since 2022 and refers to two specific factors:

- exclusion due to controversial activities and conduct – prohibiting investment in companies involved in controversial activities (e.g. arms industry, tobacco, gambling, coal, adult entertainment) and companies that manifest highly controversial conduct, involving serious breaches of the 10 principles of the United Nations Global Compact (UNGC);
- ESG integration – i.e. taking explicit account of ESG factors as well as financial factors when analysing an investment. This aspect of Compagnia’s policy translates mainly into the adoption of managers with a best-in-class approach (and excludes the bottom 20% of issuers, in terms of ESG, for each sector).

In 2023, the Foundation carried out a review of its equity managers for the purpose of identifying new strategies that would meet the necessary risk/return criteria, while at the same time fully adhering to Compagnia’s responsible investment policy.





## 7.2 Impact Innovation Department

Innovation is a characteristic feature of the Foundation's work and relates to the mentoring of beneficiary bodies, the management of innovative technological and organisational initiatives and ecosystem development interventions.

Within the sphere covered by the Chief Financial Officer, the Impact Innovation Department (IID) operates on five dimensions: 1) Innovation finance initiatives; 2) data management and data exploitation at Compagnia di San Paolo (CSP Data HUB); 3) advanced project management on highly complex internal and external projects implemented directly by the Foundation; 4) strategic support for the Foundation's institutional activity and implementation of new blended finance tools; 5) publishing and analysis of emerging trends.

### Innovation finance initiatives

Over the three-year period, the development of innovation ecosystems became one of the Foundation's institutional priorities. The introduction and gradual extension of the Accelerators Platform played a central role in this. Building on the results and lessons learned from the Techstars programme – a beacon initiative now in its fifth edition, managed in partnership with Intesa Sanpaolo Innovation Center and Fondazione CRT – the IID crafted a platform designed to bring a portfolio-based approach to the management of the multiple acceleration initiatives in which Compagnia is involved. Since it views start-ups as key agents of change, Compagnia has increasingly integrated acceleration into its tool-kit for local development. 2021 saw the launch of ESA BIC Turin (an incubation centre for the Space Economy) and Magic Spectrum (an accelerator specialising in 5G and IoT). 2022 then saw the launch of Magic Mind (Italy's first AI accelerator) and Personae (a programme focusing on the Welfare Economy). Under the five programmes mentioned above, the Accelerators Platform supported 110 start-ups from 15 countries. In terms of ecosystem development, it is worth noting that over 10% of the supported start-ups decided to establish bases in Turin in order to consolidate the relationships with the catchment area that they entered into during the programmes.

On a parallel track, the IID coordinated Compagnia's entry into venture-building initiatives aimed at creating high-growth tech start-ups. There was a special emphasis, in this regard, on VENTO – the result of a synergy with the holding company Exor – and, more recently, on developing a blue-economy programme in Genoa in conjunction with Cassa Depositi e Prestiti and an authoritative public-private partnership.

With a view to establishing closer links between ecosystem

development and the European dimension, the IID laid the foundations for the establishment of a skills centre aimed at the European Innovation Council (EIC). After monitoring the results achieved by local and national actors in EIC calls for proposals, the IID assisted the Planet Goal with the introduction of a new line of the “PoC Instrument” call for proposals dedicated to the EIC, as well as the design of the “vEIColo” call for proposals and an upcoming mentoring initiative specifically aimed at EIC Accelerator. One of the cornerstones of ecosystem development consists of a range of actions designed to strengthen Turin's innovation ecosystem. These include ToTeM (which, thanks to the entry of Compagnia into the partnership, has made the transition from digital initiative to phygital initiative), the partnership with Startup Genome (aimed at giving the Turin ecosystem its own distinctive, recognisable positioning in the international field) and SMAU Experience (aimed at enhancing the B2B commercial development of start-ups covered by the “Personae” programme).

Lastly, to complete its ecosystem development work, the IID made continuous technical and policy-making contributions to various entities co-governed by Compagnia either directly (e.g. Fondazione LINKS, LIFTT) or indirectly (e.g. ITHACA S.r.l., I3P and 2i3T).

### Data management and data exploitation at Compagnia di San Paolo (CSP Data HUB)

The IID has now completed a major programme aimed at promoting data exploitation, which first started in 2017. In 2023, the Foundation's Management Board drew up and ratified the “CSP Data Strategy 2023-2030”, which serves as a roadmap for its data-driven project challenges in the coming years.

Key internal projects in the data domain include the development of the “CSP Data Hub” for intelligent access to data by the entire staff body, the creation of a machine-learning algorithm for tagging texts relating to supported projects and organisations, the monitoring of the Strategic Plan 2021-2024 by means of a complex set of output data on all the projects supported by the Foundation, the Finance Department's major data insourcing initiative, and the consolidation of the internal support process, which translated, in practice, into the adoption of a new work process within the organisation. At the same time, the IID has consolidated its role as an open-data skills centre for the purposes of analysing the context in which Compagnia operates: on this front, the IID has created an internal dashboarding system with automated insourcing from the main institutional data providers, supported by a freely accessible web-based platform, designed to raise policy-makers' and other parties' awareness of the significance of data.

Efforts continued on the exploitation of internal Compagnia Group data, through the implementation of a quarterly management control system of the auxiliary bodies, the launch of a trial on the management control of the strategic cultural bodies, which is due to become fully operational in 2024, and the creation of a tool for monitoring investments in innovation.

The impact Innovation Department also consolidated its leading role in the data domain in 2023, at both national and international level. Compagnia's economic and strategic support for the Data Tank, a Brussels-based think-and-do tank, highlights the Foundation's ambition to play a leading role on the European stage. Furthermore, a research paper entitled “Data Science, AI and Data Philanthropy in Foundations”, promoted by Compagnia in collaboration with Philea, was recently published. Its aim was to map, for the first time, the state of progress of European philanthropic foundations in the data domain.

## Advanced project management on highly complex projects

In the period 2021-2023, the IID was called in to manage a range of highly complex initiatives and projects, requiring specific skills in terms of project management and coordination of supply chain processes, including through permanent scouting for the most innovative players in the market.

The highlights of this type of work include the IID's contribution to the operational management of the first two editions of the Festival Internazionale dell'Economia, alongside Collegio Carlo Alberto and TOLC – the committee tasked with representing the local actors that support the event as funders and promoters; the IID's involvement in the “CLICC” project, aimed at supporting the environmental transition of Turin, which was selected by the European Commission as one of the 100 cities invited to achieve climate neutrality by 2030. With the aid of a research team from the Polytechnic University of Turin's Energy Centre, this initiative is intended to provide science-based support for the formulation of the “Climate City Contract” (CCC), which the city must submit to the European Commission by spring 2024.

The IID's involvement in Compagnia's flagship “Città dell'educazione” initiative, a multi-year programme endorsed by the signing of a Protocol of Understanding with the Ministry of Education and Fondazione per la Scuola, for the trial-launch of a system designed to use the wide range of data held by schools to promptly identify students who are at risk of dropping out of school, either explicitly or de facto, and to take action to support their learning.

The Department studied the “Innovation Hub” model and contributed its findings to the design of the “Waterfront di Levante” project, an ambitious plan, developed by Renzo Piano, to regenerate the former Fiera di Genova in order to give the city an attractive waterfront area and new urban district based on sustainability and inclusiveness.

The Municipality of Genoa intends use one of the five lots of which the project consists to create an innovation hub. Under the working title “Fabbrica delle Idee”, the space is envisaged as a multi-functional hub for young people, start-ups, universities, research centres and businesses. It is designed to generate opportunities and foster cross-pollination along the entire innovation chain.

Lastly, in the international arena, the IID took part in the work of the task force for the T20 (chaired by Italy in 2021, Indonesia in 2022 and India in 2023) – the G20 engagement group set up to formulate policy recommendations – leading and coordinating national input on the subject of funding sustainable infrastructure.

## Strategic support for the Foundation's institutional activity

The IID has worked on redesigning Compagnia's relationship with certain strategic bodies, with a view to increasing their financial sustainability and capacity to build extensive partnerships aimed at generating value from synergies and the mutually beneficial use of skills and assets. The IID worked alongside the Istituto del Credito Sportivo and Banca Etica on designing an architecture to facilitate access to credit for cultural institutions that lack collateral (the first use case is Fondazione Museo Egizio), developing a scheme for supporting third-sector bodies that receive resources from NRRP funds for the City of Turin, again through relationships with credit institutions, and the construction of the “Futuro aggiunto” initiative, under which non-profit organisations operating in North-West Italy are eligible for loans from Intesa Sanpaolo at below-market rates for cash flow or investment purposes, with reimbursement of the cost of Cooperfidi security by the Milan-based Fondazione Social Venture Giordano Dell'Amore, thanks to the intervention of Fondazione Compagnia di San Paolo.

The IID also contributed to the design of the “Evoluzioni – Transizione digitale nel economia sociale” call for proposals, which involves Compagnia, Fondazione Cariplo and Intesa Sanpaolo Innovation Center as promoters, Cariplo Factory as an Innovation Hub and Fondazione LINKS as a scientific partner.

The IID contributed to the design of “ToAsia Export Training”, a professional training initiative, the model for which was tested in Piedmont and is now being adopted in numerous Italian regions and is fostering major synergies with other promoters.

## Publishing and analysis of emerging trends

The IID's efforts on the global stage can be measured in terms of its continuous work on international scientific dissemination, which involves producing papers and taking active part in conferences, along the two parallel tracks of peer-reviewed journals and conferences relating specifically to philanthropy (PHILEA, ERNOP, ISTR and others), and peer-reviewed journals and conferences on topics selected from the vast range of issues that the Department engages with in its most important projects and activities.

The constant production of publications (with an average of 4 to 5 papers per year and attendance at a significantly higher number of conferences on at least three continents) generates numerous benefits, first and foremost the opportunity to forge fruitful new contacts at European and international level and to strengthen the existing network of global links that have been built up over time. Among other things, this facilitates the establishment of publishing collaborations, partnerships in multinational projects and collaboration in the organisation of scientific events.

## 7.3 Planning, Research and Evaluation Department

The role of the Planning, Research and Evaluation Department (where the planning is strategic, the research is general and contextual and the evaluation focuses on impact) is to contribute to the pursuit of Compagnia's strategy, and secondarily the Compagnia Group's strategy, as an auxiliary unit for planning, analysing trends, analysing the effects of projects in which Compagnia is involved, and promoting transparency and communication. In collaboration with the other organisational units, which it also serves, it is called upon to perform a range of functions for this purpose. The department's lines of work in the period 2021-2023 were as follows:

- recognising and understanding phenomena of relevance to policy-making and the institutional life of Compagnia di San Paolo;
- monitoring the Foundation's activity in relation to multi-year strategic planning and assessing the impact of individual projects or actions;
- taking part in the debate within the sector on the philosophy, approaches and methods of European philanthropy.

Although operationally distinct, these functions interact functionally and consistently. While Planning shapes the Research and Evaluation strands, the results of research are instrumental to both the planning and ex-post evaluation of real-world projects, which in turn generate input for new planning cycles.

### Planning

The department made its contribution to Compagnia's planning in line with the Multi-Year Planning Document 2021-24. The department assisted the Secretary General with the preparation of the Annual Planning Documents and Annual Reports, which it coordinated entirely. It also contributed to the design and drafting of Compagnia's first three Impact Reports (2021, 2022 and 2023), which are aimed at a wide audience and provide an aggregated, numerical account of the results of most of the activities that Compagnia supports or directly implements. Lastly, it assisted the Secretary-General with the preparation of the End-of-Tenure Report introduced by the 2023 Constitution.

The innovative activities undertaken in these years include listening to the views of local communities, as expressed in subject-specific focus groups managed with the aid of professional practitioners, involving 80 representatives of communities within Compagnia's catchment area. This is in addition to the department's traditional role as a provider of methodological and research-related support to the Goals and Missions, Compagnia's governing bodies and "Compagnia Group" bodies, such as Fondazione Ufficio Pio and Fondazione per la Scuola.

### Research

The role of the department's research arm is to generate useful knowledge for the development of hands-on intervention projects, both by carrying out research itself and through targeted grant-making to research bodies operating in knowledge domains that are relevant to the Foundation's work. The department's grant-making, which, as in previous years, amounted to 1.5 million euros in 2023, was aimed at organisations specialising in research in urban and social policy (7 projects), migration (3 projects), local economic research (4 projects), evaluation (3 projects), participation in European philanthropy research networks (4 projects) and the multi-year "Osservatorio dei Beni Comuni" project, shared with Fondazione del Monte di Bologna, Fondazione con il Sud and ANCI (the national association of Italian municipalities). In 2023, in collaboration with the Region of Piedmont, we also commissioned a survey of expected future labour needs in certain manufacturing and service sectors in the Metropolitan City of Turin, which was conducted by Noto Sondaggi.

Research carried out by us directly includes a study on demographic and birth rate trends (2021), a research project on Financial Education in Italy (2022), two surveys to evaluate the opinions of the organisations that interact with Compagnia (2022 and 2023) and visitors' perceptions of the Compagnia website (2022), and a study on the concept of "philanthropic leverage" and its conditions of applicability (2023). The latter focused on understanding the multiplier effects generated by Compagnia's funding allocations, on an aggregated basis. We also worked on SROI (Social Return on Investment), a technique for measuring the social effect of interventions (grant-making in the case of Compagnia). Although fairly common, the technique had not previously been used by Compagnia. Six case studies were conducted for this purpose in 2023, relating to six of Compagnia's calls for proposals, with the technical participation of Prometeia. In preparation for the new four-year planning cycle (2025-2028), the PRED set up a working team in 2023, involving national experts, to formulate output and outcome indicators for social, educational, scientific, cultural and environmental projects, designed to be as suitable as possible to Compagnia's philanthropic activity, and to be simple, comprehensible, usable and comparable.

The International Conference on Philanthropy Research, held in Turin in 2022, in collaboration with ERNOP and Philea, provided the European philanthropic community with an important showcase of Compagnia's role in the intellectual, political and ethical debate on the meaning of philanthropy today – a role that is systemically managed through relationships, participation in events and writing.

We continued to publish "Numeri e Filantropia", our internal weekly newsletter, which reached issue number 563 at the end of 2023. Its aim is to provide Compagnia's staff and governing bodies with information about issues and initiatives relating to the world of foundations in Italy, and relevant literature, whether grey or published.



## Evaluation

The culture of evaluation has become more firmly established at Compagnia and has taken on a more quantitative character since the start of the 2021-24 planning cycle. This is partly because the Foundation's responsibility to its catchment area requires it to set out the reasoning behind its spending decisions and the results they yield, and partly because evaluation continuously helps to improve efficiency and effectiveness, while also shaping grant-making policy.

The evaluation work carried out over the three-year period 2021-2023 has involved considerable effort in managing, monitoring and evaluating a wide range of projects, thus generating the need to build skills, procedures and practices co-managed by the department. A total of 69 evaluation projects were undertaken, of which 34 have been completed. 18 new projects are being designed. The department uses counterfactual and monitoring techniques, complemented by before-and-after studies, beneficiary satisfaction surveys and implementation analyses, depending on the nature of the project concerned. In operational terms, we use professional third-party evaluators (from academia and other sectors) or carry out the work directly. The department always takes part in designing the evaluation and assists in its implementation. A review of the type of evaluations carried out reveals that multiple techniques are often combined with each other. Counterfactual impact assessments have rarely been carried out on their own, but have been used in conjunction with output analysis as a minimum. The most interesting results in terms of knowledge-generation have often been obtained by combining multiple techniques, which have yielded insights in various areas of project impact. Over the period concerned, 38 evaluations informed the re-design of new editions of calls for proposals and operational projects, while eight enabled adjustments to be made to a project in the course of implementation. However, the effects were not confined to individual projects: nine evaluations had impacts beyond Compagnia, especially among local stakeholders or as a contribution to scientific research, and seven evaluations influenced Compagnia as a whole at a strategic level. Furthermore, the department made considerable efforts to disseminate the evaluation data, both within and outside of Compagnia. With regard to the former, the internal circulation of evaluation reports was improved by

setting up an indexed repository on the Compagnia intranet. We also launched a series of webinars, within the framework of the CSP Academy, which are open to all staff. During these webinars, the evaluators discuss the key findings of evaluations with the relevant project officers. In line with the ACRI-MEF protocol, we have also published a specific section on the Compagnia website, known as the Evaluation Library, where visitors can consult evaluation summaries. We have introduced the practice of sharing evaluations between implementing bodies and stakeholders at live events.

About 30 external evaluators have been involved over the past three years, including individual researchers, research institutes and university departments. In addition to the PRED itself, the main evaluators appointed by the PRED were ASVAPP (7 studies) and the evaluation unit of Collegio Carlo Alberto (6 studies), both of which specialise in counterfactual impact assessments.

FIGURE 1.3 EVALUATION STATUS, 2021-2023

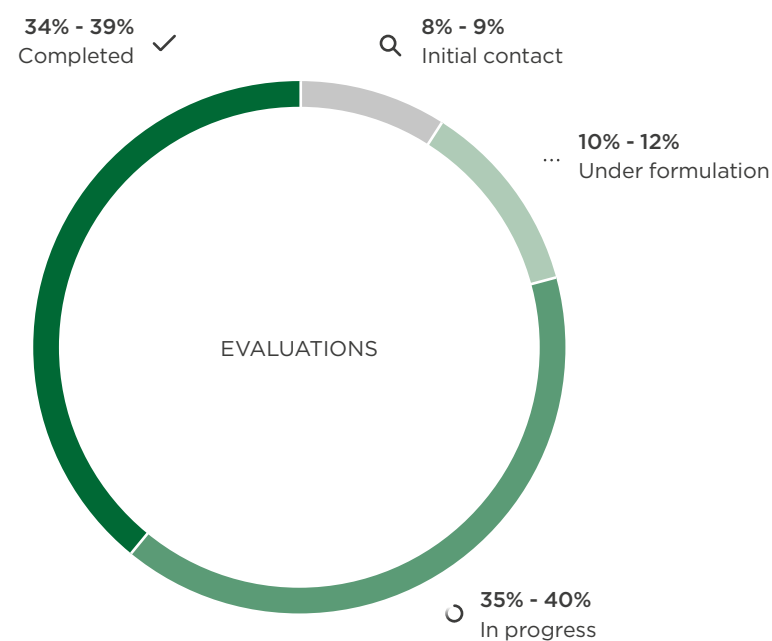


FIGURE 1.3 EVALUATIONS LAUNCHED, PER YEAR

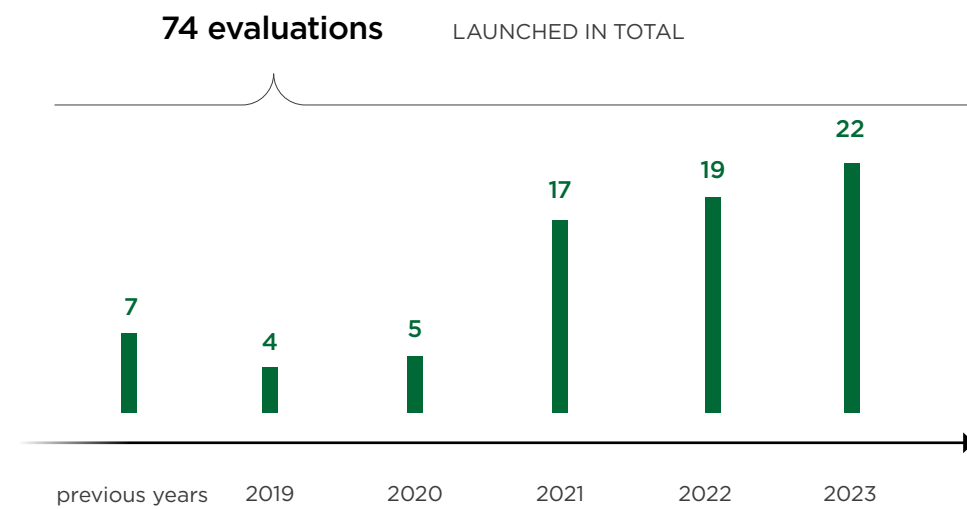


FIGURE 1.3 EVALUATION TYPES, 2021-2023

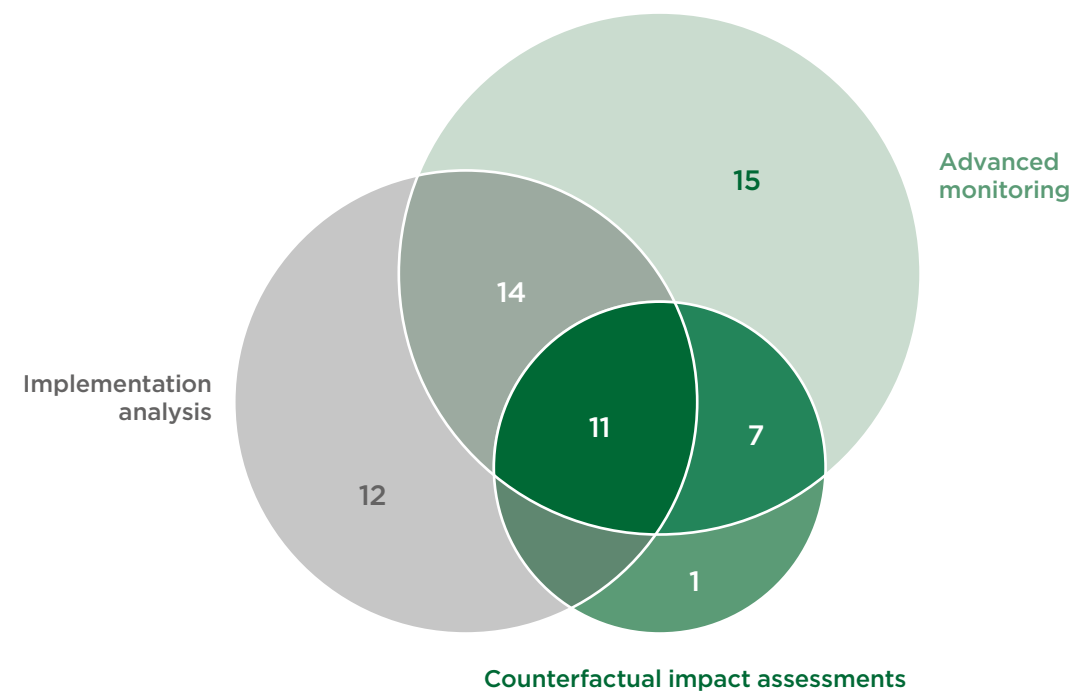
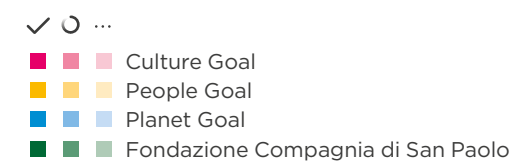
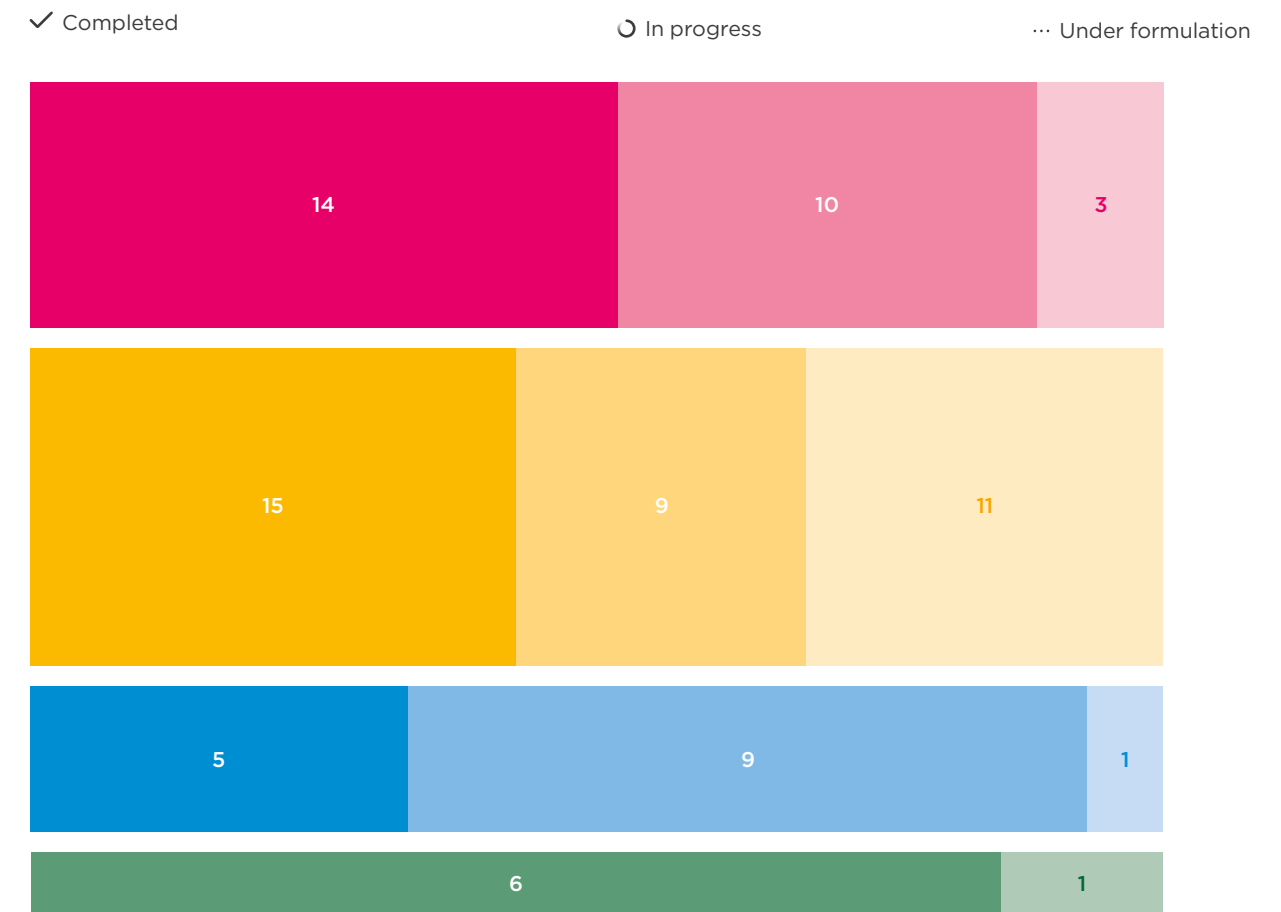


FIGURE 1.3 EVALUATION STATUS BY GOAL, 2021-2023



7.4 Operations Department

Within Compagnia, the Operations Department is responsible for overseeing and developing the processes that enable the Foundation to carry out its institutional activity to best effect, on the basis of the Agenda 2030 goals that it has chosen to use as its own operational paradigm.

Promoting welfare, equity and equality – including gender equality – among the people who work for Compagnia, embracing sustainable production and consumption models, while looking after the environment we operate in, and generally helping strengthen the Institution, including by forging stronger, more efficient and more effective collaborations and partnerships, are therefore among the Department’s primary objectives, alongside efficiency and transparency. Comprising various distinct units – Organisational Development & Management, Empowering People (Human Resources & Organisation), General Accounting, Budget and Grant Administration (Administration & Budget), Preparation of the Foundation’s Cost Estimates and Control of Actual Costs (Cost Management), and Internal Audit – the Operations Department has implemented a range of actions over the three-year period 2021-2024, and in 2023 in particular, aimed at continuous improvement and promoting organisational welfare.

Work continued on the delivery of awareness-raising programmes in 2024 for Compagnia personnel on the subjects of diversity, equity and inclusion (DEI), by means of information and training initiatives, organised by Associazione Valore D. These were complemented by mentorship programmes aimed at enabling inclusion and supporting people’s professional and social development, by promoting listening and discussion, disseminating a culture of inclusion and sharing cross-Foundation best practices.

We have worked on the review and updating of all processes and procedures relating to the Foundation’s everyday operation in order to harmonise the ways in which the various offices interact and communicate, and simplify certain practices that

had become obsolete or ineffective. As part of this work, pilot projects were carried out to analyse the activities, processes and workloads of various internal working teams, to determine what interventions could be made to enhance efficiency and operational effectiveness. As well as rationalising processes and boosting efficiency, the intervention on processes paved the way for designing and implementing Compagnia’s Quality Management System, as a result of which the Foundation was awarded ISO 9001:2015 certification on 1 July 2022. This certification marked a major milestone along the road towards an organisational model aimed at continuous growth in quality and sustainability, as well as a solid foundation on which to build further certifications in social responsibility.

Various activities have already been carried out in this regard, including the adoption of the Code of Ethics, a document that Compagnia and the “Compagnia Group” as a whole formalised at the beginning of 2023, after completing the process of integrating their internal regulations.

Over the course of 2023, Compagnia continued to strengthen the coordination and development of personnel policies with a view to extending them to the Fondazione Compagnia di San Paolo Group, in terms of tools and methods of managing and empowering people. This marks a further step towards harmonising the contracts given to employees of the various entities that make up the Group, in order to ensure equal conditions and treatment, and facilitate internal mobility.

We have also launched a process, due to reach completion in 2024, aimed at increasing integration between internal communication and the human resources areas, in order to foster and strengthen a Group-wide sense of belonging among employees, by organising new initiatives, and deliver training and awareness-raising programmes on practices aligned with the Group’s values, such as environmental sustainability and alternative means of transport between home and work.

Training in these areas was complemented by other core training initiatives in the *field-specific technical skills that are instrumental to Compagnia’s new approaches to intervention in terms of assisting and supporting local partners and institutions by developing and transferring skills and experience to them* (Organisational Development and Capacity Building).

Remote working has also become one of Compagnia’s work practices, in view of the benefits it can yield in terms of environmental sustainability and welfare at work.

Remote working has been made possible mainly by means of the common ICT infrastructure project implemented at “Compagnia Group” level. This has made collaboration between the various bodies and units simpler and more flexible, with regard to both projects and processes, harmonised the tools used and boosted overall system security. In terms of internal control processes, following the review of the governance of the “Group’s” organisational model for compliance with Italian legislative decree 231, the department has worked on consolidating the new system, partly by monitoring the long-term effectiveness of the existing systems. In light of this, the department has proposed a number of updates to Model 231, reflecting changes in the regulatory framework, and submitted them to the governing bodies for approval.

One of the most important amendments to the model was prompted by the entry into force of the Italian legislation (transposing European legislation) on whistleblowing (legislative decree 24/2023), which requires organisations to put in place internal channels for reporting offences and/or breaches of regulations. On this front, as well as taking care of the necessary updating of the model, the department coordinated the group-wide implementation of the system required by the legislation by the legal deadline of December 2023.

The department then helped strengthen the Group identity and the distinct and rigorous methodological approach adopted by the Foundation, based on the measurement and evaluation of results, by overseeing the review of internal regulations, which transposed all the principles, values and operating rules that underpinned the review of the constitution. These principles, values and operating rules were also transposed into the governing documents of the Group’s auxiliary bodies and consortium companies.





## 7.5 Communication

In 2023, the Communication Function built upon the pillars of the 2021-2024 Strategic Plan, by focusing on education, the NRRP, Next Generation EU, the UN Agenda and Artificial Intelligence and providing detailed accounts of projects, based on a storytelling approach aimed at knowledge dissemination and emphasising the replicability and scalability of the most significant experiences.

Communication also focused on the narrative of the Fondazione Compagnia di San Paolo Group's social impact, facilitated by the existence of an integrated annual Group communication plan.

How did we build a “strategic” approach to communication with a high level of digital content? Data was undoubtedly the leitmotif of a narrative made up of stories, interviews, webinars, newsletters and attendance at events. Part of the task of telling Compagnia's story was also assigned to our social media channels and website. We stepped up our profiling of target audiences, and interacted with communities, organisations and local institutions, and raised their awareness, on a systematic basis. The Fondazione Compagnia di San Paolo website was evaluated with the new GA4 tool in 2023, which provided new paradigms and tracking tools. A comparison of the second half of 2023 with the second half of 2022 shows that the number of visitors to the site almost doubled. Lastly, we embarked on a sustainability drive aimed at cutting the CO<sub>2</sub> equivalent emissions generated by the use of the website by 30%, by means of a thorough technological and structural review, involving various optimisations, in order to streamline the site, not only in terms of its environmental footprint, but also for its users. The Foundation's social media channels have generated significant growth in terms of followers, interactions and reach. Instagram achieved a steady increase in the number of followers, with a peak of 244 new followers in June alone. It is also worth noting the increase in new Instagram followers

in the 25-34 and 35-44 age groups, resulting in a reduction in the average age. This has been facilitated by the judicious selection of content, which also targets younger age groups. The upward trend in followers on Instagram is generally stable. However, there has been a slight dip since November 2023, which we attribute to changes in audience targeting policies, to comply with the latest European privacy directives. Facebook's coverage is growing constantly, thanks in part to the continuous optimisation of content. The interactions reveal increases in our older audience and users' appreciation of our new content strategy. LinkedIn has also seen a steady growth in the number of followers and interactions it attracts: it accounts for a growing portion of our social media mix, and is performing well in terms of interactions with organic content.

The social media platforms have aligned with EU policies to enhance the protection of user data, and have therefore limited their targeting capacity for advertisements and promotions. Despite this, growth remains stable overall, as the audience-targeting approach gives way to strategies based on machine learning (ML) in relation to audiences and optimisation events. These strategies yield a better understanding of target users, thus improving the relevance of *ads* and optimising their exposure, which is crucial to maintaining a significant impact on social media, against a backdrop of growing attention to privacy and user preferences. The medium of podcasting, which appears to be enjoying increasing reach and audience appreciation, is under practical examination by the communication function, which sees it as an effective, multi-purpose opportunity.

