

Fondazione  
Compagnia  
di San Paolo

Annual Report 2022

## Letter from the Chair

2022 marked an abrupt turning point from the outset. On many fronts, Italy, including our own region in the North-West, showed an admirable aptitude for recovery and resilience, the two cornerstones of Italy's National Recovery and Resilience Plan (NRRP). Russia's invasion of Ukraine ripped through the foundations that had been settling back into place, while highlighting both the shortcomings and the unexpected cohesion of the systems of which Italy is a component part, first and foremost through our membership of the European Union. It also showed that many of our assumptions require revision. We no longer live in the world that existed before Covid and before Bucha. It is hard to view recent years as a momentary deviation from the global course that the West had perhaps too complacently taken for granted.

Today, in April 2023, as I commit these thoughts to paper, we are witnessing a swirling mixture of advance and retreat, innovation and stagnation, practical progress towards sustainable development and purely rhetorical allusions to the future. Sadly, this is being accompanied by a rise in inequalities and an apparent fall in opportunities. Have the Italians grown gloomy, as the 2022 CENSIS Report claims? The most important thing is to avoid sliding into depression and the fatalistic paralysis and loss of faith in ourselves and others that it engenders.

I firmly believe that philanthropy has a duty to head off this trend and help put it into reverse. We can only build this faith if everyone feels that they belong to a community of equals, with the same life-chances: and this faith is the only thing capable of generating the necessary strength to invest, strive and share. Without faith, the game boils down to taking as much as possible of what there is, by being predatory and grabbing what we can before someone else gets their hands on it. With faith, solidarity becomes a physiological response, because we can see and feel that, together, we can build something new and life-enhancing for everyone. So we channel our energy into building, rather than lining our own pockets. We can turn our eyes back towards the future, because the future goes back to being an attractive place to live.



We can only build this faith if everyone feels that they belong to a community of equals, with the same life-chances: and this faith is the only thing capable of generating the necessary strength to invest, strive and share.

A handwritten signature in black ink, which appears to be 'Francesco Profumo'. The signature is fluid and cursive, written on a white background.

If someone were to object that foundations can do a lot but should perhaps know their limits better, I could only accept that criticism. But I think I have some arguments against it too, one of which is clearly "each to their own".

There are certain important things that Fondazione Compagnia di San Paolo can do, and others it can't. At this particular juncture, I feel that our specific role is to test solutions to make sure they work; and help society as a whole to forge alliances aimed at prompting change, believing in that change and overcoming the occasional inertia that can cause serious systemic problems if combined with inadequate skills.

We can play the first part of this role by investing economic and intellectual resources in running trial projects and facilitating continuous improvement. And we can play the second part of this role because our various social partners - the political world, the third sector, professional communities, academics and families - know that Compagnia is a non-partisan organisation with a genuine belief in subsidiarity. That means we do not intend to take anyone's place: on the contrary, we want to make sure everyone feels they have skin in the game.

That is why Compagnia continued to prioritise the funding of processes rather than projects in 2022, or at least to fund projects that involve boosting the ability of the organisations concerned to operate independently, sustainably and generatively, as this report testifies. The aim is to help organisations navigate an uncertain and rapidly changing world, while also gaining access to even more substantial sources of funding than those at the disposal of Compagnia for the purposes of its mission. This approach has superseded the operating model that is now obsolete in modern European philanthropy, under which foundations were expected to step in as "donors of last resort" to salvage situations that were

otherwise beyond repair or to support projects that were perhaps original but nonetheless financially unsustainable. It is imperative that Compagnia's spending and investment generate a surplus of positive effects. As far as we are concerned, this surplus also depends on timing, tools and skills. Resources multiply their own impact if they are channelled into the pursuit of intelligent goals, at the right time, by the right means and with the right skills.

As always, we cannot do what we do, on our own. Compagnia is increasingly becoming a hybrid foundation, in the sense that it operates both through grant-making and by managing projects and programmes directly. But either way, nothing can be done without collaborating with the institutions, the third sector and the worlds of research, education and culture. This is how Compagnia is determined to act. And that is why I would like to take this opportunity to thank, on behalf of Compagnia's governance and its entire professional community, all of the partners who shared in our work in 2022.

As Chair, I would also like to thank the governing bodies and all their members, whose approach has been rigorous, proactive and constructive at all times. This year they are also engaged in revising our constitution, with a view to consolidating Compagnia's status as a transparent, perceptive organisation in top working order.

I would also like to express my perennial gratitude to Compagnia's staff, who show a constant willingness to rise to new challenges. And lastly, I would like to extend my special thanks to the Young Advisory Board, a group of young people from Piedmont and Liguria from different backgrounds and disciplines, which Compagnia established as a forum for sounding out the views, ideas and priorities of the younger generations. The "common good" to which Compagnia aspires cannot do without their contribution.

**Francesco Profumo**

Chair of  
Fondazione Compagnia di San Paolo



Young Advisory Board.



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# Fondazione Compagnia di San Paolo

Profile and history.



# Fondazione Compagnia di San Paolo.

Profile and history.

Fondazione Compagnia di San Paolo is a private, independent, non-profit philanthropic foundation, with full constitutional autonomy, within a complex regulatory framework underpinned primarily by Italian legislative decree 153/99 and Constitutional Court rulings No. 300 and 301 – 2003, and by the Protocol of Understanding between the Italian association of bank and savings bank foundations (ACRI) and the Italian Ministry of Finance and the Economy (MEF) signed in 2015.

Compagnia's history began in the 16th Century amidst the famine prevailing in war-torn Turin, when seven of its citizens founded the "Compagnia della Fede Cattolica" (Company of the Catholic Faith) under the invocation of Saint Paul on 25 January 1563. Its dual purpose was to support a population stricken by economic decay – by collecting alms and providing home care – and stemming the expansion of Protestant reform. Towards the end of the 16th century, the confraternity founded its first social and humanitarian "Opere" (charitable organisations that would now go by the name of "auxiliary bodies" in Compagnia's parlance). These were the "Monte di pietà cittadino", founded in 1579, which provided small loans in exchange for pledges, and – with the advent of philanthropy aimed at girls – the "Casa del soccorso", founded in 1589, which provided lodging and education for girls from the poorest circumstances. "Ufficio Pio" was then established in 1595 for the purpose of managing all of Compagnia's social care work. After more than 150 years of increasing activity, with the advent of the liberal state, King Vittorio Emanuele II restricted the Compagnia's work in 1853 to religious practices and assigned its assets and the task of managing its social care and credit activities to a publicly appointed council known as the "Opere Pie di San Paolo". In

1867, this institute received government authorisation to operate as a mortgage lender, which opened up a major new avenue of business for it. During the years of industrial development in Turin, Opere Pie di San Paolo started supporting the municipal council with public loans and taking part in new financial ventures. In 1932, it was chartered as a public-sector financial institution and given the new name Istituto di San Paolo di Torino. At the end of 1991, within the regulatory framework introduced by the "Amato-Carli" law, the bank activities became a limited company under the name Istituto Bancario San Paolo di Torino S.p.A., totally owned by the now renamed Compagnia di San Paolo in homage to its history.

Fondazione Compagnia di San Paolo manages its assets independently, formulates and implements its own investment policy and allocates the income from its asset management to interventions of collective usefulness by awarding grants or delivering its own programmes. Compagnia's beneficiaries are non-commercial entities with an altruistic mission, third-sector organisations and public bodies. In accordance with its constitution, "Fondazione Compagnia di San Paolo pursues socially useful purposes, to promote civil, cultural and economic development." This general definition applies to the "major areas" of Culture, Research, Public Health and Social Policy. Although the governing document does not impose any specific geographical limits on Compagnia's work, its main focus is Turin, the Turin metropolitan area, Piedmont, Liguria and Valle d'Aosta in North-West Italy. As an Italian and European foundation, Compagnia also has a secondary but significant range of action in the rest of Italy, in Europe (for projects that include Italian territory) and for selected initiatives in the international arena.

## The governing bodies

**General Council (Consiglio Generale)** ► Compagnia's policy-making body. It has a four-year term of office. Is tasked with establishing Compagnia's priorities, programmes and goals, including through its Committees, and monitoring the results thereof.

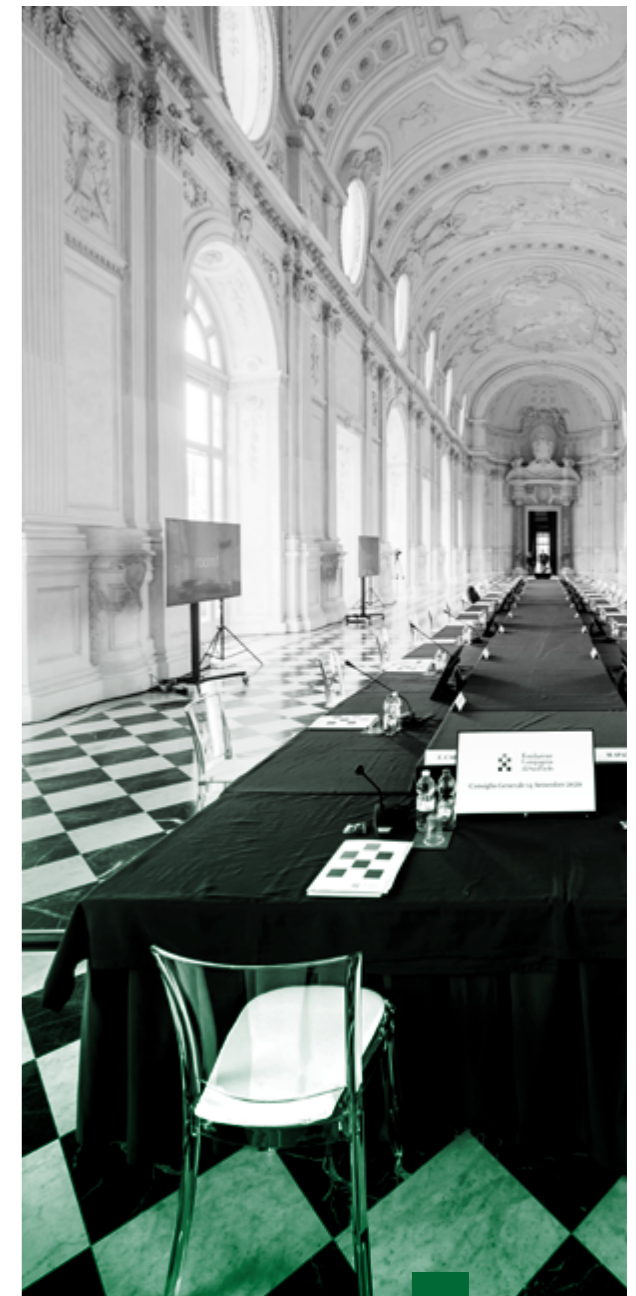
**Management Board (Comitato di Gestione)** ► appointed by the General Council and made up of five members, who automatically include the Chair and Vice-Chair. The Management Board holds office for the same period as the General Council, and the two bodies' tenure expires at the same time. The Management Board enjoys full powers of ordinary and extraordinary management of the Foundation. The Managing Board is therefore responsible for approving decisions regarding interventions in key sectors.

**Chair** ► Holds office for four years, like the General Council, and can be re-appointed once; is Compagnia's legal representative; chairs meetings, establishes their agenda and directs the work of the General Council and Management Board; is entitled to take urgent measures in the interests of Compagnia and reports on them to the Management Board.

**Secretary General** ► appointed by the Management Board, which sets its term of office, and can be re-appointed. Heads Compagnia's operational arm.

**Board of Auditors** ► Compagnia's supervisory body, appointed by the General Council and made up of three standing auditors, one of whom is the Chair of the Board of Auditors, and two alternate auditors. The Board of Auditors holds office for the same period as the General Council, and the two bodies' tenure expires at the same time. Auditors can be re-appointed once.

Compagnia strives to ensure a good gender balance in the membership of the governing bodies.





Francesco Profumo  
CHAIR

## General Council.



Alberto Anfossi  
SECRETARY GENERAL



Francesco Profumo  
CHAIR



Paola Bonfante  
DIRECTOR



Valeria Cappellato  
DIRECTOR



Elena Casolari  
DIRECTOR



Michela Di Macco  
DIRECTOR



Vincenzo Ferrone  
DIRECTOR



Enrico Filippi  
DIRECTOR



Elena Franco  
DIRECTOR



Paola Giubergia  
DIRECTOR



Vincenzo Ilotte  
DIRECTOR



Ernesto Lavatelli  
DIRECTOR



Penelope Lewis  
DIRECTOR

## Board of Auditors.



Margherita Spainì  
CHAIR



Angelo Matellini  
DIRECTOR



Antonio Mattio  
DIRECTOR



Remo Pertica  
DIRECTOR



Aldo Pia  
DIRECTOR



Alberto Quadrio Curzio  
DIRECTOR



Roberta Siliquini  
DIRECTOR



Mario Matteo Busso  
AUDITOR

## Management Board.



Ernesto Carrera  
AUDITOR



Francesco Profumo  
CHAIR



Rosanna Ventrella  
VICE CHAIR



Alessandro Barberis  
MEMBER



Carlo Picco  
MEMBER



Nicoletta Viziano  
MEMBER

## The bodies responsible for appointing the General Council

Fourteen of the 17 Members of the General Council are nominated by 12 bodies identified in the constitution for their expertise and representativeness in the focus areas of Compagnia's mission. The bodies currently responsible for nominating the General Council are: Turin Municipal Council (two nominations), Piedmont Regional Council, Genoa Municipal Council, the Chambers of Commerce, Industry, Craft and Agriculture of Turin (two nominations), Genoa and Milan, Unioncamere Piemonte, Accademia Nazionale dei Lincei, Accademia delle Scienze di Torino, Istituto Italiano di Tecnologia in Genoa, Fondo Ambiente Italiano (FAI), and Philanthropy Europe Association (Philea) in Brussels.

The remaining three members are selected by the General Council on the basis of clear and undisputed renown, in such a way as to ensure an appropriate line-up of specific and recognised professional skills and expertise in key sectors.

## The Fondazione Compagnia di San Paolo Group

Over the course of its history, Compagnia has spawned an array of bodies, each assigned to a specific mission of public interest. This is an organisational concept with a long history, rooted in the "Opere" ("Works") through which Fondazione Compagnia di San Paolo has always managed its philanthropic activity. They include the Monte di Pietà (an institutional charitable pawnbroker dating back to Renaissance times), from which the Istituto Bancario San Paolo di Torino originated; Ufficio Pio, which was established in 1590, and various entities formed since 2000, some in partnership with Turin's universities, such as scientific research and higher education centres. As laid down in Compagnia's internal regulations, they are formally recognised as "Auxiliary Bodies" of Fondazione Compagnia di San Paolo, because they are closely connected with and instrumental to the latter's mission. So they are seen as auxiliary bodies because, by fulfilling the role assigned to them in their constitution, they contribute to the overarching mission of Fondazione Compagnia di San Paolo.

### Fondazione 1563 per l'Arte e la Cultura

Manages Compagnia di San Paolo's substantial historical archive for the benefit of the community, and carries out research and experimentation pertaining to culture, history and the humanities.

### Fondazione Ufficio Pio

Supports individuals and families in difficulty, strives to combat inequalities in education and training and runs projects and initiatives designed to facilitate social inclusion.

### Fondazione per la Scuola

Works as a skills centre to promote teaching quality, with a focus on bringing innovation to the methods and models used in teaching and training.

### Fondazione LINKS

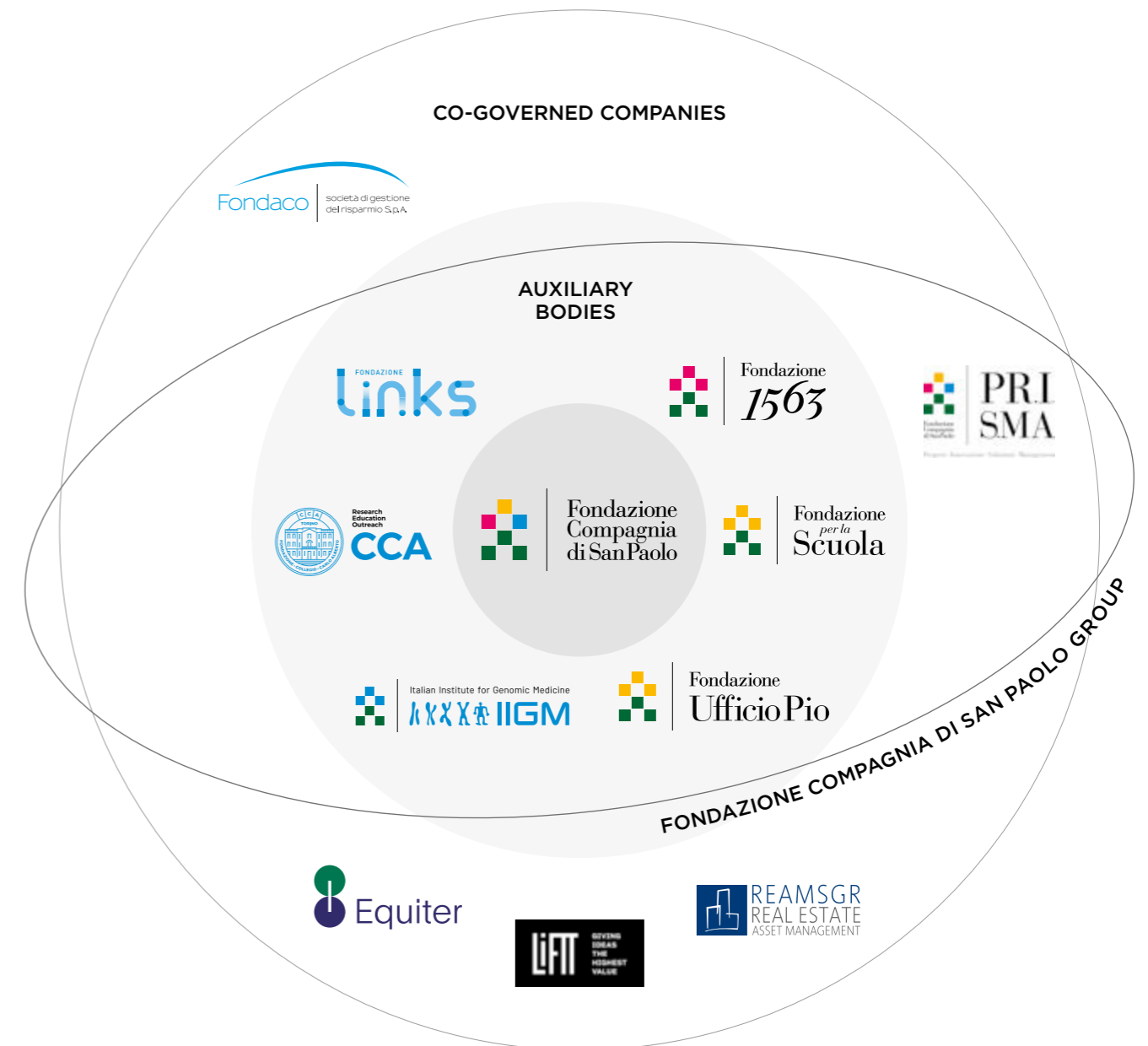
Founded in conjunction with the Polytechnic University of Turin, Fondazione LINKS conducts technological research and innovation, especially in the digital arena, with a view to designing solutions for sustainable economic and local development.

### Fondazione Collegio Carlo Alberto

Founded in conjunction with the University of Turin, Fondazione Collegio Carlo Alberto undertakes research and higher education in the economic, political, legal and social sciences.

### Fondazione IIGM

Undertakes medical and genetic research and research into personalised medicine.



As well as the auxiliary bodies, the “Fondazione Compagnia di San Paolo Group” is also made up of **PR.I.S.MA (“Progetti Innovazione Soluzioni Management”)**, formerly **Compagnia di San Paolo Sistema Torino**, a consortium company co-governed by Fondazione Compagnia di San Paolo and its auxiliary bodies, which provides administrative and management consultancy services and supports its members when they are called upon to manage complex projects requiring the deployment of multidisciplinary skills. The Group also includes **Consorzio Xké? ZeroTredici**, which specialises in informal educational activities for the 0-13 age group, experiential workshops for young children and introductory scientific workshops for primary and secondary school students and their families.

Like Fondazione Compagnia di San Paolo, the auxiliary bodies also have their own governing bodies. A Policy-making and Coordination Committee was established in 2021, as a forum for systematic exchange and joint development work between them in relation to the overarching strategic aims identified by Compagnia.

The investment companies **REAM**, **Equiter**, **Fondaco**, the co-governed company **SocialFare** and the “indirectly” co-governed company **LIFTT** contribute independently to the Group’s underlying policy directions.

Fondazione Compagnia di San Paolo is a member of ACRI (a network of foundations), Philea and NEF and is either a founder-member or a member of the governing board of the following bodies defined as “co-governed”:

- Fondazione della Comunità di Mirafiori Onlus;
- Associazione Rete Dafne;
- Fondazione Comunitaria della Valle d’Aosta;
- Fondazione Centro Studi sul Federalismo;
- Associazione per lo Sviluppo della Valutazione e l’Analisi delle Politiche Pubbliche;
- Fondazione Polo del ’900;
- Fondazione Comunità Chierese;
- Associazione Globus et Locus - Milan;
- Consulta per la Valorizzazione dei Beni Artistici e Culturali di Fossano;
- Consulta delle Fondazioni di origine bancaria del Piemonte e della Liguria;
- Palazzo Ducale Fondazione per la Cultura - Genoa;
- Fondazione Luigi Einaudi - Turin;
- Fondazione Torino Musei;
- Fondazione con il Sud;
- Collegio Universitario Renato Einaudi;
- Associazione Urban Lab;
- Fondazione Centro per la Conservazione e il Restauro dei Beni Culturali “La Venaria Reale”;
- Xké? ZeroTredici S.c.r.l.;
- Museo Nazionale del Cinema - Fondazione Maria Adriana Prolo - Archivi di Cinema, Fotografia ed Immagine;
- Fondazione del Teatro Stabile, Turin;
- Fondazione Contrada Torino Onlus;
- Consulta per la Valorizzazione dei Beni Artistici e Culturali di Torino;
- Fondazione Museo delle Antichità Egizie;
- Associazione Studi e Ricerche per il Mezzogiorno;
- Fondazione Comunitaria della Riviera dei Fiori Onlus;
- Consorzio delle Residenze Reali Sabaude;
- Fondazione Comunitaria del Verbano Cusio Ossola;
- Fondazione Teatro Regio di Torino.

As well as these institutional holdings, Compagnia has corporate holdings as listed in the relevant section of the Financial Statements.





## The organisational model

Compagnia's organisational model draws inspiration from European planning practices, which emphasise coherence, integration and flexibility of action as defining features of an organisational system; each operating unit, with its own specific purpose, contributes to the pursuit of the overarching goal. The Goals gives rise to Missions, which in turn develop coherent mission projects.

In Fondazione Compagnia di San Paolo's parlance, the "sustainable development of local communities for the common good" is a grand challenge, pursued via the three Goals, which, in the light of the United Nations' 2030 agenda for sustainable development, correspond to three key dimensions: Culture, People, Planet. The Goals are pursued through 14 missions, each of which manages a coherent portfolio of projects, in terms of subject matter. Fondazione Compagnia di San Paolo's Multi-Year Planning Document (MYPD) 2021-2024 provides an analytical description of this model.

While the Finance Department, under the leadership of the Chief Financial Officer (CFO), fulfils the primary function of managing Compagnia di San Paolo's assets, the Cross-cutting Functions (CCFs) serve the Foundation's institutional activity and form an integral part of it:

- Impact Innovation, in conjunction with the Finance Department and under the management of the CFO;
- Planning, Research and Evaluation;
- Operations;
- Communication.

The Cross-Cutting Functions have the dual task of ensuring that Fondazione Compagnia di San Paolo operates as an "organisational machine" and providing the Goals and Missions with the necessary services - communication, management, organisation, methodology, consulting, research - to optimise Compagnia's work as a philanthropic foundation with a high degree of operational complexity. In doing so, they respond to signals and requests from "internal customers" in the form of Compagnia's Governing Bodies, Goals, Missions, CFO and other CCFs. They also develop their own capacity for initiative-taking and their own agenda, with benefits for the Foundation's work as a whole.

Lastly, Fondazione Compagnia di San Paolo has a Governance function, which supports the orderly running of the Foundation's constitutional affairs. It also assists the Executive Bodies in managing institutional and international relations, as well as in preparing documentation directly relating to their activities.

## SUSTAINABLE DEVELOPMENT GOALS



## People

Fondazione Compagnia di San Paolo has a staff of 107 experts from different disciplines, who are highly specialised in philanthropic work. The Foundation's commitment to playing a more active role in the design of interventions in its catchment area and the increasing number of fields in which it chooses to get involved has led to a rise in staff numbers over the past year, from 95 in 2021 to 107 in 2022 (+12.6%). 86% of staff hold a graduate or post-graduate qualification. Women account for a predominant share of the human resources employed by the Foundation (65%).

The Fondazione Compagnia di San Paolo Group as a whole, by contrast, has a staff of 403 people. The majority of the Group's human resources hold a three-year degree or higher qualification (85%) and half are women.

### Fondazione Compagnia di San Paolo

107 people



### “Group”

6 auxiliary bodies + 2 consortium companies

403 people





# Annual Report 2022.





Part 1  
2022.  
Overview  
of institutional  
activity

# 1. 2022. Overview of institutional activity

## 1.1 How to read the data

In the course of 2022, Fondazione Compagnia di San Paolo supported 1,478 interventions for a total value of 183,519,528.14 euros, payable from funds pertaining to the annual budget or allocated for grant-making purposes in prior years. The Foundation's assets at 31 December 2022 amounted to 7.5 billion euros.

The data relating to Fondazione Compagnia di San Paolo's institutional activity needs to be read with a certain care, especially with regard to the budget origin date of the funds. All possible steps have been taken to avoid duplications in the information provided, despite the fact that Compagnia's work naturally includes initiatives that - from approval of the allocation to payment of the final tranche of funding - do not reach completion within the course of a single year.

As is normally the case for entities operating on a continuous basis, the number and total value of grant payments made in a given year may exceed the allocations made in the same year. Some of these, in fact, may appear in years after the budgetary year to which they pertain, mainly because of the duration and specific characteristics of the various projects supported, which dictate the frequency and amount of the tranches into which the grants are divided.

It is also worth noting that not all allocations give rise to a single project: grants awarded on the basis of calls for proposals are a typical example of this, as they generally derive from a single initial allocation, namely the one that gives rise to the call for proposals and sets the total value that can be awarded to it. This is then divided into multiple grants awarded to the winners of the call in the year in question and potentially also in subsequent years.

€ 183.52 m  
Total amount awarded  
in 2022



1,478  
Interventions supported  
in 2022

## 1.2 Grants

The total amount of allocations made in 2022 exceeds the value announced in the Multi-Year Planning Document 2021-2024 (120 million euros for 2022) by approximately 48 million euros. This excess consists of additional resources already identified as being potentially available in the same MYPD, arising from profits on Compagnia's assets or other operations and to be allocated to strategic projects during the four-year period (see MYPD 2021-2024, page 49).

As previously explained in the section covering the organisational structure, Fondazione Compagnia di San Paolo is made up of three Goals, which are the main grant-making units, and 14 Missions that report to them. The table below summarises the grant-making activity of the Goals and their Missions for 2022, as well as reporting on the grant-making activity of the Planning, Research and Evaluation Department and the Impact Innovation Department, which have other primary duties and award grants as an occasional, ancillary function, to a relatively limited extent.

TABLE 1.1 ALLOCATIONS BY TARGET (THOUSANDS OF €)

AREAS	2017	2018	2019	2020	2021	2022
<b>Culture Goal</b>	38263	42237	43193	41698	40634	46339
<b>People Goal</b>	93516	88627	78779	72766	67772	78522
<b>Planet Goal</b>	45660	48850	50324	49761	48540	55322
<b>Planning, Research and Evaluation Department</b>	-	-	-	4,002*	1527	2662
<b>Impact Innovation Department</b>	-	-	-	-	100	560
Implementation of the Strategic Plan	-	-	-	137	97	114
<b>TOTAL AWARDED**</b>	<b>177439</b>	<b>179714</b>	<b>172296</b>	<b>168364</b>	<b>158670</b>	<b>183519</b>
Special funds for voluntary work (Law 266/91)	7132	6748	6771	4175	7188	5050
Protocols of understanding / Extraordinary contributions***	591	597	609	376	629	445
Number of contributions from budgetary resources	1045	914	797	1086	1049	1,478

\*\* The 2020 figure also includes contributions to Associazione di Fondazioni e di Casse di Risparmio (ACRI), which were no longer the Department's responsibility in 2021.

\*\* According to ACRI guidance, this value also includes the tax credit connected with the fund to combat educational poverty, which amounted to 15,116,808 euros in 2022.

\*\*\* Allocation to the ACRI Fund for Common Initiatives.



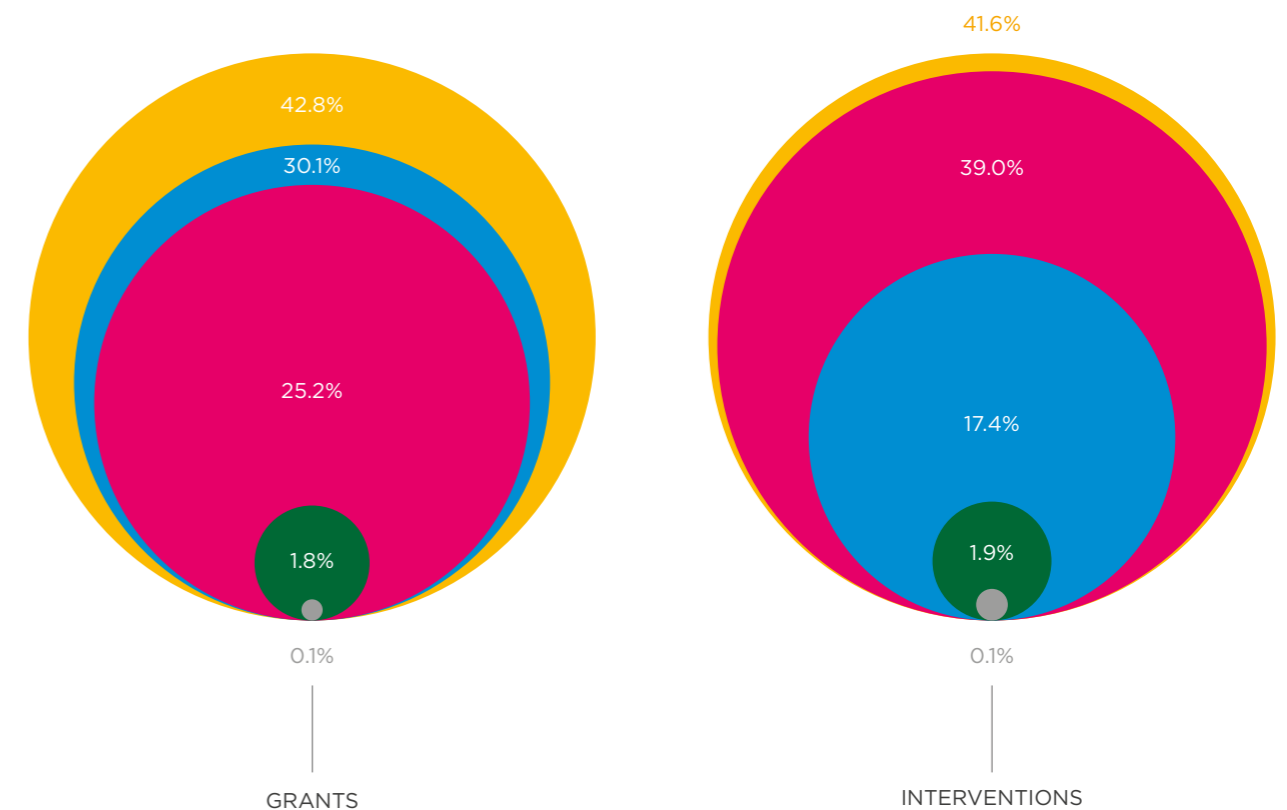
TABLE 1.2 GRANT-MAKING ACTIVITY BY GOAL AND MISSION

SECTOR	AMOUNT AWARDED		INTERVENTIONS SUPPORTED	
	euros	%	No.	%
Implementation of the Strategic Plan	114900.00	0.06%	2	0.13%
<b>Culture Goal</b>	<b>46338870.00</b>	<b>25.25%</b>	<b>577</b>	<b>39.03%</b>
Building capacity to attract	11788580.00	6.42%	147	9.95%
Developing skills	4365180.00	2.38%	73	4.94%
Preserving beauty	9541800.00	5.20%	86	5.82%
Encouraging active participation	9343310.00	5.09%	259	17.51%
Support for cultural and strategic bodies	11300000.00	6.16%	12	0.81%
<b>People Goal</b>	<b>78522184.24</b>	<b>42.79%</b>	<b>615</b>	<b>41.61%</b>
Reinventing dwelling systems and regenerating neighbourhoods	4071450.00	2.22%	49	3.32%
Promoting decent work	8363859.80	4.56%	63	4.26%
Educating for collective development	35255577.00	19.20%	184	12.45%
Rediscovering community	23558774.94	12.84%	184	12.45%
Working together for inclusion	7272522.50	3.96%	135	9.13%
<b>Planet Goal</b>	<b>55321726.60</b>	<b>30.14%</b>	<b>257</b>	<b>17.39%</b>
Harnessing the value of research	23653592.40	12.89%	69	4.67%
Boosting innovation	13332663.20	7.26%	35	2.37%
Fostering international opportunities	2930500.00	1.60%	17	1.15%
Promoting well-being	9098667.00	4.96%	59	3.99%
Protecting the environment	6306304.00	3.44%	77	5.21%
<b>Planning, Research and Evaluation Department</b>	<b>2661847.30</b>	<b>1.45%</b>	<b>26</b>	<b>1.76%</b>
<b>Impact Innovation Department</b>	<b>560000.00</b>	<b>0.31%</b>	<b>1</b>	<b>0.07%</b>
<b>TOTAL</b>	<b>183519528.14</b>	<b>100.00%</b>	<b>1,478</b>	<b>100.00%</b>

The 183 million euros awarded by Fondazione Compagnia di San Paolo were used to support 1,478 initiatives of various types. In numerical terms, the projects are distributed across the Culture Goal (39%), People Goal (42%) and Planet Goal (17%), whereas from a financial point of view, in line with the

previous year, the People Goal accounted for about 43% of all grant-making, followed by the Planet Goal (30%) and the Culture Goal (25%). The remainder was channelled through the Impact Innovation Department and the Planning, Research and Evaluation Department.

FIGURE 1.1 GRANTS AND INTERVENTIONS APPROVED IN 2022



- Culture Goal
- People Goal
- Planet Goal
- Planning, Research and Evaluation Department and Impact Innovation Department
- Implementation of the Strategic Plan



TABLE 1.3 GRANT-MAKING ACTIVITY BY SECTOR OF EXPENDITURE, 2022 / 2021

SECTOR	AMOUNT AWARDED →		PRIOR YEAR		INTERVENTIONS SUPPORTED →		PRIOR YEAR	
	euros	%	euros	%	No.	%	No.	%
<b>Culture Goal</b>	46338870	25.25%	40634397	25.61%	577	39.06%	512	48.81%
<b>People Goal</b>	78522184	42.79%	67772494	42.72%	615	41.62%	331	31.56%
<b>Planet Goal</b>	55321727	30.15%	48539622	30.59%	257	17.35%	181	17.25%
<b>PRED</b>	2661847	1.45%	1527557	0.96%	26	1.74%	21	2.01%
<b>Impact Innovation Department</b>	560000	0.31%	100000	0.06%	1	0.13%	1	0.09%
Implementation of the Strategic Plan	114900	0.06%	96865	0.06%	2	0.13%	3	0.29%
<b>TOTAL</b>	<b>183519528</b>	<b>100%</b>	<b>158670935</b>	<b>100%</b>	<b>1478</b>	<b>100.00%</b>	<b>1046</b>	<b>100%</b>

TABLE 1.4 PAYMENT OF ALLOCATIONS

SECTOR	PAYMENTS ATTRIBUTABLE TO GRANTS FOR THE FINANCIAL YEAR		PAYMENTS ATTRIBUTABLE TO GRANTS FOR PREVIOUS FINANCIAL YEARS		TOTAL PAYMENTS 2022		TOTAL PAYMENTS PRIOR YEAR	
	projects	amount (€)	projects	amount (€)	projects	amount (€)	projects	amount (€)
<b>Culture Goal</b>	391	17956363	553	18782998	939	36739361	586	28719708
<b>People Goal</b>	428	27848718	393	31633189	820	59481906	466	46632151
<b>Planet Goal</b>	142	19032162	213	19948026	350	38980188	174	22144398
<b>PRED</b>	23	2177347	15	353081	38	2530428	24	1316122
<b>Impact Innovation Department</b>	2	408891	2	239417	3	648309	1	513959
Implementation of the Strategic Plan	-	-	2	13039	1	13039	4	148309
Grant-making and programmes prior to 2020	-	-	442	36092912	424	36092912	772	53482638
<b>TOTAL</b>	<b>986</b>	<b>67423481</b>	<b>1620</b>	<b>107062662</b>	<b>2606</b>	<b>174486143</b>	<b>2027</b>	<b>152957285</b>

### 1.3 Scale of interventions

The overview shows a significant increase in the total amount awarded during the year, as well as a rise in the actual number of interventions. Regarding the total amount awarded, it is important to note that the 183 million euros attributable to 2022 include some 9 million euros – allocated to the Next Generation You and We calls for proposals launched in 2021 and activated in 2022 – from funds pending earmarking, which were also used for multiple other interventions. If we subtracted this figure of 9 million euros from the total amount awarded in 2022 and added it, on an accruals basis, to the total amount awarded in 2021, the result would show that the total amount awarded by Compagnia over the past few years (approximately 170 million euros) had remained broadly stable.

As regards the share of funding allocated to the various project size classes, however, there have been only minor changes. Between 2021 and 2022 there was a significant increase in the share – both by number and by total amount awarded – of projects below the 10,000 euro threshold and projects in the 10,000 to 50,000 euro bracket. The 50,000 to 500,000 bracket is still the largest by monetary value (32% of the total amount awarded), whereas the 10,000 to 50,000 bracket is the largest by number of projects (43%). There were just 27 large-scale interventions (over 1 million euros), but they accounted for a substantial share of the total amount awarded (45%).

TABLE 1.5 ALLOCATIONS AND INTERVENTIONS BY SIZE CLASS, 2022 / 2021

SIZE CLASS	AMOUNT AWARDED →		PRIOR YEAR		INTERVENTIONS →		PRIOR YEAR	
	euros	%	euros	%	No.	%	No.	%
Up to 10,000.00 euros	1841747.37	1.00%	1192164.86	0.75%	378	25.58%	172	16.40%
10,000.01 to 50,000.00 euros	18928871.73	10.31%	12442321.89	7.84%	642	43.44%	499	47.57%
50,000.01 to 500,000.00 euros	58619268.44	31.94%	53089239.28	33.46%	401	27.13%	331	31.55%
500,000.01 to 1,000,000.00 euros	21324777.24	11.62%	15732500.00	9.92%	30	2.03%	22	2.10%
1,000,000.01 to 10,000,000.00 euros	57690109.30	31.44%	49698058.86	31.32%	25	1.69%	23	2.19%
Over 10,000,000.00 euros	25114753.92	13.69%	26516649.70	16.71%	2	0.14%	2	0.19%
<b>TOTAL</b>	<b>183519528.00</b>	<b>100%</b>	<b>158670934.59</b>	<b>100%</b>	<b>1478</b>	<b>100%</b>	<b>1049</b>	<b>100%</b>

TABLE 1.6 ALLOCATIONS BY SIZE CLASS, LONG-TERM CHANGE IN AMOUNT AWARDED

SIZE CLASS	2019		2020		2021		2022	
	euros	%	euros	%	euros	%	euros	%
Up to 10,000.00 euros	1151826.11	0.67%	1459847.50	0.87%	1192164.86	0.75%	1937259.00	1.06%
10,000.01 to 50,000.00 euros	10070268.30	5.84%	12773316.63	7.59%	12442321.89	7.84%	19611424.00	10.69%
50,000.01 to 500,000.00 euros	54203891.96	31.46%	56510959.62	33.54%	53089239.28	33.46%	60427986.00	32.93%
500,000.01 to 1,000,000.00 euros	17942000.00	10.41%	17747505.00	10.55%	15732500.00	9.92%	23244636.00	12.67%
1,000,000.01 to 10,000,000.00 euros	59829511.45	34.72%	52703059.25	31.32%	49698058.86	31.32%	53142414.00	28.96%
Over 10,000,000.00 euros	29098900.00	16.89%	27169455.50	16.14%	26516649.70	16.71%	25155808.00	13.71%
<b>TOTAL</b>	<b>172296397.82</b>	<b>100%</b>	<b>168364143.50</b>	<b>100%</b>	<b>158670934.59</b>	<b>100%</b>	<b>183519528.00</b>	<b>100%</b>





◀ FIGURE 1.2 INTERVENTIONS BY SIZE CLASS, 2022

## 1.4 Applications approved and rejected

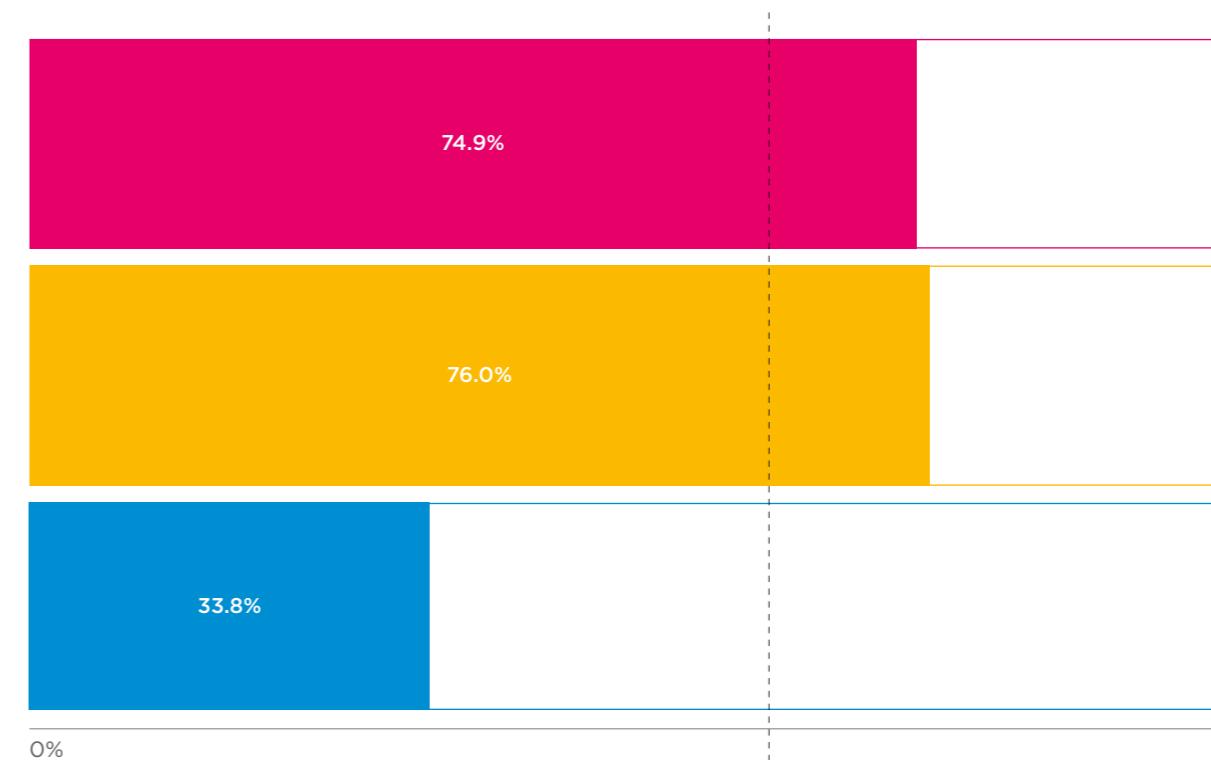
In 2022, Compagnia accepted approximately 62% of applications received, by number of projects, and 89% by value of funding awarded. Compared to 2021, there was a rise in the number of applications accepted (from 46% to 67%) and in their value (from 67% to 89%).

TABLE 1.7 APPLICATIONS BY SECTOR OF EXPENDITURE

SECTOR	APPLICATIONS RECEIVED					✓ ALLOCATIONS*				X REJECTED
	Projects		Value		Average value	Projects		Value		Projects
	No.	%	euros	%	euros	No.	%	euros	%	No.
Culture Goal	770	32.5%	52946036	25.81%	1070108	577	39.06%	46338870	25.25%	193
People Goal	809	34.16%	59814360	29.16%	503012	615	41.62%	78522184	42.79%	194
Planet Goal	761	32.14%	90897136	44.31%	763435	257	17.35%	55321727	30.15%	504
PRED	26	1.10%	1474070	0.72%	56695	26	1.76%	2661847	1.45%	-
Impact Innovation Dept.	-	-	-	-	-	1	0.07%	560000	0.31%	-
Implementation of the Strategic Plan	1	0.04%	-	-	-	-	-	114900	0.06%	-
<b>Total</b>	<b>2368</b>	<b>100%</b>	<b>205131602</b>	<b>100%</b>	<b>86626</b>	<b>1478</b>	<b>100%</b>	<b>183519528</b>	<b>100%</b>	<b>890</b>

\* Allocations also include provisions.

FIGURE 1.3 PROJECT APPLICATIONS ACCEPTED BY SECTOR OF EXPENDITURE



An average of **62.4%** of applications received were accepted

✓ X

- Culture Goal
- People Goal
- Planet Goal
- Implementation of the Strategic Plan

## 1.5 Type of interventions

Although all falling into the general category of non-repayable grants, the resources awarded by Compagnia correspond to different approaches to intervention. 2022 saw an increase (from 24% to 28%) in the share allocated to grant-making aimed at speculative applications, i.e. projects presented mainly by private social-sector organisations, or to applications which, despite being coordinated within Fondazione Compagnia di San Paolo's strategic planning and therefore often integrated into the Foundation's own projects, nonetheless retain a high degree of independence and specialisation. Last year also saw an increase (from 13% to 16%) in the share allocated to calls for proposals, thus confirming the tendency to give higher priority to specific projects than to organisations for their general institutional activity, as shown by the discontinuation of the previous funding model defined as Support for Institutional Activity (SIA).

Support for Compagnia's auxiliary bodies remained stable in terms of value (but fell as a percentage of total funding), while there was a slight increase in the amount awarded to co-governed bodies and agreements, although this too fell as a percentage of the total funding awarded by Compagnia.

Lastly, a share was allocated to operational projects or own programmes (which have seen a significant increase over the past year). These are initiatives which Compagnia opts to design, lead and direct, because it sees them as strategic or exemplary. This reflects the fact that Compagnia is gradually becoming a hybrid foundation, as proposed in the MYPD 2021-2024, in the sense that it combines grant-making with the direct management of initiatives. With regard to these projects, it is worth remembering that the amount provided represents only part of Compagnia's commitment, because the Foundation channels part of its permanent staff's design and management work into them too.

TABLE 1.8 PROJECTS AND GRANTS BY TYPE OF INTERVENTION

TYPE OF FUND	PROJECTS		PRIOR YEAR		GRANTS AWARDED		PRIOR YEAR	
	No.	%	No.	%	euros	%	euros	%
Grant-making (a) <sup>1</sup>	383	25.93%	313	29.84%	51422074.50	28.02%	38187546.59	24.07%
Support for Institutional Activity (b) <sup>2</sup>	-	-	64	6.10%	-	-	9281000.00	5.85%
Co-governed bodies, membership contributions (c)	17	1.15%	15	1.43%	13076160.00	7.13%	12783950.00	8.06%
Auxiliary bodies (d)	13	0.91%	11	1.05%	31013821.00	16.90%	31124554.00	19.62%
Calls for proposals (e)	605	40.91%	417	39.75%	30302586.40	16.51%	20230889.00	12.75%
Agreements (f)	121	8.22%	93	8.87%	32518000.00	17.72%	29819040.00	18.79%
Integrated projects, operational activity	338	22.88%	136	12.96%	25186886.24	13.72%	17243955.00	10.87%
<b>TOTAL</b>	<b>1478</b>	<b>100%</b>	<b>1049</b>	<b>100%</b>	<b>183519528.14</b>	<b>100%</b>	<b>158670934.59</b>	<b>100%</b>

1. About 50% of the value in this category depends on the fund to combat educational poverty (about 16 million) and on provisions made for future activities whose operational form has not yet been definitively established.  
2. Final year of use of this form of grant-making.

## 1.6 Recipients of resources by legal form

Fondazione Compagnia di San Paolo can only award grants to non-commercial or public bodies, and is not entitled to fund for-profit legal entities (other specific exclusions, such as political parties and initiatives of proselytism, are specified in the Foundation's internal regulations governing institutional activities). In principle, natural persons are also ineligible for grants.

Foundations accounted for a substantial share again in 2022 (42% of the funding awarded). In the vast majority of cases, however, these foundations are operational or managerial in nature, and include many theatres, museums and health organisations, as well as Fondazione Compagnia di San Paolo's own auxiliary bodies, which take the legal form of foundations.

Foundations are followed, in second place, by municipal councils (the institutions with the most direct relationship with citizens), and in third place, by recognised associations (the direct expression of citizens' initiative).

The caption "Operational projects and provisions" covers funds that the departments allocate to future projects of various types (calls for proposals, guidelines, direct actions), when the exact legal nature of the recipients of those funds has not yet been defined at the time of approval. These sums are therefore reported under the caption "Fondazione Compagnia di San Paolo, operational projects and provisions" until the type of recipient is identified.

### Phase-out of "Support for Institutional Activity" (SIA)

2022 saw the completion of the phase-out of Support for Institutional Activity (SIA), which was a means of awarding grants to entities that generate a significant, recognised impact on the local area, to support their institutional activity: in other words, the entity in question was entitled to use the funds received from Fondazione Compagnia di San Paolo to cover any of its expenditure items. In recent years, the SIA had become a major constraint on Compagnia's grant-making policy because it had led many organisations to believe, unduly, that the award of the grant was a certainty and that its amount would remain unchanged or increase. Despite being designed to cover multiple years on a temporary basis, the instrument had ended up giving rise to a closed, static group of 69 bodies, which was inconsistent with the strategic approach and grant-making tools envisaged in the MYPD 2021-2024.

In the two-year period 2020-2021, Compagnia established pathways to help existing beneficiaries of SIAs make the transition to other, more agile and less routine grant-making tools with adequate degrees of conditionality. Different solutions were therefore sought for the various bodies involved. By the end of 2022, it became possible to allocate the former SIA bodies to a choice of three categories or SIA phase-out models. These models fell into the categories of grant-making or calls for proposals of various kinds. The first of these models - "activity aligned with Compagnia's KPIs" - related to bodies that had been asked to prepare reports on their activities or to upgrade an activity they were already carrying out. This accounted for 40% (28 bodies) of the former beneficiaries of Support for Institutional Activity. The "project grant-making" model, applicable to bodies that have agreed to undertake a specific project (sometimes consisting of an entirely new activity), accounted for 26% (18 bodies). The "reorganisation and re-planning" model involved implementing large-scale managerial/functional changes, or moving into additional subject areas, while also drawing up a multi-year strategic plan. This accounted for 25% (17 bodies) of the former SIA beneficiaries. The remaining 9% (6 bodies) embarked on action containing elements of both the "project grant-making" model and the "reorganisation and re-planning model." It goes without saying that all these bodies remain eligible for grants from Compagnia, which they can apply for using existing instruments, which are now more appropriate to the specific activities concerned.

TABLE 1.9 BREAKDOWN OF BENEFICIARIES BY LEGAL FORM AND CATEGORY

BENEFICIARIES BY LEGAL FORM	PROJECTS		GRANTS AWARDED	
	No.	%	euros	%
ATS-ASL - Social care/health organisation	4	0.30%	38400.00	0.03%
Other cooperative	2	0.15%	68000.00	0.06%
Other private entity	65	4.90%	3200855.00	2.60%
Other non-territorial public body	4	0.30%	2155000.00	1.75%
Other non-territorial public body - Park body	2	0.15%	99774.00	0.08%
Other non-territorial public body - Public research institute or body	1	0.08%	40000.00	0.03%
Other non-territorial public body - Social care and charitable institute or public body	5	0.38%	543100.00	0.44%
Other territorial public body	3	0.23%	465000.00	0.38%
Association	176	13.26%	12002715.80	9.75%
Association - Other type of association	39	2.94%	1404957.00	1.14%
Association - Amateur sports association	24	1.81%	362300.00	0.29%
Association - Cultural association	54	4.07%	2016936.00	1.64%
Association - Social promotion associations	175	13.19%	4503545.74	3.66%
Association - Voluntary associations	68	5.12%	1541256.51	1.25%
Hospital / Healthcare provider	3	0.23%	579000.00	0.47%
Committee	2	0.15%	80000.00	0.07%
Municipal Council	144	10.85%	15216570.00	12.37%
Consortium of social cooperatives	4	0.30%	591200.00	0.48%
Non-profit consortium	3	0.23%	59500.00	0.05%
Social cooperative - Other cooperative	2	0.15%	70000.00	0.06%
Social cooperative - Cooperative operating in the field of live entertainment, information and leisure	5	0.38%	238500.00	0.19%
Social cooperative - Community cooperative	1	0.08%	21000.00	0.02%
Social cooperative - Multi-purpose social cooperative	25	1.88%	1029450.00	0.84%
Social cooperative - Type A social cooperative	60	4.52%	1394898.00	1.13%
Social cooperative - Type A and B social cooperative	22	1.66%	489800.00	0.40%
Social cooperative - Type B social cooperative	27	2.03%	560999.40	0.46%
Ecclesiastical/religious body	98	7.39%	3448007.00	2.80%
Foundation	220	16.58%	52456828.00	42.63%
Foundation - Banking or insurance foundation	1	0.08%	4050860.00	3.29%
Social Enterprise	33	2.49%	1504400.00	1.22%
Ministry, peripheral bodies	3	0.23%	235000.00	0.19%
Supranational organisations	2	0.15%	685000.00	0.56%

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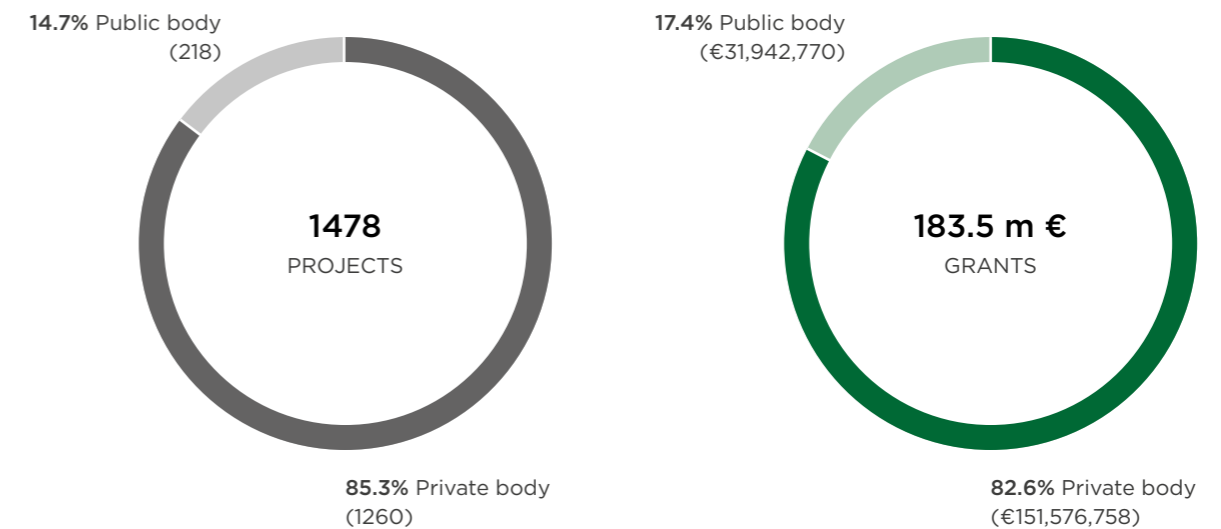
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BENEFICIARIES BY LEGAL FORM	PROJECTS		GRANTS AWARDED	
	No.	%	euros	%
Regional Council	1	0.08%	520000.00	0.42%
Free school	2	0.15%	12400.00	0.01%
Mutual aid society	1	0.08%	10000.00	0.01%
Union of municipal councils	5	0.38%	370000.00	0.30%
Public university	41	3.09%	10995926.00	8.94%
<b>TOTAL</b>	<b>1,327*</b>	<b>100%</b>	<b>123,061,178.45*</b>	<b>100%</b>

N.B. The above breakdown reflects the list of legal forms to choose from on Compagnia's online application platform, which appear alongside the group of operational projects managed directly by Compagnia.

\* 151 projects and 60.8 million euros have been subtracted from the number of projects and the funding awarded respectively, on the grounds that their beneficiary is Fondazione Compagnia di San Paolo itself. The reason for which the Foundation is the beneficiary of such a large number of resources lies in the fact that provisions are set aside for two-stage calls for proposals (where no winner has yet been identified at the time of approval) and that Compagnia carries out numerous projects of its own and in which the legal nature of the final recipient is not yet defined at the time of approval. These sums are therefore reported under the caption "Fondazione Compagnia di San Paolo, operational projects and provisions" until the type of recipient is identified. As highlighted above, this is consistent with the increasingly hybrid nature of the Foundation.

FIGURE 1.4 PROJECTS AND GRANTS APPROVED IN 2022, BY LEGAL FORM OF THE BODY CONCERNED



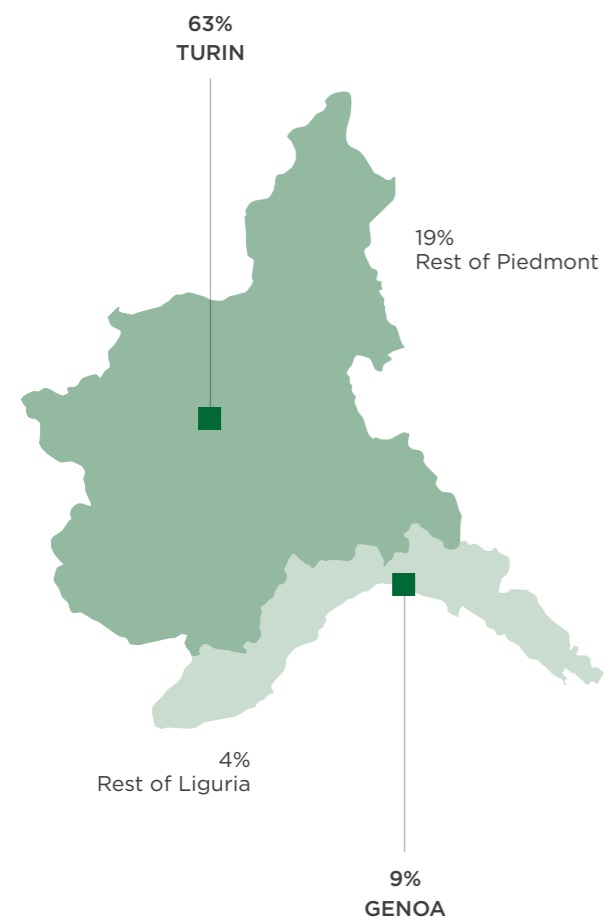
## 1.7 Geographical distribution of funding

From a geographical point of view, the distribution of Compagnia's grants for the Turin area in 2022 remains broadly stable (77% as against 78% of resources in 2021 and 76% in 2019). This concentration in Turin is in line with Compagnia's policies and historical tradition, but is also amplified by the fact that organisations such as universities, major hospitals and leading cultural bodies are based in Turin but fulfil their

function well beyond the city limits. In addition to Piedmont, the city of Genoa (5.5% of grants awarded) and Southern Italy (2.5%) are significant areas for Compagnia's philanthropic work. Interventions in Lombardy and North-East Italy account for only a small, residual share of the total, although this has risen from 0.3% in 2019 to 1.7% in 2022. Grants to foreign organisations remain below 1% of the value of the total value of

funding awarded, although it is important to note that many of the local projects have links with and positive effects on other countries, especially in Europe, and sometimes derive from inter-foundation network projects.