*Last but not least*, we have helped keep the staff and governing bodies of Compagnia and its auxiliary bodies united and motivated, by means of social and recreational community events, cultural webinars and training and information webinars.





## Part 8

# Are you satisfied with Compagnia?

A satisfaction survey of third-sector bodies



8.

# Are you satisfied with Compagnia?

A satisfaction survey of third-sector bodies

In December 2023, Compagnia di San Paolo launched its third survey of the third-sector bodies that applied to the Foundation for grants over the past 18 months, to find out how they view their relationship with Compagnia. Surveys of the same type were conducted in 2018 and 2022. As before, an online questionnaire was created for this edition, focusing on the key dimensions of the interaction. Most of the questions were formulated in the same way across the three editions, so as to make the results fully comparable. In order to ensure the objectivity of the responses, the survey was conducted anonymously and respondents to the questionnaire were guaranteed anonymity, in order to avoid any undue influence and prevent the identification of the participating institutions from their responses.

The invitation to respond to the questionnaire was extended to all third-sector bodies that submitted at least one grant application between June 2022 and December 2023, regardless of outcome, for a total of 2,402 bodies. The survey was conducted by means of an email questionnaire

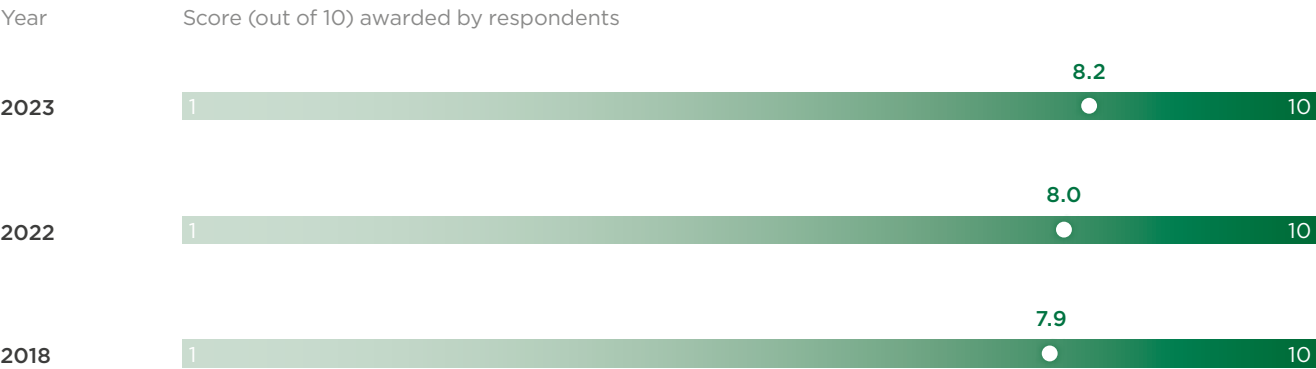
(CAWI) and a series of call-backs. Any bodies that wished to contact Compagnia for further information could do so at a dedicated email address. Two main categories of organisation were excluded from the survey: public bodies and Compagnia's auxiliary bodies, mainly due to the difficulty of identifying the managers authorised to respond in the former case, and the risk of distorting the data set due to the close governance relationship with the Foundation in the latter case.

Respondents completed the questionnaire between 1 December and 31 December 2023. We received 735 valid responses<sup>3</sup>, equating to a response rate of 30%. By analysing the data, it was possible to compare the characteristics of the responding bodies with those of the full range of eligible bodies, so as to ensure that there were no significant distortions in the sample. In order to make the sample even more representative of the target group as a whole, the data were weighted by the Goal covered by each body and the province in which it is based.

## Results: a selection of the most significant evidence

How do applicant bodies rate Compagnia? Using an index that aggregates the scores awarded to the Foundation on various aspects, we calculated an average rating of 8.2 out of 10. This result indicates a high level of performance, while still pointing to areas in which there is room for improvement towards the ideal of perfection. The changes in the data over time also show positive signs: over the past five years, the score has increased from 7.9 in 2018 to 8.2 in 2023, indicating a gradual improvement in Compagnia's ratings. The average score awarded by bodies that did not receive funding in response to their last application is 6.7. This is lower than the average but still indicates an adequate rating overall.

FIGURE 8.1 OVERALL SATISFACTION WITH FONDAZIONE COMPAGNIA DI SAN PAOLO: COMPARISON OF THE THREE EDITIONS OF THE SATISFACTION SURVEY



Note: the score was calculated cumulatively from a range of ratings relating to specific aspects of Fondazione Compagnia di San Paolo.

3. We would like to express heartfelt thanks to all those who accepted our invitation and gave up their time to respond to our questionnaire.



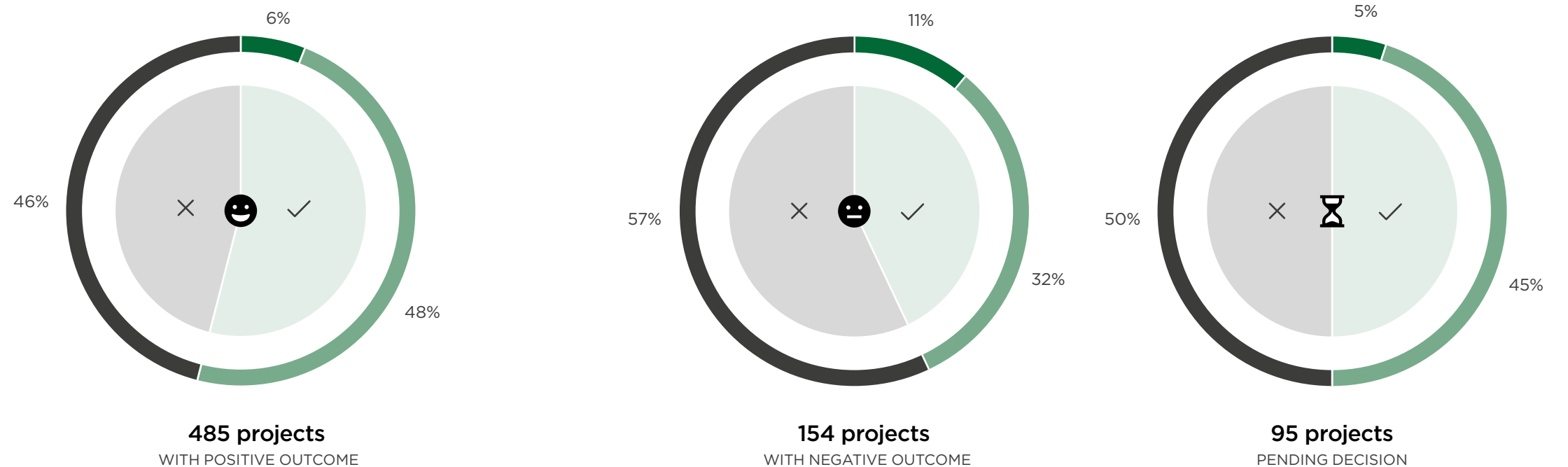


## Compagnia's role in the actual implementation of projects

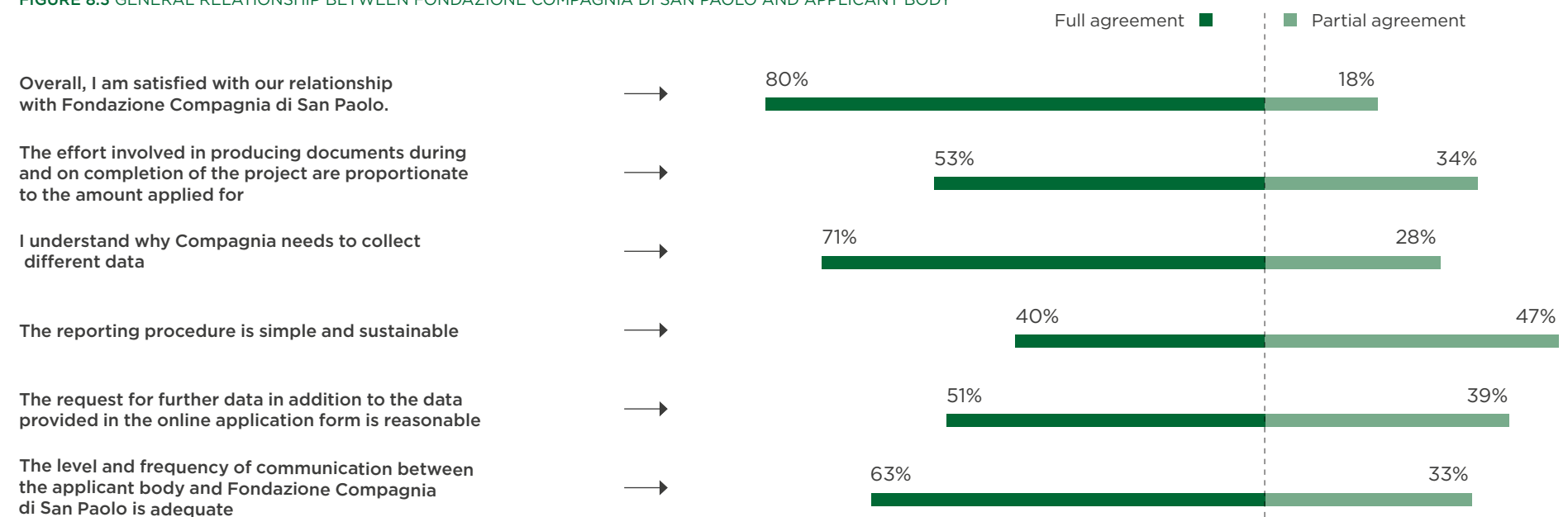
The responses reveal similar results for all of the sub-groups defined according to the "status" of their project (approved, awaiting evaluation, rejected). In all three cases, the data shows that there is a clear role for the Foundation: less than 10% of applicant bodies stated that their projects would have been implemented in unchanged form in the absence of funding from Compagnia. 46% of bodies whose projects were awarded support and 50% of those awaiting the outcome of the evaluation stated that receipt of funding from Compagnia was indispensable, and that they would be unable to carry out their project without it.

It is worth noting that those entities who were not awarded funding for the last project they submitted to Fondazione Compagnia di San Paolo (11%) say they managed to implement it in unchanged form even without support. This is a higher rate than for bodies whose projects were approved (6%) and bodies which are awaiting the outcome of the selection (5%). Similarly, a growing number of bodies whose projects did not receive support claim they were unable to carry out the project without the support of Fondazione Compagnia di San Paolo. This "polarisation" might be attributable to the fact that the transition from hypothesis ("we might get a grant") to a factual situation ("we didn't get a grant") forced the bodies to choose whether to proceed with the project by seeking other resources or to abandon it altogether. In this respect, the figure for unsupported projects could be viewed as a closer reflection of the actual role played by Compagnia in the catchment area. What counts, however, is the belief, in around 50% of cases, that the project could not be carried out without Compagnia's support.

**FIGURE 8.2 CONSEQUENCES OF FAILING TO OBTAIN SUPPORT FROM COMPAGNIA FOR THE PROJECT CONCERNED**



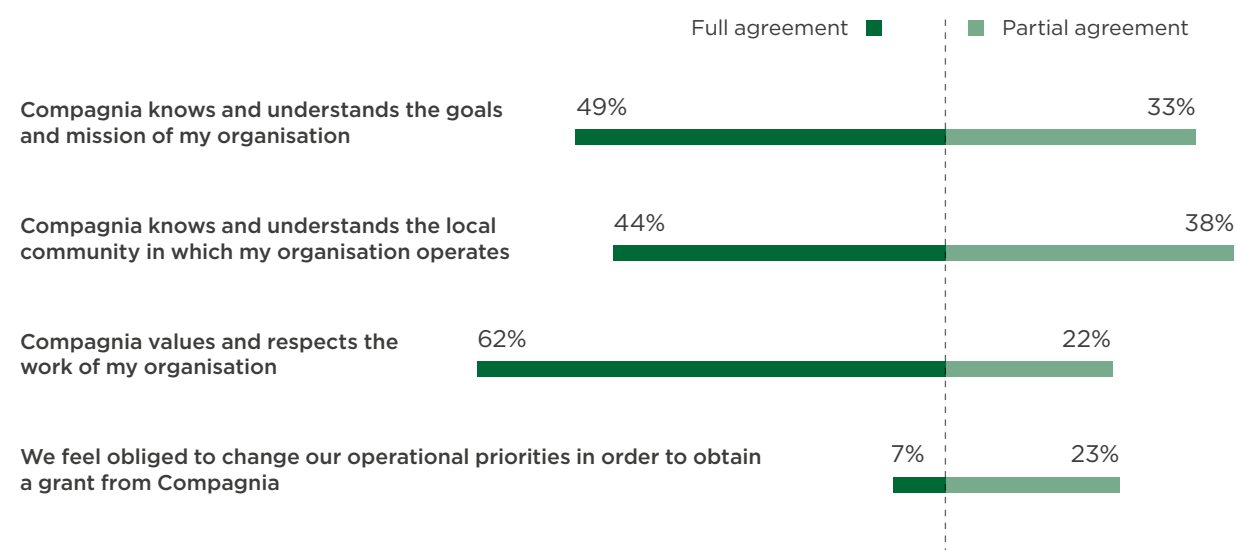
**FIGURE 8.3 GENERAL RELATIONSHIP BETWEEN FONDAZIONE COMPAGNIA DI SAN PAOLO AND APPLICANT BODY**



## Relationship between Compagnia and applicant body

The data relating to the relationship between Fondazione Compagnia di San Paolo and its partners shows that most respondents have a high level of satisfaction with the interaction. 80% of respondents express full agreement with the statement that the relationship with Compagnia was satisfactory overall. As can be expected, the analysis also reveals areas for improvement: for example, the reporting procedure, although not seen as an intolerable burden, attracts the lowest degree of full agreement. This suggests that, although most respondents do not find this procedure unduly burdensome, there is room to make the process more straightforward and user-friendly. As a whole, the answers paint a picture of a foundation that works effectively with its partners, pays attention to their needs and strives to maintain fruitful working relations with them. At the same time, it is clearly important to make continuous efforts to improve internal procedures, especially those relating to reporting, so as to ensure that working with Fondazione Compagnia di San Paolo Foundation remains as easy and productive as possible.

FIGURE 8.4 GENERAL RELATIONSHIP BETWEEN FONDAZIONE COMPAGNIA DI SAN PAOLO AND APPLICANT BODY



## Areas for improvement

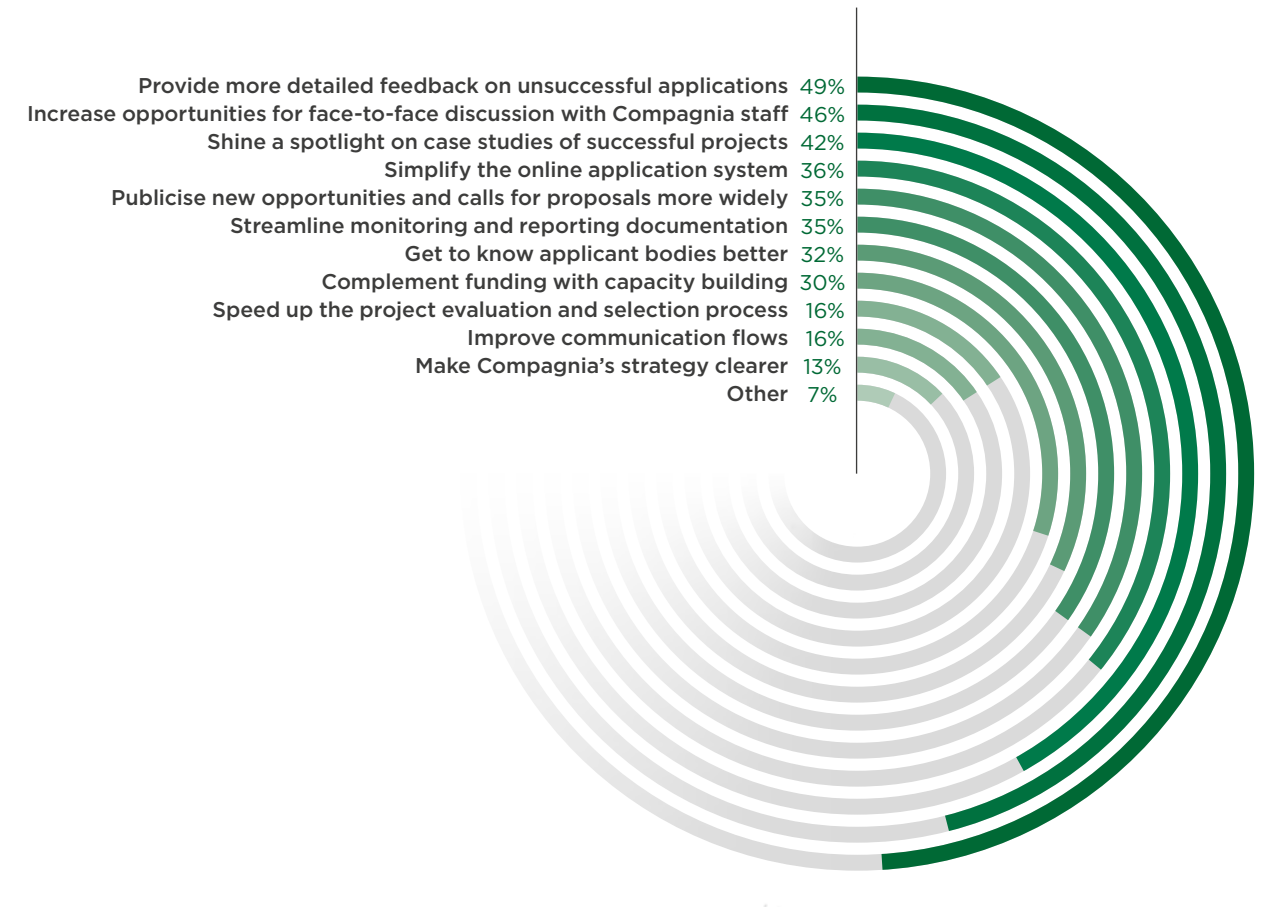
One area for improvement reported by almost half of respondents (49%), concerns “more detailed feedback on unsuccessful applications for support”. This shows that applicant bodies want more clarity on why their proposals were rejected, presumably to enable them to improve future applications. 46% of respondents indicated that they would like more “opportunities for face-to-face discussion with Compagnia staff”. This suggests a marked desire for direct interaction on a more personal footing.

42% of respondents indicated that they would like to see more of a “spotlight on successful cases”, suggesting that applicant bodies feel the need for successful models from which to learn and draw inspiration, and presumably also to see more public appreciation for their own successful projects. This is followed by “simplification of the online application system” (36%), “wider publicisation of new opportunities and calls for proposals” (35%), and “streamlining of monitoring and reporting documentation” (35%), which indicate that about a

third of applicant bodies would like simpler, more streamlined processes. A significant share of respondents suggest that Compagnia should “get to know beneficiary bodies better” (32%) and “accompany their grant-making with capacity building” (30%). This suggests that a good number of bodies would like Fondazione Compagnia di San Paolo to understand them better and to receive help with building up their organisational capacities alongside financial support. Finally, improvements of a more technical nature, such as “speeding up the process of evaluating applications” (16%), “improving

communication flows” (16%), and “clarifying Fondazione Compagnia di San Paolo’s strategy” (13%) would also be desirable, although with a much lower level of priority than other areas. On the whole, it is tempting to conclude that “appetite comes with eating,” as in the last three years Compagnia has multiplied both its direct contact with supported projects, including through field visits, and its offering of capacity building and organisational development. This is encouraging for anyone with a firm belief in these instruments and indicates that demand is by no means saturated.

FIGURE 8.5 AREAS FOR IMPROVEMENT OF FONDAZIONE COMPAGNIA DI SAN PAOLO



## Completing the online grant application form

This section focuses on users' perceptions of a key aspect of the relationship between grant-maker and grant-seeker, namely the procedure for submitting applications. In the case of Compagnia, this means the online application system. Generally speaking, users appreciate the ease of use of the system and the guidance given on completing the form. 80% of applicant bodies say that the online application system makes it easier to prepare grant applications and that adequate supporting information is provided. Very importantly, 78% of bodies believe that the amount of information required is proportionate to the value of the grant available. Here too,

however, there are areas for improvement. 51% of bodies would prefer closed questions rather than open questions, suggesting that they would prefer a more structured format, presumably to speed up the process of completing the form. Furthermore, two out of five bodies report experiencing technical problems while completing the application form. This is a worrying finding for Compagnia, which will certainly look into the issue. This is emphasised even more by the 28% of bodies that experienced major difficulties in completing the application form, revealing that, for a not insignificant minority, the process can be unexpectedly demanding.

**FIGURE 8.6** EXTENT TO WHICH APPLICANT BODIES AGREE WITH THE FOLLOWING STATEMENTS ABOUT COMPLETING THE ONLINE GRANT APPLICATION FORM

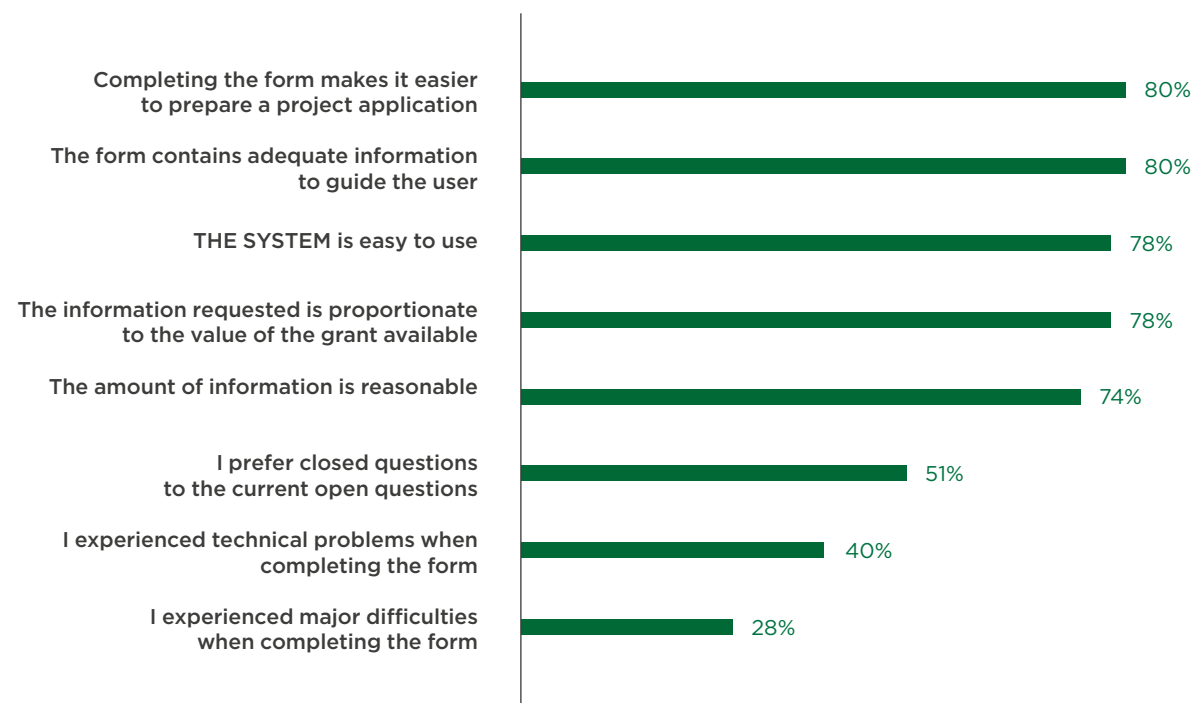
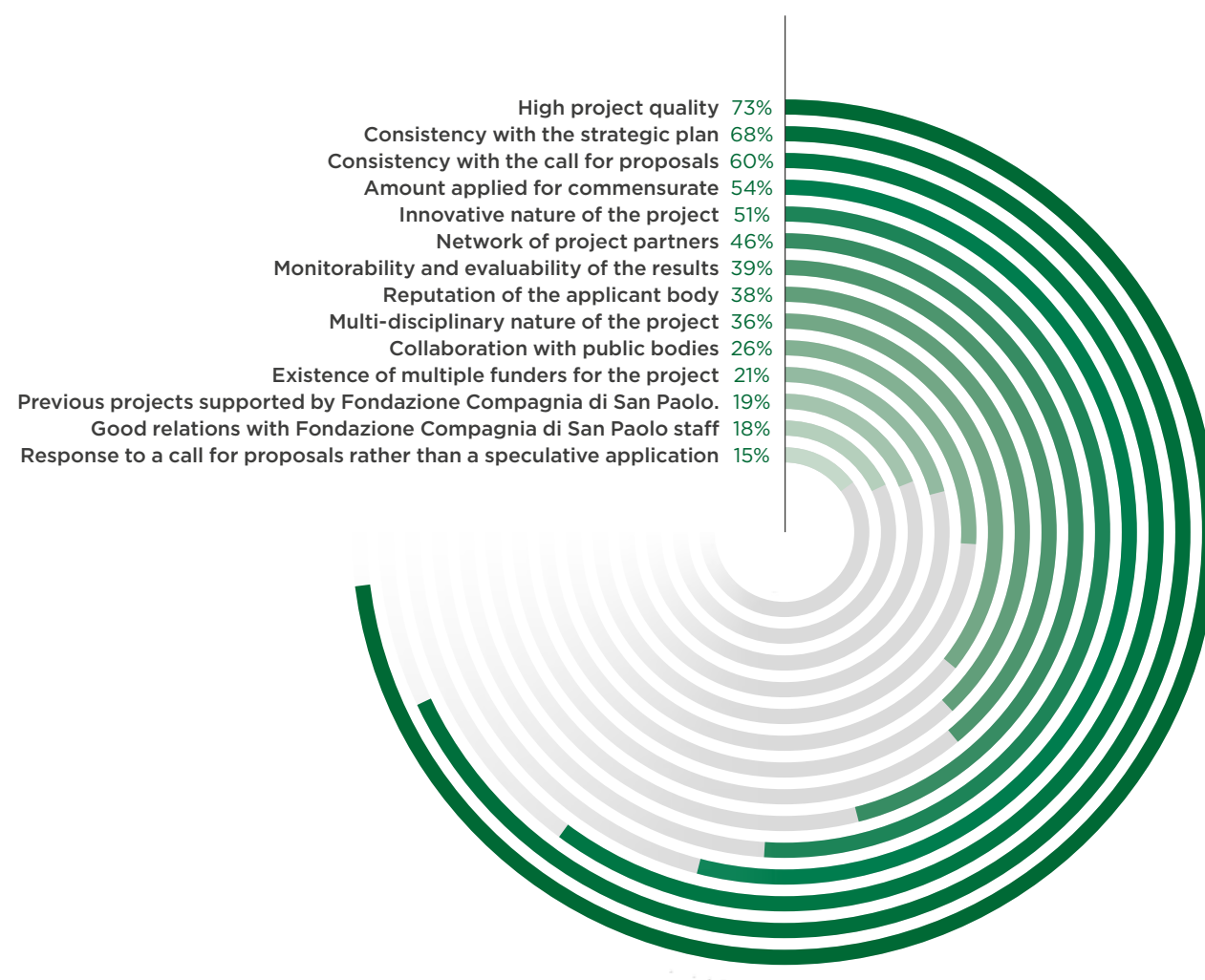




FIGURE 8.7 DETERMINING FACTORS FOR A PROJECT TO WIN THE SUPPORT OF FONDAZIONE COMPAGNIA DI SAN PAOLO FOUNDATION



## Factors that determine the success of a project

Why were you awarded funding? In terms of the factors that applicant bodies consider decisive for the success of a project submitted to Compagnia, “high project quality” is ranked top (73%). This is closely followed by “consistency with the strategic plan (MYPD 2021-2024)” with 68%, underscoring the importance of aligning projects with the objectives that Compagnia sets out in its planning. “Consistency with the call for proposals” (60%) and “amount applied for commensurate” (54%) are other crucial elements: applicant bodies thus seem to be aware of the importance of following the specific guidelines and applying for levels of funding that are appropriate to the scope and objectives of the project, not least because they clearly believe that Compagnia is capable of accurately determining whether the amount applied for is commensurate. The “innovative nature of the project” is valued by just over half of respondents (51%), suggesting that while it is a positive factor, it may be seen as less crucial than quality and strategic alignment. This prompts the question: does this pose a risk of induced conformism? The “network of project partners” (46%) and “monitorability and evaluability of the results” (39%), on which Compagnia insists, would appear to be important, although not crucial, even if perhaps obvious. The “reputation of the applicant body” and the “multi-disciplinary nature of the project” are considered important by a minority, albeit a significant minority, of applicant bodies (38% and 36% respectively). Aspects such as “collaboration with public bodies” and “existence of multiple funders for the project” have even less impact, in the view of respondents, with shares of 26% and 21% respectively. Lastly, aspects relating to existing relations with Compagnia, such as “previous projects supported by Fondazione Compagnia di San Paolo” and “good relations with Fondazione Compagnia di San Paolo staff” are deemed less influential, with shares ranging from 19% to 15%. Thankfully, this would seem to indicate that applicant bodies perceive Fondazione Compagnia di San Paolo as an organisation that assesses projects on their objective merits rather than on existing relationships, inertia or incumbent advantage.

## Conclusions

In conclusion, the results of the survey, only some of which we have cited here <sup>4</sup>, show that third-sector bodies hold a generally positive opinion of Fondazione Compagnia di San Paolo and see it as a partner of professionalism and integrity. Receiving an overall score of 8.2 out of 10, which is also up on previous years, is an encouraging sign. For this reason, Compagnia does not underestimate the critical points, and hence the opportunities for improvement that emerge with some clarity from this analysis: applicant bodies’ dependence on Compagnia’s resources and the need to simplify and streamline processes as far as possible. We have done a lot, but the process of improvement in itself is never-ending.

4. The full text will be published on the Compagnia website



## Part 9 Philanthropy As A Service

## Philanthropy As A Service:

Fondazione Compagnia di San Paolo's skills and expertise are at the disposal of anyone who wants to channel their generosity into the common good. Philanthropy As A Service (PHaaS) is a philanthropic intermediation tool that provides a new way of working with prospective donors, private bankers and promoters of social causes to make a positive impact on society. PHaaS was launched in 2019 as a philanthropic platform for people with philanthropic intent. PHaaS funds, of which there were eight in total as at 31/12/2023, have enabled the donation of about €30 million to philanthropic activities, ranging from reducing the social and economic gap, to educational projects for the 0-6 age group, scholarships for people from migrant backgrounds aimed at fostering inclusion in the Salerno area, the restoration of artistic and religious heritage assets in Liguria and Val d'Aosta, the implementation of healthcare services and support for the life-plans of people with severe disabilities in North-West Italy, and the construction of schools and hospitals in West Africa. The nature and target of actions depend primarily on what donors want to achieve, while the Foundation acts as a vehicle for the implementation of projects, by putting its assortment of specific skills at their disposal, alongside its capacity to oversee a wide range of different projects. Donors therefore receive guidance from Fondazione Compagnia di San Paolo staff entirely free of charge, and from private bankers, as part of an advanced advisory service in the realm of philanthropy. Anyone who is interested can of course also contact Compagnia directly. As well as consolidating this model in 2023, Compagnia stepped up its communication initiatives in support of the project and continued an in-depth study of optimum approaches to the important but delicate question of what happens "when we're no longer there".







## Part 10

# Cavallerizza: redevelopment and beyond



## Cavallerizza: redevelopment and beyond

For Compagnia di San Paolo, the aim of the Cavallerizza Reale redevelopment project is to enhance and showcase a cultural heritage asset of inestimable value in the heart of Turin city centre. The driving force behind the initiative was the quest for a new headquarters for the Foundation.

Listed as a UNESCO World Heritage Site since 1997, the complex was originally designed in the 17th century as an extension of the Palazzo Reale, and included monumental galleries, an academy for the nobility, the royal stables, a theatre, a library and a mint. Fondazione Compagnia di San Paolo, the Municipality of Turin, the University of Turin and Cassa Depositi e Prestiti are now engaged in reclaiming this historically significant complex that had inexplicably been left to fall into disrepair and improper use, and hence taken away from citizens.

An international design competition was held in 2022 aimed at transforming the complex into a cultural hub of international standing with an authoritative architectural signature. Held on the Concorrimi.it platform, the two-stage, open design competition was won by a grouping consisting of Cino Zucchi Architetti and Politecnica Ingegneria.

Over the course of 2023, two of the three levels of the design process (economic feasibility plan and final design) were successfully completed and the building permission dossier was submitted in December. During the same period, a range of experimental social and cultural events were held at the site on a pilot basis, in collaboration with the Paratissima exhibition and other players, including Urban Lab, Musei Reali and Museo del Cinema. The events brought the Cavallerizza to life.

In parallel, an initial construction site was opened at the Manica del Mosca and Pagliere buildings, which enabled contractors to start work on archaeological and stratigraphic surveys, selective demolition and securing site safety.

By agreement with the other owners, Compagnia also launched the selection procedure to appoint a contractor to construct the geothermal loop that will supply the entire Cavallerizza complex with energy. This technology will make it possible to heat and cool the buildings, using clean, renewable energy, which is a fundamental requirement for energy certifications.