**FIGURE 1.5** GEOGRAPHICAL DISTRIBUTION OF PROJECTS IN PIEDMONT AND LIGURIA (AS A PERCENTAGE OF THE TOTAL PROJECTS SUPPORTED)



**TABLE 1.10** DISTRIBUTION BY GEOGRAPHICAL AREA

GEOGRAPHICAL AREA	APPLICATIONS				RECEIVED				PRIOR YEAR				✓ ALLOCATIONS				PRIOR YEAR			
	Projects		Value		Projects		Value		Projects		Value		Projects		Value		Projects		Value	
	No.	%	euros	%	No.	%	euros	%	No.	%	euros	%	No.	%	euros	%	No.	%	euros	%
Municipality of Turin	883	37.29%	93425613	45.54%	994	44.02%	160751353	67.83%	740	50.07%	140536833	76.57%	597	56.91%	123994386	78.15%				
Metropolitan City of Turin	395	16.68%	26811211	13.07%	265	11.74%	13176810	5.56%	196	13.26%	9462162	5.16%	83	7.91%	5915770	3.73%				
Other Provinces in Piedmont	602	25.42%	43422988	21.17%	464	20.55%	19317733	8.15%	278	18.81%	9975934	5.44%	156	14.87%	7498070	4.73%				
Valle d'Aosta	38	1.60%	2261732	1.10%	24	1.06%	855849	0.36%	17	1.15%	817200	0.45%	8	0.76%	452000	0.28%				
Metropolitan City of Genoa	229	9.67%	22327266	10.88%	255	11.29%	23917833	10.09%	127	8.59%	10179310	5.55%	107	10.20%	8814040	5.55%				
Other Provinces in Liguria	138	5.83%	8883339	4.33%	128	5.67%	4546864	1.92%	55	3.72%	1755100	0.96%	26	2.48%	1051062	0.66%				
Rest of Northern Italy	39	1.65%	1157021	0.56%	52	2.27%	3905496	1.65%	33	2.23%	3059906	1.67%	22	2.10%	1993400	1.26%				
Central Italy	31	1.31%	2362782	1.15%	43	1.90%	3356089	1.42%	20	1.35%	2242223	1.22%	27	2.57%	2093557	1.32%				
Naples and southern regions	12	0.51%	4429650	2.16%	22	0.89%	5979010	2.50%	5	0.35%	4685860	2.54%	11	0.90%	5749650	3.62%				
Outside Italy - E.U.	1	0.04%	50000	0.02%	4	0.20%	220000	0.20%	6	0.35%	505000	0.28%	4	0.39%	124000	0.20%				
Outside Italy - Other	-	-	-	-	7	0.31%	955000	0.40%	1	0.07%	300000	0.16%	8	0.76%	985000	0.62%				
<b>TOTAL</b>	<b>2368</b>	<b>100%</b>	<b>205131602</b>	<b>100%</b>	<b>2258</b>	<b>100%</b>	<b>236982037</b>	<b>100%</b>	<b>1478</b>	<b>100%</b>	<b>183519528</b>	<b>100%</b>	<b>1049</b>	<b>100%</b>	<b>158670935</b>	<b>100%</b>				

N.B. "Applications received" means applications officially registered in the course of the year, whereas "applications approved" are all applications approved over the year, regardless of the year in which they were received. Distribution without Fondazione Compagnia di San Paolo provisions.

TABLE 1.11 SUMMARY AND RECONCILIATION OF ALLOCATIONS APPROVED AND GRANTS DISBURSED IN 2022

TYPE	BALANCE 01/01/2022	+ INCREASES			- DECREASES				BALANCE 31/12/2022
		Provisions	Redirections	Total increases	Usage from 2022 approvals	Usage from prior year approvals	Redirections	Total decreases	
Grant-making areas, previous structure	85013400.19	-	674900.00	674900.00	408891.15	36345368.46	2128214.86	38882474.47	46805825.72
<b>Culture Goal</b>	34883249.53	36400000.00	9938870.00	46338870.00	17956362.98	18782998.01	78170.21	36817531.20	44404588.33
<b>People Goal</b>	65153870.26	52400000.00	26122184.24	78522184.24	27848717.65	31633188.53	28062.89	59509969.07	84166085.43
<b>Planet Goal</b>	57071063.14	44699816.40	10621910.20	55321726.60	19032161.62	19948026.10	396299.33	39376487.05	73016302.69
<b>Planning, Research and Evaluation Department</b>	481809.80	1500000.00	1161847.30	2661847.30	2177347.30	353081.00	215.80	2530644.10	613013.00
<b>Total grants awarded</b>	<b>242603392.92</b>	<b>134999816.40</b>	<b>48519711.74</b>	<b>183519528.14</b>	<b>67423480.70</b>	<b>107062662.10</b>	<b>2630963.09</b>	<b>177117105.89</b>	<b>249005815.17</b>
Grant stabilisation fund	335009169.90	-	-	-	-	-	-	-	335009169.90
Funds for grant-making in key sectors	196568665.67	141000000.00	9359929.27	150359929.27	-	-	164543581.14	164543581.14	182385013.80
of which: Operational planning fund	135000000.00	135000000.00	-	135000000.00	-	-	134999816.40	134999816.40	135000183.60
of which: funds pending earmarking	61568665.67	6000000.00	9359929.27	15359929.27	-	-	29543764.74	29543764.74	47384830.20
Other funds	49496479.63	444546.46	2108754.00	2553300.46	-	-	1347765.20	1347765.20	50702014.89
Contributions from third parties for institutional purposes	28741057.54	-	105392.50	105392.50	619533.00	849478.01	3051969.19	4520980.20	24325469.84
of which: third-party funds for joint projects	420588.97	-	85392.50	85392.50	-	123955.94	-	123955.94	382025.53
of which: bequests and onerous donations	28320468.57	-	20000.00	20000.00	619533.00	725522.07	3051969.19	4397024.26	23943444.31
Grant-making fund pursuant to art. 1 para. 47, Law 178/2020	36032696.00	26065250.04	-	26065250.04	-	-	5113357.10	5113357.10	56984588.94
Voluntary work fund	6983843.54	5049852.41	-	5049852.41	-	6983843.54	-	6983843.54	5049852.41

## 1.8 Fondazione Compagnia di San Paolo's 2022 calls for proposals and own programmes

### Calls for proposals

The 2015 ACRI-MEF protocol identifies transparent, competitive calls for proposals as the standard procedure of first resort by which foundations must award grants. This is not the only grant-making method available to philanthropic foundations: own programmes, agreements with large and essentially unique beneficiary bodies, and opportunities to submit speculative applications are also necessary instruments. Calls for proposals, however, are an indispensable formula, not least because they are efficient, whether of a generalist or specialised, subject-specific nature. The "tool-kit" set out in the MYPD 2021-2024 introduces several interesting innovations relating to calls for proposals. One example is two-stage calls for proposals, in which participants go through two selection processes, the first focusing on the basic idea, and the second, for the winners of the first stage, focusing on a consequent detailed design. These calls can cover a multi-year period, with recurrent support over the course of several years. Another example is the provision of subject-specific or managerial capacity building to participants. The two often operate in conjunction with each other. The Next Generation calls for proposals take a slightly different approach: see the specific section about them for details.





























Fondazione Compagnia di San Paolo published 17 calls for proposals in 2022 (payable from funds not pertaining exclusively to the 2022 budget) with a total value of 47.1 million euros: the Culture Goal and the People Goal published eight calls each (worth totals of 11.2 million and 10.6 million euros respectively), and the Planet Goal published seven calls (worth a total of 10.1 million euros). These were accompanied by three Next Generation calls for proposals (totalling 14.7 million euros) and two cross-Goal calls stemming from a collaboration between the People and Planet Goals (worth a total of 610,000 euros).

The number of candidates and winners varied widely according to the type of call for proposals and grant. The number of candidates ranged from a minimum of four to a maximum of 1,800, while the number of winners ranged from a minimum of four to a maximum of 800. The amounts awarded to winners also varied widely from one call to another, ranging from a minimum of 14,000 euros to a maximum of 270,000 euros per recipient body.

Of the 1,787 applications received in response to calls for proposals published in 2022, 42% were successful. This percentage was higher for calls issued by the Culture Goal (70%) and considerably lower for those issued by the Planet Goal (24%). Of the total applications received by the People Goal, 47% attracted funding.



TABLE 1.12 COMPAGNIA'S CALLS FOR PROPOSALS IN 2021

GOAL	TITLE OF CALL	CANDIDATES	WINNERS	FUNDS AWARDED	CAPACITY BUILDING	TWO-STAGE CALL FOR PROPOSALS
Culture	Art-Waves - Stage 2 of a continuing multi-year call for proposals	38 (winners of the previous selection process)	38	 € 2,060,000	✓	✓
	Cultura per Crescere	21	13	 € 420,000	✓	✗
	Territori in Luce (launched 2022, budget 2022, awarded 2023)	1 (deadline 2023)	-	 € 900,000	✗	✗
	In Luce	18	15	 € 2,100,000	✓	✓
	Guidelines for training and starting a career in the cultural sector	37	17	 € 458,500	✓	✗
	Guidelines for collaborative practices (active civic participation)	84	26	 € 475,000	✗	✗
	Guidelines for contemporary culture projects (launched in 2022 from 2023 budget)	2 (deadline 2023)	-	 € 3,100,000	✗	✗
	SPACE - SPazi di PARtecipazione al CEntro - Stage 2 of a continuing multi-year call for proposals	100 (winners of the previous selection process)	99	 € 1,700,000	✓	✗
People	Guidelines for supporting Community Foundations	10	9	 € 715,000	✓	✗
	Traiettorie solidali	54	43	 € 712,000	✗	✗
	Equilibri	16	3	 € 3,400,000	✓	✓
	B² = Il bene x bene	22	12	 € 1,072,000	✓	✓
	Territori Inclusivi - 2nd edition	13	13	 € 3,420,670	✓	✓
	BenEfficientiamo	115	34	 € 1,025,000	✓	✓
	Local partnerships for sustainable development in Senegal	15	Selection in progress	 € 100,000	✗	✗
	Next Generation Schools	9	5	 € 150,000	✓	✗
People + Planet	Next Generation Schools - Canteens and Gyms Call	9	4	 € 59,900	✗	✗
	Sinergie - Development of Social-Impact Renewable Energy Communities	35	25	 € 550,000	✓	✗
Planet	Evoluzioni	202	20*	 € 1,600,000	✓	✓
	Intelligenza Artificiale	36	5	 € 1,350,500	✗	✗
	Mutamenti - Stage 2	11	6	 € 519,000	✗	✓
	PoC Instrument 2022-2024	29	16	 € 2,150,000	✗	✗
	Simbiosi	85	14	 € 1,443,400	✓	✗
	Sportivi per Natura	202	18	 € 868,500	✗	✗
	Trapezio	166	39	 € 2,156,366	✗	✗
Culture + People + Planet	Next Generation We - 1st Edition	180	88	 € 5,835,500	✓	✗
	Next Generation We - 2nd Edition	103	59	 € 3,873,856	✓	✗
	Next Generation You - 2nd Edition	177	60**	 € 5,000,000	✓	✓

\* Evoluzioni: Selected for entry to Stage 1: 79 / Selected for entry to Stage 2: 42 / Selected for implementation: 20  
 \*\* Next Generation You: Selected for entry to Stage 2: 106 / Selected for implementation: 60





## Own programmes / operational projects

Operational projects, or own programmes, are the primary means by which Compagnia deploys the operational side of its hybrid configuration, alongside its grant-making side. Every own programme has a specific history, but when Compagnia opts to take an operational role, it does so for one or more of the following reasons: a) there is a shortage of third-sector organisations with sufficient experience to handle the challenges concerned, especially if they involve innovation; b) the potential transaction costs of implementing a complex and generally network-based project are such that the most cost-effective way forward is for Compagnia to design and implement the project itself; c) the project in question requires a high level of innovation in a field in which Compagnia and its auxiliary bodies have considerable expertise, so it is quicker and more efficient for Compagnia to implement the project directly.

The same cannot be said of the tools for implementing own programmes. It would be a mistake to think that Compagnia staff personally manage the detailed implementation of its own programmes, except in very rare cases. Agreements, the purchase of services, *cost-sharing* and recourse to project management professionals, not to mention targeted *grant-making* and targeted calls for proposals, are routinely used as means of delivering a programme, to varying degrees and by varying methods, according to the type of call for proposals. It must also be emphasised that, whenever possible, Compagnia involves stakeholders with specific relevant know-how in the co-design of its own programmes.

The operational programmes in progress in 2022 are listed below. As these programmes often last for multiple years, they are usually financed from funds attributable to different financial years, with the result that the economic data provided are only partially comparable to those set out in the 2022 tables in this chapter.

Own programmes tend to differ considerably from one another. We would like to highlight two significant examples of direct intervention by Compagnia. The strategic Next Generation line of calls for proposals was designed entirely by Compagnia. Similarly, Compagnia directly managed the on-site training and organisational development sessions delivered by selected professionals and consultancies, and the monitoring of the progress made by the bodies involved (see the corresponding section of this report).

Compagnia had an equally high degree of direct involvement in the drawing up an international architectural call for proposals relating to the courtyard roof of the museum of Egyptian antiquities in Turin, the subsequent selection phase and the award of the contract (see the section on the *Preserving Beauty* Mission).

TABLE 1.13 OPERATIONAL PROJECTS LAUNCHED BY COMPAGNIA IN 2022

GOAL	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Culture	Archivi project	Project to coordinate and develop work in support of archives in line with the MYPD 2021-2024, in conjunction with the sector's institutions.	-
Culture	Regional Landscape Plan	Road-testing the Landscape Plan with Piedmont Regional Council and Mibact.	-
Culture	Capacity building and upskilling under Stage 1 of the In Luce call for proposals	A programme aimed at developing knowledge and skills relating to design in the field of cultural enhancement, building networks and partnerships, and local marketing and communication.	■ € 70,000
Culture	Evaluation plan for the In Luce 2021-2023 call for proposals	Non-counterfactual quantitative impact assessment of the cultural and tourism enhancement projects implemented under the In Luce call for proposals.	■ € 75,000
Culture	Capacity building and upskilling under the Art-Waves call for proposals	A programme aimed at developing knowledge and skills relating to creativity and contemporary knowledge, strategic planning, supply chains and networks, sustainability, and cultural and design skills.	■ € 50,000
Culture	"Cantieri Cultura" project	A podcasting project aimed at raising awareness of issues relating to cultural design associated with artistic production and cultural enhancement.	■ € 20,000
Culture	The Bookstock project at the Turin Book Fair	An initiative aimed at raising awareness of Fondazione Compagnia di San Paolo and its mission towards young people and families, through workshop experiences, events and school engagement.	■ € 70,000
Culture	La Bella Stagione 2022 - dal palinsesto estivo al radicamento	An initiative aimed at introducing cultural experience into educational processes and building alliances between cultural and socio-educational institutions by producing an integrated programme of cultural events and making it available to all participants in the city's summer centres, with access by means of a Museum Subscription.	■ € 210,000
Culture	Famiglie ZeroSei 2022	A joint-project with the Educating for Collective Development Mission, aimed at introducing vulnerable families with children in the 0-6 age range to Turin's museums and other cultural experiences, by means of co-design between museums and socio-educational institutions and the support work of the latter.	■ € 20,000
Culture	Consonanze	A five-year research-action aimed at testing and assessing the impact of orchestral experience, at primary schools, on the development of the cognitive and non-cognitive skills of the children involved, with Fondazione per la Scuola.	■ € 200,000

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PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Culture	Qui si fa arte!	Introducing children to art at school, by means of digital resources, with a view to boosting cognitive and digital skills, and partnerships between schools and museums, with Riconessioni.	€ 10,000
Culture	Racconti Reali	An initiative to mark the re-opening of the Giardini della Cavallerizza, involving a cargo bike converted into a mobile library, alongside a summer cultural programme for families and students, co-designed with Consorzio Xké? ZeroTredici and managed by the latter.	€ 100,000
Culture	Comunità di pratica dei presidi culturali e civici	A networking and capacity-building initiative for over 140 centres in Piedmont, Liguria and Valle d'Aosta, co-designed with the partners of SPACE.	€ 60,000
Culture	Cultural Wellbeing Lab 2022	An experimental workshop on the role that culture can play in healthcare and ill-health prevention: test and assessment centres, learning webinars and local workshops.	€ 200,000
Culture	Bottom up 2	An experimental process that involves the public in the remodelling of a public space, with a focus on the spaces adjacent to the centres supported in the SPACE call for proposals.	€ 80,000
Culture	La città va a scuola	Research and experimentation involving learning-programmes in public plazas.	-
Culture	Servizio Civile Universale	A research and evaluation initiative aimed at understanding the effect of civil service on young people and on the organisations that host them, developed by the Tavolo degli Enti del Servizio Civile and run by ASVAPP.	€ 80,000
Culture	Beni confiscati alla criminalità	An operational project developed by Libera to raise awareness of issues relating to training and the confiscation of assets.	€ 70,000
Culture	Giovani ed Europa	The establishment of a network of youth centres coordinated by the Polo del '900. On the basis of training relating to the European budget, these centres disseminate European culture among their peers.	€ 120,000
Culture	Co-progettazione Aree SNAI	Support for co-design across the five SNAI areas (national hinterland strategy areas) due to receive state funds.	€ 200,000
Culture	Progetto Appennino	An application under the Fondazione Garrone call for proposals to act as lead organisation in the partnership for a project for the development of youth enterprise in the Beigua Regional Park. In collaboration with the Planet Goal.	€ 170,000 (of which 100,000 from the Boosting Innovation Mission)
Culture	Winter School Partecipazione Aree Interne	Training in co-design for public and third-sector bodies located in hinterland and mountainous areas. Developed in-house in collaboration with cheFare.	€ 30,000
Culture	Summer School Progettazione Partecipata	Training in co-design for public bodies, aimed primarily at provincial capitals. Developed by cheFare and ANCI. Turin City Council and us as partners.	-
Culture	Azione di networking per enti di formazione per le professioni culturali	The initiative accompanies the Guidelines for training and starting a career in the cultural sector, but is also aimed at training providers not benefiting from content, in Piedmont, Liguria and Valle d'Aosta. Aim: to build a framework for exchange, experience-sharing, growth and co-design to meet common needs.	€ 40,000

PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Culture + People	La cultura dietro l'angolo	A socio-cultural work platform aimed at disseminating culture in the non-central districts of Turin and using culture as a tool for countering isolation and the relational poverty that goes with it.	€ 360,000
People	Distretti Urbani del Commercio in Piemonte	A programme designed to assist the development of Piedmont's 77 commercial clusters in their capacity as new local systems aimed at the economic development and regeneration of the urban fabric, with a view to neighbourly support, innovation, social cohesion and local development.	€ 150,000
People	Articolo+1 Genova	Active employment measures for young people with low levels of employability (NEETs); continuation of the initiative in the Metropolitan City of Genoa.	€ 380,000
People	Articolo+1 Torino	4th Edition of the Articolo+1 programme (2022/2023).	€ 2,076,076
People	Iniziativa di Politica attiva del lavoro a favore dei giovani NEET in VCO	Active employment initiative for young people with low levels of employability in Verbano-Cusio-Ossola, in collaboration with Fondazione di Comunità del VCO and Fondazione Buon Lavoro.	€ 330,000
People	Equilibri	Integrated actions aimed at promoting female employment, re-designing conciliation services for women and strengthening educational services for the well-being and development of children and adolescents. Second stage of the call for proposals, in collaboration with the <i>Educating for Collective Development</i> .	€ 300,000
People	2022. Un'estate insieme: Estate Ragazzi, Sam non va in vacanza, La Bella Stagione, Estate insieme - Ucraina	A programme of summer activities organised by the Fondazione Compagnia di San Paolo Group in collaboration with Turin Municipal Council, third-sector bodies and cultural institutions: Estate Ragazzi, Sam non va in vacanza, La Bella Stagione.	€ 1,600,000
People	N.O.E. - Una comunità che educa	Continuation of the initiative aimed at developing an educational community in the Barriera di Milano district of Turin (District 6) promoted by Fondazione Compagnia di San Paolo, Turin City Council, District 6 and Piedmont Regional Schools Office.	€ 163,000
People	Prima infanzia: formazione, sensibilizzazione e promozione protagonismo famiglie in collaborazione with the <i>Developing Skills</i>	Famiglie ZeroSei project aimed at strengthening initiatives to support active participation and the formation of informal networks between families with children in the 0-6 age range. Second year in collaboration with the Culture Goal and Consorzio Xké? ZeroTredici.	€ 164,900
People	Il diritto di imparare in collaborazione with Ufficio Pio	A modular pathway aimed at families with children in the 0-2 age range in the city of Turin who join Ufficio Pio's Traguardi programme.	€ 138,000
People	Provaci ancora, Sam!	In collaboration with Turin Municipal Council, the Regional Schools Office, USR, Fondazione per la Scuola, third-sector bodies and new experimental initiatives.	€ 980,000
People	Progetto di vita: Tavolo inter-professionale di scambio e sperimentazione sulla disabilità intellettiva	Life plan: An inter-professional round table for the exchange of practices and experimentation in relation to intellectual disability, training, guidance and employment for young adults, delivered by the <i>Educating for Collective Development</i> Mission, in collaboration with the <i>Promoting Decent Work and Rediscovering Community Missions</i> .	€ 200,000

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PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
People	<b>Cultura e disuguaglianze - Povertà relazionale</b> , in collaboration with the <i>Encouraging Active Participation</i>	An operational project aimed at countering inequality through cultural participation. In collaboration with the <b>Culture</b> Goal.	■ € 170,000
People	Linee guida 2022 per il <b>sostegno alle Fondazioni di Comunità</b>	An initiative that Compagnia uses to support the development of Community Foundations. These are philanthropic intermediaries that encourage giving by citizens, associations and businesses, thus helping strengthen social bonds and a sense of community in the local area.	■ € 720,000
People	Progetto <b>N.O.M.I.S.</b> Nuove Opportunità per Minori Stranieri	A city-wide network for prevention, rehabilitation and the promotion of new and equal growth opportunities for minors and young foreigners who have recently moved to the Turin area.	■ € 635,000
People	Progetto <b>YEPP</b> Youth Empowerment Partnership Programme	Continuity and stimulus for initiatives designed to promote youth dynamism and empowerment by means of the YEPP method in various sites across Piedmont and Liguria.	■ € 300,000
People	<b>EPIM</b> - European Programme for Integration and Migration	A European network of foundations with a focus on issues relating to migration - Participation in the subject-specific fund on inclusion and in the network's general activities.	■ € 300,000
People	<b>EPIM</b> - European Programme for Integration and Migration	A European network of foundations with a focus on issues relating to migration - the Ukraine emergency.	■ € 200,000
People	<b>Never Alone</b> - A Narrative-Changing Initiative	A network of Italian foundations involved in supporting and protecting foreign minors arriving in Italy unaccompanied.	■ € 300,000
People	<b>JAFOWA initiative</b> in collaboration with European and American foundations in West Africa	Joint Action for Farmers Organisations in West Africa, to promote family farming and sustainable food systems by supporting a fair, dynamic farming movement in West Africa, in collaboration with other European and American foundations.	■ € 300,000
People	<b>Innovazione per lo sviluppo</b>	A multi-year initiative promoted by Fondazione Compagnia di San Paolo in collaboration with Fondazione Cariplo, aimed at supporting innovation in international development cooperation, especially by fostering and strengthening links between Italy and Africa.	■ € 500,000
People + Planet	The <b>Sinergie</b> project for the development of renewable social-impact energy communities	Producing an information tool-kit on how to set up a social-impact REC (guide and videos). Providing a help-desk service. Technical support for the organisations selected under the Sinergie call for proposals.	■ € 231,000
Planet	<b>WeCoop</b> - Serious gaming pathway	Training pathways for secondary school teachers and students and raising public awareness of the civil economy and social entrepreneurship, with particular but not exclusive reference to the cooperative economic model.	■ € 115,409
Planet	<b>Collective Projects 2022-2023</b>	The initiative is an Open Innovation project designed to bring third-sector bodies/ organisations, start-ups and SMEs into contact with ESCP Business School students, with a view to kick-starting mechanisms of mutual cross-fertilisation. This trial project is implemented by the ESCP Business School and Réseau Entreprendre Piemonte, a business accelerator specialising in mentoring, practical support and acceleration programmes for start-ups and new businesses.	■ € 75,000

PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Planet	<b>B Corp School</b> in Aree interne	Training programme in environmental sustainability and B Corp enterprise, designed to discover new talent and spread the values of regenerative entrepreneurship among high school students. The programme is aimed at schools in Liguria and Piedmont, with a particular focus on Valli Maira e Grana, Val di Vara, Valli dell'Antola e del Tigullio and Valli di Lanzo. The initiative is intended to be a prototype for testing the targeted transfer to local communities of a trial that has already yielded positive results at national level. The initiative is delivered by InVento Lab in collaboration with the <i>Encouraging Active Participation</i> Mission.	■ € 42,000
Planet	<b>Young Challengers Programme</b>	The Young Challengers 2022 programme focuses on Tech4Good and aims to inspire and educate young people to rise to the challenges introduced by digitalisation and the advent of Industry 4.0. Young Challengers consists of a 3-month online training programme, during which the selected young people learn to analyse societal and environmental problems and develop sustainable solutions to address them. The participants are 100 young students, aspiring professionals or social entrepreneurs in the 18-30 age range, who are given the opportunity to create a pitch for a social business that addresses the challenges of contemporary society. The programme is delivered by Grameen Creative Lab.	■ € 30,000
Planet	<b>Rigenera</b> Impact finance the social economy	A social-economy impact finance instrument managed in collaboration with Fondazione OPES in Milan. It is an innovative facility for social enterprises and social cooperatives in Piedmont, designed to provide support, practical help and rapid financial assistance for the development and growth of innovative entrepreneurial projects. It stems from the idea of fuelling the regeneration of financial resources by means of a rotating mechanism, using the transformative power of flexible, patient capital. The financial instrument used for social cooperatives involves taking a stake in the share capital as a "socio sovventore" (subsidising member) or "socio finanziatore" (financing member) with repayment according to flexible time-frames and at an interest rate of zero. The purpose of this instrument is to attract capital into social cooperatives and, where possible, to act as a catalyst for other resources.	■ € 230,000
Planet	<b>Borsa dell'Impatto Sociale</b>	A project developed within the framework of Torino Social impact for the creation of a capital market for companies that intentionally, additionally and measurably generate a positive social impact.	-

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PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Planet	Impact Data Fund Feasibility study	An initiative promoted in collaboration with SocialFare for designing a "Data Collaborative" model for the purpose of building a relational, participatory and collaborative ecosystem for: 1. Collecting and storing data: with a specific focus on data that can enhance understanding of social challenges and help improve decision-making or project design processes in the social economy; 2. Exploiting the data collected: generating a data-centric relational ecosystem, where the data in question can be exchanged, processed and increased between various stakeholders by means of a clearly defined model that complies with the Data Governance and Data Acts and the GDPR.	■ € 120,000
Planet	TSI Art Award 2022 edition	Developed within the framework of Torino Social Impact, the project is intended to forge connections between art and social innovation, with a view to triggering initiatives designed to have a positive impact on contemporary society and to test the potential of the arts to act as a catalyst for the development of new structured solutions or responses. THE award is designed to give two young artists, living in Italy, the opportunity to become artists-in-residence in Turin for the purpose of creating a new work. The award is aimed at young people with a background in contemporary art, whose family histories and life experiences have brought them into contact with different cultures in an international context.	■ € 15,000
Planet	Digital Open Badge	A pilot scheme managed in collaboration with Fondazione Maurizio Maggiora, aimed at promoting the recognition and valuation of the <i>soft skills</i> ("competencies as a currency") acquired by young people in non-formal and informal fields contexts, to increase their employability and harness the generative potential of doing voluntary work and civil service in the third sector and to promote the development of a widespread system for recognising and valuing skills by means of Digital Open Badges designed to give visibility to the human capital that exists in the local area and has been developed by third-sector organisations. In collaboration with the <b>People Goal's Promoting Decent Work</b> Mission.	-
Planet	Genova Blue District	A project spawned by Genoa Municipal Council for the purpose of supporting innovation and processes connected with the <i>blue economy</i> , as a place of convergence between local processes, scientific, technical and entrepreneurial resources, and public information spaces. Taking the city's needs as a starting point, modelled on the Open Innovation City concept, it is a place for hearing, refining and deploying ideas for the development of high-impact projects and enterprises.	■ € 500,000

PLANET	TITLE	BRIEF DESCRIPTION	TOTAL EXPENDITURE
Planet	Coopstartup Piemonte	A project developed in collaboration with Legacoop Piemonte and Coopfond to promote the creation of new cooperative enterprises, with the general aim of supporting the development of entrepreneurial ideas for cooperative implementation that bring benefits to the local area and community, in terms of increased employment and economic, social and cultural growth, and boost youth employment, including in areas at risk of depopulation.	■ € 31,000
Planet	Progetto Appennino	A local development project designed to support the establishment and consolidation of youth enterprises in hinterland and mountainous areas.	-
Planet	Magic Mind	The establishment of an accelerator for the Artificial Intelligence sector, managed by Digital Magics, a digital projects incubator.	■ € 146,400
Planet	Vento Venture Originator	A venture building programme developed by SEI School of Entrepreneurship & Innovation and Exor Seeds, and in partnership with Fondazione Compagnia di San Paolo, Fondazione CRT, OGR Torino and Talent Garden.	■ € 150,000
Planet	Personae	A national acceleration programme focusing on the welfare tech sector, Personae is an initiative of CDP Venture Capital SGR's Accelerators Fund, in conjunction with the social innovation centre SocialFare, and a cube Avanzi.	■ € 120,000
Planet	ESA BIC	An incubation programme specialising in the <i>Space Economy</i> , managed by I3P, an innovative-business incubator, and supported by the European Space Agency.	■ € 70,000
Planet	Magic Spectrum	Establishing an accelerator for the 5G and IoT sectors, managed by Digital Magics, a digital projects incubator.	■ € 146,400
Planet	Partnership strategiche 2022	The Mission collaborates operationally with three strategic partners - Istituto Affari Internazionali (IAI), the European Council on Foreign Relations (ECFR) and the German Marshall Fund of the United States (GMF) - by promoting research, training and communication within Italy's three traditional foreign policy domains: European policies, transatlantic relations and the Mediterranean.	■ € 1,000,000
Planet	Borse di studio per attività formative per under 35	Strengthening the training activities of the UN Hub in Turin (ITC ILO, UNSSC) and consolidation of international scholarship programmes (ECFR Pan European Fellowship, NATO Defense College Junior Fellowship), with the direct involvement of professional expertise provided by Compagnia.	■ € 785,000



Part 2  
2022. SDGs,  
cross-cutting  
dimensions,  
tool-kit

## 2. 2022. SDGs, cross-cutting dimensions, tool-kit

### 2.1 The contribution of grant-making in 2022 to achieving Sustainable Development Goals

In 2020, Fondazione Compagnia di San Paolo re-aligned itself around the Sustainable Development Goals (SDGs) defined in the United Nations Agenda 2030, and this choice was confirmed in the MYPD 2021-2024, which contains further details. This alignment involves every provision that is associated with one or more SDGs. Furthermore, each Goal and Mission covers a certain number of SDGs.

Thanks to the cooperation of the bodies that complete online application forms, or to their completion by the departments in other cases, we have a breakdown, by individual SDG, of how the majority of the total amount awarded was distributed in 2022. The projects supported in 2022 related to SDGs 4 (Quality education), 11 (Sustainable cities and communities), 10 (Reduced inequalities), 8 (Decent work and economic growth), 1 (No poverty) and 8 (Good health and well-being). This data confirms the fields in which the Foundation traditionally works and its policy emphasis on educational issues, which has been stepped up over the past two years.



FIGURE 2.1 BREAKDOWN OF AMOUNT AWARDED, 2021 / 2022

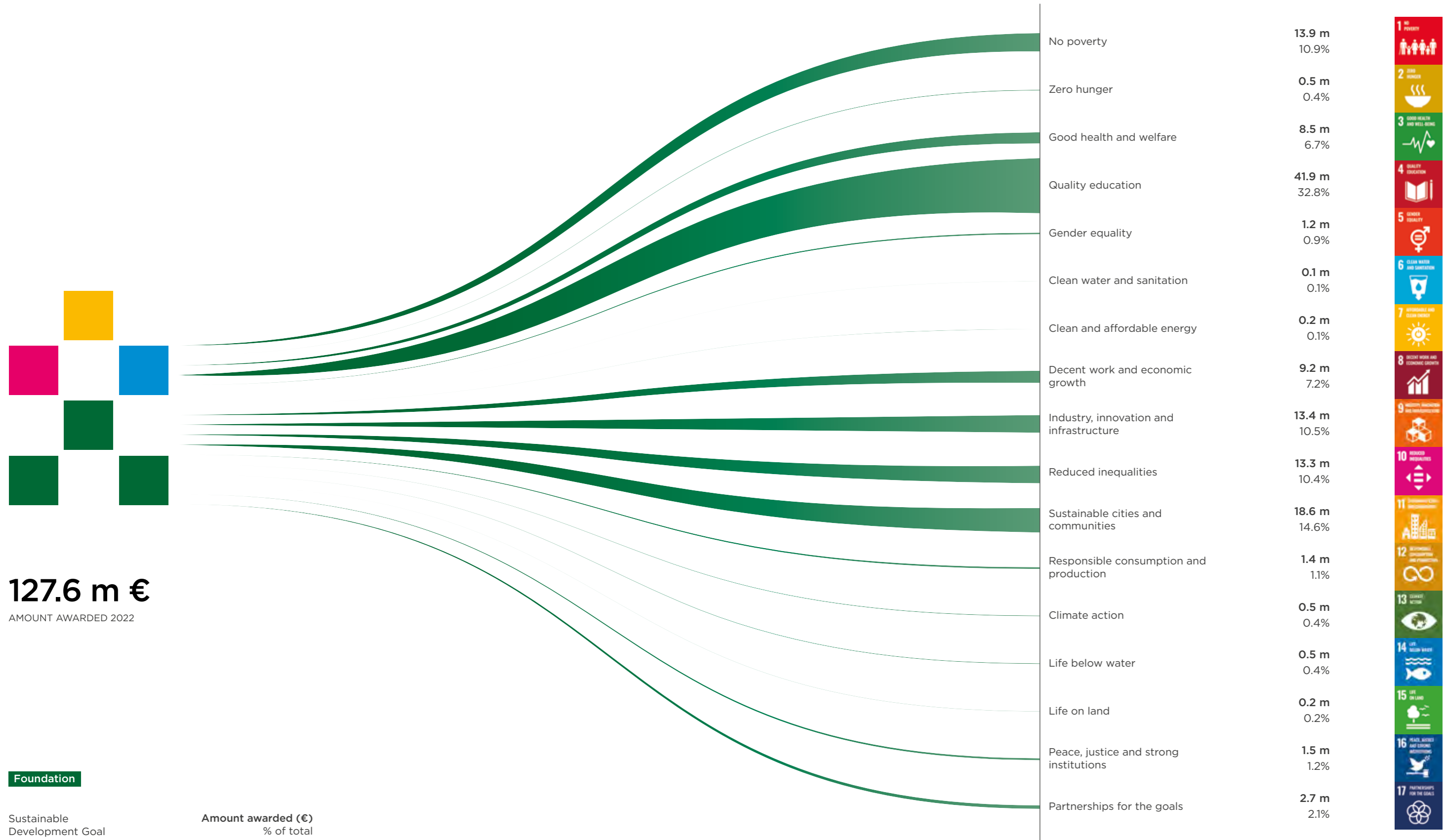
The total percentage was calculated only for projects that could be associated with one or more SDGs. For 2021, the amount concerned was 149,707,614 euros for 986 projects, and for 2022, funding was awarded to 1,026 projects for a total value of 127,611,953 euros.

Amount awarded in 2021  
Amount awarded in 2022



**FIGURE 2.2 AMOUNT AND SHARE OF FUNDING AWARDED BY SDG**

The chart only takes account of the 1,026 projects that could be associated with one or more SDGs, for a total value of 127,611,953 euros.



**127.6 m €**  
AMOUNT AWARDED 2022

Foundation

Sustainable Development Goal

Amount awarded (€)  
% of total



## 2.2 Cross-cutting dimensions

As well as using SDGs and outcome indicators, Compagnia monitors the MYPD 2021-2024 on the basis of the six cross-cutting dimensions introduced by the document: digital transition, geographies (i.e. the relationship between centres and their peripheries within the catchment area), opportunities (access to basic goods, such as education, employment and housing), knowledge (training and research systems), green transition and well-being (health and healthy life-styles). Some of these dimensions correspond directly to the major European goals transposed into Italy's National Recovery and Resilience Plan, while others are more extensive reformulations, making them a useful tool for understanding how Compagnia's efforts are distributed.

The allocation of projects to these dimensions in 2022 was confined to analysing the cases in which a cross-cutting dimension was assigned.

Knowledge and Opportunities are the dimensions that account for the largest slice of funding, testifying to the fact that learning is one of Compagnia's highest priorities. It is viewed as a constant of everyone's life (the cross-cutting dimension

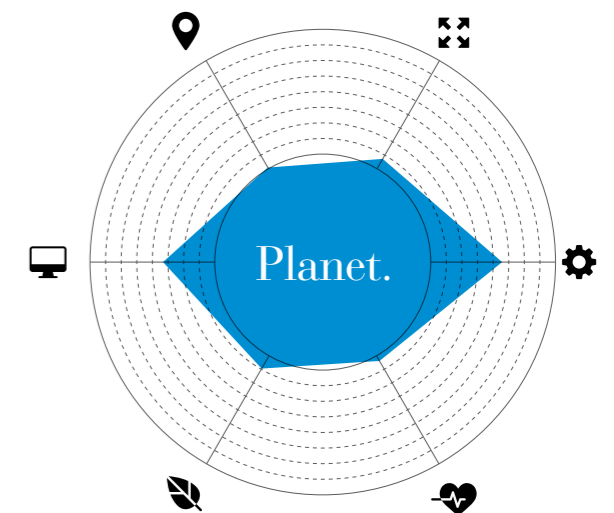
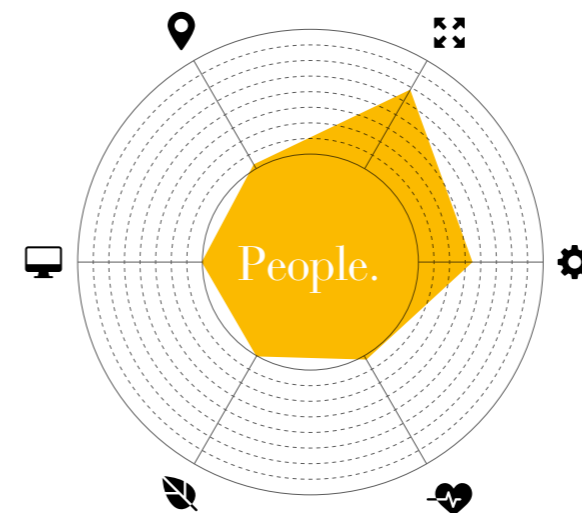
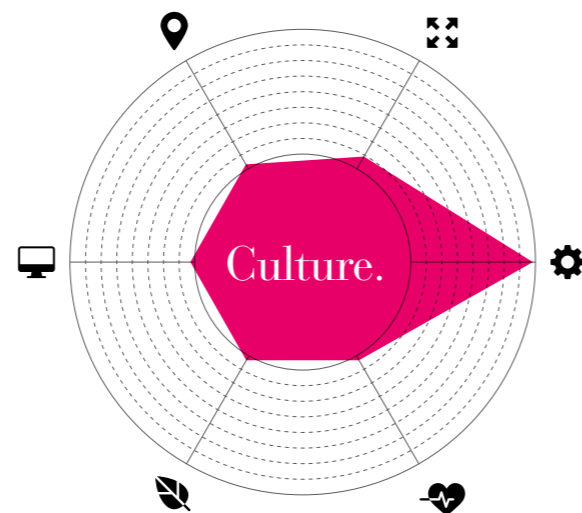
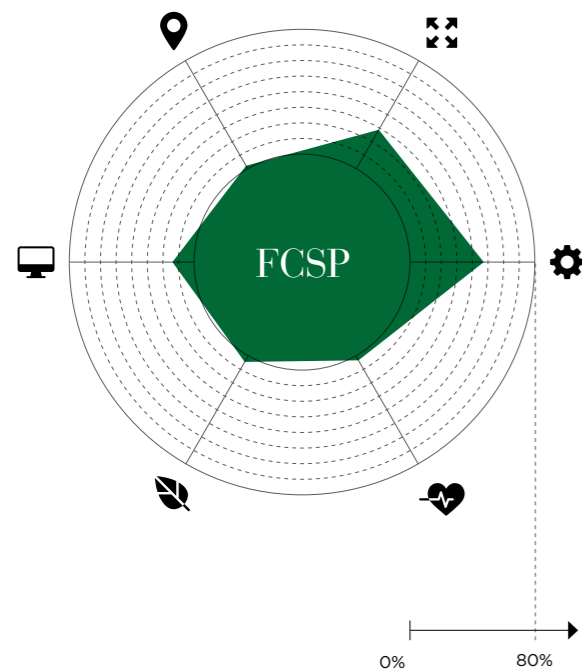
defined as "Knowledge" accounted for 47% of funding awarded) and a means of generating opportunities for people affected or at risk of being affected by exclusion and inequality (the dimension defined as "Opportunities" accounted for 29% of funding awarded). In fact, Knowledge, as a cross-cutting dimension, has the widest presence across all of Compagnia's areas of intervention, as represented by its three Goals. There has also been an increase in initiatives focusing on the digital transition (14%), especially within the Planet Goal (33%).

Geographies and well-being account for relatively low percentages of total investment (2.2% and 3.3% respectively), but these elements are often associated with other dimensions. Lastly, the green transition accounts for a relatively high percentage of grant-making for projects supported by the Planet Goal (9.5%), but only a small percentage of grant-making across Compagnia as a whole (4.6%). This is another example of a project that contains more than meets the eye: many of the supported projects, which serve a primarily social or cultural purpose, also contribute to the green transition or to improving the well-being of their beneficiaries.

TABLE 2.1 / FIGURE 2.3 THE CROSS-CUTTING DIMENSIONS BY VALUE OF FUNDING AWARDED, 2022

CROSS-CUTTING DIMENSION	Fondazione CSP	Culture	People	Planet
Opportunities	28.7%	8.9%	58.4%	7.2%
Knowledge	47.2%	78.3%	34.7%	45.7%
Well-being	3.3%	3.4%	2.9%	3.7%
Green transition	4.6%	3.4%	0.5%	9.5%
Digital	13.9%	2.9%	0.4%	33.1%
Geographies	2.2%	3.1%	3.2%	0.9%
<b>Total provision</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

These percentages were calculated for the cases in which the cross-cutting dimension was specified, for a total value of 75.2 million euros.

























### 2.3 Use of the Compagnia tool-kit in 2022

Drawing upon Compagnia's own experience and the best practices of European philanthropy, the Multi-year Planning Document 2021-24 identifies a range of instruments capable of complementing or replacing grant-making as an essential vehicle for philanthropy. These types of activities were organised into a system and defined within the "tool-kit", which identified 20 tools designed to serve more complex modes of intervention, in line with Compagnia's hybrid approach to its work.

The breakdown shows that vertical (thematic) calls for proposals were the most widely used tool in 2022, accounting for a total of 342 interventions, followed by customised skills deployments (where "customised" means designed specifically for the applicant body involved or the project it runs), accounting for 167. In terms of the monetary value awarded under each tool, however, tools designed to assist the development of beneficiary bodies (skills deployments, enhancing relations with administrations and organisational development) account for the highest share of funding. In terms of the average value of the initiatives/projects with which each tool is associated, the highest-value interventions related to "Maximising the performance of existing assets" (which includes historical and artistic heritage) with an average of 497,800 euros per project, and interventions that made use of performance bonuses, with an average of 340,666 euros per project. The lowest average values, by contrast, are associated with projects relating to vertical (thematic) calls for proposals and philanthropic funds. The data also shows that 2022 saw some use of innovative philanthropic instruments, such as quasi-recoverable grants and philanthropic funds (i.e. funds originating from third parties).

TABLE 2.2 "TOOLS" USED IN 2022

TOOL	INITIATIVES	VALUE	AVERAGE VALUE per initiative
 Customised skills deployments	167	€ 22,493,140	€ 134,689
 Enhancing relations with local administrations	39	€ 21,096,415	€ 540,934
 Complex projects	75	€ 17,877,945	€ 238,373
 Organisational development	92	€ 15,898,100	€ 172,805
 Thematic platforms	88	€ 14,852,802	€ 168,782
 Multi-year calls for proposals	91	€ 13,063,169	€ 143,551
 Vertical (thematic) calls for proposals	342	€ 10,009,970	€ 29,269
 Financial/managerial efficiency enhancement	85	€ 9,046,600	€ 106,431
 Two-stage calls for proposals	83	€ 6,441,255	€ 77,605
 Performance bonus	15	€ 5,110,000	€ 340,667
 Maximising the performance of existing assets	10	€ 4,978,000	€ 497,800
 Targeted training and assistance with accessing funding	32	€ 3,730,390	€ 116,575
 Fund-raising	24	€ 2,838,000	€ 118,250
 Contribution to feasibility analysis and initial experimentation	13	€ 1,937,500	€ 149,038
 Context and scenario analysis, formulation of sustainability plans and models	21	€ 1,651,500	€ 78,643
 Targeted geographical division	14	€ 1,117,000	€ 79,786
 Philanthropic funds	24	€ 714,997	€ 29,792
 Calls for proposals to cover the co-funding share envisaged in calls issued by EU bodies and other financial backers	4	€ 200,000	€ 50,000
 Quasi-recoverable grants	2	€ 80,000	€ 40,000
 Challenge prizes	-	-	-
None	585	€ 85,158,972	€ 145,571

The total number and value of initiatives shown in the table is higher than the total number and value of initiatives supported in 2022 because each initiative can be associated with more than one tool.





## Part 3

# Goals and Missions

of Fondazione  
Compagnia di San Paolo:  
operational and  
grant-making activity 2022



Goals and  
Missions

# Culture Goal.

- 1 Building capacity to attract
- 2 Developing skills
- 3 Preserving beauty
- 4 Encouraging active participation

## The Culture Goal and its Missions

In line with the approach set out in the MYPD 2021-2024, the aim of Compagnia's work through its Culture Goal is to promote culture, creativity, heritage and active participation as crucial components in the development and well-being of citizens and local communities, and in building a fairer, more inclusive society.

The aim of the initiatives taken in 2022 was to help cultural bodies and organisations find ways of developing and consolidating, while also fostering dialogue with other dimensions, such as social care, education systems, urban regeneration, tourism, health and digital innovation.

In response to the social and economic consequences of the multi-faceted crisis of 2022, which had a major impact on the work and dynamics of the cultural sector, Compagnia has gradually shifted its focus towards strategic development initiatives, in place of the emergency interventions deployed in first phase of the pandemic, with a particular emphasis on the economic sustainability of cultural bodies, the contribution that culture makes to combating inequalities, and the revival of local communities, especially outside of metropolitan areas.

With regard to the major cultural institutions in which Compagnia is a stakeholder (i.e. institutions in whose governance it is directly involved), the aim was to emphasise the conditions for the sustainable development of the organisations themselves, and for enhancing dialogue with the Goal's target audience, by working with each one to identify ways forward and resources (both economic and otherwise) aimed at upgrading their organisational capacity and productivity. Particular emphasis was placed on the Royal Residences of the House of Savoy

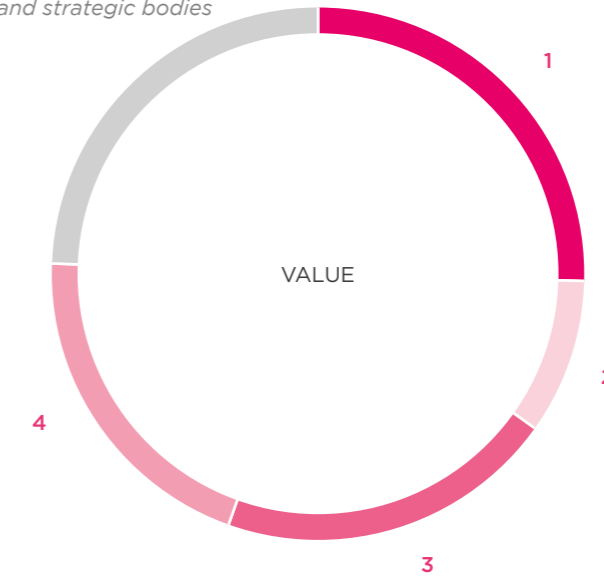
and the circuit that revolves around them: in addition to the significant financial contributions made by Compagnia and Fondazione 1563, efforts have been made at various institutional levels to identify new ways of fulfilling the huge untapped potential of this cultural asset.

The Culture Goal continued to implement a series of latest-generation multi-year calls for proposals, in which efforts were made to complement grant-making with non-grant instruments, such as participatory capacity-building services. The Next Generation You call for proposals was used to promote the organisational development of cultural bodies. The revised agreements with Turin City Council, Genoa City Council and Piedmont Regional Council provided an opportunity for the signatories to share and coordinate their cultural strategies for the catchment area, the impacts of which are discussed in the Mission profiles.

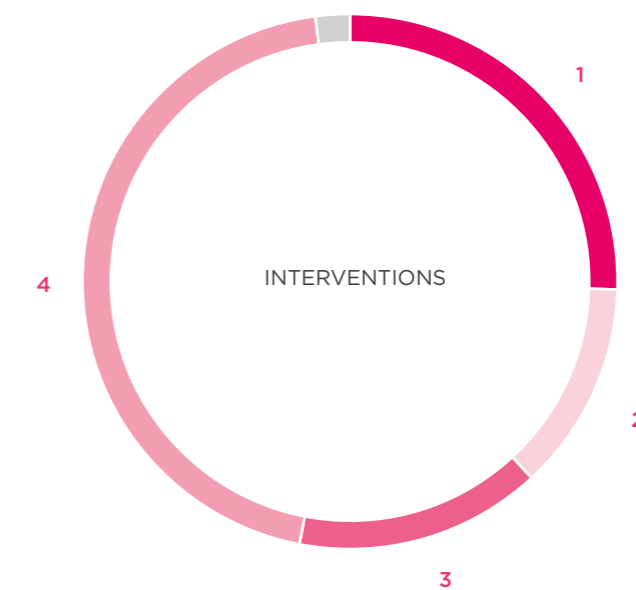
The cross-cutting dimensions identified in the MYPD 2021-2024 played a permanent role in the design work carried out by the Goal: over the course of the year, Missions from different Goals collaborated on the launch or consolidation of projects relating mainly to social innovation, well-being, education, young people and the community.

The group configuration of Fondazione Compagnia di San Paolo highlighted in the strategic plan enabled the Missions to collaborate on projects with various other Group entities, such as PR.I.S.MA, Fondazione per la Scuola, Fondazione Links, Fondazione Ufficio Pio, Consorzio Xké? ZeroTredici and, of course, Fondazione 1563.

Support for cultural and strategic bodies



Support for cultural and strategic bodies



€ 46.34 m  
Total amount awarded  
in 2022

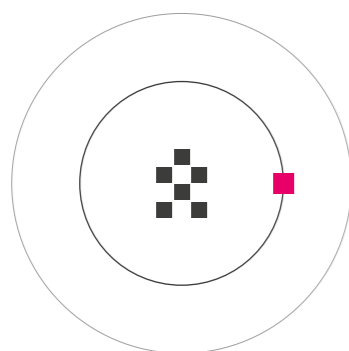


577  
Interventions supported  
in 2022

### Fondazione 1563 per l'Arte e la Cultura

Fondazione 1563 stepped up its instrumental role in Compagnia's activity, both by working in synergy with the Culture Goal and by undertaking archival projects for the Compagnia Group. This high degree of operational integration is one of the salient features of the Foundation's strategic plan. Two multi-year research programmes in the humanities - Turin Humanities Programme and Baroque Programme - continued in 2022. These were accompanied by research and experimentation in digital humanities, which also formed part of the extended partnership (of which Compagnia is a member) of the CHANGES project, supported by NRRP resources.

[www.fondazione1563.it](http://www.fondazione1563.it)



# 1. Building Capacity to Attract Mission

## SDGs covered



## Components of strategy

To generate value from the recognised cultural identities of the geographical areas concerned, by positioning them in such a way as to extend the cultural infrastructure of the organisations and foster an integrated relationship between the worlds of culture and tourism.

To enhance and showcase the artistic and cultural heritage located across the target areas to create opportunities for economic, social and cultural development.

To support cultural planning and production and encourage cultural and pioneering research.

To consolidate the reference role of the production and research entities that make up the recognised platforms of cultural identities.

To support the digital transformation of the cultural sector by means of multi-year innovation plans for the bodies concerned, in order to foster the development of their innovation culture and skills, improve their sustainability and increase levels of hybridisation with the technology sector.

## 2022 actions and instruments

→ In line with the Goal's aims, centring upon the development of sustainable tourism, the Mission chose to support targeted projects designed to strengthen the link between local cultural attractions and the tourism sector, by helping the bodies involved, and their networks, to upgrade their organisational capacity.

→ The Mission acted upon its commitment to local artistic and cultural heritage by launching the capacity building and empowerment programmes for the projects selected in Stage 1 of the **In Luce call for proposals**. Focusing on cultural design, building networks and partnerships, local marketing, communication and co-design with local communities, the action served as preparation for the development of the projects admitted to Stage 2 of the selection procedure for the call for proposals.

→ The Mission encouraged **cultural research, creative production and the development of innovative cultural offerings** by supporting projects and cultural institutions of **recognised importance** in Turin and Genoa and by taking action to consolidate their role as thought-leaders within the wider local cultural context. Within this framework, the second year of the **Art-Waves call for proposals**, which saw the delivery of mentoring and capacity-building initiatives, provided a means of supporting programmes of live performance and developing and consolidating actions relating to supply chains. This was done by supporting innovative new productions, selected for their substance and quality.

→ Coordinated with the work of the cultural bodies with which Compagnia enjoys an open dialogue, these actions were geared towards internationalisation, **support for talent and building or maintaining stable networks** in some of the cultural fields that the local area is renowned for, such as cinema, contemporary art and design.

→ The Mission pursued its efforts to promote innovation and technological uptake in the cultural sector by providing guidance and monitoring for the final stage of the projects funded under the **Switch call for proposals**.



### Exemplary project Bando Art-Waves - Per la creatività, dall'idea alla scena

This two-stage call for proposals was launched in 2021 for the purpose of consolidating performing arts programmes in Piedmont, Liguria and Valle d'Aosta by fostering cultural research, developing supply chains and attracting talent. It also involved efforts to support the most pioneering creative production, in terms of themes and formats, at a nationwide level. The Art-Waves - Per la creatività, dall'idea alla Scena call for proposals achieved its remaining aims in 2022. On the one hand, the programmes and productions supported in the first stage of the call came to fruition, while on the other, the selected bodies received assistance with capacity building, enabling them to enhance their strategic planning, supply chains, networks, knowledge, creative research, sustainability in all its forms and design and cultural skills. Drawing upon these tools, the bodies developed their proposals for the second year, of which 23 performing arts programmes and 15 productions involving contemporary forms of creative expression were selected.

Value of allocation  
**€ 4,100,000** (€ 2,040,000 in 2021, € 2,060,000 in 2022)

## 2. Developing Skills Mission

### SDGs covered



### Components of strategy

To develop initiatives that promote the leading role played by cultural experience in the dissemination of educational communities and multi-dimensional learning contexts, with cultural bodies as value generators.

To develop initiatives aimed at supporting young artists and creative talents in building their professional skills and embarking on career paths.

To promote a composite, interconnected training and incubation system based on co-responsibility.

To make cultural entities more sustainable, interconnected, robust and open to innovation.

### 2022 actions and instruments

→ In 2022, the Developing Skills Mission continued its work with the *Educating for Collective Development* Mission and Compagnia's auxiliary bodies within the framework of "2022. Un'Estate Insieme", and more specifically "La Bella Stagione", which saw 9,567 children aged 6 to 13 make visits to 69 museums and other cultural venues. It also launched the Consonanze project, developed with Fondazione per la Scuola, to assess the impact of musical experience on children's cognitive and non-cognitive skills. Lastly, in collaboration with Piedmont Regional Council, the Mission launched the Cultura per Crescere call for proposals, which builds upon the approach used in Nati per Leggere to support cultural welfare policies and practices aimed at early childhood.

→ 2022 saw the completion of the process of mapping the cultural professions and their training pathways in Piedmont, Liguria and Valle d'Aosta. The picture that emerged formed the basis of the "Guidelines for training and starting a career in the cultural sector", which led to the award of grants to 17 bodies involved in the training of artists, creatives and cultural operators.

→ Alongside the aforementioned guidelines, the Mission launched an initiative designed to foster networking between local training providers, whether independent or formalised. More than 25 bodies have been working on the exchange since October 2022, and have identified common challenges that they can tackle together.

→ The Mission continued its collaboration with Piemonte dal Vivo, which revolves around the Hangar+ project in particular and is designed to help cultural institutions compete successfully for European resources and in National Recovery and Resilience Plan and European calls for proposals. Furthermore, it extended the approach road-tested in the Performing+ initiative, to help additional bodies adopt strategies for social responsibility and sustainable development.

### ■ Exemplary project L'impegno verso le professioni culturali

Investing in training for the cultural professions is a pre-condition for harnessing the power of culture to foster the development of people and communities.

To acquire a snapshot of the current state of these professions in Piedmont, Liguria and Valle d'Aosta, Compagnia commissioned Cles S.r.l and Associazione per l'Economia della Cultura to produce a cultural professions map, which was published in 2022.

Interviews were conducted with 1209 bodies and 785 workers/professionals operating in the sector. The findings revealed a high degree of internal complexity, variety and fluidity within the cultural professions and their specific employment market, together with considerable fragility, but also a great wealth of skills and abilities, which evolve in response to changes in context. The initiative identified over 70 emerging professions and strong demand for cross-cutting skills, such as digital transformation, cultural design, data management, sustainable development and hybridisation.

This formed the basis for launching the "Guidelines for training and starting a career in the cultural sector", with a view to helping young people build realistic career pathways. 17 projects proposed by training providers were selected in 2022.

At the same time, with the support of Dinamica, a network of professionals set up to support the cultural sector, an initiative was launched to foster networking between training providers in North-West Italy (more than 25 of them), with a view to promoting shared reflection on training needs, future professions, relations with the world of employment and challenges to be addressed collectively.

Value of allocation  
€ 500,000

4.37 m €  
Amount awarded

73  
Interventions supported

### 3.

# Preserving Beauty Mission

#### SDGs covered



#### Components of strategy

To play a proactive role in fostering dialogue between the institutions in order to promote strategic use of the available resources through agreements, conventions and the innovative use of all regulatory instruments.

To promote a culture of maintenance of cultural heritage, based on research and design, which takes priority over emergency restoration, and facilitates planning, at least in the medium term, for sustainable heritage management.

To promote the development of the local area by harnessing the value of its landscape, starting from the most advanced regulatory instruments, such as the Piedmont Regional Landscape Plan (PRLP), and using it as a testing ground.

To take a proactive approach to coordinating system-oriented actions aimed at managing archive assets and research libraries.

#### 2022 actions and instruments

→ The Mission supported 30 initiatives to design, restore and upgrade cultural heritage sites (€5,245,000) in accordance with the aims and procedures set down in the MYPD 2021-2024, namely coordination with the relevant heritage management and conservation institutions, promotion of a culture of scheduled maintenance, and evaluation of priorities in terms of urgency. The interventions related to the roof of the inner courtyard of the museum of Egyptian antiquities and the arts hub under construction in the Cavallerizza Reale complex. There were also major interventions in the historic centre of Genoa, including continued work on the restoration of the Albergo dei Poveri and the restoration of the façade of the Cathedral of San Lorenzo.

→ 2022 saw the launch of the projects supported under the PRIMA call for proposals, which is aimed at promoting a culture of maintenance, in order to avoid the need for costly reactive restoration in response to emergencies. 10 preventive conservation and scheduled maintenance projects are in progress in relation to various *systems* of cultural heritage (€2,168,000). The project groups selected in 2022 benefited from training and advanced learning programmes aimed at boosting skills and kick-starting dissemination processes relating to the activities in progress. These programmes were delivered in partnership with the Centro Conservazione e Restauro “La Venaria Reale”, the R3C inter-departmental centre of the Polytechnic University of Turin and the Archaeology, Fine Arts and Landscape Superintendence of the Metropolitan City of Turin.