Lastly, using its own grant-making resources, the Foundation funded the design, all the way up to the executive stage, of the Corpo delle Guardia and Maneggio Alfieriano buildings, which are owned by the University of Turin and the Municipality of Turin respectively. The redevelopment of these buildings will be undertaken by the above-mentioned grouping.





## Part 11

# By way of a postscript

The 2021-2024 End-of-Tenure Report  
of the General Council of Fondazione  
Compagnia di San Paolo



# By way of a postscript

The 2021-2024 End-of-Tenure Report of the General Council of Fondazione Compagnia di San Paolo

## Strategic framework for planning

Under art. 11.4 of Fondazione Compagnia di San Paolo's constitution, the purpose of the end-of-tenure report is to present a summary of the experiences and topics of most relevance to the Foundation's policy-making that emerged over the previous four years, and to offer reasoned suggestions regarding the areas of competence and experience that may be relevant to the formation of the next General Council. The Council has therefore assessed the work it has done over the course of the term of office now drawing to a close, in the light of practical experience and the principles set down in the Preamble to the Constitution. Approved by the General Council on 4 December 2023, the document – of which extensive extracts of the parts of general interest are cited below – brings this Report to an appropriate conclusion, by offering an account of the past, while carrying the seeds of future dynamism.

**1 ►** The General Council of Fondazione Compagnia di San Paolo confirms the relevance of the underlying assumptions and operating principles on which the Multi-Year Planning Document 2021-2024 was based. This document proved to be adequate even in the face of rapid changes, often for the worse, in the reference contexts and emerging social and economic syndromes, and despite the external shocks that affected the period.

**2 ►** The Council also shares the belief that Compagnia's implementation of the strategic policy directions proved effective and hence capable of achieving the goals that it set.

**3 ►** Over the course of at least eight years of gradual change, and especially in the past four years, Compagnia's strategy has deployed numerous internal and external operational innovations, each of which was introduced, tested and deployed in integrated form, with the full collaboration of the governing bodies and using the expertise of the Foundation's staff body, in line with its increasingly "hybrid" nature (grant-making and operations).

**4 ►** The auxiliary bodies and consortia that make up the "Compagnia Group" took part in this process and contributed to it. These organisations play an operational and planning role with close reference to Compagnia's strategy and were formed as a result of that strategy, in the remote or recent past, for the purpose of making a specialised contribution to the Foundation's general mission. During the Council's term of office, the Group formed a Policy-Making and Coordination Committee comprising members of all Group organisations, thus emphasising the synergistic but multi-specialist character of this extensive pool of expertise and operational capability.

**5 ►** The decision to align Compagnia's action with the major axes of the United Nations' 2030 Agenda for Sustainable Development, European planning and the national Recovery and Resilience Plan, as set out in the Multi-Year Planning Document 2021-2024, proved to be far from merely formal or rhetorical. This decision stemmed from the firm belief that the nature and scale of the problems falling within the scope of Compagnia's action required interventions capable of impacting on systems – on an appropriate geographical and dimensional scale for Compagnia – and an approach designed to generate transformative effects in the medium-

to-long term To reinforce this, Compagnia also formulated its responsible investment policy with reference to the goals of Agenda 2030. The Council therefore believes that these alignments retain their ability to shape policy in the future and recommends that the next Council considers this in relation to its planning for 2025-2028. On several levels, these alignments have provided a "common language" with other policy-makers, both philanthropic or otherwise. Above all, however, they have proved to be a useful means of articulating collaborative, systemic efforts, where one of the most apparent risks, these days, is the fragmentation of actions and the widening of geographical and social divides.

**6 ►** The Council believes that the appropriate work has been done, by extending the means of support that Compagnia offers, which have included systematic capacity-building and organisational development opportunities for beneficiary bodies, and gradually replacing support for "projects" with support for "processes".

**7 ►** Asset management and generating resources for institutional activity are a crucial part of Compagnia's institutional life, and their aim, as required by law as a basic principle, is to preserve and, where possible, increase the value of the assets. This approach is essential to generate the necessary income to support the Foundation's role and purpose, including in future critical situations. The Council successfully achieved this during its term of office, despite frequent headwinds on the financial markets, thereby strengthening the Foundation and handing it over to the next governance in a stronger economic and financial position in every respect.

**8 ►** The decision to divide the grant-making budget into "basic shares" and "strategic shares", the latter specifically aimed at fostering the sustainability, independence and innovation of partners, especially those belonging to the private social sector, proved to be an effective way of dealing with the complexity of the current situation, as well as being sufficiently flexible to respond to emergencies and conducive to constructive interactions with beneficiaries. Compagnia's approach to funding project activity, as determined by the General Council, also promoted and prioritised strategic aspects, such as organisational innovation and skills development.

## Putting strategy into practice: tools and methods

**9 ►** Promoting method and know-how: capacity building, communities of practice; collection, management and use of data, rigorous evaluation of results, development of local networks and systems, including within multi-actor vertical calls for proposals. Compagnia's role in guiding real-world co-planning and co-design processes has been very well received by operators and has proved capable of influencing public policy and planning, by providing knowledge, experimentation and common ground.

**10 ►** Activating local systems through collaboration: in welfare, the urban ecosystem and other fields, Compagnia's action has had positive results when aimed at facilitating collaborative coordination between the organisations operating in certain geographical areas and responsible for certain policies, or interested in addressing related problems. Businesses, public bodies and the private social sector can work in conjunction with each other when a third party such as Compagnia provides an overall framework and acts as a catalyst for local efforts.

**11 ►** When strategically managing relationships with large entities (auxiliary bodies, co-governed bodies, organisations with which agreements are in place, European bodies and international bodies) it is always important to clarify the expectations of both Compagnia and the bodies themselves, by sharing those expectations and facilitating their fulfilment. The model is not unequivocal and could be re-designed and superseded in the light of changes in context (e.g. the university system "post-National Recovery and Resilience Plan").

**12 ►** Not forgetting "small organisations," either operating in niche fields or in the early stages of development, and informal initiatives: this policy must not be confused with a scattergun approach to grant-making. It is important to keep sight of thematic or geographical areas that are at risk of marginalisation.

**13 ►** Involving people to improve impact and satisfaction: higher levels of effective participation by final beneficiaries (i.e. not just the implementing bodies) is a work aim that should continue to be pursued. In fact, Compagnia's initiatives can always be tailored more closely to the needs and aspirations of the people involved, and made more effective at supporting processes of active citizenship.

**14 ►** Taking active part in the debate on needs and policies: in European philanthropy, we strive to improve the cultural debate by means of serious advocacy based on the expertise that derives from Compagnia's action. Young people, countering stigmas and stereotypes, diversity & inclusion policies, healthy lifestyles, immigration, gender-based violence and mental health are all issues on which Compagnia has technical knowledge and experience.

**15 ►** Planning for the "post-NRRP" phase: Compagnia must look at its action in consideration of a time-horizon that goes beyond 2026 (formal end of the National Recovery and Resilience Plan). There is likely to be a negative shock in terms of available spending resources at multiple levels, and all organisations must prepare to readjust and respond to likely critical situations.

**16 ►** Effective use of data technology is a pre-condition for successful work outcomes: Compagnia has already made considerable progress in this field, but infrastructure, culture, use and sharing must be subject to a constant process of maintenance, improvement, and innovation. Without an adequate "data system" there can be no rational planning, impact assessment or learning

**17 ►** Commitment to innovation, with regard to managing data and managing highly complex projects, is seen as a high priority for the Foundation both now and in the future.

**18 ►** Compagnia is a working community whose staff body plays a crucial role: the General Council recognises that the expertise, loyalty, initiative and pro-active approach provided by the staff body and its institutional leader, the Secretary-General, has enabled the governance to establish an innovative strategy and implement it effectively. The relationship between the governing bodies and the staff body is exceptionally important, and this is not always sufficiently clear from the outside, especially in terms of ensuring the necessary continuity for the Foundation's work. It is no coincidence that the Council wanted the full value of the role of the staff body to be formally recognised in the constitution.

**19 ►** On the financial front, Compagnia's responsible investment policy has made it possible to take practical steps to ensure that the diversified portfolio managers are selected from among those most in line with the Foundation's objectives. The Council believes that it is essential to set realistic investment policy goals that are likely to deliver measurable results, in order to avoid unrealistic approaches to market developments.

**20 ►** The most serious potential risk to the Foundation's assets currently lies in making losses as a result of having to liquidate assets under negative market conditions. It is good practice to draw up and rigorously adhere to a multi-year economic and financial plan based on a financial risk budget that highlights the extent to which the various types of risk to assets can be tolerated, thus resulting in a forecast of sustainable spending commitments and appropriate management of the liquidity of the portfolio (which must be carefully planned and monitored).

## Institutional dynamics

**21 ►** A governing body, such as the General Council, to which the constitution attributes a central role, needs to be able to collaborate, express itself frankly and approach its work in a climate of calm. Although the technical aspects are covered with the support of a highly dedicated staff body, the dynamics and atmosphere in which the Council interacts are key factors. An aptitude for collaboration and collegiate decision-making are operationally valuable and a manifestation of the spirit of service towards the institution and its overarching mission. Furthermore, when the expertise of each Council Member is valued and shared, exchanges of multiple, diverse views ultimately yield productive syntheses.

**22 ►** Working in a manner that complements the input of the other governing bodies (Chair, Management Board, Board of Auditors, Secretary General) has proved to be a salient feature of the institutional life of the Council. The dynamic between plenary meetings and committee meetings has enabled Council Members to combine strategic vision and accountability in the most important decisions, in a cognitive and often proactive interaction in the Foundation's individual fields of action.

**23 ►** The synergy between governing bodies – vision and effectiveness of the role of Chair, presence and participation of the members of the Management Board at meetings of the Council, the regulatory and managerial contribution of the Secretary-General, the function of monitoring the institutional probity and legitimacy of the Board of Auditors – with distinct and complementary areas of expertise, supported by the service and proposals of a well-informed and highly motivated staff body, is therefore one of the most positive legacies that the Council passes on to its successors. This approach to work, which is endorsed by the constitution, appears to be the best fit for a complex organisation such as Compagnia, and the best way of ensuring that the Foundation remains capable of taking initiatives and action at all times.

**24 ►** One of the innovations that most enriched this experience was the experimental establishment of the *Young Advisory Board* – a group of young people selected on the basis of applications to a public call for proposals – aimed at enabling the Council to enter into direct, systematic, organised dialogue with the younger generations. By taking part in open exchanges of often opposing views on an equal footing with this group, the Council gained fresh ideas and insights, especially in the planning stage. The Council would like the Foundation to continue to make productive use of experiences such as this in the future, both as an instrument and at the level of members of the current Board.

## Thematic prospects and strategic profiles

**25 ►** On the basis of its experience over the past four years, the Council has identified various subject areas that it is already working on and would like to pass on to Compagnia's new governing bodies, as well as various requirements that it feels the new members of the next General Council should meet, in addition to those already outlined in the constitution.

**26 ►** In terms of overall planning priorities, the Council reiterates the importance of Compagnia's historic concerns, namely social cohesion, not just as a pre-condition for making any kind of transition, but primarily as a recognition of the rights of individuals and communities, the need to counter inequalities and rebuild participation spaces, democratic engagement and subsidiarity and the importance of local economic development, in other words, helping to create wealth fairly and sustainably within open, well-connected communities. Within this general context, several specific issue warrant particular emphasis:

**26.1** boosting opportunities for young people;

**26.2** demographic changes and their impact on places and society;

**26.3** civic education, and the quality of democracy and democratic structures, first and foremost the public administration;

**26.4** harnessing the value of cultural heritage and access to culture, including as a means of fostering personal welfare, and the sustainability of the cultural sector;

**26.5** artificial intelligence, especially generative AI, with an exploratory, pioneering and conscious focus on its positive impacts on social life, as well as the challenges it poses;

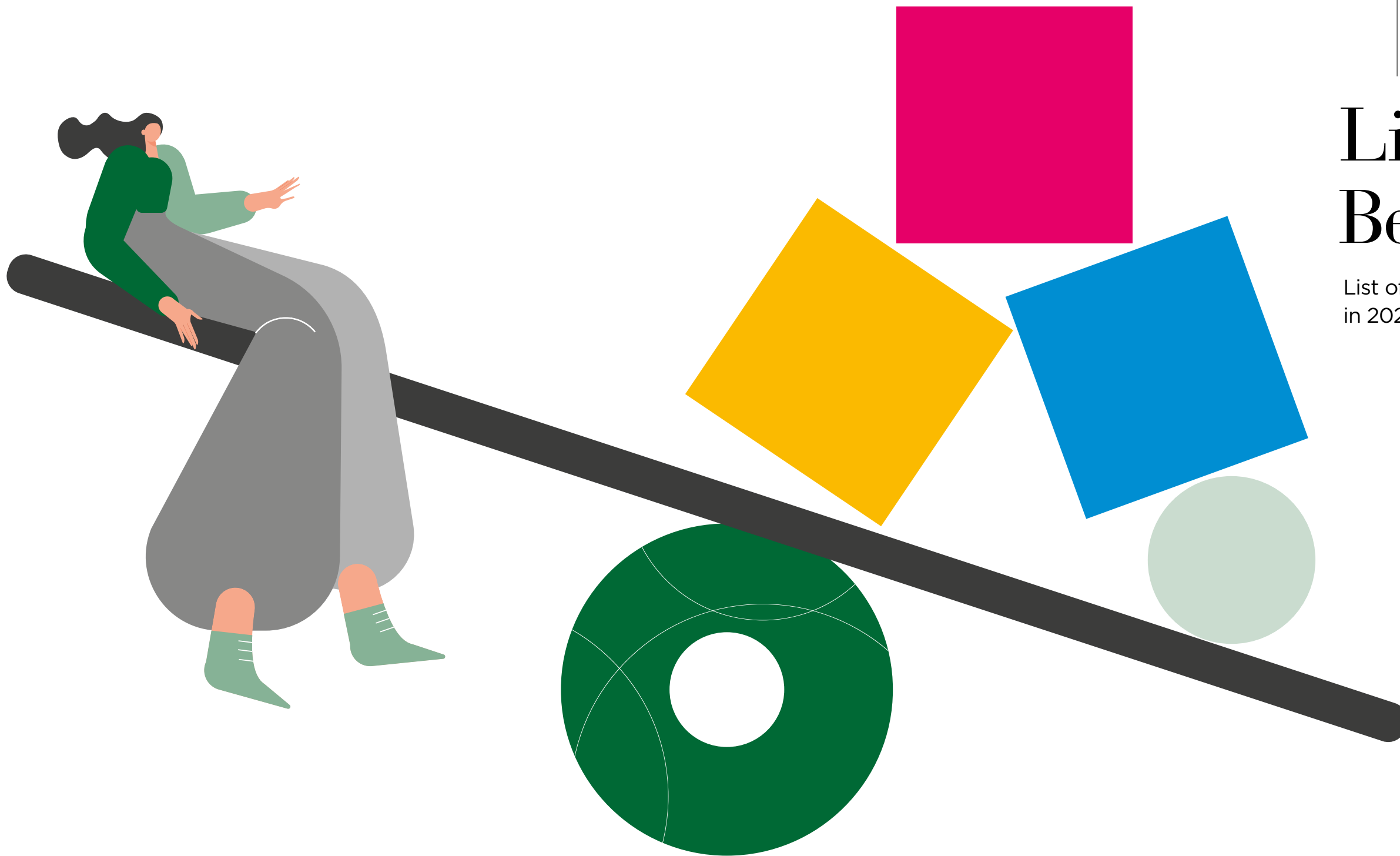
**26.6** Climate change, environmental transition, *one health* paradigms and food systems of the future;

**26.7** Inclusion and countering inequalities and the various forms of poverty;

**26.8** The quality and sustainability of civil society and local social infrastructure.

# List of Beneficiaries.

List of projects supported  
in 2023, by Mission



All 2023 allocations are presented in alphabetical order of recipient body within each Mission.

As well as the name of the recipient body, the list shows the name of the project, the amount of funding awarded and the place where the recipient body is based. The caption "Fondazione Compagnia di San Paolo operational projects and provisions" shows a) allocations relating to the costs of operational projects directly managed by Compagnia, and b) allocations or provisions relating to future grant-making.



Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
A.M.A. FACTORY ETS			
	Fertili Terreni teatro - theatre season 23.24	€90,000.00	TURIN
	Futura	€15,000.00	TURIN
ALMANAC INN APS			
	Pensieri silvestri. Storie di decomposizione e rinascita	€30,000.00	TURIN
ARCI IL CERCHIO DI GESSO/CUBO TEATRO APS			
	Future Cube - strategic development processes for strengthening the organisation	€15,000.00	TURIN
ARTE ALLE CORTI - COMITATO SENZA FINI DI LUCRO			
	Arte alle Corti - extraordinary edition	€20,000.00	TURIN
ASSOCIAZIONE AMICI DI PALAZZO DELLA MERIDIANA - APS			
	Cultural activities 2023	€70,000.00	GENOA
ASSOCIAZIONE BARETTI - CINETEATRO BARETTI			
	“Regine”	€15,000.00	TURIN
ASSOCIAZIONE BLUCINQUE ETS			
	Blucinqe nice festival network (“nice festival” and “sul filo del circo”)	€25,000.00	TURIN
ASSOCIAZIONE CIRCOLO DEL DESIGN			
	Circolo del Design cultural programme 2023	€90,000.00	TURIN
	Interdata / digitalizzazione, accessibilità, trasformazione	€48,500.00	TURIN
ASSOCIAZIONE COMPAGNIA DELLOZIO			
	Festival Oxilia - teatro e musica per la terra d'ossola	€15,000.00	VERBANO-CUSIO-OSSOLA
ASSOCIAZIONE CRAFT ETS			
	Patric review	€50,000.00	ASTI
ASSOCIAZIONE CULTURALE “ALMARE”			
	Life chronicles of dorothea iesj s.P.U.	€20,000.00	TURIN
ASSOCIAZIONE CULTURALE “TEATRO NECESSARIO APS”			
	Voci dall'arca - “ dato il posto in cui ci troviamo” festival of music and theatre - autumn 2023	€25,000.00	GENOA
ASSOCIAZIONE CULTURALE ASTERLIZZE TEATRO			
	Asterlize - crescere fiori di memoria	€15,000.00	TURIN
ASSOCIAZIONE CULTURALE CAMERATA DUCALE			
	Una cultura viva, una cultura che cresce	€15,000.00	VERCELLI



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE CULTURALE CASANOEGO			
	Jazz:re:found season 2023	€30,000.00	ALESSANDRIA
	Jazz:re:found garden	€15,000.00	ALESSANDRIA
ASSOCIAZIONE CULTURALE ECHO ART			
	32nd Festival del Mediterraneo “make music not war”	€12,000.00	GENOA
ASSOCIAZIONE CULTURALE LINGUA DOC			
	Festival nazionale Luigi Pirandello e del ‘900	€20,000.00	TURIN
ASSOCIAZIONE CULTURALE MOSAICO DANZA - ASSOCIAZIONE CULTURALE DI PROMOZIONE SOCIALE MOSAICO DANZA			
	Mosaico danza: verso futuri sostenibili	€49,500.00	TURIN
	In.Ex-interplay extended - contemporary dance and performing art	€45,000.00	TURIN
	Mosaico danza: tessere relazioni, costruire il futuro	€15,000.00	TURIN
ASSOCIAZIONE CULTURALE NON PROFIT PLUG			
	Posterheroes - beautifully diverse	€10,000.00	TURIN
ASSOCIAZIONE CULTURALE PARCO ARTE VIVENTE			
	Exhibition programme 2023	€70,000.00	TURIN
ASSOCIAZIONE CULTURALE REST-ART			
	Restarting	€15,000.00	NOVARA
ASSOCIAZIONE CULTURALE REVEJO			
	Forte di Exilles 2023	€60,000.00	TURIN
ASSOCIAZIONE CULTURALE SCHEGGE DI MEDITERRANEO			
	Fef- festival dell'eccellenza al femminile xix edition - next generation women - identity	€25,000.00	GENOA
ASSOCIAZIONE CULTURALE THREE B BALLET AND MORE			
	Galà un MARE DI DANZA: trittico sul porto di Genova	€7,000.00	GENOA
ASSOCIAZIONE CULTURALE VIEW CONFERENCE			
	VIEW Conference e VIEWFest 2023 - il futuro che vogliamo	€120,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE FOOLS			
	In Rete 23-24	€25,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE THE SHARING			
	Share Festival Xvii Elaborator: The Heart Of Artificial Intelligence	€20,000.00	TURIN



Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE ESTOVEST FESTIVAL			
	Estovest Festival 2023-XXII Edition   Musiche Dal Futuro	€15,000.00	TURIN
ASSOCIAZIONE FLASHBACK			
	Flashback Habitat, Ecosistema per le Culture contemporanee. Calendar 2023	€40,000.00	TURIN
ASSOCIAZIONE ITALIANA GIOVANI PER L'UNESCO			
	IYF - Italian Youth Forum 2023	€10,000.00	ROME
ASSOCIAZIONE METAMORFOSI NOTTURNE			
	The Listeners	€20,000.00	TURIN
ASSOCIAZIONE MUSICAROUND ETS			
	La Voce e il Tempo 2023	€20,000.00	GENOA
ASSOCIAZIONE ONDA LARSEN APS			
	PANTOU - il teatro dappertutto	€10,000.00	TURIN
ASSOCIAZIONE ORCHESTRA FILARMONICA DI TORINO			
	Barca Solare - Ascolti dal mediterraneo	€35,000.00	TURIN
ASSOCIAZIONE PER LA PROMOZIONE SOCIALE PRINT CLUB TORINO			
	Nice to Meet You	€45,000.00	TURIN
ASSOCIAZIONE PRO RETINOPATICI ED IPOVEDENTI ODV			
	Monferrato ad occhi chiusi	€30,000.00	TURIN
ASSOCIAZIONE RECONTEMPORARY			
	REC Future	€15,000.00	TURIN
ASSOCIAZIONE SARABANDA IMPRESA SOCIALE			
	Circumnavigando - international theatre circus festival "circus tales. Il circo che racconta"	€35,000.00	GENOA
ASSOCIAZIONE SETTIMANE MUSICALI DI STRESA - INTERNATIONAL FESTIVAL			
	Stresa Festival 2023	€50,000.00	VERBANO-CUSIO-OSSOLA
ASSOCIAZIONE THE OTHERS			
	The Others 2023 - XII edition	€30,000.00	TURIN
ASSOCIAZIONE TURISMO IN LANGA			
	Nuovi Turismi in Langa (e non): verso un ente per lo sviluppo culturale e turistico sostenibile	€15,000.00	CUNEO
BASE RUNNING ASD			
	MARATONA REALE 2023	€10,000.00	TURIN





Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
CASTELLO DI RIVOLI MUSEO D'ARTE CONTEMPORANEA			
	CRRl Centro di Ricerca Castello di Rivoli - PHASE 2 part 2	€130,000.00	TURIN
	Boosting Castello di Rivoli's capacity to attract through digitalisation of the collection and new digital storytelling	€50,000.00	TURIN
CIRCOLO ANTONIO BANFO			
	in.FEST.ante 2024	€10,000.00	TURIN
CIRCOLO DELLA STAMPA - SPORTING A.S.D.			
	Set in Scena and Tennis & Friends September 2023	€20,000.00	TURIN
CIRCOLO LESSONA			
	Lessona Summer Festival 2023: the live performance festival	€10,000.00	BIELLA
CITTÀ DI NIZZA MONFERRATO			
	Gipsoteche in Luce	€146,000.00	ASTI
CLUB SILENCIO			
	Una notte al Museo 3.0	€50,000.00	TURIN
COMUNE DI AYAS			
	Val d'Ayas - sustainable, digital, scattered-site museum	€68,000.00	VALLE D'AOSTA
COMUNE DI BRUSSON			
	Monte Rosa Bike Paradise	€68,000.00	VALLE D'AOSTA
COMUNE DI CARAGLIO			
	Beica ben. Le valli occitane come non le avete mai viste, anzi vissute!	€110,000.00	CUNEO
COMUNE DI CERVO			
	Lento - Cervo, a village of sustainable culture	€150,000.00	IMPERIA
COMUNE DI COCCONATO			
	COCCOLAB: COMUNITÀ E INNOVAZIONE PER IL BORGO DI COCCONATO	€80,000.00	ASTI
DOLCEACQUA MUNICIPAL COUNCIL			
	Terre del Rossese - persone.passi.parole	€111,164.06	IMPERIA
COMUNE DI FENESTRELLE			
	Project to enhance and showcase the Forte di Fenestrelle and the fortified landscape of Alta Val Chisone	€80,000.00	TURIN
COMUNE DI FRABOSA SOPRANA			
	Enhancing and showcasing the "Collegino" of Frabosa Soprana; project to be submitted to the ALCOTRA "Nuove Sfide" call for proposals	€65,000.00	CUNEO



## Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI GARESSIO			
	GESTIONE TURISTICA DEL CASTELLO DI CASOTTO 2023	€35,000.00	CUNEO
COMUNE DI MONTALTO CARPASIO			
	VALLI ARGENTINA E ARMEA ACCOGLIENTI, PER TUTTI	€55,000.00	IMPERIA
COMUNE DI PIEDICAVALLLO			
	Piedicavallo Festival	€20,000.00	BIELLA
PINEROLO MUNICIPAL COUNCIL			
	PAESAGGIO FORTIFICATO, NELL'EVOLUZIONE DEL RAPPORTO STORICO TRA IL PIEMONTE E LA FRANCIA - Phase 2 - LE STRADE DEI FORTI	€54,000.00	TURIN
COMUNE DI VERCELLI - SETTORE CULTURA, ISTRUZIONE, SPORT E MANIFESTAZIONI			
	Suggerzioni di bellezza e perfezione: le mostre vercellesi dedicate ad Angelo Gilardino e agli Stradivari del compositore G.B. Viotti	€100,000.00	VERCELLI
COMUNE DI VILLAR PEROSA			
	"CRISTALLIERA NEL VERDE"-RINASCITA DELLA STORICA COLONIA (EX ALBERGO) DI PRA MARTINO NUOVO POLO RICETTIVO NZEB	€65,000.00	TURIN
CONSERVATORIO STATALE DI MUSICA GIUSEPPE VERDI DI TORINO - CONSERVATORIO STATALE DI MUSICA GIUSEPPE VERDI DI TORINO ISTITUTO DI ALTA FORMAZIONE ARTISTICA E MUSICALE			
	TO LISTEN TO - festival dell'ascolto sperimentale	€15,000.00	TURIN
	CONCERT 2 JUNE 2023 CAVALLERIZZA REALE	€10,000.00	TURIN
CONSORZIO DELLE RESIDENZE REALI SABAUDE			
	CAMMINATE REALI 2023. Lungo la Via dei Re: quattro suggestivi percorsi a piedi dentro la natura e la storia, alla scoperta del territorio delle Residenze Reali Sabaude.	€80,000.00	TURIN
CUOCHILAB ASSOCIAZIONE DI PROMOZIONE SOCIALE			
	Play with Food - La scena del cibo XII edition	€30,000.00	TURIN
DIOCESI DI ALBA			
	Racconti digitali al Mudi, fulcro di un sistema territoriale	€50,000.00	CUNEO
FILARMONICA TEATRO REGIO TORINO			
	Filarmonica TRT NGYou	€15,000.00	TURIN
FILM COMMISSION TORINO PIEMONTE			
	PIEMONTE FILM TV DEVELOPMENT FUND 2023	€350,000.00	TURIN
	FILM COMMISSION TORINO PIEMONTE: ORGANISATIONAL REINFORCEMENT PROJECT	€50,000.00	TURIN
FONDAZIONE 107			
	Let the Bād Speak	€20,000.00	TURIN

Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE 1563 PER L'ARTE E LA CULTURA DELLA COMPAGNIA DI SAN PAOLO			
	La Cavallerizza tra memoria e futuro	€40,000.00	TURIN
FONDAZIONE ANTONIO E CARMELA CALDERARA			
	Fondazione Calderara: prospettive future	€15,000.00	NOVARA
FONDAZIONE ARTEA			
	Pilot activities for an integrated system for enhancing and showcasing Piedmont's fortifications and promoting tourism around them	€150,000.00	CUNEO
FONDAZIONE ARTEA			
	Il Filatoio di Caraglio fra identità storica e sociale attraverso la mostra Inge Morath. L'occhio e l'anima	€100,000.00	CUNEO
FONDAZIONE CAMERA - CENTRO ITALIANO PER LA FOTOGRAFIA			
	Exhibitions and cultural activities 2023	€120,000.00	TURIN
	The structural consolidation of CAMERA as the leading centre for disseminating and showcasing photographic language in Italy	€15,000.00	TURIN
FONDAZIONE COLLEGIO CARLO ALBERTO			
	Festival Internazionale dell'economia 2023 II	€400,000.00	TURIN
OPERATIONAL PROJECTS AND PROVISIONS, FONDAZIONE COMPAGNIA DI SAN PAOLO			
	Guidelines for contemporary culture projects 2024	€780,000.00	TURIN
	Switch call for proposals follow-on: Challenge prizes in the digital transition of culture	€330,000.00	TURIN
	Cavallerizza Reale: projects connected with the future cultural hub. Provisions for 2024 activity	€250,000.00	TURIN
	Guidelines for digital transformation in the cultural arena	€204,000.00	TURIN
	Switch call for proposals: final conference on the results of the call for proposals. Operating and communication costs	€60,000.00	TURIN
	"In Luce. Valorizzare e raccontare le identità culturali dei territori" call for proposals	€43,835.94	TURIN
	Wonder - Sperimentazioni nel design per l'innovazione sociale. Performance bonuses for economic value generation by the best projects	€30,000.00	TURIN
	Strategic collaboration with Gallerie d'Italia Torino for the exhibition "The Circle" by Luca Locatelli	€25,000.00	TURIN
	Co-design with Fondazione De Mari	€20,000.00	TURIN
	Allocation of 2023 residual funds to a provision under the agreement between Compagnia di San Paolo and the Region of Piedmont	€5,000.00	TURIN
FONDAZIONE COSSO			
	Il Castello dell'oggi: comunità, cultura, innovazione	€47,500.00	TURIN
	Il Castello dell'oggi: comunità, cultura, innovazione	€15,000.00	TURIN
FONDAZIONE DEL TEATRO STABILE DI TORINO			
	Torinodanza Festival 2023	€400,000.00	TURIN





Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE EGRI PER LA DANZA - COMPAGNIA EGRIBIANCODANZA - COMPAGNIA DAS			
	STAGIONE INTERSCAMBI COREOGRAFICI # BIELLA 23/24 : RIGENERARE	€35,000.00	TURIN
FONDAZIONE ISTITUTO PIEMONTESE ANTONIO GRAMSCI O.N.L.U.S.			
	AMA Gramsci - Ask Me Anything Gramsci	€49,750.00	TURIN
FONDAZIONE LUZZATI TEATRO DELLA TOSSE ONLUS			
	EQUILIBRIO DINAMICO 2023	€245,000.00	GENOA
	Th+AI - Tosse Intelligente	€50,000.00	GENOA
FONDAZIONE MARIO MERZ			
	Fondazione Mario Merz 2023 activity	€50,000.00	TURIN
FONDAZIONE MUSEO DELLA CERAMICA "VECCHIA MONDOVI"			
	DIGITAL MOMUC	€50,000.00	CUNEO
FONDAZIONE MUSEO DELLA CERAMICA DI SAVONA ONLUS			
	Museo della Ceramica di Savona: progettare il futuro	€15,000.00	SAVONA
FONDAZIONE NUOVO TEATRO FARAGGIANA			
	COSTRUIRE CITTA 2023 2024	€50,000.00	NOVARA
FONDAZIONE PIEMONTE DAL VIVO			
	LAVANDERIA A VAPORE 2023/2024 _CASA EUROPEA DELLA DANZA E CENTRO DI RESIDENZA PER LA CREAZIONE CONTEMPORANEA	€60,000.00	TURIN
FONDAZIONE ROMANO GAZZERA			
	Digital innovation and harnessing the value of the Archivio Gazzera	€30,000.00	TURIN
FONDAZIONE SANDRETTO RE REBAUDENGO PER L'ARTE			
	Fondazione Sandretto Re Rebaudengo 2023: exhibitions and cultural activities	€170,000.00	TURIN
	DigitALL	€50,000.00	TURIN
FONDAZIONE TEATRO PIEMONTE EUROPA			
	Teatro e verità 2023	€335,000.00	TURIN
FONDAZIONE TORINO MUSEI			
	LUCI D'ARTISTA 2023	€230,000.00	TURIN
	Artissima 2023: Artissima Digital and Artissima Identity	€100,000.00	TURIN
FOREVERGREEN ASSOCIAZIONE IMPRESA SOCIALE			
	Forevergreen Thinking	€50,000.00	GENOA
	Forevergreen Thinking: impresa ibrida e pensiero tra(n)sformativo	€15,000.00	GENOA



Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
GAI - ASSOCIAZIONE PER IL CIRCUITO DEI GIOVANI ARTISTI ITALIANI			
	Remixare la rete	€15,000.00	TURIN
GLI SCARTI ETS			
	Fuori Luogo 13 (Part One)	€100,000.00	LA SPEZIA
	Scarti generativi: per un teatro più solido, connesso e proattivo	€49,900.00	LA SPEZIA
INSTITUT D'ÉTUDES FÉDÉRALISTES ET RÉGIONALISTES FONDATION ÉMILE CHANOUX			
	INSOLITI Jeune Création	€12,000.00	VALLE D'AOSTA
ISTITUTO MUSICALE CITTÀ DI RIVOLI "GIORGIO BALMAS"			
	SCENE DAL VIVO 2023-2024	€90,000.00	TURIN
ISTITUTO NAZIONALE DI ARCHITETTURA PIEMONTE			
	PREMIO IN/ARCHITETTURA 2023	€10,000.00	TURIN
ITALIA CONTEMPORARY			
	The Phair - Cultural programme	€20,000.00	TURIN
KALATÀ - SRL IMPRESA SOCIALE			
	La Meraviglia è aperta: ripensamento della front-line digitale per la valorizzazione dei beni culturali	€49,000.00	CUNEO
KRONOTEATRO ASS. CULT. - KRONOTEATRO ASSOCIAZIONE CULTURALE			
	Validi Orizzonti	€50,000.00	SAVONA
	Come in TV, ma dal vivo	€5,000.00	SAVONA
LINGOTTO MUSICA ETS			
	Lingotto International Plus II	€120,000.00	TURIN
	Lingotto Musica in The Future • Phase 2	€50,000.00	TURIN
MASTRONAUTA APS ETS			
	C.A.R.S. 2023	€10,000.00	VERBANO-CUSIO-OSSOLA
MISSIONI FAA DI BRUNO ONLUS			
	BEATO FRANCESCO FAA' DI BRUNO. IL CORAGGIO DELLA CARITA'	€9,000.00	TURIN
MULINO AD ARTE - A.P.S.			
	Un teatro (Eco) sostenibile	€50,000.00	TURIN



Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
MUSEO NAZIONALE DEL CINEMA - FONDAZIONE M.A.PROLO			
	Membership quota 2023	€650,000.00	TURIN
	41st TORINO FILM FESTIVAL	€190,000.00	TURIN
	Open-air summer cinema at the Cavallerizza	€40,000.00	TURIN
	38th LOVERS FILM FESTIVAL	€20,000.00	TURIN
MUSEO NAZIONALE DELLA MONTAGNA DUCA DEGLI ABRUZZI - CAI-TORINO			
	Digital tour of the permanent collection	€49,000.00	TURIN
	STAY WITH ME	€20,000.00	TURIN
MUSEO NAZIONALE DELL'AUTOMOBILE			
	Il MAUTO del futuro: innovazione digitale e community engagement	€50,000.00	TURIN
OFFICINE PAPAGE			
	AVANTI PAPAGE! - strategie per crescere	€50,000.00	PISA
PALAZZO REALE DI GENOVA			
	LA PIETRA DELLA LUNA exhibition. Da quando il marmo lunense ha cambiato la storia	€75,000.00	GENOA
POLYTECHNIC UNIVERSITY OF MILAN			
	Osservatorio Innovazione Digitale per la Cultura 2023/24	€10,000.00	MILAN
POLLAIO APERTO COOPERATIVA SOCIALE DI COMUNITÀ			
	POLLAIOAPERTO - SVILUPPO SOSTENIBILE E COMUNITÀ ABITANTI	€15,000.00	IMPERIA
PROVINCIA DI BIELLA			
	Tracciolino	€80,000.00	BIELLA
PRS SRL IMPRESA SOCIALE - PARATISSIMA PRODUZIONI & SERVIZI SRL IMPRESA SOCIALE			
	Spazio alle Arti 2023	€100,000.00	TURIN
	Next Generation You - second phase	€50,000.00	TURIN
	Paratissima 2023	€45,000.00	TURIN
RAGGIO VERDE ASSOCIAZIONE CULTURALE SENZA SCOPO DI LUCRO			
	BUONISSIMA 2023	€30,000.00	TURIN
SITUAZIONE XPLOSIVA APS			
	C2C FESTIVAL 2023	€80,000.00	TURIN
	Cultura 2030	€50,000.00	TURIN





Building capacity to attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
SOCIETÀ GINNASTICA DI TORINO			
	STAGIONE SPAZIO FLIC 2023/2024	€40,000.00	TURIN
STRATOSFERICA S.R.L. IMPRESA SOCIALE			
	Utopian Hours 2023	€40,000.00	TURIN
TEATRO AKROPOLIS ETS			
	Digital archive on the digital transition and performance of Teatro Akropolis	€49,750.00	GENOA
	Testimonianze ricerca azioni - 14th edition	€45,000.00	GENOA
TEATRO DELLA CADUTA A.P.S.			
	TdC BEYOND BORDERS	€50,000.00	TURIN
	Concentrica // Spettacoli in orbita - 11th edition	€35,000.00	TURIN
	TdC BEYOND BORDERS	€15,000.00	TURIN
TONES ON THE STONES			
	Nuove visioni per Tones Teatro Natura	€50,000.00	VERBANO-CUSIO-OSSOLA
UNIONE MONTANA DELLE VALLI MONGIA E CEVETTA LANGA CEBANA - ALTA VALLE BORMIDA - SERVIZIO SOCIO-ASSISTENZIALE AMBITO DEL DISTRETTO DI CEVA			
	Construction, population and management of a DIGITAL ECOSYSTEM for enhancing, showcasing, promoting and commercialising the “TERRE AUTENTICHE DI PIEMONTE” sustainable tourism system aimed at well informed travellers and consumers	€58,860.00	CUNEO
URBAN LAB			
	Cavallerizza Reale. Concorso in mostra	€50,000.00	TURIN
	mostra “Cavallerizza Reale. Concorso in mostra” - for the communication and creativity costs and other operating costs	€35,000.00	TURIN
WANDA			
	Divago 2024	€10,000.00	GENOA



Developing skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
A.I.A.C.E. - TORINO - ASSOCIAZIONE ITALIANA AMICI CINEMA D'ESSAI - TORINO APS			
	XXIV edition of Sottodiciotto Film Festival & Campus	€65,000.00	TURIN
ACCADEMIA DELLO SPETTACOLO ETS			
	Bottega dello Spettacolo	€20,000.00	TURIN
ALMANAC INN APS			
	2023 season L'almanacco di comunità	€22,000.00	TURIN
ALTERA APS			
	IF - IMPARARE FACENDO Master   Tools and practices for the third sector	€20,000.00	TURIN
AMALGAMA ETS			
	Poetry Residence. Third edition - Training guidelines	€20,000.00	TURIN
ASSOCIAZIONE ABBONAMENTO MUSEI			
	LA BELLA STAGIONE	€80,500.00	TURIN
ASSOCIAZIONE CULTURALE ABBRACCIARTI			
	"Training guidelines" ART & JOB Academy - Working as artists for the common good: the art profession in the social and cultural arena	€35,000.00	MILAN
ASSOCIAZIONE CULTURALE VERVE			
	Training guidelines - _reHUB Acceleratore Musicale 2023	€32,000.00	TURIN
ASSOCIAZIONE CULTURALE WE LOVE MOMS			
	We Love Lilliput 2	€50,000.00	GENOA
	In viaggio con Gulliver. L'avventura di crescere insieme fra cultura e salute. SECOND EDITION	€50,000.00	GENOA
	We Love Lilliput	€15,000.00	GENOA
ASSOCIAZIONE ORCHESTRA FILARMONICA DI TORINO			
	OFT youth project 2023	€130,000.00	TURIN
ASSOCIAZIONE T.A.A.C. ENTE DEL TERZO SETTORE			
	Cripta747 Residency Programme 2023	€28,000.00	TURIN
BIBLIOTECA			
	Non è mai troppo presto! Lettura creatività e cultura, fin da piccoli	€22,000.00	TURIN
CITTÀ DI FOSSANO			
	ALLin: crescere con cura _ anno 2024	€30,000.00	CUNEO
CITTÀ DI MONCALIERI			
	Early childhood care: Crescere con Nati per Leggere e altre storie - SBAM Sud Ovest project 2024	€25,000.00	TURIN



Developing skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
CITTÀ DI TORINO - DIPARTIMENTO CULTURA, SPORT, GRANDI EVENTI E PROMOZIONE TURISTICA - SERVIZIO BIBLIOTECHE			
	"La nuova Biblioteca Centrale di Torino". A cultural project for the City for the present and future of the new generations	€65,000.00	TURIN
	Nutrirsi di cultura. Da "Milleculle" a un progetto di sistema 0-6 che abbracci sanità, sociale, educazione - 2024	€58,000.00	TURIN
COMUNE DI ARONA - SERVIZIO CULTURA E TURISMO			
	Cultura per Crescere. Venti anni insieme	€46,000.00	NOVARA
BEINASCO MUNICIPAL COUNCIL			
	Ci vuole un villaggio - 2024. Cultura e Comunità per crescere insieme	€31,000.00	TURIN
COMUNE DI CHIVASSO			
	A misura di famiglia. Strategie territoriali per l'infanzia. SBAM EST project 2024	€14,000.00	TURIN
COMUNE DI COLLEGNO			
	NATI PER LEGGERE PIEMONTE CULTURA PER CRESCERE SBAM NORD OVEST	€24,000.00	TURIN
COMUNE DI CUNEO			
	Cultura 0/6: crescere con cura   2024	€58,000.00	CUNEO
COMUNE DI IVREA			
	NATI PER LEGGERE PIEMONTE. Ivrea and Canavese Library System project 2024	€22,000.00	TURIN
COMUNE DI VERBANIA			
	Un posto dove sto bene	€65,000.00	VERBANO-CUSIO-OSSOLA
	Cultura per crescere. Nati per Leggere e altre storie da vivere in famiglia	€60,000.00	VERBANO-CUSIO-OSSOLA
DE SONO - ASSOCIAZIONE PER LA MUSICA ETS			
	De Sono Next (Phase 2)	€50,000.00	TURIN
	De Sono Next	€15,000.00	TURIN
DIALOGHI D'ARTE SRL IMPRESA SOCIALE			
	PROGETTARE CULTURA PER IL TERRITORIO 2nd EDITION	€35,000.00	MILAN
FLUXLAB APS			
	Futuri Prossimi - II edition (Training guidelines)	€10,199.05	TURIN
FONDAZIONE CIRCOLO DEI LETTORI			
	Salone internazionale del Libro di Torino - 2023 edition	€500,000.00	TURIN
FONDAZIONE ACADEMIA MONTIS REGALIS, NON-PROFIT			
	TRAINING COURSE FOR PERFORMING CHAMBER CANTATA	€10,000.00	CUNEO



Developing skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE ACCADEMIA DI MUSICA ONLUS			
	Teaching activity 2023: growth pathways	€120,000.00	TURIN
FONDAZIONE ACHILLE MARAZZA - BIBLIOTECA PUBBLICA E CASA DI CULTURA			
	Cultura per Crescere 2024 - Mid-Novara area Library System Project	€10,000.00	NOVARA
FONDAZIONE CAMERA - CENTRO ITALIANO PER LA FOTOGRAFIA			
	ICP Masterclass in Visual Storytelling	€40,000.00	TURIN
FONDAZIONE CENTRO SPERIMENTALE DI CINEMATOGRAFIA - SEDE DEL PIEMONTE - ARCHIVIO NAZIONALE CINEMA IMPRESA, IVREA - DIPARTIMENTO ANIMAZIONE, TORINO			
	CSC Laboratorio Animato 2023-24 (animated cinema production in Piedmont)	€25,000.00	ROME
FONDAZIONE CIRKO VERTIGO			
	CONTEMPORARY CIRCUS ARTIST THREE-YEAR DEGREE COURSE	€125,000.00	CUNEO
	Feasibility study of creation rooms for contemporary circus artist three-year degree course	€50,000.00	CUNEO
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Guidelines for training and starting a career in the cultural sector: operational actions 2024 and connected projects	€250,800.95	TURIN
	“consonanze” multi-year research-action project on music education in collaboration with Fondazione per la Scuola - application for provision (2022)	€200,000.00	TURIN
	La Bella Stagione 2024	€142,000.00	TURIN
	Racconti Reali - Programme for summer 2023 in the gardens of the Cavallerizza. Approval of project lines and application for provision	€100,000.00	TURIN
	Compagnia di San Paolo at the Salone Internazionale del Libro 2023: communication and positioning strategies and actions	€70,000.00	TURIN
	Cultura per Crescere call for proposals, second year	€55,000.00	TURIN
	Interventions to combat the sustainability crisis - Developing Skills Mission	€20,000.00	TURIN
	La Bella Stagione 2023	€9,500.00	TURIN
FONDAZIONE ESPERIENZE DI CULTURA METROPOLITANA			
	Cultura per crescere 2024 - Nati per Leggere e altre storie da vivere in famiglia	€40,000.00	TURIN
FONDAZIONE FITZCARRALDO ETS			
	ArtLab23. Territori, Cultura, Innovazione	€5,000.00	TURIN
FONDAZIONE MUS-E ITALIA ETS			
	Educarte: Mus-e in Genoa and Turin to combat educational poverty 23/24	€290,000.00	GENOA
	Next Generation: road to 2026!	€49,500.00	GENOA
	30+30: Next Generation Mus-e!	€15,000.00	GENOA





Developing skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE PIEMONTE DAL VIVO			
	HANGAR PIEMONTE 2024	€100,000.00	TURIN
FONDAZIONE PISTOLETTO, NON-PROFIT			
	UNIDEE RESIDENCY PROGRAM 2023/2024	€38,000.00	BIELLA
	COP: Creative Operational Paradigms	€5,000.00	BIELLA
FONDAZIONE SANTAGATA PER L'ECONOMIA DELLA CULTURA			
	CHANGE. Decarbonising Culture.	€7,998.82	TURIN
FONDAZIONE TEATRO RAGAZZI E GIOVANI ONLUS			
	LA FONDAZIONE TRG FRA PASSATO PRESENTE E FUTURO	€190,000.00	TURIN
GIOVINE ORCHESTRA GENOVESE ONLUS			
	La GOG che muove e si muove	€200,000.00	GENOA
ICO IMPRESA SOCIALE S.R.L.			
	Course for "Cultural operators for community development" II edition	€12,001.18	TURIN
IN RESIDENCE DESIGN			
	Training guidelines: IN RESIDENCE DESIGN 2023	€40,000.00	TURIN
TEATRO POPOLARE EUROPEO ETS			
	Creativa 23-24 - Foundation Course in Social and Community Theatre, VII edition	€15,000.00	TURIN
TORINO OPEN LAB A.P.S.			
	MAKE A FEST - 2nd edition	€17,000.00	TURIN
UNIONE MUSICALE ONLUS			
	Unione Musicale: professionalisation, education and inclusion	€300,000.00	TURIN



Preserving beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
AMICI DEL REAL CASTELLO E DEL PARCO DI MONCALIERI			
	“Ripensare il paesaggio” project	€60,000.00	TURIN
APS AMICI DELLA LANTERNA			
	Lanterna 2030. The Sustainable Herit@GE - Second phase	€120,000.00	GENOA
ARCHDIOCESE OF VERCELLI			
	Restoration and conservation of the Spirito Santo church in Masserano	€40,000.00	VERCELLI
ASP. EMANUELE BRIGNOLE - AZIENDA SERVIZI ALLA PERSONA. EMANUELE BRIGNOLE			
	Albergo dei Poveri - RESTORATION AND RE-PURPOSING OF THE ORATORIO DEGLI UOMINI	€450,000.00	GENOA
ASSOCIAZIONE “AMICI DEL MUSEO CIVICO ALPINO DEL COMUNE DI USSEGLIO”			
	Santuario della Madonna della Consolata, Viù, Località Pessinea (TO). Conservative restoration connected with urgent work to secure the portico, entrance facade and interior surfaces of the central hall.	€50,000.00	TURIN
ASSOCIAZIONE ABBADIA DI STURA. I TEMPLARI ONLUS			
	ABBADIA SAN GIACOMO DI STURA - Restoration of the interior wall of the cloister	€50,000.00	TURIN
ASSOCIAZIONE AMICI DELL'ARCHIVIO DI STATO TORINO ODV			
	“La manutenzione della memoria territoriale” project - 2024	€150,000.00	TURIN
ASSOCIAZIONE CHERASCO CULTURA			
	“Progetto scuole” by Cherasco Storia	€10,000.00	CUNEO
ASSOCIAZIONE TORINESE TRAM STORICI ETS			
	Dal sogno al progetto: salvare l'ultimo tram “made in Torino”	€9,000.00	TURIN
CASA RELIGIOSA DEI CARMELITANI SCALZI DI TORINO			
	Chiesa di Santa Teresa: restoration of the works in the vestry	€16,000.00	TURIN
CENTRO PER LA CONSERVAZIONE ED IL RESTAURO DEI BENI CULTURALI “LA VENARIA REALE”			
	Support for Institutional Activities/Membership Quota 2023	€500,000.00	TURIN
	BOC_Back Office della Cultura_II anno	€100,000.00	TURIN
CHIESA PARROCCHIALE SANT'ANTONIO DA PADOVA			
	CHIESA PARROCCHIALE DI SANT'ANTONIO DA PADOVA, FRAZ. PORTANOVA COMUNE CASALCERMELLI (AL). WORK ON THE ROOF OF THE BELL TOWER AND CHURCH	€30,000.00	ALESSANDRIA
CITTA' METROPOLITANA DI TORINO			
	PALAZZO CISTERNA, VIA MARIA VITTORIA 12 - TORINO. UPGRADE AND REPURPOSING OF THE BUILDING.	€500,000.00	TURIN
COMITATO PROGETTO PORTA PALAZZO - THE GATE			
	MEMBERSHIP QUOTA 2023	€30,000.00	TURIN



Preserving beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI AVIGLIANA			
	“Dal Borgo medievale di Avigliana all’area archeologica del Castello.” Activities and research for the formulation of a scheduled conservation plan.	€25,000.00	TURIN
COMUNE DI BORGHETTO D’ARROSCIA			
	L’antica via dell’acqua di Borghetto d’Arroscia	€50,000.00	IMPERIA
COMUNE DI CHERASCO			
	C.H.E.R.AS.CO. Cultural Heritage Environment Risk AScolto COnservazione	€24,000.00	CUNEO
COMUNE DI FOGLIZZO			
	CON CURA_Application dossier for the maintenance and conservation of “Castello dei Conti Biandrate”, Cappella di San Defendente and Mulino Querio in Foglizzo (TO). Activities for preventive and scheduled conservation_1st Phase	€25,000.00	TURIN
COMUNE DI GENOVA			
	L’ARCIPELAGO DELLA DEAMICIS: NUOVI ORIZZONTI SGUARDI E SPAZI RINNOVATI	€90,000.00	GENOA
	VILLA LUXORO: UNA CASA MUSEO NEL PARCO	€40,000.00	GENOA
	Ma TAC	€21,000.00	GENOA
IMPERIA MUNICIPAL COUNCIL			
	MONASTERO DI SANTA CHIARA AL PARASIO, IMPERIA: MAINTENANCE WORK AND REPLACEMENT OF METAL CHAINS IN THE ARCADE	€150,000.00	IMPERIA
COMUNE DI LENTA			
	DESIGN TO ENHANCE AND SHOWCASE THE CASTELLO DELLE MONACHE AS AN ATTRACTION TO DEVELOP TOURISM IN LENTA WITH A SPECIAL FOCUS ON FEMALE ENTREPRENEURSHIP	€65,000.00	VERCELLI
COMUNE DI MONESIGLIO			
	“La rinascita di un castello dal passato al futuro.” The redevelopment of Castello Caldera-Saluzzo in Monesiglio	€80,000.00	CUNEO
COMUNE DI PISCINA			
	PISCINA ARTE APERTA - PERCORSI DI CONSERVAZIONE ARTISTICA	€20,000.00	TURIN
COMUNE DI PRASCORSANO			
	CHIESA DI NOSTRA SIGNORA DEL CARMINE: RESTORATION OF THE FRESCOES IN THE APSE AREA AND MAINTENANCE AND CONSERVATION WORKS IN THE OUTDOOR AREA	€60,000.00	TURIN
RIVALTA DI TORINO MUNICIPAL COUNCIL			
	Singolari Plurali: CASTELLO, EX MONASTERO E S.S. VITTORE E CORONA per una rete culturale e una TUTELA ATTIVA del patrimonio diffuso	€25,000.00	TURIN
COMUNE DI RODDI			
	CASTELLO DI RODDI, POLO DEL PATRIMONIO IMMATERIALE DELLE LANGHE	€80,000.00	CUNEO
CONFRATERNITA DEI DISCIPLINATI DI S. CATERINA V.M.			
	Un Crocifisso di Giovanni Battista Bissoni da salvare	€12,000.00	GENOA



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
CONFRATERNITA DI S. CHIARA			
	Urgent consolidation of the facade of the Oratorio di Santa Chiara di Bogliasco	€70,000.00	GENOA
CONFRATERNITA S. GIOVANNI BATTISTA			
	La cassa processionale di S. Giovanni Battista torna per le vie di L'Ago	€22,000.00	LA SPEZIA
CONSORZIO DELLE RESIDENZE REALI SABAUDE			
	Training course for art gardeners for historical parks and gardens. Project for the 2023/2024 edition.	€80,000.00	TURIN
CONSULTA PER LA VALORIZZAZIONE DEI BENI ARTISTICI E CULTURALI DI FOSSANO			
	Membership quota	€12,000.00	CUNEO
CONSULTA VALORIZZAZIONE BENI ARTISTICI CULTURALI DI TORINO			
	Turin: Basilica di Superga. Urgent safety and restoration works: supply and installation of an aerial work platform	€70,000.00	TURIN
	Co-governed body - 2023 support	€27,300.00	TURIN
DIREZIONE REGIONALE MUSEI DEL PIEMONTE			
	Tre residenze sabaude UNESCO: dalla conservazione della memoria allo sviluppo sostenibile.	€15,000.00	TURIN
ENTE DI GESTIONE DEI SACRI MONTI			
	Scheduled maintenance and conservation plan for Sacro Monte di Crea.	€25,000.00	ALESSANDRIA
ENTE DI GESTIONE DELLE AREE PROTETTE DEI PARCHI REALI			
	I PARCHI REALIzzano innovazione	€50,000.00	TURIN
	Mantenere la Verde Bellezza - Sistema delle Rotte di Caccia Juvarriane del Parco naturale di Stupinigi	€25,000.00	TURIN
FAI - FONDO PER L' AMBIENTE ITALIANO ETS			
	Project to enhance, showcase and manage Convento di San Bernardino. Preliminary works.	€240,000.00	MILAN
FONDAZIONE 1563 PER L'ARTE E LA CULTURA DELLA COMPAGNIA DI SAN PAOLO			
	Support for the development of the Humanities Programme	€500,000.00	TURIN
	Dottor Alberto Vanelli scholarship	€10,000.00	TURIN
	Galleria d'Arte Moderna: upgrading works - provision	€800,000.00	TURIN
	FAI - Fondo Ambiente Italiano - Milano Chiesa e convento di San Bernardino di Ivrea: restoration, enhancement, showcasing and management project - Second provision	€760,000.00	TURIN
	"PRIMA - Prevenzione Ricerca Indagine Manutenzione Ascolto per il patrimonio culturale" call for proposals, second edition (2023)	€735,000.00	TURIN
	Villa della Regina: feasibility study, design and redevelopment of the complex as a whole	€397,000.00	TURIN
	Urgent restoration work: result of the selection of proposals submitted within the second time-window	€100,000.00	TURIN
	Coaching for strategic redevelopment projects	€91,700.00	TURIN





Preserving beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
	Project to coordinate and develop work in support of research libraries and archives in line with the MYPD 2021-2024	€50,000.00	TURIN
FONDAZIONE CONTRADATORINO ONLUS			
	Support for annual activity	€65,000.00	TURIN
ISTITUTO LIGURE PER LA STORIA DELLA RESISTENZA E DELL'ETÀ CONTEMPORANEA			
	ArchivioWeb - BiblioWeb. Identità, Memoria, Nuove Generazioni. Cultural heritage of Genoa and Liguria	€70,000.00	GENOA
MUSEI REALI DI TORINO			
	Carriage entrance gate to the Cavallerizza gardens: restoration and re-purposing	€39,000.00	TURIN
MUSEO DEL PAESAGGIO ASSOCIAZIONE RICONOSCIUTA			
	Progettiamo il futuro del Museo	€15,000.00	VERBANO-CUSIO-OSSOLA
MUSEO NAZIONALE DEL RISORGIMENTO ITALIANO			
	Camera dei Deputati del Parlamento Subalpino: extraordinary maintenance work	€100,000.00	TURIN
PARROCCHIA DI S.MARIA IMMACOLATA E S. TORPETE			
	RESTORATION OF THE ROOF/DOME OF SAN TORPETE GENOVA DUE TO SUDDEN COLLAPSE	€70,000.00	GENOA
PARROCCHIA “SAN GIOVANNI BATTISTA”			
	Static consolidation works on the chapel of Sant’Antonio Abate in Murello (CN)	€23,000.00	CUNEO
PARROCCHIA DEI SS. GERVASIO E PROTASIO			
	Parrocchia diffusa	€25,000.00	GENOA
PARROCCHIA DI S. MARTINO D’ALBARO			
	CHIESA DI SAN MARTINO D’ALBARO DI GENOVA - WORK TO SECURE, CONSOLIDATE AND RESTORE THE VAULTED STRUCTURE	€60,000.00	GENOA
PARROCCHIA DI SAN SEBASTIANO MARTIRE			
	Maintenance plan for the buildings owned by the Parish of San Sebastiano Martire	€10,000.00	ALESSANDRIA
PARROCCHIA DI SANTA CROCE DI MONEGLIA			
	L’Immacolata Concezione di Moneglia: urgent restoration work to stop the biological attack and structural problems.	€7,000.00	GENOA
PARROCCHIA DI SANTA MARIA ASSUNTA			
	COMPIANTO SUL CRISTO MORTO IN TERRACOTTA - URGENT CONSERVATIVE RESTORATION	€60,000.00	TURIN
PARROCCHIA DI SANT’EUSEBIO			
	Restoration of the bell tower and parsonage of the church of S. Eusebio in Carezzano Superiore (AL)	€45,000.00	ALESSANDRIA
PARROCCHIA SANTA MARIA DEL PONTE DI LAVAGNA			



Preserving beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
	URGENT PRESENTATION	€9,000.00	GENOA
PARROCCHIA SANTA MARIA DI CASTELLO			
	RESTORATION OF THE STRUCTURE OF THE CHURCH OF SANTA MARIA DI CASTELLO IN ALESSANDRIA DUE TO STATIC SUBSIDENCE OF THE CORNICE AND CEILING OF A CHAPEL.	€38,000.00	ALESSANDRIA
PARROCCHIA SS PIETRO, LORENZO E COLOMBANO			
	“Nuova luce sulla Concattedrale di Brugnato”: the restoration of the candelabras	€10,000.00	LA SPEZIA
PROVINCIA DI ALESSANDRIA			
	MARENGO: THE NEW CULTURAL HUB FOR THE PROVINCE OF ALESSANDRIA	€70,000.00	ALESSANDRIA
PROVINCIA DI TORINO DELLA CONGREGAZIONE DELLA MISSIONE DI SAN VINCENZO DE PAOLI			
	I VINCENZIANI IN PIEMONTE	€25,000.00	TURIN
PROVINCIA LIGURE DELL’ORDINE DEI CARMELITANI SCALZI			
	Santuario del Monte Carmelo a Loano consolidation of the wall and flooring of the parvis	€80,000.00	GENOA
SANTUARIO DI NOSTRA SIGNORA DELLA BASTIA			
	Urgent conservative restoration and surface consolidation of the sail vaults of the side naves of Santuario di N.S. della Bastia	€25,000.00	GENOA
UNIVERSITÀ DELLA CAMPANIA LUIGI VANVITELLI - DIPARTIMENTO DI LETTERE E BENI CULTURALI (DILBEC)			
	Atti Raffaello 1520-2020	€4,000.00	CASERTA



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
20E30 A.P.S.			
	“Policy Lab: strumenti e idee per l’impatto sociale”	€18,000.00	TURIN
A SINISTRA APS			
	“Guidelines on schools of politics”	€20,000.00	ASTI
	CdP Santa Libera	€17,000.00	ASTI
A.P.S. “CONSORZIO SPORTIVO PIANACCI”			
	AREA PIANACCI	€21,000.00	GENOA
A.P.S. LABORATORIO RI-PERCUSSIONI SOCIALI			
	Laboratorio RI-Percussioni Sociali	€16,000.00	GENOA
A.S.D. FORTINO			
	Il Fortino multi-purpose sports facility	€26,000.00	TURIN
A.S.D.C. SPORTIDEA CALEIDOS			
	Guidelines for collaborative practices for active civic participation - “PER ABITARE MIRAFIORE”	€20,000.00	TURIN
ACCADEMIA DELLE SCIENZE DI TORINO			
	Activities in 2023	€160,000.00	TURIN
AGORÀ SOC. COOP. SOCIALE			
	L’Annaffiatoio - Guidelines on schools of politics	€30,000.00	GENOA
AICS TORINO - ASSOCIAZIONE ITALIANA CULTURA SPORT COMITATO PROVINCIALE DI TORINO APS			
	Spazi di Connessioni Creative	€18,000.00	TURIN
AL CICAPUI A.S.D. E A.P.S			
	Area Beppe Ferrando	€25,000.00	TURIN
ALTRADIMORA			
	La polis siamo noi. Un altra politica è possibile. Guidelines on schools of politics	€20,000.00	ALESSANDRIA
ALTROCHE’ SOCIETÀ COOPERATIVA SOCIALE			
	Cascina Govean	€25,000.00	TURIN
AMAPOLA S.R.L. - IMPRESA SOCIALE			
	Guidelines for supporting schools of politics - Training for politics through civic monitoring	€14,000.00	MILAN
ANIMA GIOVANE S.C.I.S.			
	Lago dei Camosci	€19,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ANPI COMITATO DI SEZIONE DI CANELLII			
	Resistenza Partecipazione Alta Langa Astigiana	€5,000.00	ASTI
APS ITACA - ASSOCIAZIONE EDUCAZIONE CITTADINANZA PARTECIPAZIONE POLITICA - ETS			
	Guidelines for collaborative practices for active civic participation - "Il Metodo Itaca per la realizzazione di un Bilancio Partecipativo di Comunità"	€20,000.00	VERCELLI
APS LAB121			
	Porto IDEE	€24,000.00	ALESSANDRIA
'VISIONARY' SOCIAL PROMOTION ASSOCIATION			
	Annual activity 2023	€60,000.00	TURIN
ARCI BRA UNI-TRE APS			
	Circolo culturale ricreativo ARCI BRA UNI-TRE	€13,000.00	CUNEO
ARCI CASCINA GRANBEGO APS			
	RIFUGIO LA SCIVERNA	€22,000.00	SAVONA
ARCI CINEMA VEKKIO APS			
	Cinema Vekkio	€22,000.00	CUNEO
ARCI CUNEO ASTI APS			
	PIAZZA GRANDE - Vivere e far vivere lo spazio pubblico (Guidelines for collaborative practices for active civic participation)	€15,000.00	CUNEO
ARCI GENOVA			
	Il terzo luogo	€50,000.00	GENOA
ARCI LIGURIA APS			
	Destinazione Futuro	€50,000.00	GENOA
ARCI LIGURIA APS			
	Next Gen Arci: Tools and strategies for the third sector	€15,000.00	GENOA
ARCI PEPITA RAMONE APS			
	Arci Pepita Ramone Aps	€13,000.00	GENOA
ARCI PIEMONTE APS			
	ARCI PIEMONTE: consolidamento, innovazione, decentramento	€15,000.00	TURIN
ARCI SERVIZIO CIVILE PIEMONTE APS			
	La cura delle comunità: un impegno civico e solidale	€46,000.00	TURIN