→ The mission continued to provide guidance on the implementation of the Regional Landscape Plan (Piedmont) in experimental form in two regional areas, with a view to encouraging the use of this regulatory act as an opportunity to plan the sustainable development of the catchment area by harnessing the value of the landscape.

→ As regards support for archives and libraries, 2022 saw the continuation of the coordination group jointly managed by Compagnia and one of its auxiliary bodies, Fondazione 1563. The aim of this group is to promote coordinated, networked actions designed to help manage archival and library assets more effectively, and make more productive use of them.







■ **Exemplary project** Design for the extension and renovation of the inner courtyard of Palazzo del Collegio dei Nobili and reorganisation of the spaces in preparation for the bi-centenary of the Museo Egizio in 2024

As part of its long-standing institutional collaboration with Fondazione Museo delle Antichità Egizie in Turin, Fondazione Compagnia di San Paolo decided to hold a design competition for the roof of the inner courtyard of the Collegio dei Nobili, and the consequent re-modelling of the spaces on the museum's lower ground floor. This form of support testifies to the process of innovation undertaken by our Foundation, which deploys multiple instruments and takes advantage of the best experience of international philanthropy. In this specific case, in line with the strategic plan's emphasis on alternative forms of support to grant-making, the chosen tool is "technical patronage", under which Compagnia will transfer the design plans to the museum, once they have been finalised. Our Foundation held a two-stage competition: in the first stage, the jury selected the five best candidates, and in the second stage, the five finalists were invited to submit finished drafts, to enable the jury to select the winning project. In January 2023, the competition committee picked a project submitted by OMA of Rotterdam as the winner.

Value of allocation  
€ 1,300,000

■ **Exemplary project** BOC - Back Office Cultura - Progettazioni a servizio del territorio

Over the course of 2022, Fondazione Centro Conservazione e Restauro dei Beni Culturali "La Venaria reale" set up an in-house Back Office for design consultancy relating to enhancing, showcasing, restoring and conserving cultural heritage assets. The BOC is the result of a cooperation process in which our Foundation played a decisive role. Its outcome was the signing of a protocol with the Ministry of Culture and the CCR. The BOC is an operating unit within the CCR, tasked with assisting public and private entities, particularly in Piedmont and Liguria, with conversion, regeneration and enhancement projects relating to monumental, historic and artistic heritage, and enabling them to formulate and manage technical proposals and tendering procedures, using shared, tried and tested criteria, in order to facilitate and speed up the process. The project testifies to the constant commitment of the *Preserving Beauty* Mission to preserving and safeguarding our architectural, artistic and landscape heritage, by recognising it as a vital resource for our local areas.

Value of allocation  
€ 100,000

4.

# Encouraging Active Participation Mission

## SDGs covered



## Components of strategy

To develop **alliances** and networks with strategic players.



To strengthen **cultural and civic centres** in North-West Italy.



Supporting **second-tier players** operating within the four strands of participation identified (cultural, civic, democratic and youth-oriented).



To identify, test, evaluate and scale up best practices that foster cultural, civic and democratic participation, especially among young people.



System building for local ecosystems and specific focal points for urban areas, provinces and hinterlands.



## 2022 actions and instruments

In 2022, the Encouraging Active Participation Mission started implementing the **organisational development plans** of bodies identified as “strategic allies”, i.e. bodies with which Compagnia co-builds actions and mechanisms before deploying them as opportunities for boosting civic and cultural participation.

The second year of the **three-year SPACE call for proposals**, open to 100 civic and cultural centres (i.e. permanent centres in various legal forms) located across the 13 provinces of Piedmont, Liguria and Valle d’Aosta, yielded a large amount of data, which provided a clear indicator of the local significance of these diverse and often very low-profile centres: for example, they generate attendance of 2.2 million people and economic value of over 22 million euros, and attract 52,000 people to play an active role in them.

The **community of practice** for centre managers also continued its meetings, involving over 140 centres.

Priority was given to second-tier players whose main purpose is participation, such as Polo del ’900, Arci, Rete delle Case, Tavolo del Riuso, NEF and ENCC (European Network of Cultural Centres).

The Mission continued to support cultural participation initiatives, especially those aimed at broadening the social base of cultural demand. Several initiatives designed to counter inequalities, under one of Compagnia’s own projects, entitled *Cultura dietro l’angolo*, got under way alongside four pilot projects on the role that culture can play in healthcare and ill-health prevention.

The Mission published a set of guidelines for collaborative practices and active citizenship. It also launched a training course for local and third-sector bodies on the management of assets confiscated from organised crime.

Furthermore, it launched a new line of support for schools of politics and proceeded with the operational project known as *Giovani ed Europa*.

In the wake of the **research work** carried out in 2021, the implementation phase of the active participation plan for hinterlands and mountainous areas kicked off with a winter school aimed at strengthening the co-design skills of local actors and, in collaboration with the regional directorates of Piedmont, Liguria and Valle d’Aosta, increasing their competitiveness in public calls for proposals and their effectiveness in using SNAI funds.



■ **Exemplary project** La cultura dietro l'angolo (experimental phase)

Co-designed with the *Rediscovering Community* Mission in collaboration with Rete delle Case, Arci Torino and the parties listed below that were operationally involved, the project has two objectives: to propagate culture to non-central areas of the city of Turin and to combat isolation and “relational poverty”, a condition exacerbated by the pandemic and the ageing of the population. Seven civic centres belonging to the Torino Solidale network (including six neighbourhood social housing complexes) were appointed to host cultural activities open to all residents, while also involving the project’s target audience (people living alone in critical economic conditions), thanks in part to the collaboration of Fondazione Ufficio Pio and its solidarity networks. Members of this vulnerable segment of the population were offered a number of cultural activities (specifically created by five cultural institutions coordinated by Associazione Abbonamento Musei, namely Teatro Stabile, Museo Egizio, Unione Musicale, Teatro Ragazzi e Giovani and CentroScienza). The shared experience of these activities helped the target group to form hopefully stable habits and relationships, thus encouraging them to take on an active role in the project itself.

Membership cards were issued to the people involved, which made it possible to monitor their cultural consumption and evaluate its impact.

The experimental programme ran for four months and involved approximately 1,500 people, mostly in the 66-75 age range, in 80 cultural activities. The evaluation revealed a correlation between participation in the project and reductions in relational poverty, as perceived by the people involved.

Turin Municipal Council, which was involved in the design and evaluation phase, subsequently introduced La cultura dietro l'angolo into its own cultural calls for proposals as a benchmark experience. Two civic libraries and the municipality’s own Centro Interculturale were also added as “active” centres, and the group of cultural bodies involved was enlarged.

Value of allocation  
€ 360,000





Goals and  
Missions

# People Goal.

- 5 Reinventing dwelling systems and regenerating neighbourhoods
- 6 Promoting decent work
- 7 Educating for collective development
- 8 Rediscovering community
- 9 Working together for inclusion

## The People Goal and its Missions

The long-term effects of the pandemic and other social and educational problems that form a structural part of our society became even clearer in 2022: there was an increase in the number of people in absolute and relative poverty, and an increase in the number of people – especially young people, women, families with children, people in prison, people with disabilities and people from migrant backgrounds – living in precarious situations in terms of employment, food, energy, housing and relationships, and who have difficulty in accessing health, education and social services. The younger generations are more worried about the present and often view the future with uncertainty and anxiety. The general situation of transience and increased inequality, against a backdrop of continuously evolving environmental and geopolitical scenarios marked by numerous conflicts, including the Ukrainian conflict, has had a major impact on the work of the public institutions, schools and third-sector organisations engaged in social and educational activities with which Compagnia collaborates.

2022 marked the operational launch of Italy's National Recovery and Resilience Plan, thus presenting an opportunity for a comprehensive rethink of the welfare and education system, while also involving many of Compagnia's public and private stakeholders. The Next Generation You, BenEfficientiamo, Next Generation We and Next Generation Schools programmes have entailed major efforts in the social and educational arena, through organisational consulting and skills building, thus highlighting how the Foundation's role is shifting away from the allocation of monetary resources, in favour of innovating, deploying and consolidating skills, practices and tools; creating networks between organisations, and promoting system-oriented actions.

Programmes launched to combat inequality in fields such as mental health, active employment policy for vulnerable people, educational poverty, food poverty, dynamism among young people, and disability, are now fully operational. The initiatives taken are aimed at consolidating local systems made up of public and civil society institutions working in alliance with each other, to provide a systematic, long-term, multi-sectoral response to emerging social phenomena within the community.

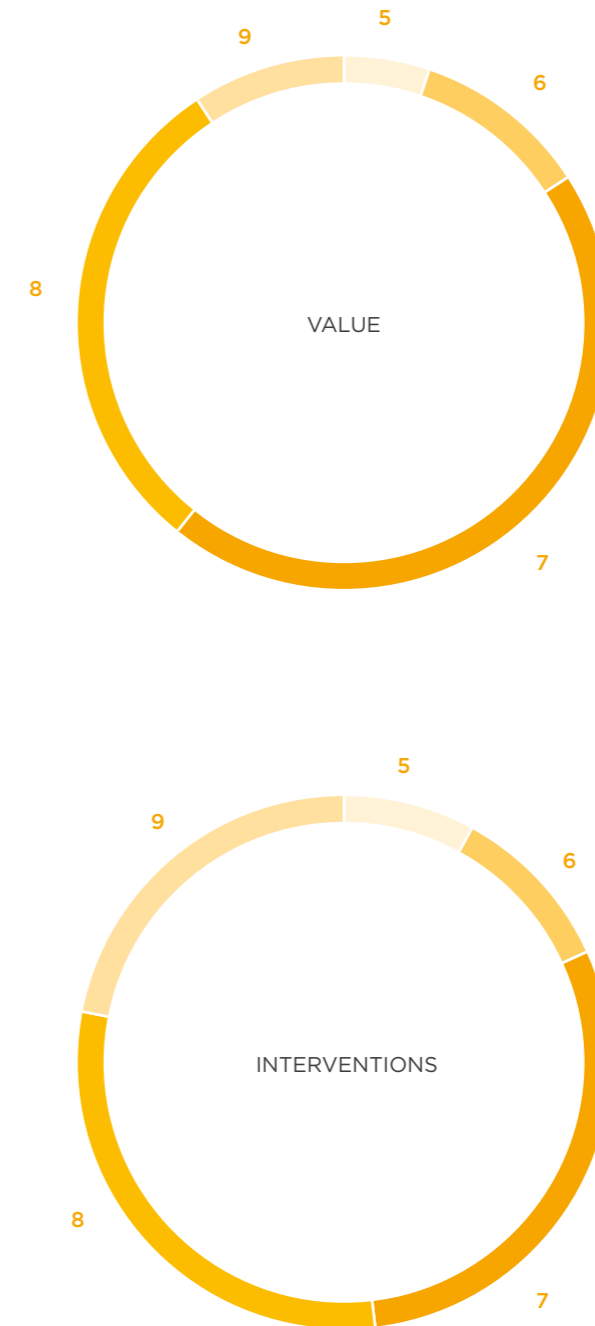
With regard to the Ukrainian conflict, which has brought thousands of individuals and families to North-West Italy, the local partnerships supported by Compagnia have been able to provide reception facilities and support for refugees rapidly and effectively, often through bottom-up dynamics involving host families, religious organisations and third-sector bodies, which Compagnia has supported by launching a special call for proposals, and collaborating with local and regional public institutions, and Italian and European networks of foundations that play a role in receiving migrants and refugees.

Many of the initiatives carried out over the year deliberately cut across multiple sectors of the Compagnia Group, in line with the objectives set down in the MYPD 2021-2024: work continued on integrating the educational initiatives carried out by the Group's institutions into a cohesive system, and several joint initiatives were carried out with the Planet Goal, the Culture Goal and the Foundation's auxiliary bodies.

€ 78.52 m  
Total amount awarded  
in 2022



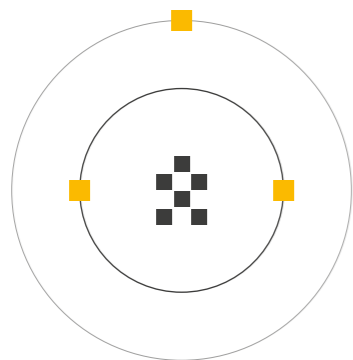
615  
Interventions supported  
in 2022



### Fondazione per la Scuola, Fondazione Ufficio Pio, Consorzio Xké? ZeroTredici

2022 saw an increase in collaborations with Fondazione per la Scuola, which appointed a new set of governing bodies and drew up a new multi-year plan during the course of the year, and is closely involved in developing the strategy it shares with the Compagnia Group in the educational arena. Joint interventions designed to combat educational inequalities and housing poverty have been implemented with Ufficio Pio. With Consorzio Xké? ZeroTredici, experimental projects relating to informal education and initiatives to promote the active involvement of families have been put into practice. These collaborations enable the Group to make the most effective use of its full skill-set, foster fruitful processes of cross-fertilisation and boost the impact that the Foundation has on its catchment area. The instrumental role, both in terms of expertise and operational capacity, is crucial and invaluable.

[www.ufficiopio.it](http://www.ufficiopio.it)  
[www.fondazione Scuola.it](http://www.fondazione Scuola.it)  
[www.xkezerotredici.it](http://www.xkezerotredici.it)



5.

# Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

## SDGs covered



## Components of strategy

To develop systems of scattered-site social housing.

To explore ways of promoting urban regeneration initiatives where dwelling is combined with infrastructure, logistics, employment, community interaction and socio-cultural considerations to ensure social inclusion and have a positive social, economic and environmental impact on parts of the catchment area.

To design initiatives, in conjunction with other Missions where appropriate, to promote environmental sustainability in urban settings.

Active housing services aimed at developing the social, domestic and relational skills of the beneficiaries, in response to their specific needs.

To reinforce an innovative, collaborative culture of social housing.

Empowerment of local communities in the field of social housing and/or urban regeneration.

## 2022 actions and instruments

With the aid of Compagnia's auxiliary bodies, the Mission continued to support the development of scattered-site social housing systems, with a view to increasing the availability of affordable housing, using economically sustainable and socially inclusive models. It also launched a structured collaboration with the Homes4All project, with the involvement of Ufficio Pio.

Work continued on the development and consolidation of urban regeneration initiatives, as an evolution of existing social housing interventions (Ma.Ri.House and Cascina Filanda in Turin) or interventions still under construction (Vico di Teatro Nazionale in Genoa), with a significant social impact on the areas concerned. The Mission continued its monitoring of the urban regeneration initiatives connected with the 14 feasibility studies supported under the 2021 Prospettive Urbane call for proposals. It also launched a programme of mentoring, capacity building and exchange and transfer of mutual experiences designed to assist the development of Piedmont's 77 commercial clusters, in their capacity as new local systems aimed at the economic development and regeneration of the urban fabric, with a view to neighbourly support, innovation, social cohesion and local development.

The Mission launched the benEfficientiamo call for proposals, aimed at supporting third-sector bodies and religious organisations that run social housing facilities and/or social spaces and are interested in implementing **energy-efficiency upgrades**. Stage 1: 34 preliminary analyses were conducted on the candidate buildings (energy audits, fiscal and administrative analyses, verification of the applicant body's eligibility for tax bonuses). It also launched the Sinergie initiative to support the establishment of **social-impact renewable energy communities**.

The Mission continued its support for **active housing services**, such as temporary residences and other new social housing initiatives, to consolidate their role in the catchment area and update them in response to current social conditions (nine social housing facilities for young people, two temporary residences, StessoPiano, Abito Giusto, the social condominium in Via Gessi and the social housing emergency services in collaboration with Turin City Council). Compagnia is also promoting new models and instruments of housing-related inclusion for target groups with specific needs relating to inequality and/or poverty (young people, seniors and people from migrant backgrounds). As a result of the work carried out within the framework of the Abitare Migranti intervention, numerous housing instruments were collected and integrated into a cohesive system, with the involvement of multiple bodies operating in the sector.

By organising and taking part in events, such as Urbanpromo, and by operating through the National Social Housing Committee, Compagnia has taken initiatives aimed at:

- **cultural promotion on social housing**, urban regeneration and innovative, collaborative models
- **awareness-raising on energy poverty** and environmental sustainability.

The Mission continued its work on the calls for proposals launched in 2021 (Prospettive Urbane) and launched new initiatives (benEfficientiamo and Sinergie) to **support public and private bodies and regional initiatives in connection with the opportunities offered by regional, national and European resources**.





■ **Exemplary project Cascina Filanda – a new social housing and urban regeneration centre in Turin**

The Cascina Filanda project involves the reclamation and regeneration of an abandoned building owned by Turin City Council, for the purpose of building a temporary social housing residence and a **local centre** that involves local people and the resources provided by the setting, thereby promoting an open, inclusive community.

The initiative entails a social and functional mix and is intended to meet the interconnected needs of housing, urban regeneration and revitalising the local social context.

The residence comprises 15 studio apartments, 14 double rooms and a dwelling unit for the facility manager. It accommodates a total of 58 people and is equipped with communal areas for cultural activities and gatherings, various services and an outdoor area of 3,000 square metres.

The social mix comprises people facing housing hardship (housing stress or housing emergency), *city users* (people working away from home temporarily) and tourists on short stays in the city.

There is also a functional mix, including social housing, tourist accommodation, conference-room rental and services for citizens.

Cascina Filanda opened in December 2021 and over the course of 2022 it accommodated 53 people in social housing, 19 guests in holiday accommodation and 270 people who took part in seven events open to the catchment area.

Value of allocation  
€ 445,000

■ **Exemplary project Orbassano 2 - Condividere gli spazi, includere le differenze**

This new facility, opened in May 2022, in the Arpini district of Orbassano, extends over an area of 6,700 square metres, divided into 69 apartments of different types (two-room, three-room, four-room and attic apartments), seven of which are allocated to people with mobility problems, especially as a result of medullary lesions and neurovegetative disorders, identified by means of a public selection procedure.

The project aims to foster inclusion by providing an opportunity to live with a disability in a residential complex free from obstacles and partitions, with families that do not have any specific disabilities. This is made possible by the design and construction of the apartments, common areas and outdoor access routes to the dwellings, and the fact that social activities will be held in dedicated spaces within the complex, staffed by specialist third-sector associations. Everything has been designed with close attention to the needs of people with disabilities in order to make the living-space usable and thus facilitate integration with the life of the community.

Value of allocation  
€ 350,000



6.

# Promoting Decent Work Mission

## SDGs covered



## Components of strategy

To enhance the employability of people in situations of vulnerability or at risk of vulnerability, by continuing existing interventions and introducing new experimental initiatives that offer more innovative and efficient active employment policy solutions for vulnerable target groups than have been implemented by public authorities or other local actors.

To teach, develop, recognise and enhance the present and future key work skills of beneficiaries of the initiatives, while also making those skills transferable and consolidating the beneficiaries' personal and professional resources, so as to help them find and keep work and cope with potentially complex transitions.

To promote interventions to combat poverty and enhance employability and to support social inclusion by means of an integrated, multidimensional response, both on the economic front (employability and employment policies) and on the social and educational front (capacity building, combating housing hardship, access to services, including conciliation, and family and relational vulnerability).

To facilitate the construction and reinforcement of synergies, alliances and local systems between public and private employers and actors from the social and solidarity economy in order to develop new, more effective active employment policy instruments, aimed in particular at people in situations of vulnerability or at risk of vulnerability, by integrating rather than duplicating skills and interventions, disseminating and making productive use of knowledge to interpret the challenges of the employment market more clearly, and encouraging discussion and debate on these issues.

## 2022 actions and instruments

→ The Articolo +1 programmes continued in Turin, Genoa and Verbano-Cusio-Ossola. In 2022, the Mission sharpened its focus on actions aimed at youth engagement and segments of the population with lower levels of employability. It also supported the initiative to promote more widespread use of Digital Open Badges in the third sector.

→ The Formazione per la Mobilità Professionale (FMP) programme continued in the city of Turin, with trials linked to women with care burdens, people from migrant backgrounds and people over the age of 50 with unstable housing situations. Various initiatives were taken in relation to the prison system, including the conclusion of the ERASMUS + CUP (Convicts Upskilling Pathways) project, which helped improve the medium- to long-term employment prospects of prisoners of both genders, by means of specialist training. Following the evaluation of the final report, CUP was highlighted as an example of good practice and labelled as such on the Erasmus+ results platform.

→ The Mission supported several training initiatives aimed at facilitating employment for young people with intellectual disabilities, including interventions such as Magazzini Oz, Fondazione Operti, PantaRei in Turin and Compagnia della Tartaruga.

→ The Mission was involved in the co-design of the Equilibri initiative aimed at promoting active employment policies for women with children, helping them achieve a manageable work/life balance and improving the quality of their educational experience. Work got under way on the joint re-design of Articolo +1 in the Genoa area, in collaboration with Genoa Municipal Council and Liguria Regional Council. As part of the Le Città dell'Educazione initiative, work is continuing on the executive design of the activities focusing on people not in education, employment or training (NEET) with Turin City Council, in conjunction with Piedmont Regional Council. The listening phase saw the involvement of the relevant organisations within the catchment area.





■ **Exemplary project** **Formazione per la Mobilità Professionale (FMP), 10th edition**

FMP has been running since 2010, and is implemented by Compagnia delle Opere del Piemonte, Fondazione Operti and Immaginazione e Lavoro, to promote the employment of adults facing social and economic vulnerability. The 10th edition combined traditional approaches with new methods and new, tailored employment support programmes aimed at vulnerable population groups or groups badly affected by the crisis, such as single women with school-age children ( counselling and guidance; targeted coaching; provision of resources for conciliation services); foreigners facing difficulty in achieving housing independence (training and guidance on work culture and expectations in Italy; delivery of an ICT CODING course); unemployed people over the age of 50 (programmes of guidance and preparation for employment aimed at meeting pension requirements), and people at risk of losing their jobs or being forced out of the labour market and in a similar position to unemployed people.

Value of allocation  
€ 863,150

■ **Exemplary project** **LEI - Lavoro Emancipazione Inclusione, 5th year**

The LEI project was established by a partnership between Carcere di Torino, Ufficio Pio, Fondazione Casa di Carità Arti e Mestieri, the cooperatives Extraliberi, Impatto Zero and Patchanka, the association EssereUmani and Intesa San Paolo banking group through its Museo del Risparmio. The project is aimed at women serving custodial sentences in the Turin detention facility, as the most vulnerable group within the prison population. The aim of the project is to improve opportunities for female prisoners to receive training and enhance their employability by extending the options for helping them into employment, housing and social relations. Its innovative feature is the value-chain approach of the various actions involved, which is designed to make the services offered to beneficiaries as integrated as possible, in the form of a multi-dimensional intervention delivered within a context of empowerment. Since its launch five years ago, LEI has involved 303 women, of whom 131 took up places on training courses and 75 entered into employment contracts.

Value of allocation  
€ 120,000

7.

# Educating for Collective Development Mission

## SDGs covered



## Components of strategy

To road-test an effective, widespread hybrid educational model, which incorporates face-to-face teaching, use of digital media and formal and informal experiences, in a framework of reflection and strategic coordination, thereby making productive use of the skills available within the Compagnia Group in synergy with local institutional actors, and taking a leadership position at national and international level.

To promote multi-dimensional, multi-actor experimental initiatives for competent, innovative, inclusive, high-quality educational ecosystems

To contribute to the development of cognitive, cultural, social, emotional and personal skills to develop the potential of young people, support continuous learning and proactively shape their future in a changing national and European context.

To promote leadership and dynamism among families and the younger generations.

To support initiatives of advocacy, value enhancement and capitalisation of *early years and adolescence culture and practices*, based on rigorous evidence and development processes.

## 2022 actions and instruments

→ Thanks to the **orchestrated operating method adopted by the Group** through its “Education Strategy,” **educational platforms** have been built on the basis of collaboration between sectors, professions and local bodies and institutions, facilitated by networking, communities of practice, co-design and integrated monitoring. This is the direction in which the 2022 projects were developed: “Un’estate insieme” (which involved 13,000 children in the 6 to 14 age group from Turin for the three summer months) and “Tavolo interprofessionale e interistituzionale sulla disabilità” in Turin and Pavia for initiatives relating to the transition of young people with intellectual disabilities from school to employment.

→ The Mission promoted targeted actions to support local bodies on educational issues, in collaboration with the Planet Goal and the Next Generation We actions, including to facilitate access to NRRP funds. It also completed methodological actions aimed at the organisations in North-West Italy that won the first social-enterprise calls for proposals, under the title Con i Bambini.

→ Provaci ancora, Sam!, Teach for Italy and N.O.E. Nuovi Orizzonti Educativi are just some of the instruments designed to boost the skills of actors in the educational community as agents of change, capable of countering educational poverty and improving education.

→ The Famiglie ZeroSei project launched an employment trajectory consisting in road-testing an interdisciplinary intervention model between the social, educational and cultural arenas, designed to boost educational skills in the cultural system, new job prospects for the third-sector bodies in relation to families, and new forms of empowerment and proactive family engagement.

→ By modelling what has been learned and integrating it into a system, online tools have been developed **and disseminated**, both locally and nationally. Contributing to **local initiatives of cultural and scientific debate** helps raise awareness of educational issues (Diffusione ZeroSei, Social Festival delle Comunità educative).





■ **Exemplary project Città dell'Educazione, a multi-year initiative**

Following the enactment of Italian law 178/2020, art.1 para. 44, which reduces the tax burden on dividends for non-profit-making entities, Compagnia decided, over the course of 2022, to invest the resulting resources in a wide-ranging multi-year initiative. Its objective – to be shared with the cities with which Compagnia collaborates on a permanent basis – is to invest in education for young people as a primary means of promoting the social equity and long-term development of the catchment area. Separate programs are planned for three target populations: 0-6 years, 6-16 years and people not in education, employment or training (NEET). Over the course of 2022, the city councils of Turin and Genoa were involved in the first stage of designing the interventions, while protocols of understanding were signed with the two city councils and the regional councils of Liguria and Piedmont. Two additional cities, of smaller size (one in Liguria and one in Piedmont) will become involved in the course of 2023. Major public and private stakeholders, at local and national level, were called upon to take part in the executive design phase. Special emphasis will be given to integrating socio-educational data into a system and using it to help develop effective local education policies, based on the personalisation of individual educational pathways. The initiative will be closely monitored and its impact will be rigorously assessed, so as to help shape overall strategy, extend the geographical scope of the programme and scale it up at national, European and international level.

Value of the provision for 2022  
€ 36,000,000

■ **Exemplary project “Diritto ad imparare” workshop-based training pathway 2022**

A modular pathway aimed at families with children in the 0-2 age range living in Turin who join Ufficio Pio's Traguardi programme. It comprises a blend of classroom-based learning and experiential learning opportunities in the catchment area, on educational services, parenting and knowledge of local opportunities. The project is coordinated by the Educating for Collective Development Mission, in collaboration with Fondazione Ufficio Pio, 12 local associations, Turin Municipal Council's Educational Services Department, Turin Health Trust's Prevention Department and Turin Civic Libraries. 570 families took part in the initiative in 2022.

Value of allocation  
€ 238,000

8.

# Rediscovering Community Mission

## SDGs covered



## Components of strategy

To introduce community health promotion initiatives that impact positively on the organisation of local services, in synergy with the measures implemented at public level.

To help strengthen the social capital of communities and combat the rising levels of poverty and inequality, by establishing neighbourly support networks.

To promote **gift culture and the culture of solidarity** by making more productive use of new and established forms of volunteering.

To help orchestrate local resources into a system by **consolidating networks** that include public institutions, the third sector and civil society in order to build multi-dimensional, multi-level responses aimed at people in situations of vulnerability.

## 2022 actions and instruments

- The initiatives implemented under the “Salute, effetto comune” call for proposals help promote mental health and raise awareness of its importance for the well-being of both individuals and communities.
- The “B² = Il bene x bene” call for proposals channelled support into local cooperation systems for the recovery and redistribution of essential goods.
- The Mission produced a set of funding guidelines for community foundations, while also providing practical support and scouting aimed at helping these foundations develop their role within local communities.
- The Mission carried out feasibility studies in preparation for the implementation of interventions aimed at reintegrating people serving custodial sentences into work and social life and enhancing their quality of life, partly by helping foster a closer connection between prisons and the rest of society.



■ **Exemplary project InTreCCCi – Casa Cura Comunità call for proposals**

The latest edition of the call for proposals entitled InTreCCCi - Casa Cura Comunità, which reached completion in 2022, paved the way for 14 public-private partnerships in Piedmont and Liguria to implement a total of 14 initiatives aimed at enabling at-risk people to carry on living in their homes.

The call for proposals supported initiatives aimed at helping vulnerable people with care needs remain in their homes, by promoting the adoption of a community perspective, the integration of interventions on a multi-professional, multi-sectoral basis and an approach focused on individual life plans. There was a firm emphasis on social inclusion in the community and various other areas of life.

The projects supported under the call for proposals were of direct benefit to over 2600 elderly people, 180 people with disabilities and 380 family members and caregivers, as well as over 500 operators. 50% of elderly beneficiaries and 70% of beneficiaries with disabilities reported improvements in relational well-being. Over 300 citizens took direct part in voluntary activities in support of beneficiaries, bearing witness to the extent of direct community involvement.

Value of allocation  
€ 1,050,900

■ **Exemplary project “B<sup>2</sup> = Il bene x bene” call for proposals, new edition**

This two-year, two-stage initiative supports the construction or reinforcement of local networks for collecting and redistributing surpluses and donations of essential goods. These networks provide neighbourly support that meets the primary needs of people in difficulty, while also developing their relational capital.

Following an expression of interest by 22 local partnerships in Piedmont and Liguria, 14 were invited to take part in a capacity-building programme and given guidance on the detailed planning of their interventions. The training focused on food waste, operating models for collection and redistribution systems, forms of integration between different interventions to combat poverty, and the collection and analysis of useful data for improving the services.

The 12 selected initiatives involve municipal councils, third-sector organisations and social-care providers, and reach a total of 18,400 beneficiaries.

Value of allocation  
€ 1,072,000



# 9. Working Together for Inclusion Mission

## SDGs covered



## Components of strategy

To provide support, guidance and assistance to victims of crime, with a specific emphasis on women who fall victim to violence.

To make young people active protagonists of change and well-informed, responsible citizens, by building participatory processes with local communities, including with people in difficulty.

To help organisations and local communities build integrated responses to the needs of vulnerable people, especially people from migrant backgrounds.

To increase the capacity of organisations and operators to ensure access to and use of services and opportunities for people from migrant backgrounds.

To support local partnership initiatives between the Global North and South, aimed at promoting sustainable development by enhancing skills and knowledge.

## 2022 actions and instruments

→ We supported the integration of initiatives for victims of crime, such as the Dafne network, with local and national projects, and we supported initiatives aimed at combating gender-based violence.

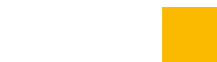
→ We also monitored the development of the initiatives implemented under the GxG - Giovani per i Giovani call for proposals. Conceived by young people for the benefit of young people and local communities, these initiatives were designed and implemented by the people who conceived them in partnership with local actors.

→ We continued our efforts, especially through the Territori Inclusivi call for proposals, to promote collaboration between public and private bodies in building coordinated, integrated services and responses, and to ensure the sustainability of the actions put in place.

→ There was a particular focus on young people and people from migrant backgrounds, through multi-dimensional initiatives designed to facilitate access to study, employment, housing, services and rights of citizenship, especially within the framework of the **Nomis** project, aimed at opening up new opportunities for foreign minors, and the **Traiettorie Solidali** call for proposals relating to Ukrainian refugees. Actions got under way, mainly as part of interventions supported by the Territori Inclusivi call for proposals, aimed at researching and road-testing practices that change the narrative and perception of migration within society.

→ There was a special emphasis on the connection between technological innovation and cooperation, especially through the **Innovazione per lo sviluppo** programme. We also focused closely on supporting farming organisations in West Africa and their local partners in their transition towards agro-ecology, and on supporting the gender policies of the organisations involved, especially through the **JAFOWA** programme (Joint Action for Family Farming in West Africa).





#### ■ Exemplary project **Innovazione per lo sviluppo (Phase 3 of the programme)**

Innovazione per lo Sviluppo is a multi-year initiative promoted by Fondazione Compagnia di San Paolo in collaboration with Fondazione Cariplo, aimed at supporting innovation in international development cooperation, especially by fostering and strengthening links between Italy and Africa.

The activities that make up the programme are structured into three work areas:

- Calls for proposals and opportunities for collaboration between civil society organisations (CSOs) operating in international cooperation and the innovation sector in both Italy and Africa: under this work area, support was provided to 44 projects, which have developed innovative solutions implemented by CSOs and innovation bodies in 10 African countries;
- Forming human capital and building a community of practice with hybrid skills aimed at operators in international development cooperation: over 350 people were involved in courses and in-depth learning opportunities within the framework of the initiative in 2022.
- Events and meetings – both online and face-to-face – to promote networking and the continuous exchange of best practices: these were attended by over 550 people in 2022.

Value of allocation  
€ 800,000

#### ■ Exemplary project **Traiettorie Solidali - Vicini a chi arriva dal conflitto**

Traiettorie Solidali was designed to harness the aptitude of communities in North-West Italy to mobilise their institutions and civil society, as illustrated by the speed with which citizens and entities got organised, their capacity to respond, the high potential of their resources and their willingness to help refugees.

The 43 approved projects – 36 in Piedmont and 7 in Liguria – involved the provision of specialist assistance (social, health, psychological, legal, school inclusion, etc.) and interpreting and mediation services not covered by forms of support and assistance already provided by other institutional and private entities, in addition to advocacy, information and awareness-raising on conflict prevention and peace. A special emphasis was placed on the provision of assistance to people hosted by Ukrainian families and to minors, their families and people in situations of particular vulnerability. 11,285 people benefited from the services provided under the project.

Value of allocation  
€ 712,000





Goals and  
Missions

# Planet Goal.

## The People Goal and its Missions

The Planet Goal's work in 2022 focused on the challenges posed by various transitions (ecological, digital and social – as defined by the European Commission), in line with European policy directions (Next Generation EU, Green Deal, Horizon Europe) and the implementation of Italy's National Recovery and Resilience Plan, as set down in Fondazione Compagnia di San Paolo's MYPD 2021-2024.

By providing advice, design support and active monitoring, in addition to grant-making, the Goal promoted alignment with the main stakeholders in relation to projects pertaining to transitions in the fields of social and environmental innovation, academic research, the health system and the geopolitical/international dimension, in accordance with its Mission-based structure.

More specifically, the Planet Goal supported the digital transition of the health system by contributing to the implementation of new organisational models, remote health monitoring systems and the digitalisation of local health services, by developing an integrated and coordinated approach at regional level on the basis of collaboration with the newly formed Azienda Zero regional health trust.

Similarly, it launched initiatives aimed at fostering the digital transition and organisational consolidation of entities operating in the social economy. We strive to reduce the digital divide between innovation-oriented profit-making enterprises and the third sector, in accordance with the guidelines set down in the European Commission's Social Economy Action Plan, launched in 2022 (including in terms of data use).

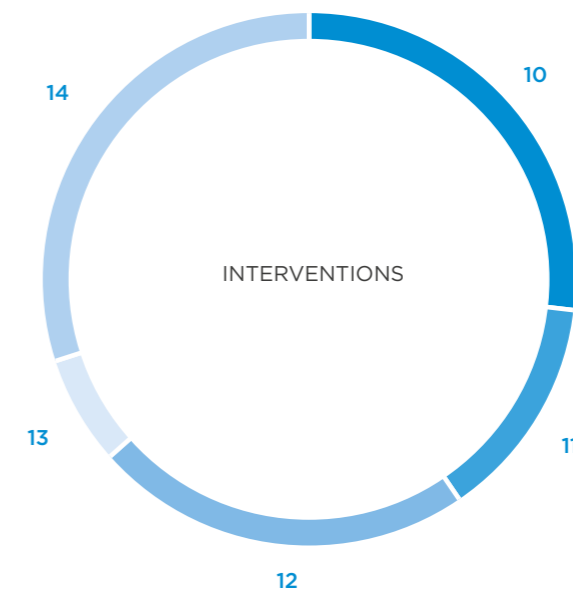
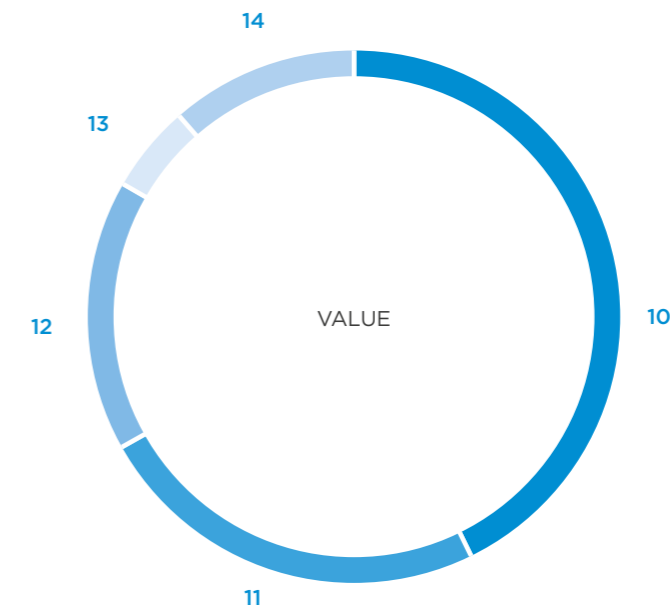
The environmental challenge and the ecological transition are central issues for the Planet Goal and cut across the whole

Foundation. The Goal put forward initiatives aimed at road-testing climate-change adaptation processes, together with emergency measures to tackle the energy crisis that emerged in 2022. Several initiatives and calls for proposals were launched for the purpose of establishing an effective culture of sustainability and protection of natural capital.

The Planet Goal is also pursuing multiple aims within the university system, including encouraging a culture of process innovation among universities, facilitating access to European funding opportunities and ensuring that productive use is made of research results, both in and outside the framework of the NRRP. Another priority is attracting, developing and retaining research talent, as well as resuming the projects submitted in response to European Union calls for proposals but not funded by the latter for the sole reason that sufficient funds were no longer available.

In line with the criteria set down in the MYPD 2021-2024 and shared by Compagnia as a whole, the Planet Goal consolidated a systematic and data-driven approach to the evaluation of projects in 2022, including on the basis of the expected impacts, by redefining the quality parameters and adopting an actual impact budget (ex-ante) as a tool for evaluating opportunities. This made it possible to interpret the Goal's KPIs in terms of ecosystems and processes, as well as just individual projects.

To complete the picture, the Missions carried out their work in 2022 in increasing synergy with the three auxiliary bodies of specific relevance to the Goal's aims. We therefore stepped up our efforts in the arenas of collaboration, with a view to strengthening the strategic positioning of the auxiliary bodies and effectively integrating system of skills into the Compagnia Group.



€ 55.32 m  
 Total amount awarded  
 in 2022

→ 257  
 Interventions supported  
 in 2022

### Fondazione LINKS

In 2022, Fondazione LINKS developed significant capacity for financial self-sufficiency by undertaking to act as a scientific authority responsible for technology transfer to the market, in close cooperation with the innovation initiatives put forward in European planning.

In line with its strategic plan 2021-2024, Fondazione LINKS has stepped up its instrumental role vis-a-vis Compagnia, in relation to the “journey from lab to market” and as a key player in the innovation ecosystem. It has also conducted an in-depth review designed to align its activities with the KPIs adopted by Compagnia. The initiative aimed at supporting the digital transformation of the third sector is a good example of this.

[www.linksfoundation.com](http://www.linksfoundation.com)

### CCA - Fondazione Collegio Carlo Alberto

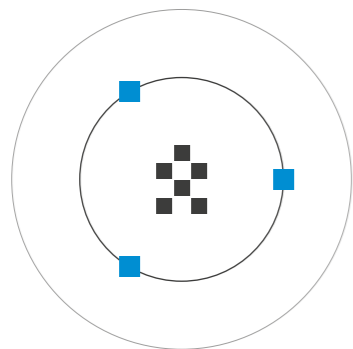
Fondazione Collegio Carlo Alberto has boosted its institutional reputation as a top-quality education provider, scientific research body and knowledge disseminator on the back of high-profile initiatives, such as co-organising the International Festival of Economics (FIE 2022). By consolidating its international collaborations, the Foundation has maintained a high level of scientific output, including by opening up to new strategic fields such as data science (Data Lab Initiative). Fondazione Collegio Carlo Alberto has also enhanced its instrumental role by aligning its work with the objectives set down in Compagnia’s MYPD and launching new initiatives, such as setting up an Impact Evaluation Unit and stepping up its collaboration with ASVAPP, a body specialising in the evaluation of public and collective-interest policies.

[www.carloalberto.org](http://www.carloalberto.org)

### IIGM - Italian Institute for Genomic Medicine

Fondazione IIGM achieved significant results in terms of scientific productivity in 2022, by cooperating with several research groups. The Genomics division implemented an automation plan for Next Generation Sequencing (NGS) processes, by investing in latest-generation robotic instrumentation, so that studies can be carried out with an ever higher volume of samples. The division collaborated with leading research institutions in North-West Italy in 2022 and stepped up its drive for automation with a view to upgrading the high-tech services it provides to organisations nationwide.

[www.iigm.it](http://www.iigm.it)



# 10.

## Harnessing the value of research Mission

### SDGs covered



### Components of strategy

To support universities in European competition and foster the attraction and retention of talent by means of a variety of integrated actions.

To promote innovation in teaching in order to reduce the mismatch between skills learned and skills needed by the market.

To promote advanced strategies for managing and protecting the intellectual property generated by universities, and reaping value from it.

To ensure fair, inclusive education that brings out the best in every individual.

To support research by means of calls for proposals in line with European planning.

### 2022 actions and instruments

→ The Foundation has launched programmes of practical support and bespoke training for university administrative and research staff, in relation to ERC and EIC funding opportunities. It has implemented initiatives to support the mobility of researchers and to attract academics from abroad, such as the programme entitled “Attrazione e *retention* di docenti di qualità” in place at the Polytechnic University of Turin, which established *starting grants* to encourage new talents to launch research activities.

→ The Foundation has supported initiatives to promote innovation in academic teaching, for example by setting up the Teaching and Learning Centre at the University of Genoa. It has also collaborated with the academic community on the re-design of teaching content (coaching, training, exchange of *best practices*) and supported activities such as the Teaching Lab at the Polytechnic University of Turin.

→ The PoC Instrument call for proposals is designed to spread a culture of making productive use of knowledge by protecting intellectual property and creating intangible assets. By funding *Proofs of Concept*, the Foundation helps raise the Technology Readiness Level (TRL) of patented technologies, so as to make it easier to connect them with opportunities for industrial exploitation.

→ In 2022, the Foundation supported university initiatives aimed at developing student services, sponsoring post-graduate training and generating value from skills, by awarding scholarships funded by Compagnia and announced by local bodies.

→ It promoted initiatives such as the call for proposals “Trapezio – Paving the way to research excellence and talent attraction”, to enable the implementation of project proposals excluded from European funding for budgetary reasons, and attracting talent from the research world. It also issued a second edition of the *Intelligenza Artificiale* call for proposals to support research on the subject. In collaboration with Fondazione CDP (Cassa Depositi e Prestiti), the call for proposals selected five major projects that will launch trials in various domains.



### Exemplary project **Intelligenza Artificiale call for proposals**

In May 2022, the second edition of the Intelligenza Artificiale call for proposals culminated in the award of total grant monies of four million euros to five winning projects. This edition of the call for proposals saw the involvement of Fondazione CDP. A joint initiative was established to support innovative research projects with realistic prospects of having a social and economic impact on the catchment area.

It applies to four domains: Health and Well-being, Environment and Green Transition, Protection and Insurance Against Risks, Education and Training.

Between them, the 36 candidate projects attracted the involvement of 60 university departments, 12 national and international research organisations, 99 companies and other entities, 27 impact assessment bodies and 25 start-ups. The selection process was undertaken by an independent evaluation committee made up of 17 national and international referees with technical expertise in AI and its application to technology transfer.

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Value of allocation  
**€ 4,100,000**

### Exemplary project **PoC Instrument**

The call for proposals promotes a culture of innovation and entrepreneurship in universities with a view to stimulating technology transfer from laboratory to market, in line with the purpose of the third mission. It acts as a link between research staff and opportunities for investment and economic exploitation.

It comprises three lines of funding:

- Line 1 PoC Launchpad – helps raise projects' TRL from levels 2-3 to levels 5-6, from an idea to a working prototype/ demonstrator, up to the opportunity for industrial exploitation.
- Line 2 PoC Transition – aimed at beneficiaries who have already successfully completed a project under the call for proposals and declare their commitment to develop the proposed technology further.
- Line 3 PoC EIC – funding of project proposals that passed the European Innovation Council evaluation but were not financed due to budget constraints.

The project has five deadlines. The first elapsed with 29 applications and 16 projects funded by Compagnia.

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Value of allocation  
**€ 5,450,000**



# 11. Boosting innovation Mission

## SDGs covered



## Components of strategy

To promote actions aimed at consolidating the innovation ecosystem, by serving as a territorial centre within a framework of strategic public-private partnerships and by drawing the attention of policy-makers and the community to European Commission initiatives aimed at innovation and the transfer of technology and skills.

To promote actions to boost the resilience, renewal and efficiency of social economy enterprises and increase their impact, by initiating processes of development and organisational transformation, enhancing skills and supporting the formation of an entrepreneurial culture, in line with national measures and EU policies.

To support cultural training and acceleration actions aimed at empowering a new generation of impact-oriented entrepreneurs and innovators, in collaboration with institutions, local actors and Italian universities, in line with innovative teaching and third-mission initiatives.

To promote interventions aimed at digital transition and data management, by creating opportunities to connect technological/process innovation with collective action, so as to help organisations identify new ways of addressing the local area's needs and aggregating demand.

To consolidate the skills system on the basis of initiatives and opportunities associated with innovation deriving from the European Commission that can foster local excellence as a building block in local development.

## 2022 actions and instruments

→ In 2022, the Mission continued to support Torino Social Impact, a network dedicated to enhancing Turin's local social-impact system, and Genova Blue District, an initiative focusing on innovation, technological research and new forms of business connected with the *blue economy*. We also supported acceleration and venture-building initiatives with the active involvement of Compagnia.

→ We supported actions aimed at strengthening the organisational system behind the social economy, while also facilitating capacity building and road-testing innovative finance solutions, such as the Rigenera project and the Social Impact Exchange, which is designed to provide social-impact enterprises with new ways of accessing capital.

→ The Mission promoted the WeCoop serious gaming initiative, aimed at raising awareness of the civil economy, social entrepreneurship and the value of collaboration, among teachers and students, through game-based learning. We also supported Collective Projects 2022-2023, an open-innovation initiative implemented in collaboration with ESCP Business School and Réseau Entreprendre Piemonte, which facilitates collaboration between trained teams of students and organisations in need of innovation processes.

→ The Evoluzioni call for proposals, supported jointly with Fondazione Cariplo, aims to facilitate processes of digital transition within entities operating in the social economy. Compagnia also promoted a trial of Digital Open Badges, which are blockchain-based digital certificates of skills and knowledge. The feasibility study for the creation of an Impact Data Fund reached completion. The aim of the fund is to share and make joint use of data to generate value for Turin's local ecosystem.

→ We supported international events, such as the Global Steering Group for Impact Investment, Social Value Matters Europe and the Global Social Business Summit, with a view to leaving lasting, generative legacies in the local area. Work was completed on the preliminary examination of the benefits that would accrue if Compagnia were to join the European Social Innovation Catalyst Fund (ESIC), promoted by Genio Trust, Robert Bosch Stiftung and King Baudouin Foundation, for the purpose of supporting social innovations. The Consortium won the European H2020 call for proposals to develop the second phase of the intervention.





#### ■ Exemplary project The Personae accelerator

Personae is an accelerator specialising in the welfare sector of the CDP National Network. It stems from an initiative of CDP Venture Capital SGR and is implemented in conjunction with SocialFare, Centro per l'Innovazione Sociale and Cube. Fondazione Compagnia di San Paolo is the main partner of the initiative, together with Fondazione Cassa di Risparmio di Cuneo and Fondazione Social Venture Giordano Dell'Amore.

The purpose of the acceleration programme is to foster the growth of a new generation of start-ups engaged in developing innovative welfare services, models or products. Personae aims to help organisations engaged in addressing social vulnerability, by means of scalable, transformative models and solutions capable of influencing the welfare system at national and international level. The programme awards the selected teams an investment of 100,000 euros within the framework of a specialised acceleration and consulting pathway.

The deadline for the first edition of the call for proposals fell on 2 October 2022. 230 applications were received from all over Italy, from which eight start-ups were selected.

■  
Value of allocation  
€ 120,000

#### ■ Exemplary project Collective Projects 2022/2023

The initiative is an Open Innovation project designed to bring third-sector bodies, start-ups and SMEs into contact with ESCP Business School students, with a view to kick-starting mutually beneficial collaboration between them.

This trial project is implemented by ESCP (Turin branch) and Réseau Entreprendre Piemonte, a business accelerator specialising in mentoring, practical support and acceleration programmes for start-ups and new businesses.

The initiative is based on the *Collective Projects* model, revolving around curricular work undertaken by teams of second-year students on the Bachelor in Management (Bsc) programme. It involves organisations that need resources and skills to solve strategic and organisational problems, and students tasked with designing solutions to improve the efficiency of their host organisations.

This edition of the project involves 300 students and 50 organisations, nine of which are third-sector bodies, selected by means of a dedicated call for proposals.

■  
Value of allocation  
€ 75,000

# 12.

## Fostering International Opportunities Mission

### SDGs covered



### Components of strategy

Promoting the impact of initiatives on the strengthening of local system actors involved in Compagnia's network of international partners.

Improving the quality and increasing the number of people involved, by supporting diversity of gender and age in the bodies and initiatives supported.

Raising the quality of scientific production, and monitoring its dissemination in the academic and institutional world and its impact on public opinion and decision-makers.

Promoting international training and capacity-building initiatives, thus providing young people at the start of their careers with opportunities for participation.

Helping boost and diversify revenue streams, thereby supporting the gradual economic independence of the beneficiary bodies and reducing their dependence on Compagnia.

### 2022 actions and instruments

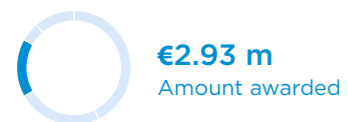
→ In line with Italy's positioning, the activities focused on European policy areas, transatlantic relations and the Mediterranean. The distinctive feature of the initiative was the dissemination of international knowledge as a crucial factor in every field of policy-making.

→ The Mission contributed to the success of the initiatives stemming from strategic partnerships (IAI, ECFR, GMF): Med Strategy Group GMF, New Med IAI, the ISPI Rome MED Dialogues Conference, MENA Forum ECFR, Turkey Observatory CeSPI, the work of SRM.

→ Efforts were made to incentivise action aimed at maximising the value of strategic partnerships (IAI, ECFR, GMF), by raising the scientific and institutional profile of activities such as: Transatlantic Security Symposium IAI, GMF Cities Programme.

→ Strengthening the training activities of the UN Hub in Turin (ITC ILO, UNSSC) and international scholarship programmes (ECFR Pan European Fellowship, NATO Defense College Junior Fellowship).

→ The Mission supported an initiative aimed at improving the focus of research and outreach activities, with Fondazione Centro Studi sul Federalismo (CSF), of which Compagnia is a founder member, with a view to achieving clearer differentiation of resources.







#### Exemplary project European Council on Foreign Relations Pan European Fellowship

Under the strategic partnership between the two organisations, the European Council on Foreign Relations (ECFR) and Fondazione Compagnia di San Paolo have drawn up a Pan European Fellowship programme. Its aim is to boost collaboration between the ECFR and the bodies that Compagnia works with at a local level, by means of an intervention for the benefit of young researchers. The focal point of the training programme is foreign and security policy. Each fellowship lasts four months and involves a placement at one of the ECFR's European offices (in London, Paris, Berlin or Rome) followed by a placement at one of Compagnia's partner institutions in Turin. During the programme, fellows conduct a research project in a subject area such as the Middle East and North Africa, Turkey, the Western Balkans, migration, cyber security or European foreign policy on security and defence. The Turin-based host institutions involved in 2022 included Scuola di Applicazione dell'Esercito Italiano (part of the Italian army's officer training academy) and Ithaca S.r.l.

Value of allocation

€ 60,000 (under the strategic partnership between ECFR and Compagnia, with a total value of € 300,000)

Beneficiary/partner: European Council on Foreign Relations (ECFR)

#### Exemplary project Scholarships for the Turin School of Development 2022

The United Nations system in Turin provides a link between the international sphere and the local system. In 2022, Compagnia supported the courses promoted by ITC ILO within the Turin School of Development. The Centre's courses cover topics of interest to Compagnia, such as the internationalisation of Turin's universities (which provide lecturers to teach on the courses) and the positioning of Turin as a focal point of international training. On the research front, work was done on innovation and intellectual property. Again in 2022, the scientific quality of the training offered was reflected in the steady increase in self-funding generated by participants' registration fees.

Value of allocation

€ 385,000 - Beneficiary: International Training Center ILO (ITC ILO)

# 13. Promoting Well-Being Mission

## SDGs covered



## Components of strategy

Encouraging organisational and management innovation, especially if associated with a digital and technological dimension.

Forging links between research and practical healthcare applications.

Facilitating the implementation of the Chronic Disease Management Plan.

Supporting actions aimed at promoting healthy lifestyles.

## 2022 actions and instruments

- The Mission supported the integrated digitalisation of the local health system, in accordance with Piedmont Regional Council's health planning, so as to enable the health system to make more rational and effective use of the funds made available to it under Mission 6 of the NRRP.
- We made productive use of operational links between research and development of healthcare applications (Trapezio call for proposals) and promoted collaboration networks between IIGM (the Italian Institute for Genomic Medicine, an FCSP research-oriented auxiliary body) and other top-class national entities.
- On the public health front, the Agreement with Piedmont Regional Council encouraged support for interventions aimed at local healthcare projects and projects involving the extensive application of remote health monitoring, in line with the regional Chronic Disease Management Plan.
- We channelled particular efforts into promoting healthcare practices that see prevention as a vehicle for life-long well-being. Our approach to prevention mainly involved actions aimed at sport, physical activity and healthy lifestyles for every age group, through initiatives designed to support the chain linking sport, well-being and the environment.



€9.10 m  
Amount awarded

59  
Interventions supported



**Exemplary project La Digitalizzazione dell'Ospedale Cottolengo di Torino (Stage 1 and 2)**

The project to digitalise the Cottolengo Hospital in Turin forms part of a broader initiative to reorganise the way the hospital operates and update its technology, with a view to enhancing the efficiency of internal processes.

The initiative was implemented in two stages, which made it possible to incorporate innovations into all hospital processes incrementally, to improve data management and the quality of services provided to patients.

The first stage mainly covered oncology, and the second stage covered all of the hospital's other health-related functions.

The innovations included a digital medical record management system, which eliminated paper records and improved access to patient data, and a data analysis system, for collecting detailed information about the procedures carried out, in order to increase the efficiency of processes.

Value of allocation  
€ 300,000

**Exemplary project Sportivi per Natura call for proposals**

The Sportivi per Natura call for proposals was launched for the dual purpose of raising awareness of the benefits of taking part in physical activity in the natural environment and helping accelerate the revitalisation of sports associations in Piedmont, Liguria and Valle d'Aosta in the wake of the pandemic.

The call for proposals was designed to support and disseminate initiatives having the following objectives:

- generating a collective impact on people's well-being by increasing the availability of opportunities to take part in sport;
- promoting the practice of sport in the natural environment, by fostering a more harmonious relationship with ecosystems;
- promoting a culture of care for the environment and natural capital, by highlighting their value to users.

The call for proposals attracted 202 applications, of which 18 were awarded support for their implementation.

Value of allocation  
€ 1,068,500

14.

# Protecting the Environment Mission

## SDGs covered



## Components of strategy

Protecting, improving and harnessing the value of natural capital through specific interventions.



Supporting processes designed to accelerate the energy transition to renewable sources.



Promoting actions aimed at the sustainable intensification of farming practices, through *green innovation* initiatives.



Supporting activities aimed at improving understanding of the risks associated with climate change.



## 2022 actions and instruments

The Foundation put its commitment to conserving biodiversity and protecting natural capital into practice through the Simbiosi call for proposals, aimed at combating the decline and depletion of our environmental heritage, the loss of biodiversity and the degradation of natural ecosystems. The call for proposals identified environmental heritage as an important resource for the development of the catchment area. It was backed up by an initiative aimed at boosting the fund-raising capacity of the selected entities and involved the launch of a plan for monitoring the environmental impact of the beneficiary projects.

Fondazione Compagnia di San Paolo has identified social-impact renewable energy communities as part of a possible solution to the need to effect an energy transition and decarbonise the economy. 2022 therefore saw the launch of the Sinergie initiative, which combined technical assistance with local advocacy aimed at spawning social-impact energy communities in Piedmont.

In order to promote the environmental improvement of agricultural ecosystems and boost investment in innovation projects in the agri-food sector, the Simbiosi call for proposals introduced a targeted line of action through which to select specific proposals.

2022 saw the completion of the selection process for the second stage of Mutamenti, a call for proposals launched in April 2022 in collaboration with Fondazione CMCC to support the design and implementation of local climate-change adaptation initiatives. The selected projects involved tree-planting and forestry work, combating hydro-geological subsidence, rationalising water usage, mitigating climate-change risks and road-testing climate-adaptation measures in farming.



#### Exemplary project Sinergie - Development of Social-Impact Renewable Energy Communities

The aim of the Sinergie initiative is to raise local public awareness of the benefit of developing Renewable Energy Communities (RECs), in preparation for the completion of the legislative framework and the release of NRRP funds and regional funds that could support their establishment. Over the course of 2022, Fondazione Compagnia di San Paolo expressed interest in the development of RECs as an innovation model for the energy transition and an instrument of basic democracy and social solidarity. Action was taken to disseminate information locally by means of an info pack consisting of a guide to RECs, information videos, and a help desk for face-to-face meetings with a team of experts. This was accompanied by capacity building and technical assistance aimed at public and third-sector bodies based in Piedmont. The initiative led to the selection of 25 proposals for Energy Communities. Specialists then helped originators of these proposals to carry out the necessary technical and economic pre-feasibility studies in 2022.

Value of allocation  
€ 550,000 (following on from € 420,000 allocated in 2021)

#### Exemplary project Simbiosi - Insieme alla natura per il futuro del Pianeta

In 2022, Fondazione Compagnia di San Paolo launched the Simbiosi call for proposals, aimed at improving the quantity and quality of natural capital in North-West Italy and helping protect, restore and generate value from terrestrial and marine ecosystems, and combat loss of biodiversity. The call supported 14 projects in both urban and non-urban environments across Liguria and Piedmont, with a focus on marine, lake, woodland and agricultural habitats. To boost the impact of the selected initiatives, two ancillary actions have also been put in place: the first involves working with a team of professionals to monitor specific environmental parameters in order to assess the project's impact, while the second, in collaboration with Consorzio PR.I.S.MA's fund-raising department, is aimed at consolidating the project and its network by means of fund-raising and people-raising activities.

Value of allocation  
€ 1,443,400 (following on from € 1,416,805 allocated in 2021)





## Part 4

# Next Generation

A line of strategic calls  
for proposals

## 4. Next Generation

A line of strategic calls for proposals

During the second year of the pandemic, it became clear that Italy's transposition of the Next Generation EU Plan, i.e. the National Recovery and Resilience Plan, would give public bodies and, directly or indirectly, social-economy organisations access to substantial resources. Not all of the organisations entitled to compete for these funds or take part in the projects that would emerge from them, however, were in possession of the necessary technical skills to position themselves successfully.

The "Next Generation" line of initiatives (aimed at non-profit organisations, municipal councils and the education system) sought to address this weakness, as it could have put local communities at a serious disadvantage. The organisational enhancement of private-sector social bodies, which Compagnia facilitates by funding analyses and technical and managerial skills-improvement plans, is aimed at achieving sustainability and economic independence. However, it also helps develop the capacity to innovate and, more broadly, to improve the quality, effectiveness and long-term efficiency of the social, cultural and educational sectors in the catchment area. This is fully in line with the goals set out in Compagnia's Multi-year Planning Document 2021-2024. The impact of these interventions – which take the form of "participatory" capacity-building actions and leverage the responsibility of the organisation involved – is to boost organisations' ability to design and implement projects, thus leaving them better-equipped to win National Recovery and Resilience Plan funding in the short term, and organisationally more sustainable and resilient in the medium term.