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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ARCI TORINO APS			
	Annual activity 2023 including development actions	€100,000.00	TURIN
ARCI VALLE SUSA-PINEROLO APS			
	Guidelines for collaborative practices for active civic participation - sMeMo	€15,000.00	TURIN
ARCIDIOCESI DI TORINO - UFFICIO PASTORALE SOCIALE E DEL LAVORO			
	Scuola di POP - La politica che serve	€10,000.00	TURIN
ARCIGAY GENOVA - APPRODO LILIA MULAS A.P.S.			
	Centro culturale polifunzionale Arcigay Genova	€15,000.00	GENOA
ASD AUTONOMI FOSSANO			
	Sede ASD Autonomi Fossano	€25,000.00	CUNEO
ASSOCIAZIONE TEATRALE ORFEO - ASSOCIAZIONE TEATRALE ORFEO			
	Cap10100	€34,000.00	TURIN
	ORFEO, UNO SGUARDO VERSO IL FUTURO.	€15,000.00	TURIN
ASSOCIAZIONE “AMICI DI ROBERTO MORRIONE”			
	ROBERTO MORRIONE PRIZE 2023	€10,000.00	ROME
ASSOCIAZIONE ACCA ETS			
	Guidelines for collaborative practices for active civic participation - Pink Coworking Banca del Tempo e delle Competenze	€15,000.00	TURIN
ASSOCIAZIONE AGENZIA PER LO SVILUPPO LOCALE DI SAN SALVARIO ETS			
	Casa del Quartiere San Salvario 2023	€55,000.00	TURIN
ASSOCIAZIONE APRITICIELO - INFINI.TO - PLANETARIO DI TORINO, MUSEO DELL'ASTRONOMIA E DELLO SPAZIO			
	2023/2024 Project - Processes for inclusion and accessibility to INFINI.TO	€90,000.00	TURIN
	Nuovi orizzonti per INFINI.TO	€50,000.00	TURIN
	Nuovi orizzonti per INFINI.TO	€15,000.00	TURIN
ASSOCIAZIONE ARCI IL CAMPO DELLE FRAGOLE, APS			
	“Il Puerto” youth centre	€9,000.00	IMPERIA
ASSOCIAZIONE BEEOZANAM			
	Cantiere beezanam	€15,000.00	TURIN
	beezanam community hub	€13,000.00	TURIN
ASSOCIAZIONE CCW - CULTURAL WELFARE CENTER			
	Annual activity 2023 including development actions	€55,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE CULTURALE UOVO			
	Associazione Culturale Uovo	€5,000.00	VERCELLI
ASSOCIAZIONE COMUNITÀ SAN BENEDETTO AL PORTO			
	Casa di Quartiere Borgo Rovereto, Alessandria	€20,000.00	GENOA
ASSOCIAZIONE CRAFT ETS			
	Spazio Kor	€19,000.00	ASTI
ASSOCIAZIONE CULTURA E SVILUPPO			
	What's Next - Associazione Cultura e Sviluppo enhancement plan	€49,900.00	ALESSANDRIA
ASSOCIAZIONE CULTURALE AMICI DI HORTUS			
	Hortus Conclusus	€5,000.00	ALESSANDRIA
ASSOCIAZIONE CULTURALE CENTROSCIENZA ONLUS			
	2023 activity + 3rd year of three-year development plan	€250,000.00	TURIN
ASSOCIAZIONE CULTURALE CHEFARE			
	2023 activity for development in North-West Italy	€35,000.00	MILAN
ASSOCIAZIONE CULTURALE COMALA			
	Comala - Ex Caserma La Marmora	€32,000.00	TURIN
ASSOCIAZIONE CULTURALE DAI			
	CENTRO GIOVANI SANTENA	€21,000.00	TURIN
ASSOCIAZIONE CULTURALE E RICREATIVA FUORILUOGO			
	Fuoriluogo (ri)PARTE	€18,000.00	ASTI
ASSOCIAZIONE CULTURALE IMMAGINA			
	MUFANT . MuseoLab del Fantastico e della Fantascienza	€24,000.00	TURIN
ASSOCIAZIONE CULTURALE ISAIAH BERLIN			
	#santaincontra. Art, culture and science events	€5,000.00	GENOA
ASSOCIAZIONE CULTURALE NOAU			
	Guidelines on schools of politics   Scuola di Ecologia Politica in Montagna   ed.0/2024	€25,000.00	CUNEO
ASSOCIAZIONE CULTURALE VARIANTE BUNKER			
	Bunker	€32,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE - ASSOCIAZIONE NUOVI PROFILI			
	Lab. Med - Laboratorio Mediterraneo	€10,000.00	GENOA



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE DI PROMOZIONE SOCIALE “21 MARZO APS”			
	“Il Kantiere” youth space	€26,000.00	VERBANO-CUSIO-OSSOLA
ASSOCIAZIONE DI PROMOZIONE SOCIALE FOOLS			
	Casa Fools	€25,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE PENSIERI IN PIAZZA			
	Festival Pensieri in Piazza 2023 “Conflitti, Confronti, Scelte e Mediazioni”	€7,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE SUMISURA			
	Via Baltea   Laboratori di Barriera (Community Hub)	€35,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE WE DO FABLAB			
	Bootcamp 2024 WE DO FabLab and “Guidelines for collaborative practices for active civic participation”	€15,000.00	VERBANO-CUSIO-OSSOLA
ASSOCIAZIONE DI PROMOZIONE SOCIALE ZENZERO			
	Associazione di Promozione Sociale Zenzero	€29,000.00	GENOA
ASSOCIAZIONE DIFENDIAMO IL FUTURO APS			
	Guidelines on schools of politics - Polis Policy 2023/2024	€10,000.00	TURIN
ASSOCIAZIONE DISLIVELLI - RICERCA E COMUNICAZIONE SULLA MONTAGNA			
	Verso un maggiore impatto sociale attraverso un più forte radicamento nel territorio metro-montano	€15,000.00	TURIN
ASSOCIAZIONE FESTIVAL DELLA SCIENZA			
	Festival of Science 2023, 26 October - 5 November	€300,000.00	GENOA
ASSOCIAZIONE FRAME			
	2023 activity + 3rd year of three-year development plan	€90,000.00	TURIN
ASSOCIAZIONE IL CAMPANILE ONLUS			
	Cecchi Point	€60,000.00	TURIN
ASSOCIAZIONE IL CAMPANILE ONLUS			
	Check up Cecchi - phase 2	€50,000.00	TURIN
ASSOCIAZIONE IL CAMPANILE ONLUS			
	Check up Cecchi	€15,000.00	TURIN
ASSOCIAZIONE IL FILO D'ERBA - COMUNITÀ FAMIGLIE			
	COMUNITÀ FAMIGLIE “IL FILO D'ERBA”	€16,000.00	TURIN
ASSOCIAZIONE IL LABORATORIO CINEMA TEATRO MUSICA - APS			
	CPG Torino	€17,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE INTERCULTURALE KARMADONNE A.P.S.			
	CASA FRISCO	€21,000.00	TURIN
ASSOCIAZIONE INTO BRAIN			
	FI(NA)LMENTE: COMUNICARE LA SCIENZA TRAMITE VIDEO	€10,000.00	TURIN
ASSOCIAZIONE LA CASA DELLE RANE ONLUS			
	Più SpazioQuattro - La casa del Quartiere San Donato	€50,000.00	TURIN
ASSOCIAZIONE NESSUNO			
	Associazione Nessuno Evolution	€50,000.00	TURIN
	Polo Culturale Lombroso 16	€17,000.00	TURIN
	Associazione Nessuno Evolution	€15,000.00	TURIN
	Convegno Giornate Nazionali Psicologia Positiva	€5,000.00	TURIN
ASSOCIAZIONE NEXTO			
	Nexto - Masterplan, grant to support 2023 activity	€35,000.00	TURIN
ASSOCIAZIONE ORCHESTRA FILARMONICA DI TORINO			
	New Year's Eve 2024	€120,000.00	TURIN
ASSOCIAZIONE ORME ETS, ORTI METROPOLITANI			
	OrMe - Partecipazione Esperienze Rete	€40,000.00	TURIN
ASSOCIAZIONE PARADISO VAL BORBERA			
	Musica Organica Festival	€10,000.00	ALESSANDRIA
ASSOCIAZIONE PRIME MINISTER			
	Prime Minister Scuole di Politica per Ragazze Nord Ovest III ed. - Guidelines on schools of politics	€50,000.00	NAPLES
ASSOCIAZIONE SCUOLA DI POLITICHE			
	GUIDELINES ON SUPPORT FOR SCHOOLS OF POLITICS "IMPACT TORINO 2024"	€25,000.00	ROME
ASSOCIAZIONE SPORTIVA DILETTANTISTICA + SPORT 8 - A.S.D.+ SPORT 8			
	Guidelines for collaborative practices for active civic participation - Madama Giotto Spazio Attivo	€19,000.00	TURIN
ASSOCIAZIONE STILELIBERO			
	Palazzo Ferrero - Miscele Culturali	€17,000.00	BIELLA
ASSOCIAZIONE SVILUPPO POMARETTO			
	Salone Luminoso di Pomaretto	€9,000.00	TURIN





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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE TÉKHNÉ APS			
	Earthink Festival #ONDA meets 30x30 alle Ortiche special edition in Genoa	€5,000.00	TURIN
ASSOCIAZIONE TERRITORIALE DOPOLAVORO FERROVIARIO DI GENOVA			
	Associazione Territoriale Dopolavoro Ferroviario di Genova	€14,000.00	GENOA
ATTIVAMENTE ASSOCIAZIONE CULTURALE RICREATIVA			
	“INSIEME TUTTO E' POSSIBILE” (Guidelines for collaborative practices for active civic participation)	€20,000.00	ASTI
AURIVE SOCIETA' COOPERATIVA IMPRESA SOCIALE			
	EuVoter - How much do the European elections affect your life and everyone's future? Find out why and how to vote.	€100,000.00	NOVARA
BANDA LARGA APS			
	Imbarchino	€29,000.00	TURIN
	La Banda si Allarga	€15,000.00	TURIN
BETTER PLACES APS			
	Spazio HYDRO	€20,000.00	BIELLA
BIANCANEVE SOCIETÀ COOPERATIVA			
	hiroshima mon amour	€23,000.00	TURIN
BINARIA SOCIETA COOPERATIVA SOCIALE IMPRESA SOCIALE			
	Coop. Binaria soc.coop.	€18,000.00	TURIN
CAFÈ NERUDA APS			
	Cafè Neruda	€8,000.00	TURIN
CASA DEL QUARTIERE DONATELLO ETS			
	Casa del Quartiere Donatello	€10,000.00	CUNEO
CASSETA POPULAR APS			
	Circolo Risorgimento	€25,000.00	TURIN
CENTRO CULTURALE DAR AL HIKMA - CENTRO CULTURALE DI PROMOZIONE SOCIALE ITALO-ARABO DAR AL HIKMA			
	Centro culturale di promozione sociale Italo - Arabo Dar al Hikma Aps	€22,000.00	TURIN
CENTRO INCONTRI ANZIANI DI CHIUSA DI PESIO			
	Centro Incontri Anziani Chiusa di Pesio	€13,000.00	CUNEO
CENTRO INTERNAZIONALE DI STUDI PRIMO LEVI ETS			
	CPL plurale. Per un Centro Primo Levi più sostenibile, più innovativo, in osmosi con i suoi pubblici	€49,600.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
CENTRO STUDI SERENO REGIS ONLUS			
	Centro Studi Sereno Regis	€35,000.00	TURIN
CENTRO STUDI SERENO REGIS ONLUS			
	Guidelines on schools of politics - "Il potere diffuso: pratiche di democrazia partecipativa e deliberativa per l'amministrazione dei territori locali"	€25,000.00	TURIN
CINEMA TEATRO MAFFEI APS			
	Cinema Teatro Maffei	€25,000.00	TURIN
CIRCOLO ANTONIO BANFO			
	Circolo Antonio Banfo Aps	€15,000.00	TURIN
CIRCOLO ARCI CANALETTO APS			
	Scuola di strumenti di mobilitazione civica e politica	€5,000.00	LA SPEZIA
CIRCOLO RISORGIMENTO APS			
	Guidelines for collaborative practices for active civic participation. NarrAzioni - Generare partecipazione civica collaborativa	€10,000.00	TURIN
CIRCOLO TERRACORTA A.P.S.			
	Circolo Terracorta	€27,000.00	TURIN
CIRCOLO US SAN BERNARDO APS			
	Circolo US San Bernardo APS	€16,000.00	GENOA
CISEF COOPERATIVA SOCIALE - CISEF COOPERATIVA SOCIALE A R.L. ONLUS			
	Riflessi - Percorsi artistici di partecipazione intergenerazionale (Guidelines for collaborative practices for active civic participation)	€15,000.00	GENOA
CITTA' METROPOLITANA DI TORINO			
	POLITIKE' Scuola di politica per giovani cittadini (Guidelines on schools of politics)	€21,000.00	TURIN
CLUB SILENCIO			
	Club Silencio Cresce	€50,000.00	TURIN
CLUB SILENCIO			
	Club Silencio cresce	€15,000.00	TURIN
CNR - CONSIGLIO NAZIONALE DELLE RICERCHE - UNITÀ COMUNICAZIONE DEL CNR			
	La ricerca diffusa: una nuova alleanza tra rete scientifica CNR e organizzazioni territoriali	€30,000.00	ROME
COMITATO TERRITORIALE ARCIGAY DI TORINO "OTTAVIO MAI"			
	CasArcobaleno Torino	€17,000.00	TURIN
COMUNE DI AVIGLIANA			
	Ex Dinamitificio Nobel: dalla co-progettazione alla riqualificazione del presidio	€10,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI BOVES			
	AUDIOVISUAL AND DOCUMENTARY EXHIBITION ON THE NAZI-FASCIST MASSACRES IN THE WAR OF LIBERATION 1943 -1945 AND MILITARY CRIMINAL TRIALS	€10,000.00	CUNEO
COMUNE DI BRANDIZZO			
	Ex Oratorio del Gesù Maestro: la rinascita di spazi plurali di comunità	€80,000.00	TURIN
COMUNE DI BRUSSON			
	Guidelines for collaborative practices for active civic participation. Comunità Responsabile e Attiva per la strategia di riposizionamento turistico della destinazione Brusson.	€10,000.00	VALLE D'AOSTA
COMUNE DI CAMOGLI			
	Communication festival 2023	€7,000.00	GENOA
COMUNE DI CUNEO			
	Scrittorincittà 2023 literature festival	€10,000.00	CUNEO
COMUNE DI ODALENGO GRANDE			
	SMART COMMUNITY: PROJECTS FOR SUSTAINABILITY, THE GREEN TRANSITION AND INCLUSION	€15,932.00	ALESSANDRIA
COMUNE DI RIFREDDO			
	"Rifreddo Landscape Lab. Laboratorio Civico" (Guidelines for collaborative practices for active civic participation)	€15,000.00	CUNEO
COMUNE DI RONCO CANAVESE			
	Guidelines for collaborative practices for active civic participation - ACCENDERE	€20,000.00	TURIN
COMUNE DI SAVONA			
	Guidelines for collaborative practices for active civic participation: "Il tavolo dei giovani - strumento di protagonismo giovanile"	€20,000.00	SAVONA
CONSORZIO ASSOCIATIVO OFFICINE SOLIMANO			
	officine solimano	€30,000.00	SAVONA
CONSORZIO LINK COOPERATIVA SOCIALE			
	Spazio Sant'Anna	€23,000.00	VERBANO-CUSIO-OSSOLA
COOPERATIVA PARADIGMA S.C.S.			
	La Fabbrica del Chinino	€20,000.00	TURIN
COOPERATIVA SOCIALE COOMPANY &			
	Ristorazione Sociale	€13,000.00	ALESSANDRIA
COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOCIETÀ COOPERATIVA ONLUS - COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOC. COOP. ONLUS			
	Centro Polifunzionale don PG Ferrero Moncalieri_Comunità in fermento	€15,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COOPERATIVA SOCIALE MIRAFIORI SCS			
	CENTRO MIRAFLEMING	€13,000.00	TURIN
COOPERATIVA SOCIALE OLTRE LA SIEPE			
	Guidelines for collaborative practices for active civic participation - Spazio ProG	€20,000.00	TURIN
COREP TORINO - CONSORZIO PER LA RICERCA E L'EDUCAZIONE PERMANENTE, TORINO			
	10th edition of the "Giorgio Bocca" Masters in Journalism - 2nd year and extraordinary actions	€55,000.00	TURIN
	SPAZIO BAC	€16,000.00	TURIN
DEAR ONLUS			
	Next generation care	€29,500.00	TURIN
DEAR ONLUS			
	Next generation care	€15,000.00	TURIN
DIALOGHI D'ARTE SRL IMPRESA SOCIALE			
	Guidelines for collaborative practices for active civic participation - Bottom Up! Savona	€20,000.00	MILAN
DONNA PROFESSIONE STEM			
	STEM BY STEP	€55,000.00	TURIN
DRONERO CULT O.N.L.U.S.			
	"Guidelines for collaborative practices for active civic participation". Dronero al cubo: visioni e competenze per la città di domani	€15,000.00	CUNEO
EDIZIONI GRUPPO ABELE IMPRESA SOCIALE S.R.L.			
	Edizioni Gruppo Abele per un cambiamento culturale	€15,000.00	TURIN
EQUALL ASSOCIAZIONE			
	(Guidelines on schools of politics) Teste Calde - Scuola di politiche per la parità	€15,000.00	FLORENCE
EXEAT S.C.S.			
	ExMattatoio Ristorante Sociale	€23,000.00	TURIN
FONDAZIONE CIRCOLO DEI LETTORI			
	Circolo dei lettori	€225,000.00	TURIN
	VERE PRESENZE: NESSUN LIBRO E' (AL) PASSATO	€€5,000.00	TURIN
FONDAZIONE BIBLIOTECA ASTENSE GIORGIO FALETTI			
	Guidelines for collaborative practices for active civic participation. Giochiamo al futuro?	€20,000.00	ASTI
FONDAZIONE CASCINA ROCCAFRANCA			
	Cascina Roccafranca - Project 2023	€90,000.00	TURIN





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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE CESARE PAVESE			
	E desidero solo colori	€10,000.00	CUNEO
FONDAZIONE COLLEGIO CARLO ALBERTO			
	Festival Internazionale dell'economia 2023 II	€200,000.00	TURIN
OPERATIONAL PROJECTS AND PROVISIONS, FONDAZIONE COMPAGNIA PYRAMID			
	Cultura e salute - Results of the three-year road-test and provision	€500,000.00	TURIN
	Project to create and support youth enterprises in hinterland and mountainous areas, in collaboration with the Boosting Innovation Mission	€250,000.00	TURIN
	Giovani 2023 call for proposals	€200,000.00	TURIN
	1. Partecipazione al Centro call for proposals - in collaboration with the Municipality of Genoa	€200,000.00	TURIN
	Strategic actions for the development of active democratic participation 2024	€160,000.00	TURIN
	Provision of skills and support for the Centro Studi Africani transformation pathway, in agreement with the City of Turin	€150,000.00	TURIN
	Cultural participation initiatives aimed at combating inequality. Updating and allocation. In collaboration with the People Goal - Community Mission (2021)	€130,000.00	TURIN
	operating costs for active participation projects	€120,000.00	TURIN
	Provision for 2023-2024 strategic actions to enhance the organisational efficiency of Accademia delle Scienze di Torino	€120,000.00	TURIN
	European Elections 2024	€100,000.00	TURIN
	Alleati Strategici: development actions for enhancing energy efficiency	€50,000.00	TURIN
	Libri del Tempo Presente project	€20,000.00	TURIN
FONDAZIONE CONTRADATORINO ONLUS			
	BALLA TORINO SOCIAL DANCE	€20,000.00	TURIN
FONDAZIONE DELLA COMUNITÀ DI MIRAFIORI ONLUS			
	Casa nel Parco	€35,000.00	TURIN
FONDAZIONE ESPERIENZE DI CULTURA METROPOLITANA			
	Festivaldeigiovani®	€20,000.00	TURIN
	11° Festival dell'Innovazione e della Scienza: Contatti. Linguaggi che uniscono	€15,000.00	TURIN
	Incipit Offresi 9th edition	€15,000.00	TURIN
FONDAZIONE GIACOMO BRODOLINI ENTE DEL TERZO SETTORE			
	Guidelines on schools of politics - Reference Mission Participation Mission	€5,000.00	ROME



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE GIORGIO AMENDOLA - ONLUS			
	+40 Culture Hub in Barriera	€50,000.00	TURIN
	IL FUTURO HA UN CUORE ANTICO: La Scuola di politica della Fondazione Giorgio Amendola	€10,000.00	TURIN
FONDAZIONE GIOVANNI E ANNAMARIA COTTINO			
	Impact measurement model for enhancing real-estate heritage and urban redevelopment of the City of Turin	€65,000.00	TURIN
FONDAZIONE INIZIATIVA EUROPA			
	“Europa rapita: dove ritrovarla” conference, 10 and 11 November 2023, Stresa (VB)	€10,000.00	TURIN
FONDAZIONE LELIO E LISLI BASSO - ONLUS			
	Guidelines on schools of politics - Scuola per la Giustizia Sociale e Ambientale del Forum Disuguaglianze Diversità	€25,000.00	ROME
FONDAZIONE MONDO DIGITALE ETS			
	Coding Girls Torino 2023/24	€70,000.00	ROME
FONDAZIONE NUOVO MILLENNIO - SCUOLA POLITICA “VIVERE NELLA COMUNITÀ”			
	Scuola Politica “Vivere nella Comunità”	€10,000.00	ROME
FONDAZIONE PER LA CULTURA TORINO - FORMERLY FONDAZIONE PER LE ATTIVITÀ MUSICALI (FAM)			
	MITO SettembreMusica 2023 - Turin	€250,000.00	TURIN
	TODAYS 2023	€50,000.00	TURIN
FONDAZIONE POLO DEL '900			
	Membership quota 2023	€650,000.00	TURIN
FONDAZIONE SOLIDAL			
	PREMIO GIORNALISTICO FRANCO MARCHIARO	€5,000.00	ALESSANDRIA
FONDAZIONE UMBERTO VERONESI			
	Io Vivo Sano Inquinamento e salute	€10,000.00	MILAN
FRANCO CENTRO SOCIETÀ COOPERATIVA SOCIALE			
	Caffé Sociale	€24,000.00	CUNEO
FUORILUOGO ETS			
	#fuoriluogo. Festival Letterario della Città di Biella - Ninth edition	€10,000.00	BIELLA
GEN Z NOW APS			
	ToVision 2023	€8,000.00	TURIN
GENOVA CHE OSA A.P.S.			
	Guidelines for collaborative practices for active civic participation   Hope – Spazio di sperimentazione politica	€20,000.00	GENOA



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
GOODNESS APS			
	Guidelines for collaborative practices for active civic participation - Mind the Gap 2024 and the Board Transfemminista Regionale	€7,000.00	TURIN
GRUPPO PENSIONATI VANCHIGLIETTA APS			
	Bocciofila Vanchiglietta già Rami Secchi	€25,000.00	TURIN
GV NETWORK APS			
	Genvision XX23	€8,000.00	GENOA
IL CE.STO COOPERATIVA SOCIALE - IL CE.STO COOPERATIVA SOCIALE			
	Giardini Luzzati Spazio Comune	€31,000.00	GENOA
IL PANE E LE ROSE APS			
	Anatra Zoppa	€23,000.00	TURIN
IMPRESA & TERRITORIO ASSOCIAZIONE DI PROMOZIONE SOCIALE			
	GALLERIA DELLA SPINA	€21,000.00	TURIN
INDIEPENDENCE APS			
	Oltranza Festival	€5,000.00	TURIN
ISFORCOOP			
	"Il Dialma" - urban creative construction site	€29,000.00	GENOA
ISTITUTO EUROPEO PER LO SVILUPPO SOCIO ECONOMICO			
	Spazio Liberi incontri - Libertà in Bottega	€8,000.00	ALESSANDRIA
ISTITUTO PER L'AMBIENTE E L'EDUCAZIONE SCHOLÉ FUTURO - RETE WEEC ONLUS			
	LA CASA DELL'AMBIENTE E DEL CINEMA AMBIENTALE	€14,000.00	TURIN
ITALIA CHE CAMBIA - ASSOCIAZIONE DI PROMOZIONE SOCIALE ITALIA CHE CAMBIA			
	CONFINI in evoluzione: il focus tematico sulla Val Pennavaire	€10,000.00	ROME
JOBEL SOCIETÀ COOPERATIVA SOCIALE			
	Spazio Parco Peter Pan 2023 (Albenga)	€9,000.00	IMPERIA
	Spazio a Palazzo Durante 2023 (Alassio)	€7,000.00	IMPERIA
LA CASA NEL PARCO ETS			
	Casa gavoglio, Casa di quartiere al Lagaccio	€13,000.00	GENOA
LA VIA LIBERA SRL			
	Comunità Locali di Cambiamento	€15,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
LABSUS - LABORATORIO PER LA SUSSIDIARIETÀ			
	2023 activity + 3rd year of three-year development plan	€100,000.00	ROME
LANCILLOTTO SOCIETÀ COOPERATIVA SOCIALE			
	BARRITO   Casa del quartiere Nizza Millefonti e ospedali - Project 2023	€35,000.00	TURIN
	Il Barrito x15   Progettare il molto di più	€15,000.00	TURIN
LAQUP APS			
	Guidelines for collaborative practices for active civic participation / Spazi e Persone In Attesa/SPINA	€10,000.00	TURIN
	Seminario formativo internazionale PICCOLI SPAZI SENZA IMPORTANZA. Fare comunità a partire dagli spazi urbani residuali	€5,000.00	TURIN
LIBERA PIEMONTE APS			
	“Cultura della legalità democratica per decostruire la cultura mafiosa” - Guidelines on schools of politics	€5,000.00	TURIN
LIBERAMENTEUNICO - ASSOCIAZIONE DI PROMOZIONE SOCIALE			
	“Guidelines for collaborative practices for active civic participation ” - PROGETTO ITALIA - FERMATA ROVASENDA	€10,000.00	TURIN
LIBERI DI SCEGLIERE ETS			
	Grande Invasione 2023	€25,000.00	TURIN
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			
	Bagni Pubblici di via Agliè - la Casa del Quartiere di Barriera di Milano	€45,000.00	TURIN
LIMINAL APS			
	Liminal Lab Valbrevenna	€10,000.00	ROME
LONG NECK DOC ETS			
	Cactus International Children's and Youth Film Festival	€8,000.00	VALLE D'AOSTA
MAGAZZINO SUL PO			
	Magazzino sul Po APS	€34,000.00	TURIN
MASTRONAUTA APS ETS			
	LA MASTRONAVE	€50,000.00	VERBANO-CUSIO-OSSOLA
	MASTRONAUTA	€19,000.00	VERBANO-CUSIO-OSSOLA
MAU MUSEO D'ARTE URBANA CAMPIDOGLIO ASSOCIAZIONE CULTURALE			
	Guidelines for collaborative practices for active civic participation. “Fucina Campidoglio: la collaborazione tra cittadini per la valorizzazione di un quartiere”	€15,000.00	TURIN
MOGOA			
	Book2Book - La prima biblioteca di prossimità	€30,000.00	TURIN





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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
NEF - NETWORK OF EUROPEAN FOUNDATIONS			
	Civitates 2023	€50,000.00	OUTSIDE ITALY (BE)
NEXT-LEVEL ETS			
	Next land 2023	€40,000.00	TURIN
NOI DI VALLE SPORT SDS A RL NON LUCRATIVA			
	VERTICALBLÙ	€27,000.00	TURIN
OLTRE LE QUINTE A.P.S.			
	Nòva	€11,000.00	NOVARA
ON SRL IMPRESA SOCIALE			
	Guidelines for collaborative practices for active civic participation - RESPIRO: Centro di Spiritualità Generativa	€15,000.00	MILAN
ORTI GENERALI S.R.L. SOCIAL ENTERPRISE			
	Orti Generali	€17,000.00	TURIN
PALINODIE - ASSOCIAZIONE CULTURALE ETS			
	Residenti, resistenti, resilienti	€50,000.00	VALLE D'AOSTA
	Residenti, resistenti, resilienti	€15,000.00	VALLE D'AOSTA
PER INCISO APS			
	Laboratorio Per Inciso	€9,000.00	GENOA
PIANI VERTICALI SRL IMPRESA SOCIALE			
	Guidelines for collaborative practices for active civic participation/ RIEMPIRE I VUOTI	€20,000.00	TURIN
PRS SRL IMPRESA SOCIALE - PARATISSIMA PRODUZIONI & SERVIZI SRL IMPRESA SOCIALE			
	TRAMÀ - Festival di arte contemporanea in Aosta, ed. 2023	€5,000.00	TURIN
RAGGIO SOCIETÀ COOPERATIVA SOCIALE			
	Raffinerie Sociali - Nuovi Spazi Urbani	€13,000.00	TURIN
RATATOJ APS			
	Cinema Teatro Magda Olivero	€27,000.00	CUNEO
	Orientamento all'impatto verso uno sviluppo sostenibile	€15,000.00	CUNEO
RETE DELLE CASE DEL QUARTIERE ETS			
	Priorità Case del Quartiere 2023	€110,000.00	TURIN
	Annual activity 2023 including development actions	€100,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
RETE ITALIANA DI CULTURA POPOLARE APS			
	Lo Spaccio di cultura - Portineria di comunità Porta Palazzo	€21,000.00	TURIN
REVERSE ETS			
	OPEN FACTORY <a href="http://www.openfactory.space">www.openfactory.space</a>	€8,000.00	TURIN
RIFUGIO PARALOUP IMPRESA SOCIALE SRL			
	Borgata Paraloup	€26,000.00	CUNEO
RISE UP COMMUNITY APS			
	Valanga - accademia di alta formazione per le strategie di attivismo politico	€25,000.00	GENOA
RIZOMI			
	Guidelines on schools of politics	€25,000.00	GENOA
SCIENZA SOTTO I CAMPANILI			
	ASTI2030-first phase	€5,000.00	ASTI
SOCE CIRCOLO ARCI APS			
	“La Soce”	€11,000.00	TURIN
SOCIETÀ COOPERATIVA STALKER TEATRO			
	officine CAOS / CdQ Vallette	€35,000.00	TURIN
SOCIETÀ MUTUA. ASSOCIAZIONE GENERALE OPERAIA ARTI E MESTIERI DI MUTUO SOCCORSO.			
	Festival del Mutualismo in Pinerolo and 175th anniversary of SOMS	€13,000.00	TURIN
SOCIETÀ OPERAIA DI MUTUO SOCCORSO E ISTRUZIONE			
	S.O.M.S.I. (Società Operaia di Mutuo Soccorso e Istruzione)	€9,000.00	NOVARA
SOCIETÀ SPORTIVA DILETTANTISTICA CH4 SPORTING CLUB R.L.			
	Guidelines for collaborative practices for active civic participation. FERMI, Scuola APERTA (Project proposal for the launch of a Community Education Pact)	€20,000.00	TURIN
SOCIETÀ OPERAIA AGRICOLA DI MUTUO SOCCORSO ENTE DEL TERZO SETTORE			
	Guidelines for collaborative practices for active civic participation - “UN PARCO PER TUTTI”	€15,000.00	TURIN
SOLUZIONI ARTISTICHE - ASSOCIAZIONE CULTURALE			
	I'ARTeficI'O	€15,000.00	TURIN
SPAZIMUSICALI ETS			
	sPAZIO211	€19,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
SPES AUSER ONLUS			
	Guidelines for collaborative practices for active civic participation / “Dare un nome alle cose e metter mano alle CASE LIBERE”	€15,000.00	IMPERIA
STRANAIDEA SOCIETÀ COOPERATIVA SOCIALE IMPRESA SOCIALE			
	DEMOCRAZY Guidelines on schools of politics	€20,000.00	TURIN
SUMARTE ASSOCIAZIONE DI PROMOZIONE SOCIALE			
	Rivolirocks2023	€5,000.00	TURIN
SUQ GENOVA FESTIVAL E TEATRO ASSOCIAZIONE CULTURALE IMPRESA SOCIALE ETS			
	25th Suq Festival Teatro del Dialogo	€30,000.00	GENOA
TEDACÀ APS ETS			
	Bellarte	€26,000.00	TURIN
THE GOOD LOBBY ITALIA			
	The Good Lobby - strategic development	€50,000.00	MILAN
TORINO CITTA' PER LE DONNE - APS - ETS			
	WOMEN & THE CITY	€30,000.00.00	TURIN
TORINO YOUTH CENTRE			
	Annual activity 2023	€50,000.00	TURIN
TRAIT D'UNION SOCIETÀ COOPERATIVA SOCIALE			
	Cittadella dei Giovani	€24,000.00	VALLE D'AOSTA
UISP - COMITATO TERRITORIALE DI TORINO APS			
	CUMIANA15	€7,000.00	TURIN
UR/CA SOCIETÀ COOPERATIVA SOCIALE			
	Antico Palazzo Comunale/ Tastè	€11,000.00	CUNEO
VALPIANA SOCIETA' COOPERATIVA SOCIALE			
	CARTIERA	€14,000.00	TURIN
VISO A VISO SOC. COOP.			
	Lou Pourtoun. Infrastruttura dell'incontro e della parola	€30,000.00	CUNEO
WSF COLLECTIVE APS			
	Spazio Varco & Auditorium Foro Boario	€22,000.00	CUNEO
ZAC! ZONE ATTIVE DI CITTADINANZA SCS ETS			
	ZAC! Zone Attive di Cittadinanza	€36,000.00	TURIN



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BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ZIGGY APS			
	Ziggy Club	€12,000.00	TURIN
SUPPORT FOR STRATEGIC CULTURAL BODIES			
CENTRO PER LA CONSERVAZIONE ED IL RESTAURO DEI BENI CULTURALI "LA VENARIA REALE"			
	Support for Institutional Activities/Membership Quota 2023	€50,000.00	TURIN
COMUNE DI GENOVA			
	Support for Institutional Activities/Membership Quota 2023	€430,000.00	TURIN
CONSORZIO DELLE RESIDENZE REALI SABAUDE			
	Co-governed body - 2023 quota	€2,050,000.00	TURIN
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI	Allocation to Projects Fund for 2023	€130,000.00	TURIN
	Allocation to Projects Fund for 2023	€130,000.00	TURIN
FILARMONICA TEATRO REGIO TORINO			
	Symphonic season 2023-2024	€50,000.00	TURIN
FONDAZIONE 1563 PER L'ARTE E LA CULTURA DELLA COMPAGNIA DI SAN PAOLO			
	Support for institutional activity for 2023	€2,500,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision earmarked for initiatives to support the implementation of interventions concerning Genoa's museum system	€70,000.00	TURIN
	Actions to combat the sustainability crisis	€50,000.00	TURIN
	Project to coordinate and develop work in support of research libraries and archives in line with the MYPD 2021-2024	€20,000.00	TURIN
FONDAZIONE DEL TEATRO STABILE DI TORINO			
	Membership quota 2023	€850,000.00	TURIN
FONDAZIONE MUSEO DELLE ANTICHITÀ' EGIZIE DI TORINO			
	Support for Institutional Activity	€200,000.00	TURIN
FONDAZIONE TEATRO REGIO DI TORINO			
	Co-governed body - 3rd provision for the three-year quota 2024-2026 (2021)	€1,100,000.00	TURIN
FONDAZIONE TORINO MUSEI			
	Support for Institutional Activity / Membership quota 2023	€1,550,000.00	TURIN