The first editions of the "Next Generation" calls for proposals came to an end in 2022. The positive response from local communities, as evidenced by the number of beneficiary bodies that took part in it, prompted Compagnia to launch a second edition of the calls in the same year, this time with a few new features, such as the option for candidate bodies to submit their applications throughout 2022, using the "help desk" procedure.

### Next Generation You

For the new edition of the Next Generation You call for proposals, aimed at non-profit entities, the economic and organisational entry requirements were made less stringent, so as to extend the call to potential beneficiaries that were previously excluded. Like its predecessor, however, the new edition was still divided into two stages: the first, which reached completion at the end of 2022, provided professional assistance with the analysis and preparation of an organisational development plan for the 106 winning entities; and the second, focusing on the implementation of the development plans drawn up in the first stage, will reach completion in the course of 2023.



### Next Generation We

Next Generation We, aimed at helping local bodies upgrade their organisational structure and improve their project-delivery capacity, also progressed to a second edition in 2022. Building on the success of the first edition, in which the beneficiary municipalities attracted a total of 33 million euros of NRRP funds, the new edition extended the type of beneficiaries to include Provincial Councils and Metropolitan City Councils, which compete for regional, national and European funding opportunities.

In terms of the effectiveness of the resources that Compagnia channelled into capacity-building for the local bodies involved in Next Generation We, the data available so far shows that successful applicants received 28 times more funding than the amount spent on supporting them.



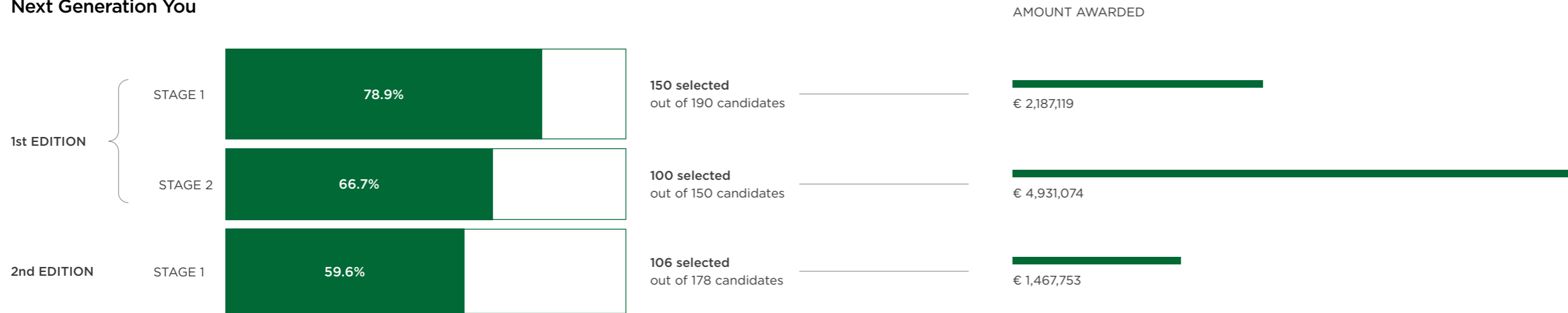
### Next Generation School

The Next Generation Schools call for proposals, relating to the design of schools, infant schools, gyms and canteens, with participatory and interdisciplinary methods, whose construction or renovation was funded by NRRP resources, was published in January 2022. By the end of the same year, only the "Nuove scuole" call for proposals had closed, yielding five winning projects. The "Mense" and "Palestre" calls closed in January 2023, yielding three and one winning projects respectively.

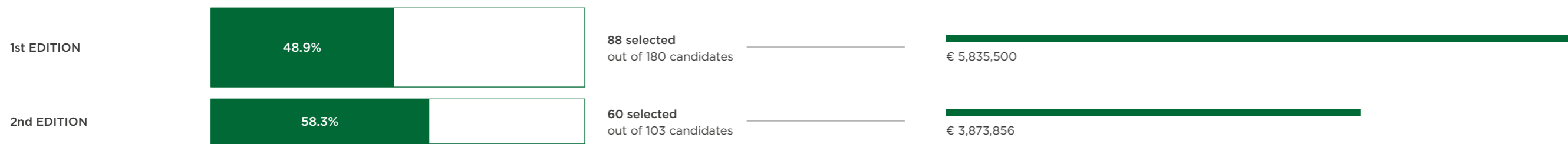


FIGURE 4.1 "NEXT GENERATION" CALLS FOR PROPOSALS - PARTICIPANTS AND AMOUNTS ALLOCATED

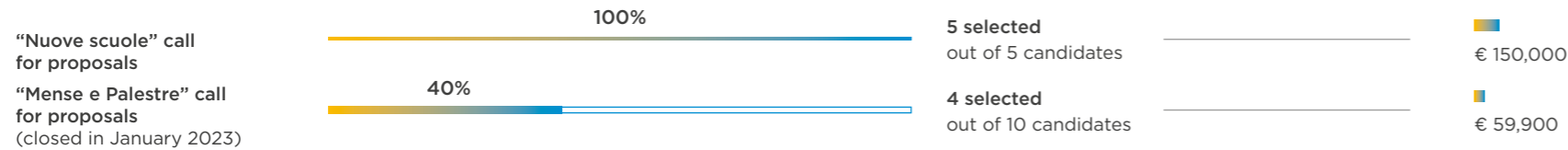
### Next Generation You



### Next Generation We



### Next Generation School





With effect from MYPD 2021-2024, the Annual Report incorporates a report on Compagnia's activities for a given year, with measurements of the results achieved by the supported initiatives. Compagnia has built a system for collecting the data generated by the projects it supports or directly manages. The purpose of this is to monitor the full set of results achieved over the four-year period covered by MYPD 2021-2024, and it is done on a cumulative basis: the evidence presented here therefore refers to the two-year period 2021-22.

What do we mean by impact? The term "impact" describes the ability of an intervention (programme, project, initiative) to significantly improve a situation or problem and its effects on the people involved. It is worth emphasising that actual "impact assessments" (see section on the Planning, Research and Evaluation Department) are usually carried out after the reporting date and require a counterfactual approach. However, the online application system used questionnaires to collect specific information about the project's impact, at the time of both application (forecast) and reporting (on project completion). The subsequent statistics are based on the data provided by the relevant bodies at the time of reporting or on reconstructions of specific internal information flows by Compagnia's departments. Although methodologically complex and costly, they strive to look beyond the project *outputs*, i.e. the activities implemented within the framework of the projects, and instead explore their *outcomes*, i.e. the projects' effects on their

final beneficiaries – for example, the number of people who were able to access a given activity.

Organisations such as Fondazione Compagnia di San Paolo are now committed not only to clarifying how much money they channel into their action, but also what practical results they achieve through the intelligence, investment and work of the people who take that action. Their central focus is generating additional resources, and boosting the skills system, efficiency and competitiveness of local ecosystems. As mentioned above, isolating the impact of a given action and quantifying it is a complex task: with the help of the data collection system that Compagnia has put in place, the pages that follow provide details of the first signs of how Compagnia and its partners are working to produce "common goods".






The results set out in the infographics below are first organised by target community and then by Goal (Culture, People, Planet).

## Part 5

# Signs of impact

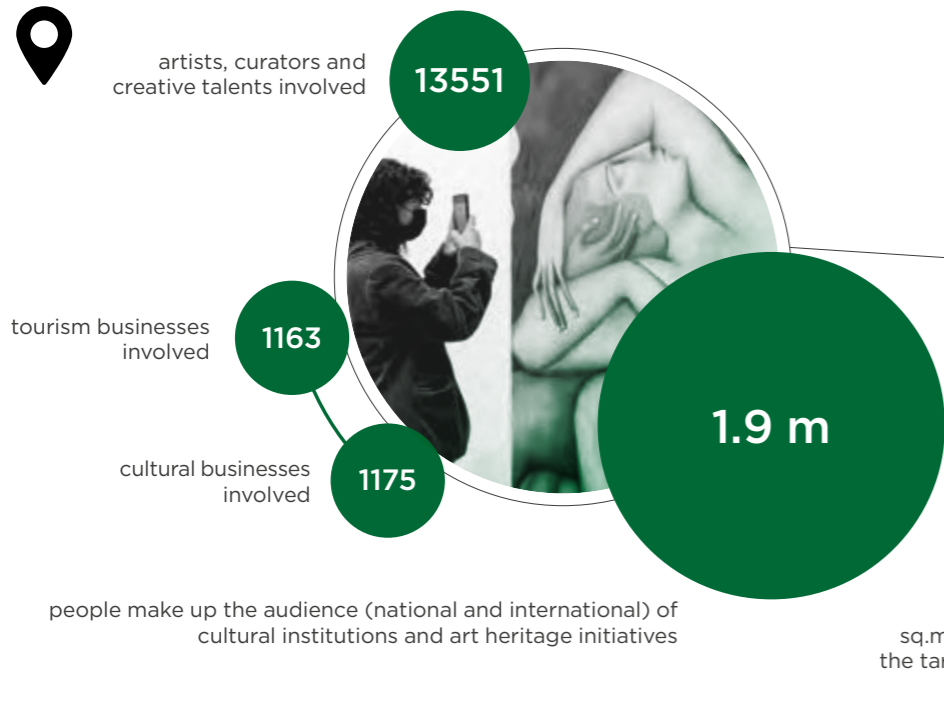
(2021-2022)

### CROSS-CUTTING DIMENSIONS

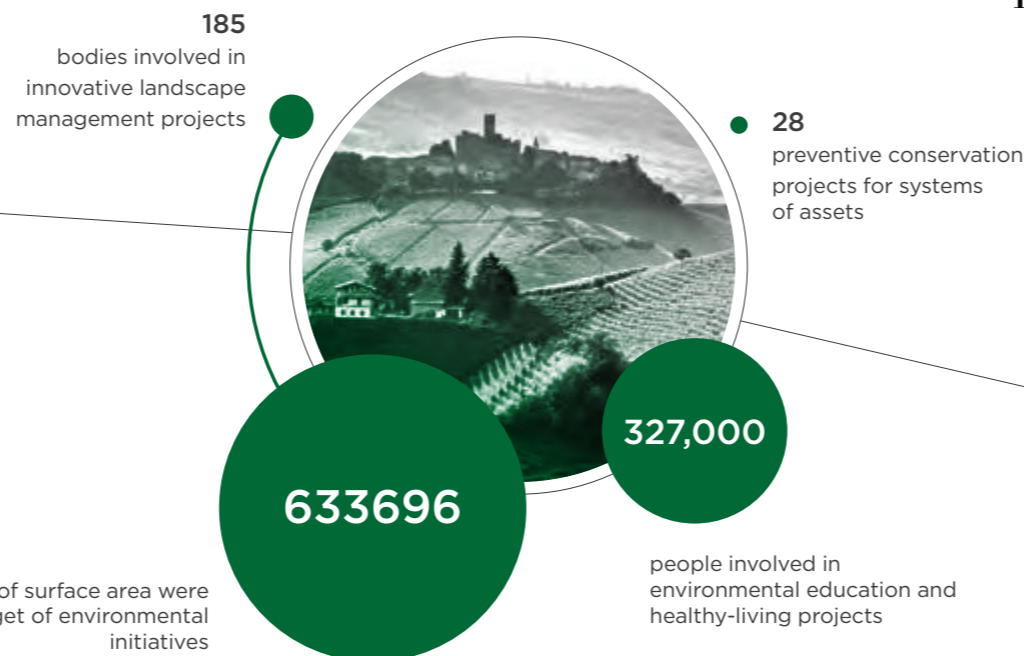
-  Opportunities
-  Knowledge
-  Well-being
-  Green transition
-  Digital
-  Geographies



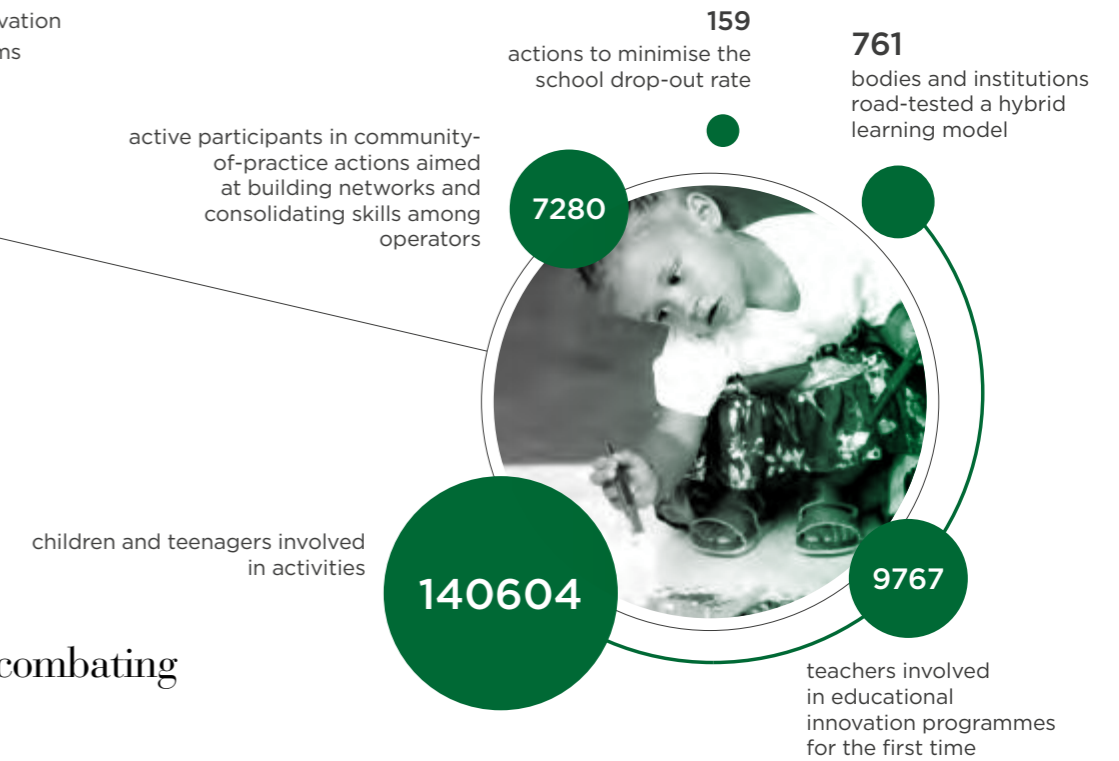
## How can we enhance a place's capacity to attract?



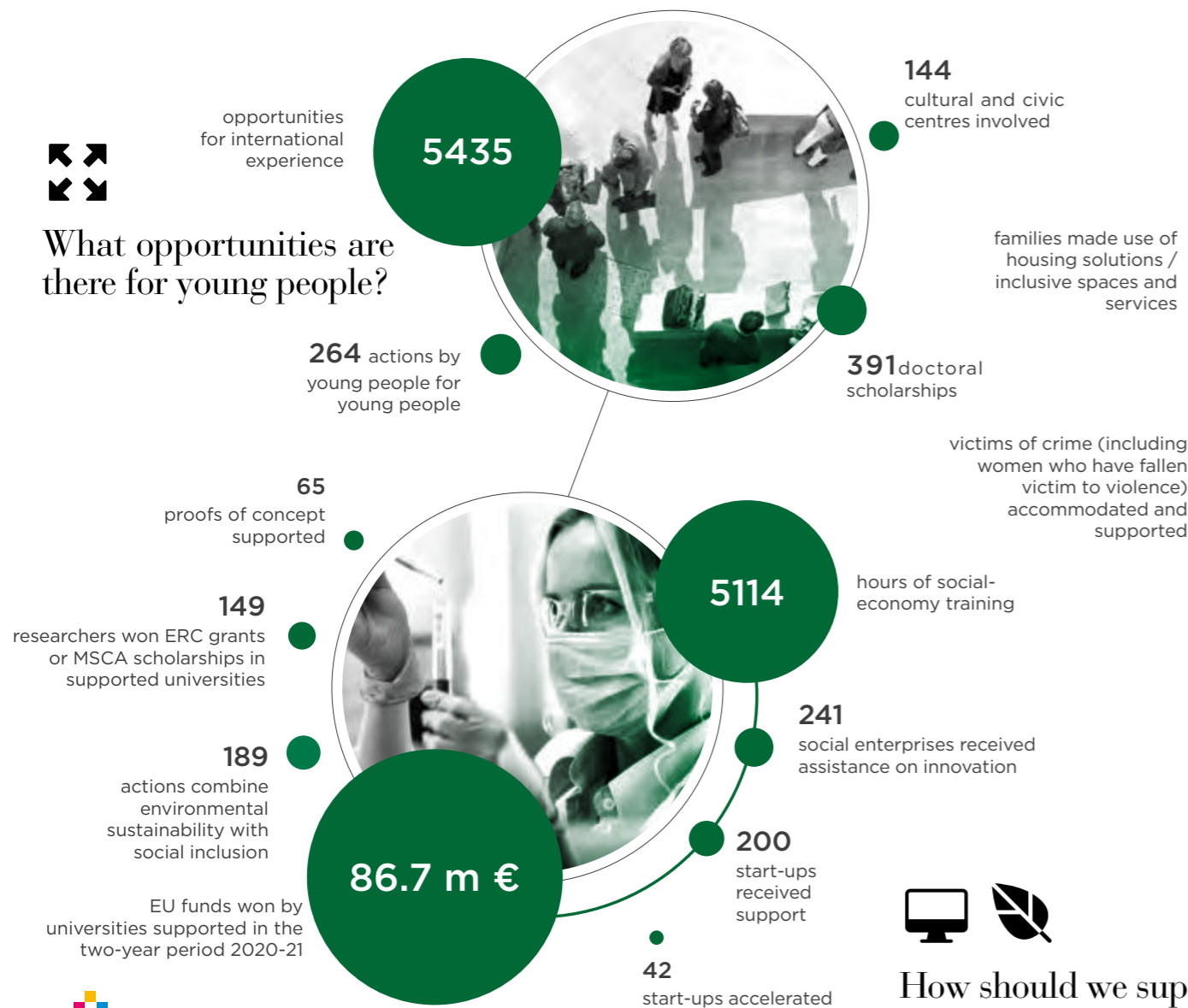
## How can we enhance and showcase our cultural and environmental heritage?



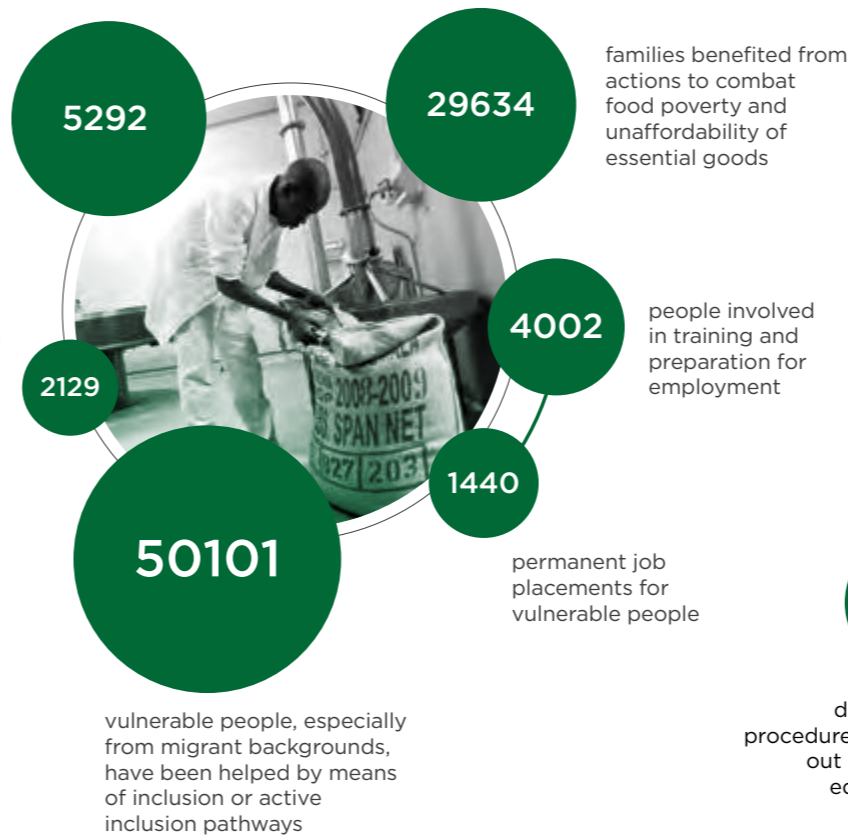
## Education is a responsibility and a lever for community development: how do we unleash its power?



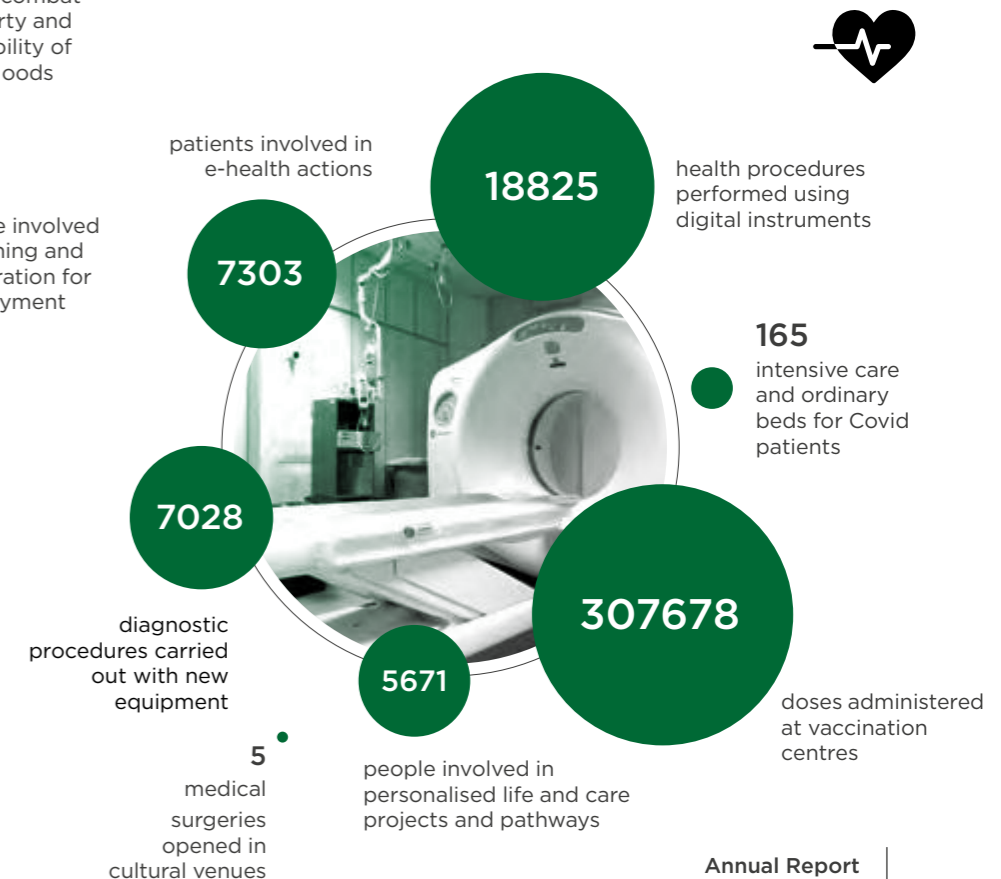
## What opportunities are there for young people?



## What tools are there for combating poverty and inequality?



## What is the value of health?



## How should we support culture and research for sustainable development?



# Culture Goal

Art, Heritage, Participation.  
Let's imagine the future.

## Promoting cultural experience for children and young people.



103040

children aged 6-14 benefited from initiatives to promote cultural experiences for personal development

In Liguria, Piedmont and Valle d'Aosta there are 388,000 students aged between 6 and 14.



69860

children aged 0-5 benefited from initiatives to promote cultural experiences for personal development

90,081 children are enrolled at infant schools in Piedmont.



25

entities involved in capacity-building programmes



4500

education professionals



330

health professionals



115

social care professionals

took part in delivering the project activities

## Generating value from the cultural identities of local areas.



30

territorial and subject-specific networks set up to enhance the areas concerned and build their capacity to attract



1163

local tourism businesses involved in the activities



1175

local cultural businesses involved in the activities



1287

residents actively involved in projects

9.8 million tourists visited Piedmont in 2021. (Piedmont Regional Council 2021).

## Safeguarding Cultural Heritage and the Landscape.



28

preventive conservation projects for systems of assets



38

agreements/conventions signed in order to play a proactive role in promoting strategic use of economic resources

## Supporting cultural planning and production.



13551

artists, curators and creative talents involved

564 artists every month over the past 24 months.



2608

international artists, curators and creative talents involved



4130

artists, curators and creative talents under the age of 35 involved



3431

local (Piedmont, Liguria, Valle d'Aosta) artists, curators and creative talents involved



7512

national (excluding Piedmont, Liguria, Valle d'Aosta) artists, curators and creative talents involved

## The digital transformation of the cultural sector.



10

digital transformation projects supported



151

people from cultural organisations involved in digital training programmes

## Harnessing the value of cultural and civic centres and developing inclusive use of them.



€ 4.68 m

estimated revenue generated by activities held at the venues

Culture, participation and inclusiveness generate employment and economic development.



1657296

attendance at the supported venues during the Covid-19 pandemic

These venues attracted and involved an average of 2,270 people per day.



100 + 44

cultural centres, civic centres and participation spaces supported and trained

Compagnia has identified and supported cultural and civic centres so as to promote active participation.



€ 9.3 m

funds raised by the centres in the past 5 years

These venues have succeeded in raising funds from citizens for their own support.

## Launching local development with the façades bonus.



€ 643,785

invested in the restoration of cultural assets to improve their conservation by encouraging the use of tax measures

With a multiplying effect of **6 times** thanks to the façades bonus.

# People Goal

Opportunity, Independence, Inclusion.  
Let's build the future.

## Road-testing new approaches to learning, school and educational communities.



### 140604

children and teenagers involved

761 bodies and institutions road-tested a "hybrid" learning model e circa 24,000 children took part in early-childhood initiatives (0-5 years).



### 9767

teachers involved in educational innovation programmes for the first time

20% of teachers in Piedmont experienced their first involvement in educational innovation programmes offered by the Fondazione Compagnia di San Paolo Group.



### 11792

adults with educational roles were involved in the activities

8,768 are family members and 3,024 are professionals. Of the latter, about 75% (2,217 people) are educators.



### 159

experimental actions or projects aimed at reducing school drop-out rates

One in 10 young people in Liguria and more than one in 10 in Piedmont leave secondary high school without completing the cycle (ISTAT 2020).



### 7280

active participants in community-of-practice actions

Networks of educators, teachers and lecturers, cultural operators, public and private social service coordinators, local administrators and researchers working for the educational community.

## Training strategies and activities, job placement and social inclusion.



### 4002

people involved in training and/or preparation for employment

Training activities, including in partnership with Garanzia Giovani, provided by multiple actors for a broad array of beneficiaries.



### 1971

permanent job placements, of which 1,440 involve vulnerable people

Vulnerable people already involved in training and/or preparation for employment, whose integration into the labour market is complex.



### 17

local systems involved in active employment policies and social inclusion initiatives

Collaborative local systems, mostly in Piedmont and Liguria, involving state agencies, businesses and the third sector.

## Social housing and urban regeneration projects and initiatives.



### 17

urban regeneration initiatives

Partly by way of continuation of the interventions established in the National Housing Quality Innovation Plan and the National Recovery and Resilience Plan, which approved and financed 125 projects across Piedmont, Valle d'Aosta and Liguria.



### 189

actions combining social inclusion and the promotion of environmental sustainability

Individual actions complemented by Compagnia projects aimed at positively modifying individual behaviours.

## Support activities aimed at Community Foundations, individuals and local communities.



### 433

projects launched by Community Foundations

Compagnia helps Community Foundations raise funds and support projects in the catchment area.



### €4.28 m

funds raised by Community Foundations

Compagnia awarded € 1.44m of funding to Community Foundations in Piedmont, Valle d'Aosta and Liguria.



### 29634

households reached by initiatives to combat poverty

Food and essential goods for families in extreme need in Piedmont and Liguria.



### 5671

people involved in care pathways and "life projects"

Personalised care pathways aimed at improving health and living conditions through self-determination and inclusion projects.

## Social housing projects and initiatives.



### 5292

families who have made use of housing solutions and/or inclusive spaces and services

3,200 families in Turin are facing severe housing hardship, requiring immediate intervention (source: Turin Housing Observatory).

## Cooperation networks and local support systems for people.



### 71

local support networks for people from migrant backgrounds

Systems of collaboration between civil society and institutions in Piedmont and Liguria that meet the primary needs of people at high risk of marginalisation.



### 50101

people from migrant backgrounds reached by project initiatives

According to the municipal statistics office and the Prefecture, over 130,000 foreigners were resident in Turin in 2020.



### 2129

victims of crime and women who have fallen victim to violence accommodated and supported

744 women were accommodated at anti-violence centres in 2021, out of over 5,000 calls and online consultations (Telefono Rosa Piemonte).



### 264

individual actions designed by young people for other young people

Empowerment initiatives developed in conjunction with third-sector bodies or local institutions, with an estimated 1,000 young people involved.



### 110

international cooperation bodies involved in the development of technological management solutions

550 non-profit bodies in Piedmont, Valle d'Aosta and Liguria working in the international cooperation and solidarity sector (ISTAT, 2019).



### 42

local partnerships between Italy and Africa, aimed at promoting sustainable development

# Planet Goal

Knowledge, Development, Quality of Life.  
Let's support the future.

## Actions and projects aimed at environmental and energy sustainability.



### 370397

people involved in healthy living and/or environmental education and awareness-raising

Compagnia's support promotes the responsible involvement of individuals as one of the central resources in managing the climate transition.



### 100

bodies received support on green issues, in the form of training/consulting

A network of environmental education and participation built to reach people in their own settings.



### 403000

virtuous individual micro-actions in terms of care for the environment

Certified by AWorld (which is officially accredited by the United Nations), these eco-friendly actions by people confirm the educational goals and substantial effects promoted by environmental projects.



### 45

energy communities under construction

An innovative socio-technological practice promoted in the catchment area Compagnia's calls for proposals.



### +200

start-ups geared towards environmental, energy and social sustainability

In line with the "lab-to-market" principle, this result was made possible by a mix of patient capital, grants and multi-disciplinary expertise.