Encouraging active participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
MUSEO NAZIONALE DEL CINEMA - FONDAZIONE M.A.PROLO			
	Membership quota 2023	€50,000.00	TURIN
PALAZZO DUCALE FONDAZIONE PER LA CULTURA			
	Support for Institutional Activity 2023	€800,000.00	GENOA
TEATRO NAZIONALE DI GENOVA			
	Membership quota 2023	€900,000.00	GENOA



Reinventing dwelling systems and regenerating neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
AGS PER IL TERRITORIO - ASSOCIAZIONE GIOVANILE SALESIANA PER IL TERRITORIO			
	A CASA DI ZIA JESSY - 2023	€45,000.00	TURIN
AGS PER IL TERRITORIO - ASSOCIAZIONE GIOVANILE SALESIANA PER IL TERRITORIO			
	A CASA DI ZIA JESSY - 2023	€40,000.00	TURIN
ALTRIMODI S.R.L. IMPRESA SOCIALE ETS			
	AltraCasa Garibaldi, collaborative co-housing for young people	€15,000.00	TURIN
ASSOCIAZIONE ACMOS			
	Comunità nel territorio	€21,000.00	TURIN
ASSOCIAZIONE DI VOLONTARIATO CONTACT			
	Sportello Domani: un aiuto costante a chi ha bisogno	€15,000.00	TURIN
C.I.C.S.E.N.E. - CENTRO ITALIANO DI COLLABORAZIONE PER LO SVILUPPO EDILIZIO DELLE NAZIONI EMERGENTI			
	ABITARE LE CITTA': accompagnare le politiche verso un abitare sostenibile e di qualità	€32,000.00	TURIN
	ABITARE LE CITTA': costruzione di un servizio per offrire un abitare sostenibile e di qualità	€15,000.00	TURIN
COABITARE IMPRESA SOCIALE			
	NEXT STEP!!!	€50,000.00	TURIN
	NEXT STEP!!!	€15,000.00	TURIN
COMM.ON!APS			
	LA CASA DELLE RINASCENZE	€100,000.00	MILAN
COMUNE DI LESEGNO			
	IL CENTRO STORICO DI LESEGNO SI RINNOVA: NUOVI SPAZI AL SERVIZIO DELLA COMUNITA'	€70,000.00	CUNEO
COMUNE DI RIVOLI			
	Rivoli Housing Sociale	€80,000.00	TURIN
COMUNE DI ROVASENDA			
	"ROVASENDA UN FEUDO NELLA BARAGGIA. UNA STORIA MILLENARIA VERSO UN FUTURO SOSTENIBILE"	€70,000.00	VERCELLI
COMUNE DI SETTIMO TORINESE			
	Establishing a new service centre in Via Schiapparelli	€80,000.00	TURIN
COMUNE DI TORINO - DIVISIONE SERVIZI SOCIALI E LAVORO - SERVIZIO LAVORO			
	SUPPORT FOR SERVICES AND MATERNAL/INFANT AREA INTERVENTIONS 2023	€1,088,300.00	TURIN



Reinventing dwelling systems and regenerating neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI ZUMAGLIA			
	Abitare Zumaglia	€60,000.00	BIELLA
COOPERATIVA SOCIALE IL PUNTO			
	INTERCONNESSIONI	€6,500.00	TURIN
COOPERATIVA SOCIALE PUZZLE SOCIETÀ COOPERATIVA PER AZIONI			
	INCLUSIONE SOCIALE - RESIDENZA "GLI ULIVI" Via Cimabue, 2ND YEAR 2023/2024	€60,000.00	TURIN
D.O.C. S.C.S. - D.O.C. SOCIETÀ COOPERATIVA SOCIALE			
	MANAGEMENT OF STESSOPIANO PROJECT 2023	€63,000.00	TURIN
ESSERCI S.C.S.			
	Casa delle Opportunità 2023	€9,900.00	TURIN
FONDAZIONE AGAPE DELLO SPIRITO SANTO - ONLUS			
	"Spazi di vita" - hospitality for family groups in difficulty	€40,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"benEfficientiamo - Riqualificazione energetica per il sociale" initiative Update and grant proposal for PHASE II of the initiative	€370,000.00	TURIN
	Territori Inclusivi: report on the call for proposals' progress and a proposal for its continuation	€311,825.28	TURIN
	Abitare giovani: initiative aimed at housing-independence for young people and related provision	€300,000.00	TURIN
	Provision for collaboration with Intesa Sanpaolo and the Municipality of Turin to support third-sector bodies involved in the NRRP call for proposals - Missione 5-Component 2-Investments 1.1, 1.2, 1.3	€250,000.00	TURIN
	Support for the 2023 initiatives of the 'Reinventing dwelling systems and regenerating neighbourhoods' Mission	€203,000.00	TURIN
	School and urban regeneration in the Barriera di Milano district, in collaboration with the NOE educational community	€80,000.00	TURIN
	2021 strategic communication costs of the People Goal (2021)	€30,000.00	TURIN
	"StessoPiano" project 2023: allocation to D.O.C. s.c.s. - Cooperativa Sociale - Torino and for other actions relating to the service	€4,800.00	TURIN
FONDAZIONE EMMANUEL - DON FRANCESCO TARANTINI PER LE MIGRAZIONI E IL SUD DEL MONDO ETS			
	"Afghanistan 2030. Next Leaders" scholarships for Afghan women	€10,000.00	LECCE
GRUPPI DI VOLONTARIATO VINCENZIANO			
	LA CASA CONTRASTA L'EMARGINAZIONE 2023	€45,000.00	TURIN
INU - ISTITUTO NAZIONALE DI URBANISTICA			
	URBANPROMO 2023 - PROGETTI PER IL PAESE	€8,000.00	ROME
LAB.IN.S SOCIETÀ COOPERATIVA IMPRESA SOCIALE			
	Support for the Cooperative's strategic plan for 2023	€83,000.00	TURIN



Reinventing dwelling systems and regenerating neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
L'ALTRA IDEA SCS ONLUS			
	Temporary emergency housing spaces in the complex at Via Onorato Vigliani 104 - 2023/24	€70,000.00	TURIN
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			
	CASA BARRIERA 2023	€6,500.00	TURIN
LINDBERGH COOPERATIVA SOCIALE - COOPERATIVA SOCIALE LINDBERGH			
	ABITARE LA CASA	€188,174.72	LA SPEZIA
MEWE ABITARE COLLABORATIVO SRL IMPRESA SOCIALE			
	MeWe abitare collaborativo: open innovation	€15,000.00	IMPERIA
SYNERGICA S.C.S.			
	Casasol 2023	€5,000.00	TURIN
UN SOGNO PER TUTTI SOCIETÀ COOPERATIVA SOCIALE			
	TERRAZZA FOSSATA SOCIAL CO-HOUSING UNITS FOR YOUNG PEOPLE	€6,000.00	TURIN
VILLA SOLE S.C.S.			
	Una nuova casa per Villa Sole	€60,000.00	TURIN





Promoting decent work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
"IL RAMO" SOCIETÀ COOPERATIVA SOCIALE ONLUS			
	Lav.Oro per tutti	€30,000.00	CUNEO
ASSOCIAZIONE ATTIVITABILE			
	Cascina Fossata Inclusiva 2023	€9,300.00	TURIN
ASSOCIAZIONE CNOS-FAP REGIONE PIEMONTE			
	Spazio Fratto Tempo	€360,000.00	TURIN
ASSOCIAZIONE COMPAGNIA DELLE OPERE DEL PIEMONTE			
	F.M.P. Formazione per la Mobilità Professionale - ed.11	€750,000.00	TURIN
ASSOCIAZIONE PIAZZA DEL LAVORO DI TORINO IMPRESA SOCIALE			
	LIFE (Lavoro Innovazione Formazione Educazione) 4 Youth	€719,800.00	TURIN
ASSOCIAZIONE SAN MARCELLINO ODV			
	Persone al centro 2	€160,000.00	GENOA
C.F.L.C. COOPERATIVA FORMAZIONE LAVORO E COOPERAZIONE IMPRESA SOCIALE			
	NRG4you_Reloaded	€5,000.00	GENOA
CITTÀ DI TORINO - DIPARTIMENTO SERVIZI SOCIALI, SOCIO SANITARI E ABITATIVI			
	ACCESS TO ESSENTIAL GOODS AND COUNTERING PRICE RISES 2023	€800,000.00	TURIN
	2023 - EMPLOYABILITY SUPPORT SERVICES	€500,000.00	TURIN
CO.SER.CO ONLUS SOC. COOP. SOCIALE			
	Cooperare il cambiamento	€5,000.00	GENOA
COLORI VIVI S.R.L. IMPRESA SOCIALE			
	Boost Social Impact Ready 2Go	€50,000.00	TURIN
COMPAGNIA DELLE OPERE LIGURIA			
	Non come prima, meglio di prima	€50,000.00	GENOA
COOPERATIVA SOCIALE IMPATTO ZERO ONLUS			
	LEI PROJECT, YEAR VII	€12,000.00	TURIN
COOPERATIVA SOCIALE PATCHANKA			
	NET - Cerchiamo Lavoro. Insieme (edition V)	€255,000.00	TURIN
	L.E.I. - Year VII		



Promoting decent work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
DONNA PROFESSIONE STEM			
	STEM BY STEP	€20,000.00	TURIN
ENGIM PIEMONTE			
	Lavori Spaziali	€195,000.00	TURIN
ESSEREUMANI ONLUS			
	L.E.I. project - Lavoro Emancipazione Inclusione (seventh year)	€33,000.00	TURIN
EXTRALIBERI SOCIETÀ COOPERATIVA SOCIALE			
	LEI Lavoro Emancipazione Inclusione, year VII	€7,000.00	TURIN
FONDAZIONE CASA DI CARITA' ARTI E MESTIERI ONLUS			
	L.E.I. project - Seventh year	€27,000.00	TURIN
OPERATIONAL PROJECTS AND PROVISIONS, FONDAZIONE COMPAGNIA PYRAMID			
	Fondo Repubblica Digitale - Provision	€5,000,000.00	TURIN
	Marassi prison project	€500,000.00	TURIN
	Active employment policy intervention for young people in the Genoa Metropolitan area (Articolo +1 - Genoa) under the framework agreement between the Municipality of Genoa and Fondazione Compagnia di San Paolo, 2021-2023	€375,000.00	TURIN
	Integrated actions for the independence of people with disabilities	€271,955.00	TURIN
	Fondazione Compagnia di San Paolo's 2022 membership of the Fondo Repubblica Digitale - technical consulting appointment (2022)	€80,000.00	TURIN
	Articolo+1 Genoa - costs connected with the monitoring, evaluation and operation of the project (2020)	€70,000.00	TURIN
	2021 strategic communication costs of the People Goal (2021)	€30,000.00	TURIN
	Articolo +1 - edition IV Provision for evaluation, monitoring, communication and operation of the project. (2022)	€30,000.00	TURIN
	Progetto LEI - Lavoro Emancipazione Inclusione, year VII - 2024	€10,000.00	TURIN
FONDAZIONE DON MARIO OPERTI ONLUS			
	Patenti e accompagnamento all'inclusione	€268,000.00	TURIN
	Risorse resilienti		
FONDAZIONE HUMAN+ ETS			
	SPORTELLLO LAVORO&VIVO - Consulting on reconciling work and life for the new generations in the metropolitan City of Turin	€35,745.00	TURIN
FONDAZIONE PIAZZA DEI MESTIERI MARCO ANDREONI ETS			
	Piazza dei Mestieri 2023: un luogo perché nessuno si perda	€330,000.00	TURIN
IL GUSTO DEL MONDO SRL IMPRESA SOCIALE			
	GdM - Vasocottura	€11,250.00	TURIN



Promoting decent work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
LA BOTTEGA SOLIDALE SCS ARL			
	Impatto Solidale - Attivismo che genera il cambiamento	€50,000.00	GENOA
LABORATORIO ZANZARA COOP. SOC. ONLUS			
	UNIVERSI PARALLELI ALLA NOSTRA PORTATA	€15,000.00	TURIN
MAGAZZINI - SOCIETÀ COOPERATIVA SOCIALE - NON-PROFIT			
	MAGAZZINIOZ E OLTRE - III	€50,000.00	TURIN
SINERGIE APPLICATE AL SISTEMA D'IMPRESA SOCIETÀ COOPERATIVA SOCIALE			
	#aqualunquetitolo	€217,600.00	TURIN
VOCI ERRANTI SOCIETÀ COOPERATIVA SOCIALE ONLUS			
	Laboratorio di essicazione	€25,000.00	CUNEO



Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
AGM ASSOCIAZIONE GENERAZIONI MIGRANTI APS			
	“Diritto a imparare” and “Diritto a imparare -secondo anno”	€276,000.00	TURIN
AGM ASSOCIAZIONE GENERAZIONI MIGRANTI APS			
	TRAGUARDI - Il diritto di imparare, second year - integration	€159,217.07	TURIN
AGORÀ SOC. COOP. SOCIALE			
	La scuola ritrovata	€120,000.00	GENOA
AGS PER IL TERRITORIO - ASSOCIAZIONE GIOVANILE SALESIANA PER IL TERRITORIO			
	MAKER LAB - edition II	€100,000.00	TURIN
	PROVACI ANCORA SAM 2023-2024	€78,600.00	TURIN
	COGLI L'ESTATE - 2023	€76,000.00	TURIN
APPUNTO S.C.S.			
	LA FIONDA: strumenti e strategia per proiettarsi nel futuro.	€15,000.00	TURIN
AREA ONLUS - ASSOCIAZIONE REGIONALE AMICI DEGLI HANDICAPPATI			
	Starting Over	€165,000.00	TURIN
ASAI - ASSOCIAZIONE DI ANIMAZIONE INTERCULTURALE			
	Provaci Ancora Sam, AY 2023/2024	€133,650.00	TURIN
	Insieme!	€93,400.00	TURIN
	Sam Non Va In Vacanza 2023	€15,010.40	TURIN
ASAI - ASSOCIAZIONE DI ANIMAZIONE INTERCULTURALE			
	Sam Non Va In Vacanza 2023	€9,931.60	TURIN
ASD A.M.E.C.E. BAITY APS - ASSOCIATION MAISON D'ENFANT POUR LA CULTURE ET L'EDUCATION BAITY APS			
	“Provaci ancora SAM” project, AY 2023/24	€66,875.00	TURIN
	InTerAzioNi positiVe-Fase2	€50,000.00	TURIN
	InTerAzioNi positiVe	€15,000.00	TURIN
ASS. DOPOSCUOLA DI QUARTIERE “CONTARDO FERRINI”			
	Provaci ancora Sam, estimate 2023/24	€29,950.00	TURIN
	Sam non va in vacanza 23	€15,790.00	TURIN
ASS. MINOLLO COOPERAZIONE SOCIALE NELLA CITTÀ			
	“Provaci ancora SAM” AY 2023/24	€54,675.00	TURIN





Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASS. MINOLLO COOPERAZIONE SOCIALE NELLA CITTÀ			
	Sam non va in Vacanza 2023	€45,407.00	TURIN
ASSOCIAZIONE DISKOLE' - ASSOCIAZIONE DI PROMOZIONE SOCIALE			
	Provaci ancora Sam, AY 2023-2024	€48,375.00	TURIN
	SAM NON VA IN VACANZA 2023	€21,463.00	TURIN
ASSOCIAZIONE ABBONAMENTO MUSEI			
	LA BELLA STAGIONE	€3,360.19	TURIN
ASSOCIAZIONE ALTRESÌ APS			
	Sam non va in vacanza 2023	€30,700.00	TURIN
	"Provaci ancora SAM" project, AY 2023/24	€27,500.00	TURIN
	Essere Rete II	€132,000.00	TURIN
	UN "PONTE" TRA OSPEDALE E TERRITORIO - Enzima per la Comunità	€40,000.00	TURIN
ASSOCIAZIONE CNOS-FAP REGIONE PIEMONTE			
	SPAZIO FRATTO TEMPO 2024	€360,000.00	TURIN
ASSOCIAZIONE DB2 MONDOENNE - APS			
	"Provaci ancora SAM" project, AY 2023/24	€30,850.00	TURIN
	Sam non va in vacanza 2023	€21,400.00	TURIN
	LEGAMI TRA FAMIGLIA E COMUNITA': Centro Di Famiglia	€10,000.00	TURIN
ASSOCIAZIONE DI PROMOZIONE SOCIALE "QUINDI CI SEI"			
	Provaci ancora Sam 2023_2024	€7,650.00	TURIN
	SAM NON VA IN VACANZA 2023	€7,375.00	TURIN
ASSOCIAZIONE EDUCADORA ONLUS			
	"Sam non va in vacanza 2023" project	€37,648.00	TURIN
ASSOCIAZIONE EDUCADORA ONLUS			
	"Provaci ancora SAM" project, AY 2023/24	€29,500.00	TURIN
ASSOCIAZIONE EDUCADORA ONLUS			
	Sentirsi a Casa 2023	€8,500.00	TURIN
ASSOCIAZIONE EMOZIONI GIOCATE ONLUS			
	Durante e dopo di noi	€50,000.00	GENOA



Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE EMOZIONI GIOcate ONLUS			
	Durante e dopo di noi	€13,300.00	GENOA
ASSOCIAZIONE GIOBBE - ONLUS			
	BEATA CONOSCENZA - schools project, proposed educational interventions 2023	€25,000.00	TURIN
ASSOCIAZIONE MISTERIA			
	“Provaci ancora SAM” project, AY 2023/24	€8,650.00	TURIN
ASSOCIAZIONE PIAZZA DEL LAVORO DI TORINO IMPRESA SOCIALE			
	LIFE (Lavoro Innovazione Formazione Educazione) 4 Youth 2024	€800,000.00	TURIN
ASSOCIAZIONE RONDINE CITTADELLA DELLA PACE ONLUS			
	Quarto Anno Liceale a Rondine - AY 2023/2024	€15,000.00	AREZZO
ASSOCIAZIONE TERRA CREATIVA APS			
	Terra Creativa, Uno spazio per crescere insieme	€15,000.00	TURIN
ASSOCIAZIONE UN SOGNO PER TUTTI			
	Sam non va in vacanza 2023	€35,477.00	TURIN
ASSOCIAZIONE VIDES MAIN ONLUS - VOLONTARIATO INTERNAZIONALE DONNE EDUCAZIONE SVILUPPO MAIN			
	“Provaci Ancora SAM” AY 2023-24	€7,650.00	TURIN
	“Sam non va in vacanza 2023” project	€5,380.00	TURIN
CARANO 4 CHILDREN			
	Leonardo 4 Children 2023: Climate, Equality & Peace	€10,000.00	OUTSIDE ITALY (BE)
CIRCOLO VEGA			
	E' Di Nuovo Tempo per Crescere Insieme	€49,500.00	GENOA
CIRCOLO VEGA			
	E' Di Nuovo Tempo per Crescere Insieme	€5,000.00	GENOA
CITTÀ DI TORINO - ISTITUZIONE TORINESE PER UNA EDUCAZIONE RESPONSABILE			
	Torino Learning City	€60,000.00	TURIN
COLLEGIO DEL MONDO UNITO DELL'ADRIATICO - ONLUS			
	Gente Come Noi, Cittadini del Mondo - Academic Year 2023/2024	€49,000.00	TRIESTE
COMITATO PER LO SVILUPPO DELLA FALCHERA ODV			
	Sam non va in vacanza 2023	€5,380.00	TURIN
	“Provaci ancora SAM” project, AY 2023/24	€5,100.00	TURIN



Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI BORGOMANERO			
	IN MOTO - INsieme in MOVimenTO	€20,000.00	NOVARA
COMUNE DI GENOVA			
	Educare in natura - third year	€250,000.00	GENOA
COMUNE DI TORINO - AREA SERVIZI EDUCATIVI - DIREZIONE SERVIZI EDUCATIVI			
	Municipal pre-schools	€2,000,000.00	TURIN
	School transport and accompaniment service for disabled students	€1,100,000.00	TURIN
	Inclusion of disabled children in municipal pre-schools and infant schools	€800,000.00	TURIN
	Centri di Cultura per il Gioco - Ludoteche Territoriali	€80,000.00	TURIN
	SUPPORT FOR SERVICES AND MATERNAL/INFANT AREA INTERVENTIONS 2023	€58,200.00	TURIN
CONSORZIO XKE'ZEROTREDICI			
	Support for the 2023 activity of Spazio ZeroSei carried out by Consorzio Xkè? ZeroTredici, including under "Un'estate insieme - La Bella Stagione", and for communication works relating to topics covered by the People Goal	€670,000.00	TURIN
	Ibridi. E' sempre una Bella Stagione. A Compagnia di San Paolo Group strategy project in the educational arena	€387,500.00	TURIN
	Realizzazione anagrafica gestione iscrizioni LBS	€34,989.60	TURIN
COOPERATIVA SOCIALE PATCHANKA			
	NET - Cerchiamo Lavoro. INSIEME	€320,000.00	TURIN
ENGIM PIEMONTE			
	LAVORI SPAZIALI	€220,000.00	TURIN
ESCOGITO ODV			
	Sam non va in vacanza 2023	€456.00	TURIN
ESSEREUMANI ONLUS			
	"Provaci ancora SAM" project, AY 2023/24	€51,250.00	TURIN
ESSEREUMANI ONLUS			
	Sam Non Va In Vacanza 2023	€27,129.00	TURIN
EXAR SOCIAL VALUE SOLUTIONS - IMPRESA SOCIALE SRL			
	Yes!Lavoro	€320,000.00	CUNEO
FONDAZIONE BENVENUTI IN ITALIA			
	7th National Day for Safety in Schools	€10,000.00	NOVARA



Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE CARLO MOLO ONLUS			
	GASA KIT sex and relationship education for teachers, educators and students	€6,000.00	TURIN
OPERATIONAL PROJECTS AND PROVISIONS, FONDAZIONE COMPAGNIA PYRAMID			
	Fondazione Compagnia di San Paolo's subscription to the National Fund to Combat Juvenile Educational Poverty, 2023	€11,823,840.20	TURIN
	Città Educazione - Intervento 0-6	€3,749,143.00	TURIN
	Città Educazione - Intervento 6-16	€2,710,500.00	TURIN
	Città Educazione - Intervento 16+	€1,031,000.00	TURIN
	Multi-year Planning Interventions	€822,740.00	TURIN
	Territori Inclusivi: report on the call for proposals' progress and a proposal for its continuation	€760,000.00	TURIN
	Provision for the continuation of the "Riconnettere per includere" project	€385,000.00	TURIN
	Integrated actions for the independence of people with disabilities	€315,368.33	TURIN
	Framework protocol Municipality of Turin - CSP - 2023	€124,000.00	TURIN
	Compagnia di San Paolo Group strategy in the educational arena Update and provision for the formulation of a Child Safeguarding Policy for Compagnia di San Paolo Group and for implementing the "Boosting Digital Capacity per il 20" project	€76,442.00	TURIN
	Provaci ancora Sam, AY 2023/2024	€71,275.00	TURIN
	Provision for actions for children and teenagers with special educational needs, including with reference to high cognitive potential	€70,000.00	TURIN
	"Una comunità che educa" Update on project progress and provision (2019)	€68,500.00	TURIN
	School and urban regeneration in the Barriera di Milano district, in collaboration with the NOE educational community	€60,000.00	TURIN
	2021 strategic communication costs of the People Goal (2021)	€30,000.00	TURIN
	La Bella Stagione 2023	€26,639.81	TURIN
	2023. Un'estate insieme	€11,491.50	TURIN
	Framework protocol Municipality of Turin - CSP - 2023	€5,732.90	TURIN
FONDAZIONE INTERCULTURA			
	Foreign study scholarships for deserving, low-means students, secondary schools, residing in Piedmont and the metropolitan city of Genoa, AY 2024-2025	€75,000.00	SIENA
FONDAZIONE LINKS LEADING INNOVATION & KNOWLEDGE FOR SOCIETY			
	Green Education. A Compagnia di San Paolo Group strategy project in the educational arena	€240,000.00	TURIN
FONDAZIONE LINKS LEADING INNOVATION & KNOWLEDGE FOR SOCIETY			
	Boosting Digital Capacity: a Compagnia di San Paolo Group strategy project in the educational arena	€234,202.00	TURIN
FONDAZIONE PAIDEIA ENTE FILANTROPICO			
	Social and psychological consulting	€200,000.00	TURIN





Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE PER LA SCUOLA DELLA COMPAGNIA DI SAN PAOLO			
	Support for institutional activity for 2023	€3,000,000.00	TURIN
	Città Educazione – Intervento 6-19	€500,000.00	TURIN
	Update on the “Riconessioni” project and allocation for 2023 (final year)	€477,255.00	TURIN
	Skilled. A Compagnia di San Paolo Group strategy project in the educational arena	€446,730.00	TURIN
	operating costs for the “Provaci ancora Sam” project, AY 23-24	€320,000.00	TURIN
	Connectivity grant for Turin’s schools	€300,000.00	TURIN
	Boosting Digital Capacity: a Compagnia di San Paolo Group strategy project in the educational arena	€209,356.00	TURIN
	Sam non va in vacanza 2023	€45,000.00	TURIN
FONDAZIONE PIAZZA DEI MESTIERI MARCO ANDREONI ETS			
	Homework House 2023/2024	€120,000.00	TURIN
	Actions to support middle school students and foreign middle and high schools students - 2023/24	€100,000.00	TURIN
	Capaci e meritevoli all’opera 2023 - Scholarships	€60,000.00	TURIN
FONDAZIONE TORINO MUSEI			
	STRATEGIC PLAN 2024-2026	€777,260.00	TURIN
GIOSEF TORINO MARTI GIANELLO GUIDA APS			
	Fai un altro passo avanti	€15,000.00	TURIN
GRUPPO VOLONTARIATO ANC (ASSOCIAZIONE NAZIONALE CARABINIERI) DI TORINO O.D.V.			
	VOLUNTEER GROUP ACTIVITIES	€3,000.00	TURIN
HELPCODE ITALIA ETS			
	INNOVATIVE SOLUTIONS FOR PERSONAL DEVELOPMENT	€5,000.00	GENOA
IL MARGINE S.C.S. - IL MARGINE SOCIETÀ COOPERATIVA SOCIALE			
	CESM ESTATE 2023	€95,000.00	TURIN
IMPRESA SOCIALE XKÈ?			
	Spazio ZeroSei Pavia project. Sperimentazione sezione primavera, ponte per la scuola dell’infanzia	€40,000.00	TURIN
ISTITUTO INTERNAZIONALE DON BOSCO			
	PROVACI ANCORA SAM - AY 2023-2024	€59,825.00	TURIN
ISTITUTO INTERNAZIONALE DON BOSCO			
	SAM NON VA IN VACANZA - 2023	€7,618.00	TURIN



Educating for collective development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ISTITUTO SAN GIOVANNI EVANGELISTA - ORATORIO SALESIANO SAN LUIGI			
	PROVACI ANCORA SAM - AY 2023-2024	€54,175.00	TURIN
LA COMUNITÀ SOCIETÀ COOPERATIVA SOCIALE ONLUS			
	Cres.Co Crescita in cooperativa	€15,000.00	GENOA
OFF GRID ITALIA APS			
	Reland Next Education	€9,000.00	TURIN
OPERA SALESIANA REBAUDENGO			
	SAM NON VA IN VACANZA - 2023	€14,820.00	TURIN
	PROVACI ANCORA SAM - AY 2023-2024	€8,650.00	TURIN
ORATORIO SALESIANO MICHELE RUA			
	PROVACI ANCORA SAM - AY 2023-2024	€15,750.00	TURIN
	SAM NON VA IN VACANZA - 2023	€9,100.00	TURIN
ORATORIO SALESIANO SAN PAOLO			
	PROVACI ANCORA SAM - AY 2023-2024	€126,275.00	TURIN
	SAM NON VA IN VACANZA - 2023	€44,151.00	TURIN
PARROCCHIA SANTA GIULIA VERGINE E MARTIRE - ENTE ECCLESIASTICO CIVILMENTE RICONOSCIUTO			
	Quattro amici al bar!	€10,000.00	TURIN
PIETRA ALTA APS			
	Sam non va in vacanza 2023	€8,550.00	TURIN
SINERGIE APPLICATE AL SISTEMA D'IMPRESA SOCIETÀ COOPERATIVA SOCIALE			
	#aqualunquetitolo	€280,000.00	TURIN
TEACH FOR ITALY			
	Support for the Teach for Italy scale-up plan to reduce school drop-out rates: reinforcement in Piedmont and expansion in Liguria	€80,000.00	ROME
UFFICIO PIO DELLA COMPAGNIA DI SAN PAOLO ONLUS			
	Kids' Summer 2023	€665,000.00	TURIN
UN SOGNO PER TUTTI SOCIETÀ COOPERATIVA SOCIALE			
	Provaci ancora, Sam! 2023-2024	€163,775.00	TURIN
VEDOGIOVANE ASTI S.C.S - VEDOGIOVANE ASTI S.C.S IMPRESA SOCIALE ONLUS			
	R(e)Voluzione sulle punte: la leggerezza del cambiamento	€5,000.00	ASTI



Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
AGM ASSOCIAZIONE GENERAZIONI MIGRANTI APS			
	“Diritto a imparare” and “Diritto a imparare -secondo anno”	€184,000.00	TURIN
AGM ASSOCIAZIONE GENERAZIONI MIGRANTI APS			
	TRAGUARDI - Il diritto di imparare, second year - integration	€106,144.73	TURIN
ANTIGONE ONLUS			
	“Gli Osservatori di Antigone”: monitoring youth and adult prisons in Italy	€50,000.00	ROME
ARCI VALLE SUSA-PINEROLO APS			
	Collegno Fòl Fest - Straordinaria Follia	€10,000.00	TURIN
ARCHDIOCESE OF TURIN - CARITAS DIOCESANA			
	UN RIFLESSO DELLA NOSTRA FRATERNITÀ	€220,000.00	TURIN
ASSOCIAZIONE + CULTURA ACCESSIBILE			
	“Cinema Accessibile” - Training course in subtitling and audio-description	€6,000.00	TURIN
ASSOCIAZIONE CENTRO COME NOI S. PERTINI - ORGANIZZAZIONE SERMIG DI VOLONTARIATO ONLUS			
	INSIEME E' POSSIBILE	€150,000.00	TURIN
ASSOCIAZIONE COMUNITÀ SAN BENEDETTO AL PORTO			
	Ricibo	€50,000.00	GENOA
ASSOCIAZIONE CULTURALE “TEATRO NECESSARIO APS”			
	Special event: Keith Haring exhibition at Teatro dell'Arca	€10,000.00	GENOA
ASSOCIAZIONE DI PROMOZIONE SOCIALE “LA BOTTEGA DEL POSSIBILE”			
	La cultura della domiciliarità nell’approccio della salute comunitaria	€100,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE “LA BOTTEGA DEL POSSIBILE”			
	Prove di Volo	€10,000.00	TURIN
ASSOCIAZIONE DI VOLONTARIATO DAMAMAR			
	Service Gestionale Sovraterritoriale August - December 2023	€22,000.00	
ASSOCIAZIONE FRANTZ FANON ETS			
	“Pluralità di cure”: network of clinical and psycho-social interventions for migrants, 2024	€260,000.00	TURIN
ASSOCIAZIONE G.A.U. - GIOVANI AMICI UNITI ONLUS			
	CRESCERE INSIEME	€15,000.00	GENOA
ASSOCIAZIONE IL BANDOLO ONLUS			
	DIAMOVOCE A UNA SALUTE MENTALE DI COMUNITÀ	€140,000.00	TURIN



## Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE IL CAMMINO ODV			
	...IN CAMMINO!	€47,000.00	TURIN
ASSOCIAZIONE IL CAMMINO ODV			
	...IN CAMMINO!	€15,000.00	TURIN
ASSOCIAZIONE PRIMA LA COMUNITÀ ETS			
	CdC-Lab - LABORATORIO NAZIONALE Acceleratore dell'innovazione nelle Case della Comunità	€50,000.00	MILAN
ASSOCIAZIONE SAMCO ODV			
	Associazione SAMCO annual plan 2023 - implementation of palliative care and support for vulnerable families facing cancer	€50,000.00	TURIN
ASSOCIAZIONE TEATRO E SOCIETÀ			
	GAME OVER - Essere dentro	€33,000.00	TURIN
ASSOCIAZIONE VALDOSTANA VOLONTARIATO CARCERARIO			
	AGRICOLTURA IN CARCERE 2	€10,000.00	VALLE D'AOSTA
BANCO ALIMENTARE DEL PIEMONTE ODV			
	Enhancing food-product recovery work and support for the receptive and managerial capacity of the networks	€70,000.00	TURIN
BANCO DELLE OPERE DI CARITÀ DEL PIEMONTE ONLUS			
	CONSOLIDATION OF INTERNAL LOGISTICS ACTIVITIES	€45,000.00	TURIN
BANCO FARMACEUTICO TORINO ODV			
	SAFETY NETS - 2023	€65,000.00	TURIN
BANCO FARMACEUTICO TORINO ODV			
	ON GOING SKILLS	€46,500.00	TURIN
BANCO FARMACEUTICO TORINO ODV			
	ON GOING SKILLS	€12,500.00	TURIN
CAMMINARE INSIEME ODV			
	Preven.TO - Local actions and alliances for health promotion and preventive healthcare	€140,000.00	TURIN
COMUNE DI BAGNOLO PIEMONTE			
	I beni comuni di Bagnolo e Barge alla base di una comunità che risorge	€70,000.00	CUNEO
COMUNE DI GENOVA			
	Centro servizi per le povertà - stazione di posta Asilo Notturmo Massoero" (H24 Massoero) - 2023	€270,000.00	GENOA
COMUNE DI SALUZZO - SETTORE SVILUPPO COMPATIBILE DEL TERRITORIO			
	Il Quartiere	€118,544.47	CUNEO



Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI TORINO - DIVISIONE SERVIZI SOCIALI E LAVORO - SERVIZIO LAVORO			
	“NON SOLO 2023-24” project: Opportunities for homeless people and families facing severe housing hardship.	€200,000.00	TURIN
COMUNE DI TORINO - DIVISIONE SERVIZI SOCIALI E LAVORO - SERVIZIO LAVORO			
	SUPPORT FOR SERVICES AND MATERNAL/INFANT AREA INTERVENTIONS 2023	€153,500.00	TURIN
COMUNITÀ DI SANT'EGIDIO LIGURIA ODV			
	“Viva gli Anziani! - Una città per tutti”	€150,000.00	GENOA
CONSORZIO KAIROS - CONSORZIO DI COOPERATIVE SOCIALI			
	Diventare Living Lab per la Sostenibilità	€15,000.00	TURIN
CONSULTA PER LE PERSONE IN DIFFICOLTÀ ODV ETS			
	Disabilità in rete 2023	€70,000.00	TURIN
CORIFE PIEMONTE - CONSORZIO PER LA RICERCA E L'ISTRUZIONE PERMANENTE IN ECONOMIA-PIEMONTE			
	Mental health: young people, individuals, families and services	€50,000.00	TURIN
FONDAZIONE ADAS ASSISTENZA DOMICILIARE AI SOFFERENTI ONLUS			
	ADAS 2.0	€5,000.00	CUNEO
FONDAZIONE ANNA SOLARO - TEATRO DELL'ORTICA ETS IMPRESA SOCIALE			
	Il Teatro che cura	€10,000.00	GENOA
FONDAZIONE AURORA, NON-PROFIT			
	Crescere per tessere - Support for institutional activity	€50,000.00	ALESSANDRIA
FONDAZIONE CASA DELL'OSPITALITÀ ETS			
	Recovery College Ivrea 2023	€9,700.00	TURIN
FONDAZIONE CASSA DI RISPARMIO DI VOLTERRA			
	PER ASPERA AD ASTRA PROJECT, sixth edition	€110,000.00	PISA
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Initiatives to promote community mental health	537,065.53	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Framework protocol between the Municipality of Genoa and Fondazione Compagnia di San Paolo, 2021-2023	€400,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Local systems for combating poverty by means of neighbourly support networks - Update on the initiative, new provision and approval of the operational plan for the “B2 = Il bene x bene” call for proposals	€347,275.000	TURIN



## Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Protocol of understanding and initiatives for the development of Distretto Sociale Barolo	€200,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Cultural participation initiatives aimed at combating inequality. Updating and allocation. In collaboration with the People Goal - Community Mission (2021)	€196,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Framework protocol Municipality of Turin - CSP - 2023	€152,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Guidance on the city's social inclusion plan and development of specific actions	€119,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Integrated actions for the independence of people with disabilities	€100,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Rete Ricibo - Provision for the continuation of activities	€50,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Abitare giovani: initiative aimed at housing-independence for young people and related provision	€50,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Development of "Rete Torino Solidale - verso un sistema territoriale integrato di welfare di prossimità": provision	€50,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023-2024 guidelines for supporting Community Foundations - Approval of provision and text of the guidelines and provision for communication works relating to topics covered by the People Goal	€11,306.460	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2021 strategic communication costs of the People Goal (2021)	€10,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Per aspera ad astra - monitoring and evaluation (2023)	€10,000.000	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for consulting on real-estate valuation for possible purchase of S.Vito facility by Fondazione FARO	€6,100.000	TURIN
FONDAZIONE COMUNITARIA DEL VCO ENTE FILANTROPICO			
	Consolidation of the "Segnali di Comunità" and "Fondazione dei giovani VCO" programmes	€90,000.00	VERBANO-CUSIO-OSSOLA

Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMUNITARIA DELLA VALLE D'AOSTA ONLUS			
	Support for institutional activities 2023/2024	€230,000.00	VALLE D'AOSTA
FONDAZIONE CON IL SUD			
	Provision for Compagnia di San Paolo's quota for 2023	€4,240,091.00	ROME
FONDAZIONE DELLA COMUNITÀ CHIERESE			
	Support for institutional activities	€105,000.00	TURIN
FONDAZIONE DELLA COMUNITÀ DI MIRAFIORI ONLUS			
	Support for institutional activity 2023/2024 - Fondazione Mirafiori	€428,693.54	TURIN
FONDAZIONE DI COMUNITÀ DEL CANAVESE ENTE FILANTROPICO DEL TERZO SETTORE			
	Support for institutional activities	€100,000.00	TURIN
FONDAZIONE DI COMUNITÀ DEL CANAVESE ENTE FILANTROPICO DEL TERZO SETTORE			
	Orizzonte 2025	€49,500.00	TURIN
FONDAZIONE DI COMUNITÀ DEL CANAVESE ENTE FILANTROPICO DEL TERZO SETTORE			
	Orizzonte 2025	€15,000.00	TURIN
FONDAZIONE DI COMUNITÀ PORTA PALAZZO_ENTE FILANTROPICO ETS			
	Support for institutional activities 2023-2024 Fondazione di Comunità Porta Palazzo	€170,000.00	TURIN
FONDAZIONE DI COMUNITÀ PORTA PALAZZO_ENTE FILANTROPICO ETS			
	We need YOU: attivisti per la comunità	€50,000.00	TURIN
FONDAZIONE DI COMUNITÀ PORTA PALAZZO_ENTE FILANTROPICO ETS			
	We need YOU: attivisti per la comunità	€15,000.00	TURIN
FONDAZIONE DIOCESANA COMUNITÀ SERVIZI ONLUS			
	Deep Impact Reloaded	€5,000.00	SAVONA
FONDAZIONE F.A.R.O. ETS - FONDAZIONE ASSISTENZA RICERCA ONCOLOGICA PIEMONTE FARO			
	Support for assistance projects 2023	€130,000.00	TURIN
FONDAZIONE OPERA PIA LORENZO CAVALLI ETS			
	Grant application for Fondazione di Comunità di Carmagnola, 2023-24	€105,000.00	TURIN
FONDAZIONE VALSESIA ENTE FILANTROPICO DEL TERZO SETTORE			
	SUPPORT FOR INSTITUTIONAL ACTIVITIES	€140,000.00	VERCELLI



Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
GRUPPI DI VOLONTARIATO VINCENZIANO			
	COSTRUIRE COMUNITÀ SOLIDALE - 2023	€205,000.00	TURIN
GRUPPO ARCO S.C.S. - GRUPPO ARCO SOCIETÀ COOPERATIVA SOCIALE			
	Ti SOS-Tengo	€100,000.00	TURIN
IL MELOGRANO COOPERATIVA SOCIALE - ONLUS			
	NEXT Generation Il Melograno	€15,000.00	GENOA
ISTITUTO ITALIANO DELLA DONAZIONE			
	IID - Disseminating good practices among NPOs and promoting an informed gift culture - 2023	€40,000.00	MILAN
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			
	DNA comunità 2023>25	€50,000.00	TURIN
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			
	DNA comunità 2023>25	€15,000.00	TURIN
LUCE PER LA VITA ONLUS			
	Co-design: implementation of a local palliative care network 2023-2032	€160,000.00	TURIN
PICCOLA CASA DELLA DIVINA PROVVIDENZA - COTTOLENGO			
	Uno sguardo nuovo sul futuro: l'assistenza alla Piccola Casa	€250,000.00	TURIN
PROVINCIA DI ASTI			
	Project to foster local cohesion by creating a Community Hub in disused buildings	€60,000.00	ASTI
PROVINCIA PIEMONTESE DELL'ORDINE DEI CHIERICI REGOLARI MINISTRI DEGLI INFERMI - CAMILLIANI			
	Reception of homeless people with illnesses, and food and economic help for families in Turin facing hardship	€95,000.00	TURIN
RETE DELLE CASE DEL QUARTIERE ETS			
	La cultura dietro l'angolo 2023. Ritrovi d'arte, musica e teatro da vivere insieme	€134,000.00	TURIN
TEATRO A CANONE			
	LEGGENDO EVADO - A theatre workshop in Ivrea prison	€10,000.00	TURIN
UFFICIO PIO DELLA COMPAGNIA DI SAN PAOLO ONLUS			
	Support for institutional activity 2023. For "Traguardi 2023" (Educating Mission), UP accounts for a contribution of less than € 184.000 + € 106.144,71 with respect to the amount indicated in the letter of approval dated 8 February and as per agreements	€10,880,079.27	TURIN
UFFICIO PIO DELLA COMPAGNIA DI SAN PAOLO ONLUS			
	Fondo Musy	€25,000.00	TURIN





Rediscovering community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
UISP - COMITATO TERRITORIALE DI TORINO APS			
	A PASSO D'UOMO	€10,000.00	TURIN
UN SOGNO PER TUTTI SOCIETÀ COOPERATIVA SOCIALE			
	CiVediamo nel futuro	€5,000.00	TURIN
UNIVERSITY OF GENOA			
	Consolidation of the activities of the Polo Universitario Penitenziario Regionale (PUP)	€15,000.00	GENOA
UNIVERSITY OF TURIN			
	Polo Studenti Detenuti (financial yr. 2023 - AY 2023/2024 - Agreement 2022-2024)	€50,000.00	TURIN
VITAS VOLONTARI ITALIANI ASSISTENZA SOFFERENTI ONLUS			
	Palliative care: local multi-disciplinary care	€50,000.00	ALESSANDRIA



Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ALPIM - ASSOCIAZIONE LIGURE PER I MINORI - PROGETTO FIDUCIA			
	Percorsi di autonomia dei giovani in ambito civile 2023	€100,000.00	GENOA
APS CONNGI			
	Protagonisti! Le nuove generazioni italiane si raccontano – edition VII Work as an instrument of inclusion and representation	€20,000.00	ROME
ASAI - ASSOCIAZIONE DI ANIMAZIONE INTERCULTURALE			
	Nomis, ed. 2024	€29,600.00	TURIN
ASSOCIAZIONE A PIENO TITOLO, NON-PROFIT			
	‘Extra-titoli’ 2023-2024, a help-desk for people seeking recognition of foreign qualifications	€40,000.00	TURIN
ASSOCIAZIONE ALISEO, NON-PROFIT			
	NEXT TO YOU 2	€40,000.00	TURIN
ASSOCIAZIONE ALMATERRA APS - ASSOCIAZIONE DI PROMOZIONE SOCIALE CON PERSONALITÀ GIURIDICA			
	WONDER 2 - Women, Occupability, Desire, Resilience	€115,000.00	TURIN
ASSOCIAZIONE ALMATERRA APS - ASSOCIAZIONE DI PROMOZIONE SOCIALE CON PERSONALITÀ GIURIDICA			
	RE-START. Resilience, Strategy, Activism, Renovation, Transition - Phase 2	€50,000.00	TURIN
ASSOCIAZIONE COMITATO3OTTOBRE ACCOGLIENZA ONLUS			
	A Europe of Rights	€40,000.00	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	Progetto Migranti - fourth edition	€300,000.00	ROME
ASSOCIAZIONE DI PROMOZIONE SOCIALE - ASSOCIAZIONE NUOVI PROFILI			
	PONTOS - EUROMEDITERRANEO IN DIALOGO Festival	€7,367.74	GENOA
ASSOCIAZIONE DI PROMOZIONE SOCIALE SI PUO’ FARE ONLUS			
	IDEA - Indipendenza, Diritti, Empowerment, Autodeterminazione	€15,000.00	TURIN
ASSOCIAZIONE EDUCADORA ONLUS			
	Sentirsi a Casa 2023	€11,500.00	TURIN
ASSOCIAZIONE FRANTZ FANON ETS			
	Ethno-psychiatric support plan for vulnerable people from migrant backgrounds	€50,000.00	TURIN
ASSOCIAZIONE FRANTZ FANON ETS			
	Activities of Associazione Frantz Fanon within the Nomis 2024 project	€23,300.00	TURIN
ASSOCIAZIONE IL NOSTRO PIANETA E.T.S.			
	INP/Nomis 2024 - Socio-educational inclusion actions	€22,000.00	TURIN



Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE ITALIANA VITTIME DEL TERRORISMO - ASSOCIAZIONE ITALIANA VITTIME DEL TERRORISMO E DELL'EVERSIONE CONTRO L'ORDINAMENTO COSTITUZIONALE DELLO STATO			
	CENSUS OF ITALIAN VICTIMS OF TERRORIST ATTACKS ABROAD SINCE MARCH 2003	€10,000.00	TURIN
ASSOCIAZIONE MULTIETNICA MEDIATORI INTERCULTURALI (A.M.M.I.) - ETS			
	MEDIATO - Intercultural training on issues relating to immigration	€5,709.33	TURIN
ASSOCIAZIONE PANAFRICANDO			
	Festival Panafricano, 7th edition	€10,000.00	TURIN
ASSOCIAZIONE PER GLI STUDI GIURIDICI SULL'IMMIGRAZIONE, ASGI APS			
	Legal advice, information, legal training and advocacy service for the rights of foreign minors under the NOMIS project + Experimental intervention on protecting under-18s from undocumented families in situations of social emergency	€18,000.00	TURIN
ASSOCIAZIONE PER GLI STUDI GIURIDICI SULL'IMMIGRAZIONE, ASGI APS			
	"Mediato - In-formazione in materia di immigrazione".	€11,445.00	TURIN
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			
	Monitoring and evaluation of Nomis 2024	€23,000.00	TURIN
ASSOCIAZIONE PIAM ONLUS - PROGETTO INTEGRAZIONE ACCOGLIENZA MIGRANTI			
	PIAM 2030 - Comunità e Sviluppo Locale	€50,000.00	ASTI
ASSOCIAZIONE RENKEN ONLUS			
	Next generation Renken: educazione, intercultura, sostenibilità	€15,000.00	TURIN
ASSOCIAZIONE RETE DAFNE ONLUS			
	RETE DAFNE ONLUS: RECEPTION, LISTENING AND SUPPORT FOR VICTIMS OF CRIME - PIEDMONT REGIONAL NETWORK - 2024/2025	€220,000.00	TURIN
ASSOCIAZIONE VOLONTARIE DEL TELEFONO ROSA PIEMONTE DI TORINO (ODV)			
	TELEFONO ROSA PIEMONTE: MULTIDISCIPLINARY KNOWLEDGE AND SERVICES FOR LISTENING, ASSISTANCE, SAFEGUARDING AND LIBERATION OF WOMEN AND GIRLS WHO HAVE BEEN SUBJECT TO MALE VIOLENCE	€60,000.00	TURIN
ASSOCIAZIONE VOLONTARIE DEL TELEFONO ROSA PIEMONTE DI TORINO (ODV)			
	SKILLS FOR THE FUTURE	€49,000.00	TURIN
C.S.D.A.SC - COOPERATIVA SOCIALE DI ASSISTENZA			
	Comunità al lavoro: nuove opportunità lavorative per un welfare generativo	€50,000.00	TURIN
CASA DO MENOR ITALIA ONLUS			
	Per Aspera ad Astra	€50,000.00	CUNEO
CERCHIO DEGLI UOMINI ASS. PROM. SOC.			



Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
	LA QUADRATURA DEL CERCHIO	€15,000.00	TURIN
CISEF COOPERATIVA SOCIALE - CISEF COOPERATIVA SOCIALE A R.L. ONLUS			
	Mettiamoci alla prova	€5,000.00	GENOA
COMUNITÀ IMPEGNO SERVIZIO VOLONTARIATO ETS			
	COOPERARE PER IL FUTURO II	€55,000.00	TURIN
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			
	Allocation to Projects Fund for 2023	€120,000.00	TURIN
COOPERATIVA SOCIALE FIORDALISO COOP. SOC. ONLUS			
	RI-GENERATIVI	€15,000.00	CUNEO
DANISH REFUGEE COUNCIL ITALIA ONLUS			
	Initiative to support the inclusion of people fleeing the Ukrainian conflict who are located in Piedmont	€45,000.00	TURIN
EMMANUELE SOCIETÀ COOPERATIVA SOCIALE ONLUS			
	Protagonisti domani: sviluppo imprenditoriale per il Welfare generativo	€50,000.00	CUNEO
ESSERCI S.C.S.			
	Edu-street Paradero 2023	€118,500.00	TURIN
ESSERCI S.C.S.			
	CASA NOMIS 2024	€95,000.00	TURIN
ESSERCI S.C.S.			
	Esserci NEXT	€50,000.00	TURIN
ESSERCI S.C.S.			
	Esserci Next	€15,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Territori Inclusivi: report on the call for proposals' progress and a proposal for its continuation	€717,722.83	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	GxG – Giovani per Giovani call for proposals	€345,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for operational actions aimed at developing the dynamism and active citizenship skills of young people, women and families from migrant backgrounds	€175,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	International cooperation actions with the Region of Piedmont - provision	€125,000.00	TURIN





## Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Never Alone - new phase - Provision	€121,632.26	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Actions for the population fleeing the war in Ukraine and entitled to protection - provision	€80,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Abitare giovani: initiative aimed at housing-independence for young people and related provision	€50,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2021 strategic communication costs of the People Goal (2021)	€30,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Framework protocol Municipality of Turin - CSP - 2023	€20,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for participating in the charity competition for social projects - Barolo en primeur - 27 October 2023	€20,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for participating in the charity competition for social projects - Barolo en primeur - 27 October 2023	€15,000.00	TURIN
FONDAZIONE EUROPEAN RESEARCH INSTITUTE ETS			
	Orizzonti	€15,000.00	TURIN
FONDAZIONE GRUPPO ABELE ONLUS			
	VOLTI AL MARGINE 2	€260,000.00	TURIN
FONDAZIONE MAMRE ONLUS			
	Ethno-psychiatric support plan for vulnerable people from migrant backgrounds	€90,000.00	TURIN
FONDAZIONE PAIDEIA ENTE FILANTROPICO			
	Paideia per l'Ucraina - second year	€25,000.00	TURIN
FONDAZIONE SLOW FOOD - E.T.S.			
	Nuovi Leader Slow Food per la rigenerazione del sistema alimentare	€160,000.00	CUNEO
I DIRITTI DI EMMA - DALLA LIBERTÀ ALL'AUTONOMIA COOPERATIVA SOCIALE A R. L ETS			
	We can be heroes	€50,000.00	TURIN
IL RICINO S.C.S.			
	Il Ricino Restyling 2023	€5,000.00	TURIN



Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
IRES PIEMONTE - ISTITUTO DI RICERCHE ECONOMICO SOCIALI			
	MEDIATO - Professional updating on immigration	€17,845.00	TURIN
ISTITUTO SAN GIOVANNI EVANGELISTA - ORATORIO SALESIANO SAN LUIGI			
	NOMIS Educativa di strada - Spazio Anch'io 2024	€75,100.00	TURIN
LINDBERGH COOPERATIVA SOCIALE - COOPERATIVA SOCIALE LINDBERGH			
	ABITARE LA CASA	€32,277.17	LA SPEZIA
MADIBA SOCIETÀ COOPERATIVA SOCIALE			
	Madiba - One step forward	€50,000.00	TURIN
MADIBA SOCIETÀ COOPERATIVA SOCIALE			
	Madiba - One step forward	€5,000.00	TURIN
MEDICI CON L'AFRICA CUAMM			
	Prima le mamme e i bambini: persone e competenze - 2023	€50,000.00	PADUA
O.R.SO. SCS - ORGANIZZAZIONE PER LA RICREAZIONE SOCIALE SOCIETÀ COOPERATIVA SOCIALE			
	ORSO IMPACT 5.0	€50,000.00	TURIN
OPERA DIOCESANA MADONNA DEI BAMBINI - VILLAGGIO DEL RAGAZZO			
	Autonomia ed Empowerment	€150,000.00	GENOA
PHILEA - PHILANTHROPY EUROPE ASSOCIATION			
	Forum Cooperazione Internazionale	€22,500.00	OUTSIDE ITALY (BE)
PROGETTO N.O.MI.S. - NEW OPPORTUNITIES FOR FOREIGN MINORS			
	N.O.MI.S. -Nuove Opportunità per Minori Stranieri	€139,100.00	TURIN
PROGETTO TENDA SCS			
	The power of experience in the inclusion of vulnerable people for a sustainable and innovative future	€49,500.00	TURIN
PROGETTO TENDA SCS			
	The power of experience in the inclusion of vulnerable people for a sustainable and innovative future	€5,000.00	TURIN
SOCIETÀ COOPERATIVA SOCIALE S.A.B.A. ONLUS			
	Diventare protagonisti del cambiamento	€15,000.00	GENOA
SYNERGICA S.C.S.			
	Progetto N.O.Mi.S. (Nuove Opportunità Minori Stranieri)	€74,900.00	TURIN
TEDACÀ APS ETS			
	Festival delle Migrazioni 2023	€40,000.00	TURIN



Working together for inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
UFFICIO PASTORALE MIGRANTI - ARCIDIOCESI DI TORINO			
	Per la sostenibilità dei percorsi di inclusione	€290,000.00	TURIN
UFFICIO PASTORALE MIGRANTI - ARCIDIOCESI DI TORINO			
	Festival dell'Accoglienza, third edition	€20,000.00	TURIN
VASTÉ S.C.S. IMPRESA SOCIALE			
	Vasté Impresa sociale: social impact as a key factor in business	€49,500.00	TURIN
YEPP PORTA PALAZZO			
	Progetto YEPP Porta Palazzo - project on the dynamism and empowerment of the youth population of Porta Palazzo	€20,000.00	TURIN



Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE CENTRO STUDI LUCA D'AGLIANO ETS			
	Global Challenges 2023. European network on global challenges.	€60,000.00	TURIN
ASSOCIAZIONE CENTRO STUDI LUCA D'AGLIANO ETS			
	European Economy – Banks, Regulation, and the Real Sector. European economy. A forum for debate on the role of the markets and financial regulation.	€20,000.00	TURIN
EUROPEAN ALLIANCE FOR SOCIAL SCIENCES AND HUMANITIES			
	Reforming research assessment from an SSH perspective of qualitative methodology and translational research in SSH	€10,000.00	OUTSIDE ITALY (FR)
FONDAZIONE CENTRO INTERNAZIONALE SU DIRITTO, SOCIETÀ E ECONOMIA - FONDAZIONE COURMAYEUR MONT BLANC			
	XXXVI Study conference on current issues of law and civil procedure concerning banks, business loan contracts and sustainability	€8,000.00	VALLE D'AOSTA
FONDAZIONE COLLEGIO CARLO ALBERTO			
	Support for institutional grant-making activity for 2023	€5,432,500.00	TURIN
FONDAZIONE COLLEGIO CARLO ALBERTO			
	Festival Internazionale dell'economia 2023	€500,000.00	TURIN
FONDAZIONE COLLEGIO CARLO ALBERTO			
	Master in Insurance Innovation (MII) - edition IV	€100,000.00	TURIN
FONDAZIONE COLLEGIO CARLO ALBERTO			
	LTI contribution 2023	€50,000.00	TURIN
FONDAZIONE COLLEGIO UNIVERSITARIO DI TORINO RENATO EINAUDI			
	Re-design of the Foundation's administrative processes - a capacity-building project - Phase 2	€90,000.00	TURIN
FONDAZIONE COLLEGIO UNIVERSITARIO DI TORINO RENATO EINAUDI			
	Re-design of the Foundation's administrative processes - a capacity-building project I High energy costs: one-off support	€80,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2022-2024 agreements with universities - provisions	€3,091,718.64	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for 2023 quota for the third edition of the “Intelligenza Artificiale” call for proposals	€1,200,000.00	TURIN



## Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	TRAPEZIO call for proposals - Paving the way to research excellence and talent attraction - Winners of Line 1 - Supporting competitive research - Line 2 MSCA Seal of Excellence - Re-assignment of two grants following withdrawal (2021)	€1,175,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for activities to support participation in EIC calls for proposals	€606,381.50	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for activities to support participation in EIC calls for proposals	€197,500.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Commissione per la Ricerca Scientifica di Acri - new system initiative	€100,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for the second year of the empirical study of the impact of proof-of-concept programmes on local innovation ecosystems	€60,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	LTI	€50,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023 strategic communication costs of the Planet Goal	€21,618.50	TURIN
FONDAZIONE EUROPEAN SCHOOL OF MANAGEMENT ITALIA			
	Grant to Incubatore Blue Factory by ESCP BS	€76,000.00	TURIN
FONDAZIONE EUROPEAN SCHOOL OF MANAGEMENT ITALIA			
	MIM and IFBM scholarships 2023-24	€50,000.00	TURIN
FONDAZIONE EUROPEAN SCHOOL OF MANAGEMENT ITALIA			
	"Collective Projects" grant	€34,000.00	TURIN
FONDAZIONE LUIGI EINAUDI ONLUS			
	Nuovi sistemi di diffusione culturale. Far conoscere Luigi Einaudi con l'IA	€216,000.00	TURIN
FONDAZIONE LUIGI FIRPO - CENTRO DI STUDI SUL PENSIERO POLITICO ONLUS			
	L'irriducibile bellezza delle idee. Communicating and harnessing the value of the Fondo Antico of Biblioteca Firpo. Restoration, cataloguing, printed catalogue and digital library (II-2023)	€10,000.00	TURIN



Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
GENEVA SCIENCE AND DIPLOMACY ANTICIPATOR			
	Incubation of the Open Quantum Institute   Work Package 6 - financial sustainability	€100,000.00	OUTSIDE ITALY (CH)
POLYTECHNIC OF TURIN			
	Strengthening administrative support services relating to research, technology transfer, management control, internationalisation and digitalisation 2023	€670,000.00	TURIN
POLYTECHNIC OF TURIN			
	Piattaforme 2023 - Accordi Links: 'Energy Center Lab' and 'EST@energycenter'	€300,000.00	TURIN
POLYTECHNIC OF TURIN			
	Improving performance on Horizon Europe, EIC and the new national and regional planning 2023	€233,000.00	TURIN
POLYTECHNIC OF TURIN			
	Hub Bruxelles 2023	€200,000.00	TURIN
POLYTECHNIC OF TURIN			
	Starting Grant (ERC) 2023	€200,000.00	TURIN
POLYTECHNIC OF TURIN			
	Teaching Lab 2023	€83,300.00	TURIN
POLYTECHNIC OF TURIN			
	Digital Twin 23	€75,000.00	TURIN
POLYTECHNIC OF TURIN			
	Piattaforme 2023 - Accordo Links: 'Digital'	€53,105.36	TURIN
POLYTECHNIC OF TURIN			
	Public Engagement Events: Biennale Tecnologia per le Scuole 2023 and planning of activities for Biennale Tecnologia 2024	€50,000.00	TURIN
POLYTECHNIC OF TURIN			
	PoC Instrument - 2022	€44,544.88	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI AUTOMATICA E INFORMATICA			
	Holo-BLSD	€40,359.92	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI AUTOMATICA E INFORMATICA			
	Safe Smart City: Detecting Violence and Calls for Help in Real Time by means of Video Monitoring Devices	€32,900.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA DELL'AMBIENTE, DEL TERRITORIO E DELLE INFRASTRUTTURE			
	CLiRA (Climate Risk for Agriculture)	€37,000.00	TURIN



Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA GESTIONALE E DELLA PRODUZIONE			
	Prototyping system, method, and device for measuring the compliance of instrumented durometers on nano, micro, and macro force scales	€20,271.20	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	Comodo	€50,000.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	SmartCore	€50,000.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	SAFEST - Strategia per l'Amministrazione di Freni Elettro-attuati e Sistemi di Trazione	€50,000.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	Full-field analysis of the dynamics of rotating structures with high-resolution DIC technology - FARAWAY	€49,800.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	ASTRO (Advanced Space Tethers for Remote sensing Operations)	€49,300.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	ADD-MATE 2.0	€48,200.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO DI INGEGNERIA MECCANICA E AEROSPAZIALE			
	DIMOSS (Displacement Monitoring using Strain Sensors)	€38,500.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO INTERATENEEO DI SCIENZE, PROGETTO E POLITICHE DEL TERRITORIO			
	Turin and its rivers - River analysis and development of strategies for enhancing the waterways of the Po and its tributaries Sangone, Dora, and Stura	€141,000.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO SCIENZA APPLICATA E TECNOLOGIA			
	Waste recovery machine	€50,000.00	TURIN
POLITECNICO DI TORINO - DIPARTIMENTO SCIENZA APPLICATA E TECNOLOGIA			
	FILTERING MEMBRANES COATED WITH PLASMONICALLY ACTIVE METAL FOR ENVIRONMENTAL ANALYSIS APPLICATIONS	€47,000.00	TURIN



Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
POLITECNICO DI TORINO DIPARTIMENTO DI ELETTRONICA E TELECOMUNICAZIONI			
	Digital Pathology Pathways to Improve Patient Care - DIPAT3-CARE	€300,000.00	TURIN
QPP SERALMENTE			
	QPP Seralmente Conferenze 23/24	€10,000.00	TURIN
SCHOOL OF ENTREPRENEURSHIP AND INNOVATION - SEI			
	Vento 2024	€25,000.00	TURIN
THE DATA TANK			
	The Data Tank Pilot Year	€100,000.00	OUTSIDE ITALY (BE)
UNIVERSITY OF GENOA			
	Data governance and management control	€220,000.00	GENOA
UNIVERSITY OF GENOA			
	CLOE - training to Complexity: muLtidisciplinary approaches to rural and mOuntain sustainable devElopment and conservation - MP 1.2	€200,000.00	GENOA
UNIVERSITY OF GENOA			
	Consolidation of the university's teaching and learning centre (UTLC)	€116,700.00	GENOA
UNIVERSITY OF GENOA			
	FUNDING OF RESEARCH DOCTORATES, 39th CYCLE	€75,000.00	GENOA
UNIVERSITY OF GENOA			
	Consolidation of the activities of the Polo Universitario Penitenziario Regionale (PUP)	€18,300.00	GENOA
UNIVERSITY OF GENOA			
	Consolidation of initiatives designed to support Proofs of Concept (PoC)	€5,100.00	GENOA
UNIVERSITY OF GASTRONOMIC SCIENCE			
	IMPROVE - Mapping of processes, digital infrastructure and management control	€120,000.00	CUNEO
UNIVERSITY OF TURIN			
	Top-up for 39th cycle scholarships - operating year 2023 of the 2022-2024 agreement (mission project 2.1)	€2,200,000.00	TURIN
UNIVERSITY OF TURIN			
	Mission project 1.2 2022-2024 Agreement: EIC TRAINING. L'innovazione attraverso l'imprenditorialità: potenziare la creazione d'impresa in UniTo.	€637,000.00	TURIN
UNIVERSITY OF TURIN			
	Il progetto SQUADRA - Squadra UniTo di Accompagnamento Della Ricerca di Ateneo - per il PNRR	€602,000.00	TURIN



Harnessing the value of research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
UNIVERSITY OF TURIN			
	Mission project 1.2 2022-2024 Agreement: EIC TRAINING. L'innovazione per l'eccellenza scientifica di UniTo.	€512,900.00	TURIN
UNIVERSITY OF TURIN			
	Cross-cutting area 2022-2024 Agreement - EUR. Training and support for innovation for culture and creativity.	€380,000.00	TURIN
UNIVERSITY OF TURIN			
	OPEN SCIENCE - Formazione per Data Steward (Cross-cutting area UniTo/CSP 2022-2024 Agreement)	€200,000.00	TURIN
UNIVERSITY OF TURIN			
	Mission project 3.1 2022-2024 Agreement: VQR continua   Il potenziamento del progetto MOTIVATE	€200,000.00	TURIN
UNIVERSITY OF TURIN			
	Polo Studenti Detenuti (financial yr. 2023 - AY 2023/2024 - Agreement 2022-2024)	€50,000.00	TURIN
"AMEDEO AVOGADRO" UNIVERSITY OF EASTERN PIEDMONT			
	Multi-year agreement 2022-2024: MP 1.2 - Bando Ricerca UPO	€300,000.00	VERCELLI
"AMEDEO AVOGADRO" UNIVERSITY OF EASTERN PIEDMONT			
	Multi-year agreement 2022-2024: (MP2.4) Dottorati e Science Slam UPO	€263,000.00	VERCELLI
"AMEDEO AVOGADRO" UNIVERSITY OF EASTERN PIEDMONT			
	Multi-year agreement 2022-2024: TELe medicina, Educazione e FORMazione per la salute (TELE-FOR)	€150,000.00	VERCELLI



Boosting innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE INNOVAPER - IMPRESA SOCIALE			
	AIPEC 10-yearly event “Fraternità in economia: una via per la pace”, Turin - 28 January 2023	€10,000.00	TURIN
ASSOCIAZIONE SPORT INNOVATION HUB (APS)			
	Sport Innovation Hub SCALE UP	€50,000.00	TURIN
ASSOCIAZIONE TESSILE E SALUTE - IMPRESA SOCIALE			
	Next Gen Tex&Health - organisational restructuring of Associazione Tessile e Salute - Impresa Sociale	€15,000.00	BIELLA
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			
	EU Project HUB For the Social Economy	€50,000.00	TURIN
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			
	Borsa dell'Impatto Sociale	€40,000.00	TURIN
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			
	Diffusione di Comunità di pratica in ambito di Impatto Sociale	€40,000.00	TURIN
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			
	Torino Tech Map (ToTeM): accelerazione crescita del progetto	€40,000.00	TURIN
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			
	IWEC conference award 2023	€2,500.00	TURIN
ASSOCIAZIONE URBAN@IT			
	Reading and interpretation of the implementation of urban policies through the NRRP in Piedmont and Liguria.	€10,000.00	BOLOGNA
COMUNE DI GENOVA			
	Verso Ocean Race-Innovation village	€500,000.00	GENOA
CONSORZIO SOCIALE N.A.O.S. - NAOS S.C.S. NUOVI AMBITI DI ORGANIZZAZIONE SOCIALE - CONSORZIO DI COOPERATIVE SOCIALI			
	Digital transition pathway	€28,000.00	TURIN
COOPERATIVA ATTIVITÀ SOCIALI COMUNITÀ UNA RIVAROLO SOCIETÀ COOPERATIVA SOCIALE A R.L ONLUS			
	The Great Reshuffle	€15,000.00	GENOA
COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOCIETÀ COOPERATIVA ONLUS - COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOC. COOP. ONLUS			
	Writing the future together	€15,000.00	TURIN
COOPERATIVA SOCIALE RAGGIO VERDE ONLUS			
	RieVOLUZIONI SOLIDALI	€70,000.00	BIELLA





Boosting innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
DEAFAL ONG - DELEGAZIONE EUROPEA PER L'AGRICOLTURA FAMILIARE IN ASIA, AFRICA E AMERICA LATINA			
	Ri-organizza per rigenerare	€49,900.00	MILAN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Fondo Repubblica Digitale - Provision	€11,339,794.80	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"Waterfront di Levante - Design and executive plan for an innovation hub in Genoa"	€400,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	ESA-BIC: support for the establishment of an aerospace accelerator managed by I3P, an innovative-business incubator, and supported by the European Space Agency (2021)	€366,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Bando Next Generation You - Results of the second selection, approval of the text for the second edition of the call for proposals and allocation hypothesis (2021)	€300,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Next Generation We call for proposals (2021)	€300,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	European Social Catalyst Fund - ESCF Provision for phase 2 of the international fund, which supports scalable, evidence-based social innovation practices with Genio Trust, Robert Bosch Stiftung and King Baudouin Foundation (2021)	€300,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Project to create and support youth enterprises in hinterland and mountainous areas, in collaboration with the Boosting Innovation Mission	€200,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Social Open Data	€104,821.80	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"Evoluzioni: transizione digitale nell'economia sociale" call for proposals (2021)	€87,000.00	TURIN



Boosting innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Access to credit for the third sector and the social economy	€50,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Talents to support the Innovation Ecosystem	€50,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Coopstartup Piemonte	€35,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Introductory initiatives relating to EVPA Impact Week 2023	€28,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Social Open Data	€10,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Simbiosi call for proposals	€10,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Training activities relating to EVPA Impact Week	€9,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Training activities	€6,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023 strategic communication costs of the Planet Goal	€5,000.00	TURIN
FONDAZIONE EUROPEAN SCHOOL OF MANAGEMENT ITALIA			
	Grant to Incubatore Blue Factory by ESCP BS	€30,000.00	TURIN
FONDAZIONE ISTITUTO TECNICO SUPERIORE PER L'INFORMAZIONE E LA COMUNICAZIONE			
	Initiatives relating to education/work alternation and skills development	€50,000.00	TURIN
FONDAZIONE ITALIA DIGITALE ETS			
	Festival del Digitale Popolare	€30,000.00	FLORENCE



Boosting innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE LINKS LEADING INNOVATION & KNOWLEDGE FOR SOCIETY			
	Support for institutional grant-making activity for 2023	€5,040,000.00	TURIN
FONDAZIONE SOCIAL VENTURE GIORDANO DELL'AMORE			
	Project to help Piedmont-based third-sector bodies gain access to credit	€500,000.00	MILAN
IL LABORATORIO SOCIETÀ COOPERATIVA SOCIALE			
	FUTURO PROSSIMO	€70,000.00	GENOA
INVENTO INNOVATION LAB IMPRESA SOCIALE SRL			
	B Corp School - Civil economy dissemination models for tackling social and environmental challenges	€42,000.00	MILAN
NEXT-LEVEL ETS			
	Next-Level new digital ecosystem	€50,000.00	TURIN
OPERA DIOCESANA MADONNA DEI BAMBINI - VILLAGGIO DEL RAGAZZO			
	“Evoluzioni - Transizione digitale nell’economia sociale” - Phase 2	€95,000.00	GENOA
RÉSEAU ENTREPRENDRE PIEMONTE			
	Collective projects 2023/2024: a new model of open innovation	€45,000.00	TURIN
SCHOOL OF ENTREPRENEURSHIP AND INNOVATION - SEI			
	Vento 2024	€125,000.00	TURIN
SOCIALFARE IMPRESA SOCIALE S.R.L.			
	PERSONAE   WELFARETECH ACCELERATOR FROM THE CASSA DEPOSITI E PRESTITI ACCELERATORS NETWORK - YEAR 3	€100,000.00	TURIN



## Fostering international opportunities Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASPEN INSTITUTE ITALY			
	Aspen Forum Italia Francia	€10,000.00	ROME
CAMERA DI COMMERCIO ITALIA MYANMAR			
	TOAsia Export Training	€10,000.00	TURIN
CENTRO INTERNAZIONALE DI FORMAZIONE DELL'ORGANIZZAZIONE INTERNAZIONALE DEL LAVORO - TURIN SCHOOL OF DEVELOPMENT			
	Scholarships for the Turin School of Development 2023	€330,000.00	TURIN
CENTRO STUDI DI POLITICA INTERNAZIONALE - CESPI ETS			
	Gli scenari strategici per l'Italia: comprendere per formare le nuove generazioni	€250,000.00	ROME
CENTRO STUDI DI POLITICA INTERNAZIONALE - CESPI ETS			
	Il balzo tecnologico e la cooperazione: quali sfide per i diritti?	€49,940.00	ROME
EUROPEAN COUNCIL ON FOREIGN RELATIONS ITALY			
	Strategic partnership 2023	€300,000.00	ROME
FONDAZIONE CENTRO STUDI SUL FEDERALISMO			
	Grant for 2023 activity	€215,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2024 activity of Fondazione Centro Studi sul Federalismo - provision	€115,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"Geopolitica e tecnologia" call for proposals: presentation of the intervention, approval of the text of the call for proposals and allocation hypothesis	€25,810.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023 strategic communication costs of the Planet Goal	€10,000.00	TURIN
FONDAZIONE THINK TANK ECCO ETS			
	TECNOLOGIA E TRANSIZIONE ENERGETICA: QUALE RUOLO PER L'EUROPA E PER L'ITALIA	€50,000.00	MILAN
ISTITUTO AFFARI INTERNAZIONALI			
	Strategic partnership 2023 with Istituto Affari Internazionali	€400,000.00	ROME
ISTITUTO INTERNAZIONALE DI DIRITTO UMANITARIO			
	International training and research programme in "Cultural property protection in crisis response"	€40,000.00	IMPERIA

Fostering international opportunities Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ISTITUTO PER GLI STUDI DI POLITICA INTERNAZIONALE			
	Rome Med - Mediterranean Dialogues 2023 promoted by the Ministry of Foreign Affairs and ISPI, which acts as secretariat and fund-raiser for the event	€50,000.00	MILAN
ISTITUTO PER GLI STUDI DI POLITICA INTERNAZIONALE			
	Membership quota 2023	€45,000.00	MILAN
NATO DEFENSE COLLEGE FOUNDATION			
	Fondazione Compagnia di San Paolo scholarships for the NATO Defense College Foundation Junior Fellows initiative 2023	€70,000.00	ROME
SIOI - SEZIONE PIEMONTE E VALLE D'AOSTA - SOCIETÀ ITALIANA PER L'ORGANIZZAZIONE INTERNAZIONALE			
	Mapping of strategic technological assets for exercising the golden power	€50,000.00	ROME
SRM - STUDI E RICERCHE PER IL MEZZOGIORNO			
	2023 membership quota for Observatories on Energy and Maritime Traffic in the Mediterranean	€100,000.00	NAPLES
SRM - STUDI E RICERCHE PER IL MEZZOGIORNO			
	Geopolitica dell'Energia nel Mediterraneo tra crisi internazionali e nuove commodity energetiche	€7,250.00	NAPLES
THE GERMAN MARSHALL FUND OF THE UNITED STATES			
	Strategic partnership 2023	€300,000.00	OUTSIDE ITALY (US)
TORINO WORLD AFFAIRS INSTITUTE			
	Despots 2.0: The geopolitics of digital authoritarianism	€32,000.00	TURIN
UNITED NATIONS SYSTEM STAFF COLLEGE			
	Support for International Training Activities 2023	€250,000.00	TURIN





Promoting well-being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
A.P.D. DE COUBERTIN			
	TENNIS BONUS VITA	€15,000.00	TURIN
A.S.D. AUXILIUM MONTEROSA			
	Sport Sano in Corpore Sano	€15,000.00	TURIN
A.S.D. CENTRO SPORTIVO ORBASSANO A.P.S.			
	Sport is Life	€15,000.00	TURIN
A.S.D.-CULTURALE CIRCOLO I MAGGIO A.P.S.			
	Sport e Salute e ambientalismo	€6,500.00	TURIN
CITY OF TURIN CITTA' DI TORINO			
	Head and Neck Cancer Unit - ASL Città di Torino	€400,000.00	TURIN
AL CICAPUI A.S.D. E A.P.S			
	W4W: Wilderness for Wellness	€10,000.00	TURIN
AMICI DELLA SANITA' PER IL SUD-OVEST DELLA PROVINCIA DI CUNEO ONLUS			
	FONDAZIONE OSPEDALI MONDOVI' CEVA	€15,000.00	CUNEO
ARCOBALENO COOPERATIVA SOCIALE			
	UP - CENTRO ABITATO	€215,000.00	TURIN
ART'E' DANZA - ASSOCIAZIONE SPORTIVA DILETTANTISTICA			
	ATTIVI per NATURA	€49,000.00	BIELLA
ASD ANEMOS ITINERARI DEL VENTO APS			
	GoGreen! Percorsi di benessere su 2 piedi e con 2 ruote alla scoperta della Urban Wilderness	€50,000.00	TURIN
ASD AQUAMICA			
	progetto aquamica 2023 2024	€10,000.00	TURIN
ASD GYNNIK			
	ASD Gynnik...sempre in movimento	€15,000.00	TURIN
ASD MUOVERSI ALLEGRAEMENTE ONLUS			
	MUOVIAMOCI IN SALUTE E ABBATTIAMO LE DIFFERENZE	€15,000.00	TURIN
ASD POLISPORTIVA BARDONECCHIA			
	Riscoprire la montagna attraverso l'arrampicata	€15,000.00	TURIN
ASD RUBENS APS			
	Il Borgo Rubens, un luogo di fioritura.	€15,000.00	TURIN



Promoting well-being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASD SERMIG			
	Sano e Salvo	€15,000.00	TURIN
ASSOCIAZIONE CULTURALE SÀPER AUDE			
	SaluTO 2023 TORINO Medicina e Benessere	€10,000.00	TURIN
ASSOCIAZIONE EDUCAZIONE PREVENZIONE E SALUTE			
	Cuore e Attività Fisica: impariamo a prevenire	€10,000.00	TURIN
ASSOCIAZIONE ITALIANA CUORE E RIANIMAZIONE ONLUS			
	WORLD HEART DAY 2023	€15,000.00	TURIN
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			
	Follow-on of the project developed at the Motovelodromo under the "Muoviamoci" call for proposals and evaluation of the initiative's impact	€52,000.00	TURIN
ASSOCIAZIONE POLISPORTIVA DILETTANTISTICA VOLLEY SAN PAOLO			
	Sport per tutti	€6,500.00	TURIN
ASSOCIAZIONE SPORT INNOVATION HUB (APS)			
	Sport Innovation Hub SCALE UP	€15,000.00	TURIN
ASSOCIAZIONE SPORTIVA DILETTANTISTICA CICLOSTILI			
	Bike my city	€14,000.00	TURIN
ASSOCIAZIONE SPORTIVO DILETTANTISTICA DOG OLYMPIC GAMES			
	Green-O	€44,000.00	LA SPEZIA
CAM JIGORO KANO			
	Il risveglio e la ripresa dopo un lungo letargo chiamato "COVID".	€15,000.00	TURIN
CLUB SILENCIO			
	Earth Day 2024	€100,000.00	TURIN
COMITATO PER L'ORGANIZZAZIONE DEL FESTIVAL INTERNAZIONALE DELL'AGRICOLTURA			
	ColtivaTo, Festival dell'Agricoltura di Torino	€25,000.00	TURIN
COMUNE DI ALASSIO			
	A.L.A.S.S.I.O. ALA- Sport Sostenibilità Inclusione Open-air	€70,000.00	SAVONA
COMUNE DI TORRE SAN GIORGIO			
	PALATORRE: UN HUB SPORTIVO E SOCIALE PER IL TERRITORIO	€80,000.00	CUNEO



## Promoting well-being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
E.R.I.C.A. SOC. COOP.			
	World Plogging Championship 2023 - Third edition   Genoa, 29 September - 1 October	€15,000.00	CUNEO
EOS S.S.D. S.R.L.			
	Allenati ad allenarti, la salute in pole position	€12,000.00	TURIN
FONDAZIONE AZIENDA OSPEDALIERA SANTA CROCE E CARLE CUNEO ONLUS			
	PET Project	€400,000.00	CUNEO
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Future health equipment/infrastructure call for proposals with leverage - Provision	€1,527,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	TRAPEZIO call for proposals - Paving the way to research excellence and talent attraction - Winners of Line 1 - Supporting competitive research - Line 2 MSCA Seal of Excellence - Re-assignment of two grants following withdrawal (2021)	€400,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Interventions for the restoration of hospital departments under the Framework Protocol with the Region of Piedmont concerning Health and Well-being – provision	€300,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Initiatives under the Framework Protocol with the Region of Piedmont concerning Health and Well-being – provision	€215,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Management of the Region of Piedmont's pharmaceutical warehouse	€150,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Joint projects between IIGM and IRCCS Candiolo – provision	€150,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Phase 3 of the digitalisation of Cottolengo Hospital – provision	€100,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Simbiosi call for proposals	€100,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023 strategic communication costs of the Planet Goal	€15,000.00	TURIN

Promoting well-being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE GIMBE			
	Support for the management of the Regional Health Service during and after the Covid-19 pandemic	€39,000.00	BOLOGNA
FONDAZIONE MATRICE			
	Montagna dei Semplici. Natura che cura.	€50,000.00	ALESSANDRIA
FONDAZIONE MEDICINA A MISURA DI DONNA ONLUS			
	Medicina Genere Specifica e Stili di Vita	€10,000.00	TURIN
FONDAZIONE TERZJUS - OSSERVATORIO DI DIRITTO DEL TERZO SETTORE, DELLA FILANTROPIA E DELL'IMPRESA SOCIALE - ETS			
	"Sport e Terzo Settore" research and intervention project	€48,000.00	ROME
FORMAZIONE SPORT ITALIA ARTI MARZIALI ASD - FESIAM			
	Inclusione e sport: un binomio vincente	€15,000.00	TURIN
FRIENDS FOR HEALTH ONLUS			
	Tennis & Friends - Salute e Sport	€10,000.00	ROME
GYM TONYC SSDARL			
	Rinnovo Gym Tonyc	€15,000.00	TURIN
I CAVALIERI DI MATTIE ASSOCIAZIONE SPORTIVA DILETTANTISTICA			
	PONY GAMES	€13,000.00	TURIN
ITALIAN INSTITUTE FOR GENOMIC MEDICINE			
	Support for institutional activity for 2023	€3,100,000.00	TURIN
ITALIAN INSTITUTE FOR GENOMIC MEDICINE			
	NeoGen	€750,000.00	TURIN
KALLIPOLIS APS			
	EXTRA PLEIN AIR. Alla scoperta della metromontagna	€47,000.00	TRIESTE
LONGBOARD CREW ITALIA ASSOCIAZIONE SPORTIVA DILETTANTISTICA			
	Free Wheels	€14,000.00	TURIN
MAPA SSD			
	Sane abitudini - Implementazione attrezzature	€15,000.00	TURIN
MO. VE. TORINO SOCIETA' SPORTIVA DILETTANTISTICA			
	#onearthlove	€50,000.00	TURIN
NOI DI VALLE SPORT SDS A RL NON LUCRATIVA			
	Montagna in campo - nuovi orizzonti per Noi di Valle Sport	€15,000.00	TURIN



Promoting well-being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
PAIDEIA SPORT SOCIETÀ SPORTIVA DILETTANTISTICA A RESPONSABILITÀ LIMITATA (SDD RL)			
	re.Bike: reuse, reduce, recycle a bike	€15,000.00	TURIN
PROGETTO SLIP ASD APS			
	Spazio leggero	€14,000.00	TURIN
RUGBY COLLEGNO ASD			
	#Sostegno	€15,000.00	TURIN
SAFA2000 SSD SRL			
	TEENAGER	€15,000.00	TURIN
SOCIETÀ GINNASTICA DI TORINO			
	Trampolin'Oltre il Volo	€15,000.00	TURIN
SOCIETÀ ITALIANA DI PEDIATRIA			
	78° Congresso Italiano di Pediatria	€10,000.00	ROME
SOCIETÀ SPORTIVA DILETTANTISTICA CH4 SPORTING CLUB R.L.			
	SPORT PER CRESCERE	€5,000.00	TURIN
TIGERS ACADEMY S.R.L. SPORTIVA DILETTANTISTICA			
	All Around Sport	€15,000.00	TURIN
UGI UNIONE GENITORI ITALIANI CONTRO IL TUMORE DEI BAMBINI - UGI UNIONE GENITORI ITALIANI CONTRO IL TUMORE DEI BAMBINI ODV			
	VALUTARE UGI PER SVILUPPARE VALORE	€50,000.00	TURIN
UGI UNIONE GENITORI ITALIANI CONTRO IL TUMORE DEI BAMBINI - UGI UNIONE GENITORI ITALIANI CONTRO IL TUMORE DEI BAMBINI ODV			
	VALUTARE UGI PER SVILUPPARE VALORE	€15,000.00	TURIN
UISP - COMITATO TERRITORIALE DI TORINO APS			
	RUN FOR FUTURE	€10,000.00	TURIN





Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
A.P.D. DE COUBERTIN			
	fotovoltaico per l'ambiente	€15,000.00	TURIN
A.S.D. AUXILIUM MONTEROSA			
	SEMPRE PIU' IN ALTO	€30,000.00	TURIN
A.S.D. FORTINO			
	Illumina Led - Environmental mitigation plan under the "Sane Abitudini" call for proposals	€7,000.00	TURIN
A.S.D. SCUOLA DEL CAMMINO FITWALKING ITALIA			
	FAI sport... con arte!	€41,000.00	CUNEO
A.S.D.C. SPORTIDEA CALEIDOS			
	A tutto LED	€13,000.00	TURIN
ACCADEMIA NAZIONALE DEI LINCEI			
	International conference on the Mediterranean as a model for climate change and adaptation.	€15,000.00	ROME
AL CICAPUI A.S.D. E A.P.S			
	W4W: Wilderness for Wellness	€33,000.00	TURIN
ALLEANZA ITALIANA PER LO SVILUPPO SOSTENIBILE - ASVIS			
	Festival dello Sviluppo Sostenibile 2023	€10,000.00	ROME
ASD O.A.S.I. LAURA VICUNA			
	PHOTOVOLTAIC SYSTEM	€10,000.00	TURIN
ASD SERMIG			
	Sani e Salvi: l'energia di un palazzetto	€45,000.00	TURIN
ASSESSORATO ALLA CURA DELLA CITTÀ, VERDE PUBBLICO E PARCHI DELLA CITTÀ DI TORINO			
	Lab Park. Nuovo scenario per il Parco dell'Arrivore	€80,000.00	TURIN
ASSOCIAZIONE A COME AMBIENTE			
	A scuola di Ambiente 2.0	€55,000.00	TURIN
ASSOCIAZIONE SOCIETÀ ORTICOLA DEL PIEMONTE			
	FESTIVAL DEL VERDE	€25,000.00	TURIN
ASSOCIAZIONE SPORTIVA DILETTANTISTICA BALON MUNDIAL, NON-PROFIT			
	Sport Circolare - Sport sostenibile	€20,000.00	TURIN
CENTRO RECUPERO ANIMALI SELVATICI ODV			
	Tarta-Asilo	€15,000.00	CUNEO



Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
CENTRO RECUPERO RICCI LA NINNA			
	REALIZZAZIONE PRONTO SOCCORSO	€15,000.00	CUNEO
CIRCOLO LEGAMBIENTE IL PIOPPO OVEST TICINO E NOVARESE APS			
	IL PIOPPO next-gen	€5,000.00	NOVARA
CITTA' METROPOLITANA DI TORINO			
	Distretti del cibo Pinerolese e Canavese	€80,000.00	TURIN
CLUB SILENCIO			
	Earth Day 2024	€100,000.00	TURIN
COMITATO ORGANIZZATORE SANREMO MARATHON			
	“SPORTIVI PER NATURA...in RIVIERA”	€20,870.00	IMPERIA
COMUNE DI GUARENE			
	CO-DESIGN FOR AN AREA IN CASTELROTTO	€10,000.00	CUNEO
COMUNE DI BORGARO TORINESE			
	Environmental regeneration of Lake Villaretto	€20,594.00	TURIN
COMUNE DI CARCOFORO			
	Energia pulita e condivisa	€24,000.00	VERCELLI
COMUNE DI CONDOVE			
	NEW MULTI-PURPOSE PUBLIC PARK	€40,000.00	TURIN
COMUNE DI GENOVA			
	C-City Genova Città Circolare: Tessile sostenibile	€150,000.00	GENOA
COMUNE DI GENOVA			
	Nuovi Capo Marina - Marina genovese Green & Smart	€100,000.00	GENOA
COMUNE DI GENOVA			
	Urban regeneration of the Turati-Gramsci-Buozzi axis	€70,000.00	GENOA
COMUNE DI LIVORNO FERRARIS			
	Li.Fe. RINNOVABILE	€50,000.00	VERCELLI
COMUNE DI MONTALENGHE			
	CONDIVISIONE DELL'ENERGIA PER UN FUTURO PIÙ PULITO	€55,000.00	TURIN
COMUNE DI SAINT-MARCEL (AO)			
	Energie per la Comunità	€55,000.00	VALLE D'AOSTA



Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
COMUNE DI VIARIGI			
	VIARIGI RINNOVABILE	€36,000.00	ASTI
CONSORZIO KAIROS - CONSORZIO DI COOPERATIVE SOCIALI			
	Establishment and management of the Tech Oasis for pollinators	€13,000.00	TURIN
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			
	Allocation to Projects Fund for 2023	€47,500.00	TURIN
CUNEO PADEL E SPORT SSD			
	PLAY NUOVO	€41,000.00	CUNEO
DIVISIONE SPORT E TEMPO LIBERO			
	Parco dello sport presso il Parco del Meisino	€80,000.00	TURIN
E.R.I.C.A. SOC. COOP.			
	World Plogging Championship 2023 - Third edition   Genoa, 29 September - 1 October	€20,000.00	CUNEO
ENTE DI GESTIONE AREE PROTETTE VALLE SESIA			
	I Parchi della Valsesia in cammino verso il 2030	€15,000.00	VERCELLI
ENTE DI GESTIONE DEL PARCO PALEONTOLOGICO ASTIGIANO			
	Parco, Museo e Territorio: crescere assieme	€50,000.00	ASTI
ENTE DI GESTIONE DEL PARCO PALEONTOLOGICO ASTIGIANO			
	Parco, Museo e Territorio: crescere assieme	€15,000.00	ASTI
ENTE DI GESTIONE DELLE AREE PROTETTE DELLE ALPI MARITTIME			
	Aree Protette Alpi Marittime - Missione 2030	€15,000.00	CUNEO
FONDAZIONE CASSA DI RISPARMIO DI SAVIGLIANO			
	Quartiere fieristico - Via Alba Savigliano	€340,000.00	CUNEO
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Simbiosi call for proposals	€1,900,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"Sinergie" Initiative - Development of Renewable Social-Impact Energy Communities Phase II	€400,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Progetto Techstars (2019)	€150,000.00	TURIN



Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	“Sportivi per Natura” call for proposals - second edition	€92,130.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Appointment of 3Bee for the five-year project to establish and manage Fondazione Compagnia di San Paolo's tech oasis for pollinators	€90,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	award of an appointment to Associazione EStà - Economia e Sostenibilità di Milano	€70,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Strategic collaboration with Gallerie d'Italia Torino for the exhibition “The Circle” by Luca Locatelli	€61,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Associazione Società Orticola del Piemonte - Provision for in-depth research and analysis relating to «One Health»	€25,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Initiative to support the recovery and care of wildlife in Piedmont	€25,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	“Implementazione trasversalità green”: provision	€22,500.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	2023 strategic communication costs of the Planet Goal	€20,000.00	TURIN
FONDAZIONE ZOOM ETS			
	Bee Friends	€50,000.00	TURIN
GROW UP IMPRESA SOCIALE AGRICOLA SRL			
	GROW UP	€15,000.00	TURIN
IMPOLLINATORI APS ETS			
	establishment and management of the tech oasis for pollinators	€36,000.00	TURIN
LIPU ODV			
	Vite selvatiche: un aiuto al centro recupero di Tigliole	€15,000.00	PARMA



Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
MUSEO NAZIONALE DEL CINEMA - FONDAZIONE M.A.PROLO			
	26th FESTIVAL CINEMAMBIENTE	€30,000.00	TURIN
MUSEO NAZIONALE DELLA MONTAGNA DUCA DEGLI ABRUZZI - CAI-TORINO			
	Museomontagna 2030	€50,000.00	TURIN
PANACEA SOCIAL FARM S.C.S.			
	PER UNA COMUNITA' DEL PANE	€50,000.00	TURIN
POLISPORTIVA SANTA GIULIA			
	Lo sport dà energia	€35,000.00	TURIN
PROGETTO SLIP ASD APS			
	SLIP - environmental mitigation plan	€5,000.00	TURIN
PROVINCIA DEL VERBANO CUSIO OSSOLA			
	CY.CO. - cycling connection	€80,000.00	VERBANO-CUSIO-OSSOLA
PROVINCIA DI ASTI			
	Framework project on hydrogen connected with sustainable mobility	€60,000.00	ASTI
PROVINCIA DI ASTI			
	Pilot project for a Hydrogen Community in San Marzanotto (AT)	€60,000.00	ASTI
PROVINCIA DI VERCELLI			
	"Dalla Grangia del Borgo di Leri Cavour al Bosco delle Sorti di Trino": project for sustainable local development and regeneration of historical, environmental and landscape heritage	€80,000.00	VERCELLI
RE SOIL FOUNDATION			
	Organisational development of Fondazione Re Soil	€15,000.00	TURIN
RIFUGIO MILETTA ETS			
	Aid for wildlife at threat	€15,000.00	NOVARA
SERVIZIO TECNICO - COMUNE DI GRAVELLONA TOCE			
	Ciclovia del Basso Toce	€65,000.00	VERBANO-CUSIO-OSSOLA
SOCIETÀ SPORTIVA DILETTANTISTICA CH4 SPORTING CLUB R.L.			
	Rinascite energetiche	€40,000.00	TURIN
UISP - COMITATO TERRITORIALE DI TORINO APS			
	UN MIGLIO INTORNO ALLA SCUOLA	€42,000.00	TURIN





Protecting the environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
UNIONE MONTANA VALGRANDE E DEL LAGO DI MERGOZZO			
	ALTO VERBANO e VALGRANDE - Dalla comunità energetica verso lo sviluppo integrato	€60,000.00	VERBANO-CUSIO-OSSOLA
UNIVERSITY OF TURIN			
	Enhancing and showcasing the University of Turin's Botanical Garden. Biodiversity, research, use and involvement of the local area.	€100,000.00	TURIN
WILD EXOTIC ANIMAL - FOUNDATION ETS			
	Vet-Mobile (Integration of the CANC mobile clinic) (Ospedale Veterinario Universitario)	€15,000.00	TURIN

Planning, Research and Evaluation Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	forum nazionale terzo settore (2023)	€250,000.00	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	Alluvione Emilia Romagna - ACRI common initiatives fund	€229,034.80	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	Alluvione Toscana - ACRI common initiatives fund	€137,411.35	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	Intervention to support Fondazione Estense	€68,207.70	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	"EXPOAID - io, Persona al centro" - ACRI common initiatives fund	€36,000.00	ROME
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			
	Assemblee Nazionali Anci (2023)	€30,000.00	ROME
ASSOCIAZIONE PER LA RICERCA SOCIALE			
	Welforum.it - National observatory on social policy	€10,000.00	MILAN
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			
	Dissemination and training activities 2023	€45,000.00	TURIN



Planning, Research and Evaluation Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			
	ASVAPP membership quota 2023	€30,000.00	TURIN
ASSOCIAZIONE TRA FONDAZIONI DI ORIGINE BANCARIA DELL' EMILIA ROMAGNA			
	Design for post-flood reconstruction in Emilia Romagna	€300,000.00	BOLOGNA
CENTRO DI RICERCA E DOCUMENTAZIONE LUIGI EINAUDI - CENTRO EINAUDI			
	Strategic Plan 2023-2025	€240,000.00	TURIN
CENTRO DI RICERCA E DOCUMENTAZIONE LUIGI EINAUDI - CENTRO EINAUDI			
	XXIII Giorgio Rota report on Turin	€44,500.00	TURIN
CENTRO STUDI MEDÌ - MIGRAZIONI NEL MEDITERRANEO			
	Cittadini dopo “fantasmi”. Percorsi, successi ed insuccessi nelle traiettorie “latine” nella città plurale	€38,000.00	GENOA
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			
	Allocation to Projects Fund for 2023	€2,500.00	TURIN
ERNOP EUROPEAN RESEARCH NETWORK ON PHILANTHROPY			
	Support for philanthropy research infrastructure in Europe, 2024	€10,000.00	OUTSIDE ITALY (BE)
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for extraordinary research and evaluation. Performance of a study of up to 6 Compagnia di San Paolo calls for proposals for calculating social return on investment using SROI methodology	€150,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Research on labour demand/supply in the metropolitan City of Turin in collaboration with the Region of Piedmont	€55,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Provision for a grant for holding a Philea event under the “Futures Philanthropy Gathering of Leaders” programme, in the Turin area	€17,000.00	TURIN
FONDAZIONE FITZCARRALDO ETS			
	Osservatorio Culturale del Piemonte 2023	€40,000.00	TURIN
FORUM INTERNAZIONALE ED EUROPEO DI RICERCHE SULL'IMMIGRAZIONE			
	Implementation of the second year of the FIERI strategy for 2022-2025	€240,000.00	TURIN
GLOBUS ET LOCUS - CENTRO ALTREITALIE SULLE MIGRAZIONI ITALIANE			
	Three-year grant to Centro Altreitalie – year II	€120,000.00	MILAN



Planning, Research and Evaluation Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
GLOBUS ET LOCUS - CENTRO ALTREITALIE SULLE MIGRAZIONI ITALIANE			
	Membership quota 2023	€26,000.00	MILAN
NEF - NETWORK OF EUROPEAN FOUNDATIONS			
	Membership quota 2023	€20,000.00	OUTSIDE ITALY (BE)
OBSERVA - SCIENCE IN SOCIETY			
	RIC - Ricerca Innovazione Competenza	€20,000.00	VICENZA
PERCORSI DI SECONDO WELFARE SOCIETA' COOPERATIVA IMPRESA SOCIALE			
	Sixth two-year period - Percorsi di secondo welfare 2022-2023	€30,000.00	MILAN
PHILEA - PHILANTHROPY EUROPE ASSOCIATION			
	Core support and Research Forum 2023	€85,000.00	OUTSIDE ITALY (BE)
PHILEA - PHILANTHROPY EUROPE ASSOCIATION			
	Grant for the publication and launch of the book "Philanthropy Back to the Drawing Board: Shaping a Future Agenda"	€4,000.00	OUTSIDE ITALY (BE)
PHILEA - PHILANTHROPY EUROPE ASSOCIATION			
	Philea Forum 2023 Scholarship programme	€3,000.00	OUTSIDE ITALY (BE)
ROCKEFELLER PHILANTHROPY ADVISORS			
	Foresight & Futures Community of Practice	€70,000.00	OUTSIDE ITALY (US)
UNIVERSITÀ CATTOLICA DEL SACRO CUORE - CENTRO DI RICERCHE SULLA COOPERAZIONE E IL NONPROFIT			
	Osservatorio sui Conti Pubblici Italiani	€15,000.00	MILAN
URBAN LAB			
	Institutional grant 2023	€240,000.00	TURIN



Impact Innovation Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	REGISTERED OFFICE by Italian province or foreign country
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Progetto Techstars (2019)	€400,000.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	Developing the innovation ecosystem	€101,521.00	TURIN
FONDAZIONE COMPAGNIA DI SAN PAOLO OPERATIONAL PROJECTS AND PROVISIONS			
	"Smart strategies and policy making"	€74,856.00	TURIN





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