## Support for the innovation ecosystem and technology start-ups.



### 42

start-ups assisted by programmes supported by Compagnia

The acceleration programmes in which Compagnia is involved are generating constant growth in innovative start-ups.



### € 60 m

finance raised by start-ups in 2020 and 2021

This is equity or quasi-equity finance raised after the Techstars acceleration programme.



### 32

local actors involved in artificial intelligence projects

3 major projects in the artistic, educational and health fields required systemic operations.



### 342

total employees of Techstars programme start-ups, 2020 and 2021

The acceleration programmes for start-ups supported by Compagnia are intended to boost competitiveness and job opportunities in Turin.



### 130

total applications received for the PoC Instrument call for proposals

Experts see this as a positive result, considering the highly selective assessment process: over 50% exceed the threshold.



### 12

start-ups and spin-offs launched under PoC Instrument and the Vento Programme

Research ideas that spawn businesses which create quality jobs and add value to the local area.

## Support for the research system and universities.



### € 86.7 m

EU funds won by Compagnia's partner universities in the two-year period 2020-2021

Compagnia supports the Universities of Turin, Genova and Piedmont, the Polytechnic University of Turin and the Federico II University of Naples: European funding worth €44,760 million was obtained in 2019.



### 149

winners of ERC grants or MSCA scholarships thanks to university support programmes co-funded by Compagnia

Building networks of academic expertise for competitiveness and talent attraction.



### 263

post-graduate scholarships awarded by Collegio Carlo Alberto and IIGM

Certified by AWorld (which is officially accredited by the United Nations), these eco-friendly actions by people confirm the educational goals and substantial effects promoted by environmental projects.



### 391

doctoral scholarships awarded on the basis of funding provided by Compagnia

Compagnia's commitment to the training of young researchers amounts to over € 3.7 million (academic year 2021).

## International partnerships to make local players more competitive.



### 796

international initiatives (webinars, training courses, events etc.) supported

This is the broad range of "international political and economic culture" opportunities that Compagnia supports in the catchment area.



### 54729

under-35s involved in international initiatives within the scope of the projects

Specialist conferences and experiences abroad to gain insights into the international community are crucial opportunities supported by Compagnia for the emerging generations.



### 200

institutions involved in activities











### 1226

scientific publications produced



## Actions and interventions aimed at improving people's health and welfare.

	<b>6</b> remote health monitoring and/or digitalisation projects in Piedmont and Liguria	Applying digital tools to one of the most sensitive sectors of social living with an ageing population that prefers to avoid hospitalisation.
	<b>163</b> staff involved in digitalisation and remote health monitoring processes	
	<b>143</b> processes/initiatives carried out under remote health monitoring and/or digitalisation projects in relation to the implementation of the chronic disease management plan	
	<b>7303</b> patients involved in digitalisation and remote health monitoring processes	Substantial support for the development of innovative activities within the regional health system.
	<b>8917</b> patients with chronic conditions benefited from remote health monitoring and/or digitalisation projects	
	<b>7028</b> additional procedures carried out thanks to the 3 new state-of-the-art diagnostic devices	Patients treated with state-of-the-art medical equipment, with usage plans, organised to maximise efficiency, donated to the regional health system.

	<b>29</b> digital services (e.g. prescription of medication, medical reporting, etc.) implemented, upgraded or integrated	
	<b>12</b> departments/UP- that have launched digitalisation processes	
	<b>600</b> activities supported	} Projects aimed at promoting healthy lifestyles through sport/physical activity and/or healthy dietary choices.
	<b>226</b> organisations involved in projects	
	<b>27675</b> people took part in the activities	
	<b>14940</b> actions launched	
	<b>235</b> training initiatives provided, for a total of 3,529 hours	
	<b>10646</b> service users (e.g. end users, staff) received training	

## Organisational consolidation and digital transformation for social enterprises.



622

third-sector and social-economy organisations and social-impact enterprises involved in innovation processes and pathways

Almost 20% of the social cooperatives in Piedmont, Liguria and Valle d'Aosta received assistance with processes of transformation and organisational consolidation.



34422

members of third-sector and social-economy organisations and social-impact enterprises

A commitment to strengthening people's entrepreneurial culture and vision.



11377

employees of third-sector and social-economy organisations and social-impact enterprises

A large number of people working in the third sector.



1470

free-lancers working for third-sector and social-economy organisations and social-impact enterprises



236

training and education initiatives relating to entrepreneurship, innovation and impact

Compagnia supports the dissemination of effective tools generated by the social sciences.



6617

hours of training provided under training and education initiatives relating to entrepreneurship, innovation and impact

Training opportunities aimed in particular at existing and aspiring operators, delivered by non-profit organisations in collaboration with Compagnia.



8239

people involved in training and education initiatives relating to entrepreneurship, innovation and impact

A generation of existing or aspiring operators who were given the opportunity to gain a clearer understanding of the world of social enterprise.



182

third-sector and social-economy organisations and social-impact enterprises involved in digital transition programmes

Compagnia promotes the dissemination of the paradigms of digital transformation in order to generate the necessary skills to address complex societal challenges.



856

employees, members and free-lancers

At third-sector and social-economy organisations and social-impact enterprises involved in digital skills training programmes



3102

hours of digital skills training provided



Part 6  
2022.  
The cross-cutting  
functions

Highlights

## 6.

# 2022. The cross-cutting functions

## Highlights

### 6.1 Impact Innovation Department

The work of the cross-cutting functions, which are organised into Departments and Offices, facilitate Fondazione Compagnia di San Paolo's overall operation and its institutional and grant-making activity in particular. They are repositories of skills and specialist knowledge, they work in concert with each other and with the Goals and Missions, they receive and manage special projects, including in relation to the Compagnia Group, and they represent an additional means by which Fondazione Compagnia di San Paolo can understand and meet the needs of its catchment area.

The Impact Innovation Department (IID) channelled its work in 2022 into the two areas indicated in the MYPD 2021-2024, namely integrated action, in synergy with Compagnia's Finance Department, on finance for innovation, and service to Compagnia's Goals and Missions and to the Foundation as a whole.

The first of these strands saw the completion of the third edition of Torino Cities of the Future Techstars Accelerator, Faro programme, managed in collaboration with Intesa Sanpaolo Innovation Center and Fondazione CRT. The gradual expansion of the Turin Accelerators Platform provided further support to the innovation ecosystem. 2022 also marked a turning point, thanks to the launch-editions of two international initiatives based in Turin, namely ESA BIC Turin, an incubation centre for the space economy, and Magic Spectrum, a digital acceleration programme specialising in 5G and IoT technologies. The year saw the introduction of two further international programmes that launched the open call in 2022 and will see the light of day in 2023, namely Magic mind, Italy's first AI accelerator, and Personae, which is focused on the welfare economy. In the related field of venture building, the IID oversaw Compagnia's participation in the inaugural edition of VENTO and took a leading role in building Genoa's blue economy programme together with CDP and a solid public-private partnership. Completing its ecosystem development work, the department made a contribution on the technical and policy-making front to numerous entities co-governed by Fondazione Compagnia di San Paolo, either directly (e.g. Fondazione LINKS, LIFTT) or indirectly (ITHACA S.r.l., I3P and 2i3T).

With a view to linking the ecosystem development work to the European dimension, in 2022 the IID oversaw preparations for the establishment of an in-house skills centre relating to the European Innovation Council (EIC). The department monitored the results achieved by Piedmont-based bodies in EIC calls for proposals, assisted the Planet Goal with the introduction of a new line of the PoC Instrument call for proposals relating to the EIC, assisted the universities that have agreements in place with Compagnia with the formulation of internal capacity-building initiatives, and forged relations with other ecosystem developers with an interest in creating tools to support applicants to EIC calls for proposals in order to develop clear local expertise in this domain.

The Impact Innovation Department also assisted the Foundation on its journey to becoming a data-driven foundation.

The Enterprise Data Warehouse, Fondazione Compagnia di San Paolo's information system, has been upgraded with various new services, including a topic extraction and tagging algorithm combined with a semantic search platform that enables users to search for information about products and organisations by keywords, and an intelligence section for collecting and displaying statistical information.

Two trials of models designed to enhance the Foundation's efficiency and optimise its philanthropic work reached completion. The first, stemming from a collaboration with Centro Servizi del Volontariato di Torino, also known as Vol-To, marks one of the first trials of *data sharing*: the two institutions shared the general data of the beneficiary bodies in order to verify possible overlaps between grants. The second involved identifying a set of indicators capable of providing indices for the classification of beneficiary bodies.

The IID has worked on consolidating the insourcing of open data from the main local and national institutional sources in order to obtain the necessary background information to support the design of Fondazione Compagnia di San Paolo's institutional activity. The internal tool, comprising 15 dashboards updated in real time, was complemented by a freely accessible web platform<sup>4</sup>, on which statistical information from about 150 datasets has been organised, aggregated and made available to the public (policy-makers, academics, researchers, members of the innovation ecosystem and citizens). The platform was officially launched at a public seminar on data philanthropy, held at Collegio Carlo Alberto last November.

The IID also continued its work on ensuring that the data generated by the Foundation's activities over the four-year period 2021-2024 is correctly recorded, sorted and retrievable. It therefore made further improvements to the process of data governance at the various stages in the life-cycle of the data generated by monitoring, from collection to validation. This information helped provide a basis for the preparation of the 2022 Impact Report, and was presented on Compagnia Day 2023.

The management control system for the six auxiliary bodies became fully operational in 2022. This was developed by gradually converging the quarterly financial statements of the bodies concerned and deploying budget forecasting mechanisms. A trial of this system within strategic cultural bodies was launched at the same time.

In terms of project management for major, high-complexity projects, the IID assisted Collegio Carlo Alberto with the operational management of the first edition of the International Festival of Economics, with particular reference to coordinating relations with TOLC, the local committee established to represent the initiative's promoters and financial backers.

The IID has worked on redesigning Compagnia's relationship with certain strategic bodies and the way it engages with them, with a view to increasing their financial sustainability, by various means, including synergies with the banking system and extensive partnerships aimed at generating value from the mutually beneficial use of skills and assets possessed by individual partners, that complement those of others.

The IID has also brought numerous experimental initiatives to the final development stage, while formalising the tools, methodologies and best practices that have emerged from them. As a result, it has stepped up its cross-cutting role in the various Missions and strategically important institutional projects (with particular reference to the Cavallerizza Reale project in Turin). The IID oversaw the preliminary stages of the redevelopment and upgrading of two buildings – Palazzo del Lavoro in Turin and Waterfront di Levante in Genoa – aimed at turning them into innovation centres.

Lastly, in the international arena, the IID took part in the work of the task force for the T20 in Indonesia and the G20 engagement group set up to formulate policy recommendations, leading and coordinating national input on the subject of funding sustainable infrastructure.

4. <https://opendata.compagniadisanpaolo.it>



## 6.2 Planning, Research and Evaluation Department

The Planning, Research and Evaluation Department manages functions that are operationally separate but interact functionally and coherently. While Planning shapes the Research and Evaluation strands, the results of research are instrumental to both the planning and ex-post evaluation of real-world projects, which in turn generate input for new planning cycles.

### Planning

The department made its contribution to Compagnia's planning in 2022 in line with the Multi-Year Planning Document 2021-24. The department assisted the Secretary General with the preparation of the 2023 Annual Planning Document and the 2021 Annual Report, which it coordinated entirely. It also contributed to the design and drafting of Compagnia's first Impact Report, which provides an aggregated, numerical account of the results of most of the activities that Compagnia supports or directly implements.

The innovative activities undertaken in 2022 include listening to the views of local communities, as expressed in professionally managed, subject-specific focus groups, involving 80 representatives of communities within Compagnia's catchment area. This is in addition to the department's traditional role as a provider of analytical support to the Goals and Missions, Compagnia's governing bodies, and bodies that form part of the "Compagnia Group", such as Ufficio Pio and Fondazione per la Scuola.

### Research

The role of the department's research arm is to generate useful knowledge for the development of hands-on intervention projects, both by carrying out research itself, and by awarding grants to external research bodies operating in knowledge domains that are relevant to the Foundation's work. In fact, the department's grant-making arm is primarily dedicated to this type of targeted intervention. The department's grant-making, which amounted to 1.5 million euros, was aimed at third-party bodies specialising in research in urban and social policy (7 projects) and migration (3 projects). The rest of its spending went into local economic research (4 projects), evaluation (3 projects), participation in European philanthropy research networks (4 projects), and the multi-year Osservatorio dei Beni Comuni project.

Desk-based research in 2022 involved analysing the socio-economic context of Compagnia's catchment area, together with its demography and birth rate. There was also a specific project on financial education, as a means of enhancing the effectiveness of citizens.

In terms of listening to the views of people in the catchment area, the department surveyed applicants for support from Compagnia to find out what they think about their relationship with the Foundation, and surveyed visitors to its website to find out what they learn about Compagnia.

In September 2022, as the culmination of a two-year project including two pan-European webinars, the department organised the *International Conference on Philanthropy Research*, in collaboration with ERNOP (European Research Network on Philanthropy) and Philea (Philanthropy Europe Association), at Fondazione Collegio Carlo Alberto, one of Compagnia's auxiliary bodies based in Turin. The event saw the participation of 78 researchers and practitioners from the world of philanthropy, from Europe's leading institutes, who took stock of the status, opportunities and challenges of academic and professional research relating to philanthropy and the issues it addresses.

The research arm continued to publish "Numeri e Filantropia", a weekly newsletter designed to keep staff up to date with the latest news on philanthropic literature and practices in Italy. The publication passed the milestone of 500 issues in 2022.

### Evaluation

Compagnia has been stepping up its efforts to evaluate the effects of its interventions in recent years, and has been measuring them in increasingly quantifiable form since the start of the 2021-24 planning cycle. This is partly because the Foundation's responsibility to its catchment area requires it to set out the reasoning behind its spending decisions and the results they yield, and partly because evaluation continuously helps to improve efficiency and effectiveness, while also shaping grant-making policy.

All the projects supported by Compagnia undergo administrative and implementative monitoring by the individual Missions. Some, generally the largest, most critical and most innovative, also undergo specific evaluation by the Planning, Research and Evaluation Department. This is done by various means, including describing the mechanisms and dynamics that help or hinder the effective implementation of projects (implementation analysis), and identifying the effects of projects on their final beneficiaries, by means of before-and-after analysis or counterfactual impact analysis. By fulfilling its evaluation function, the department helps the domain managers, i.e. the Missions, formulate appropriate questions about the effects of the project and thus design the evaluation. It also manages the entire evaluation process, sometimes using third-party technical evaluators. 47 evaluation programmes were in place in 2022, each dedicated to a specific initiative. Collectively they covered projects accounting for 74.8 million euros. Eight of these programmes were at the design stage, 29 were in progress and 10 were completed during the period. Most of the evaluation work was assigned to an external expertise centre (18 projects), but a large proportion of it (15 projects), accounting for total grant value of 47.3 million euros (63% of the value of the projects sent for evaluation), was carried out by the department's own staff, resulting in significant cost savings. The remainder was done by Fondazione Collegio Carlo Alberto's Evaluation Unit (3 projects), university departments (2 projects) and individual professional researchers (6 projects). External evaluation costs, which only apply if an external evaluator is involved, amounted to 1.1 million euros, or 4.2% of the total value of the projects evaluated.

TABLE 6.1 MONITORING AND EVALUATION PROGRAMMES CARRIED OUT IN 2022

PROJECT NAME	ADVANCED MONITORING	IMPLEMENTATION ANALYSIS	IMPACT ASSESSMENT	OVERALL VALUE OF PROJECT
Collective projects 2022-2023	✓	✓		€ 45,000
Coding Girls - 3rd year	✓		✓	€ 65,000
Servizio civile	✓		✓	€ 80,000
WeCoop Scuola	✓	✓	✓	€ 115,000
Torino Proxima		✓		€ 118,000
Performing+ (3rd cycle)	✓			€ 150,000
N.O.E. - Una comunità che educa	✓	✓		€ 188,000
La cultura dietro l'angolo	✓	✓	✓	€ 190,000
Bimbiingamba	✓		✓	€ 199,000
Consonanze	✓		✓	€ 200,000
Wonder	✓	✓		€ 250,000
Cultura dietro l'angolo (2nd wave)	✓	✓		€ 300,000
Orbassano 2		✓		€ 350,000
CWLab	✓	✓	✓	€ 580,000
ReAzioni	✓			€ 600,000
SEED - 1st year	✓	✓	✓	€ 700,000
FMP 10th edition - 1st year		✓		€ 800,000
Cultura per crescere	✓	✓		€ 840,000

continued ▼

Each evaluation programme may involve one or more project actions, depending on the aims specified for the evaluation concerned. As shown in Table 17, impact assessments are often associated with implementation analyses and/or advanced monitoring processes, i.e. analyses that combine quantitative monitoring, usually of the before-and-after type, with a final-beneficiary satisfaction survey.

The Evaluation Library, which contains concise information sheets on each evaluation programme and is publicly available on the Compagnia website, is one of the tools that Compagnia, through the PRED, uses to make the outcomes of its work more transparent. It is a response to the requirements of Art. 5 of the 2015 Protocol of Understanding between the Italian association of bank and savings bank foundations (ACRI) and the Italian Ministry of Finance and the Economy (MEF), and disseminates a culture of evaluation and exchange of results and practices among practitioners.

continued ▼

PROJECT NAME	ADVANCED MONITORING	IMPLEMENTATION ANALYSIS	IMPACT ASSESSMENT	OVERALL VALUE OF PROJECT (€)
SEED - 2nd year	✓	✓	✓	€ 850,000
Territori in Luce	✓	✓		€ 900,000
B² = Il bene x bene	✓	✓		€ 970,000
GxG	✓	✓		€ 1,100,000
Articolo +1	✓	✓	✓	€ 1,200,000
Territori Inclusivi		✓		€ 1,210,000
Un'Estate insieme - 2021		✓		€ 1,580,000
Un'Estate insieme - 2022	✓			€ 1,700,000
Evoluzioni	✓	✓	✓	€ 1,800,000
Next Generation Schools	✓			€ 1,800,000
PRIMA	✓	✓		€ 2,276,000
Alleati strategici		✓		€ 2,585,000
In Luce	✓	✓	✓	€ 3,000,000
Equilibri (Female employment initiative)	✓	✓	✓	€ 4,500,000
Next Generation You - 1st edition	✓	✓	✓	€ 5,000,000
Next Generation We - 1st Edition	✓			€ 6,000,000
Agreements with universities 2022-2024 (Polito, Unige, Unina, UPO, Unito)	✓			€ 32,700,000

### 6.3 Operations Department

In line with 2021-24 strategic policy directions, the Operations Department has stepped up its integrated, participatory approach by supporting the Goals and Missions, helping them prepare administrative and contractual instruments and taking part in the implementation of certain activities relating to cross-cutting, multidisciplinary calls for proposals from the Next Generation line. The integrated approach to design has enabled the Foundation to improve the effectiveness and diversification of its interventions, in terms of purpose, road-testing and ramp-up of the various types of instrument available in the “tool-kit”.

The migration to a new IT platform for grant management (Eroweb) is another part of this organisational transition. This will see further progress in 2023 with the upgrading of the user interfaces with a view to simplifying and streamlining the activities falling to grant recipients. Further work was carried out in 2022 on enhancing the efficiency of internal processes and procedures, by improving the management control platform, providing assistance with the review and extension of the platform used for managing the meetings of governing bodies, and updating the mapping of processes.

The process of obtaining Quality Management System (QMS) certification in accordance with UNI EN ISO 9001:2015 (ISO 9001) was successfully completed in the first half of 2022. As well as marking the successful completion of a project, the award of ISO 9001 certification is the culmination of a long process undertaken by the Foundation, consisting in the adoption of many of the principles that underpin ISO 9001. The foremost of these are careful consideration of the needs of stakeholders, planning based on clear goals and KPIs, and an organisational model that promotes the involvement of people and a firm emphasis on the design and formalisation of processes. The driving force behind all of this is the belief that effective, high-quality processes are essential to the fulfilment of the Foundation’s objectives.

For the purposes of compliance with internal and external regulations, the department provided guidance on how to update the Privacy Model, modified its approach and aligned it with other management models in place at the Foundation, in order to make the internal regulatory framework as uniform as possible. The department also

updated the Organisation, Management and Control Model pursuant to Italian legislative decree 231/2001 in response changes in external regulatory requirements. In doing so, it promoted the adoption of an independent “Code of Ethics”, based on the “Principles of Conduct” set down in the Model and incorporating its content, in line with the latest international guidelines and standards on sustainability (e.g. the UN’s Agenda 2030 and its SDGs, together with ESG and D&I principles), with the addition of specific references to fairness, inclusion, gender equality the environment and the relationship with local communities.

One of the areas falling within the department’s sphere of competence is work-related well-being and the work/life balance of employees. On this front, the department implemented an agile work model to replace the “emergency” agile work model, by means of organisational consultations with employees that helped overcome the problems encountered in the emergency period; training and information programmes to facilitate the introduction of smart and goals-based work methods, and the completion of upgrades to the necessary hardware and software infrastructure.

The department has also worked on developing and strengthening personnel policies at Compagnia Group level by introducing skills assessment tools and policies and management models for empowering people, as well as assisting Group entities with major structural and organisational changes. By way of an example of the above, with effect from 2022 Compagnia designed and adopted a new performance-related bonus system for employees, which recognises their contribution and the active role they play in achieving the Foundations strategic objectives for 2021-2024.

As in previous years, the department continued to provide training and information to staff by means of both the cultural change programme on diversity and inclusion, involving workshops delivered by internal facilitators, and interventions aimed at enhancing management and leadership skills, involving individual and group pathways. The above included the training programme aimed at boosting the managerial and methodological skills of personnel in relation to the requirements of the Next Generation line, which is particularly complex and innovative.



## 6.4 Communication

For a clear understanding of the work of Fondazione Compagnia di San Paolo's Communication Department in 2022, a number of general points are worth bearing in mind. First the pandemic and then the war in Ukraine have had a huge impact on the world of communication and are still changing its paradigms.

The pandemic accelerated the role played by local communities in personal resilience, people's sense of belonging and the growing trust they place in local leaders compared with CEOs or politicians. This has shifted the emphasis to activities that enable people to participate in improving their local situation. In the online world, this translates into a consumer preference for direct shops with no middle-men, as well as a growing preference for specialists over generalists.

Human connections, whether physical or digital, play a central role. Human connections are one of the primary needs that communication can fulfil, by offering new opportunities to foster physical interaction and contact that would otherwise be impossible in the metaverse. Platforms such as Roblox and Fortnite have become new social frontiers for people across the generations: more than just video games, they are now spaces where people spend time with friends and come into contact with commercial and non-commercial brands.

Shopping is spreading across multiple channels. Brands have been forced to make rapid changes to the way they do business, in order to be able to engage effectively with those customers who have migrated to the exclusively online world, from proprietary channels to marketplaces and social platforms. To remain competitive, companies will give priority to the customer experience of omnichannel commerce, and marketing managers will need to ensure that their brands provide an interconnected purchasing experience, regardless of where it takes place.

Sustainability is no longer a trend, it has become mainstream. People's expectations of brands, however, are changing. As they become more critical and demanding, consumers will want to take active part in brand initiatives so that they can offset their own impact, by means of direct contribution, in order to enhance their well-being and state of mind.

Purpose is no longer optional, either. While many companies have made their voices heard and taken sides on controversial issues, people now want to see measurable progress on the major goals that brands have set themselves.

Digital privacy plays a crucial role in building trust in a brand, and can be a communication opportunity. As in their personal relationships, people are more likely to engage, spend time and share information with counterparts whom they believe to be the most responsible and ethical. The concept of free services is losing its appeal: how do people reconcile their desire for apparently free information and services with a growing awareness that they are putting themselves at the mercy of Big Brother? As they become more aware of the *quid pro quo* that puts their privacy at risk, people will take a more vigilant and demanding attitude towards free services in exchange for their data.

We have therefore studied this complex and fast-moving phenomenon, in order to translate it into effective communication campaigns, in line with the times and emerging values, as well as with our interlocutors' needs, bearing in mind that although Compagnia is not a commercial organisation, it still needs to be effective in its communication. Ensuring transparency, mobilising resources, publicising opportunities, advocating for social causes and engaging communities are our goals. What are the implications of all this for the Foundation's communication style and how have we taken them on board?

The Foundation sees technology as a support, rather than a substitute, for human relationships. On the digital front, as well as expanding, fine-tuning and using all its existing tools, Compagnia has moved into podcasting and started making widespread use of video on its social-media channels. We have focused on relationship-building on a face-to-face basis as far as possible, got back to presenting our projects in the real world as well as the virtual world, and re-established contact with our local communities. Sustainability became mainstream in 2022; an essential, not an option. People have told us they want to see measurable progress on our major goals. It has been a year of experimentation on this front, with reference to the stock of data collected from projects in 2021-2022. We worked on the Impact Report - the first document to cover the Compagnia Group as a whole - which uses data storytelling to illustrate the effects that projects have on local communities.

Digital privacy has played a crucial role in building trust, while also presenting a communication opportunity. As in their personal relationships, people are more likely to engage, spend time and share information with counterparts with a reputation for acting ethically and responsibly. On the basis of this assumption, we have made efforts to expand Compagnia's newsletter in order to communicate through a medium that appears to be back in favour, and we have worked on an internal CRM with a view to building as comprehensive a profile as possible of our target communities, so as to be able to bring them a more personalised range of messages, stories and projects.





Part 7  
**Philanthropy  
As A Service**

making it easier  
to be generous

## 7.

# Philanthropy As A Service: making it easier to be generous

Fondazione Compagnia di San Paolo's skills and expertise are at the disposal of anyone who wants to channel their generosity into the common good.

Philanthropy As A Service (PAAS) gives Fondazione Compagnia di San Paolo a new way of working with prospective donors, *private bankers* and promoters of social causes to make a positive impact on society. PAAS was launched as a specific facilitator of philanthropy in 2019 and enables the Foundation to act as an open philanthropic platform at the disposal of individuals. Compagnia's five private PAAS funds have raised about 30 million euros for philanthropic activities, including reducing the social and economic divide in North-West Italy, promoting inclusion, providing education for the 0-6 age range, restoring artistic and religious assets and implementing health services in North-West Italy, and building schools and hospitals in West Africa.

The nature and target of actions depend primarily on what donors want to achieve, while the Foundation acts as a vehicle for the implementation of projects that donors assign to it, by putting its assortment of specific skills at their disposal, alongside its capacity to oversee a wide range of different projects.

Donors therefore receive guidance from Fondazione Compagnia di San Paolo staff and private bankers, as part of an advanced advisory service in the realm of philanthropy. As well as consolidating this model in 2022, Compagnia stepped up its communication initiatives in support of the project and undertook in-depth studies of optimum approaches to the important but delicate question of what happens "when we're no longer there".





## Part 8

“Il futuro dentro l’antico”

# The major project for the Cavallerizza in Turin

## 8.

“Il futuro dentro l'antico”

# The major project for the Cavallerizza in Turin

The Cavallerizza Reale complex in Turin – purchased between late 2021 and early 2022 by Fondazione Compagnia di San Paolo in conjunction with Turin City Council, the University of Turin and Cassa Depositi e Prestiti, for the purpose of regenerating it under a single, unified project – presents an opportunity for urban innovation and a virtuous exchange between public and private actors, with a positive impact in terms of cultural regeneration and new channels for social interaction. The Foundation's new headquarters will also be located in the complex.

Originally built as a command centre for the House of Savoy's government and military operations, the Cavallerizza Reale, which is a UNESCO World Heritage Site, was designed by Amedeo di Castellamonte in the mid-1600s as an extension of the Palazzo Reale complex. Commissioned by Carlo Emanuele II, the project involved the construction of monumental galleries for use as archives, an academy for the sons of noble families from Turin and the rest of Europe, the royal stables, which had been located at the Maneggio Chiabrese until 1698, the Teatro Regio, and various service buildings, such as the Pagliere, a library and the State Mint.

The remodelling project formed the subject of an international competition in 2022. The aim of the project, partly in connection with the centuries-long history of the institutions proposing it, was to equip Turin with an authoritative, recognisable architectural landmark, and a beacon for the surrounding area's cultural and tourist activities, by building a world-class cultural centre in the heart of the city, while placing an emphasis on preservation and restoration – in the name of sustainability and with the aid of the most advanced technologies.

The first half of 2022 saw the completion of various activities in preparation for the design phase, in coordination with the PR.I.S.M.A consortium, such as securing the buildings, clearing out their accumulated contents and carrying out the emergency works ordered by the Superintendence in the aftermath of the fire of 2019.

The second half of 2022 saw the launch of the competition, which attracted applications from 47 design firms from 15 European countries and involved 510 professionals from the fields of architecture, restoration, urban and landscape design, and construction engineering. In February 2023, the selection committee selected the grouping consisting of Cino Zucchi Architetti and Politecnica, to which it assigned the design, restoration and regeneration of the Manica del Mosca and Pagliere buildings.

Between the spring and the summer of 2022, the parts of the complex owned by the Foundation were made available on a free-loan basis to Paratissima, a cultural enterprise. Pending the remodelling, Paratissima held various cultural enhancement initiatives there, which also involved the adjacent Giardini Reali, under a programme of initiatives curated by Consorzio Xké? ZeroTredici.





## Part 9

# Our partners and communities have their say

Two surveys in 2022

# 9. Our partners and communities have their say

Two surveys in 2022

The Planning, Research and Evaluation Department launched a series of studies in 2022 to find out more about the opinions and expectations of the people we interact with. One of these was a survey of the 19,962 third-sector bodies that applied for support from Fondazione Compagnia di San Paolo between 1 January 2021 and 30 June 2022. Conducted by means of Computer-Assisted Web Interviewing (CAWI), the survey attracted a response rate of 39% for a total of 768 responses. Some of the key findings are set out below.

We asked respondents to award a score for various aspects of their relationship with Compagnia, on a scale of 1 to 10. Here are the key findings.

A survey was conducted in 2018 with a number of similar variables: as you can see, there was no significant change in the average score between 2018 and 2022 (from 7.9/10 to 8/10). In the latest survey, however, nearly a third of respondents said they were completely satisfied with Compagnia's performance (31% awarded a score of 10), which is a significantly higher share than the 24% recorded in 2018.

FIGURE 9.2 COMPARISON OF THE SCORES AWARDED IN 2018 AND 2022

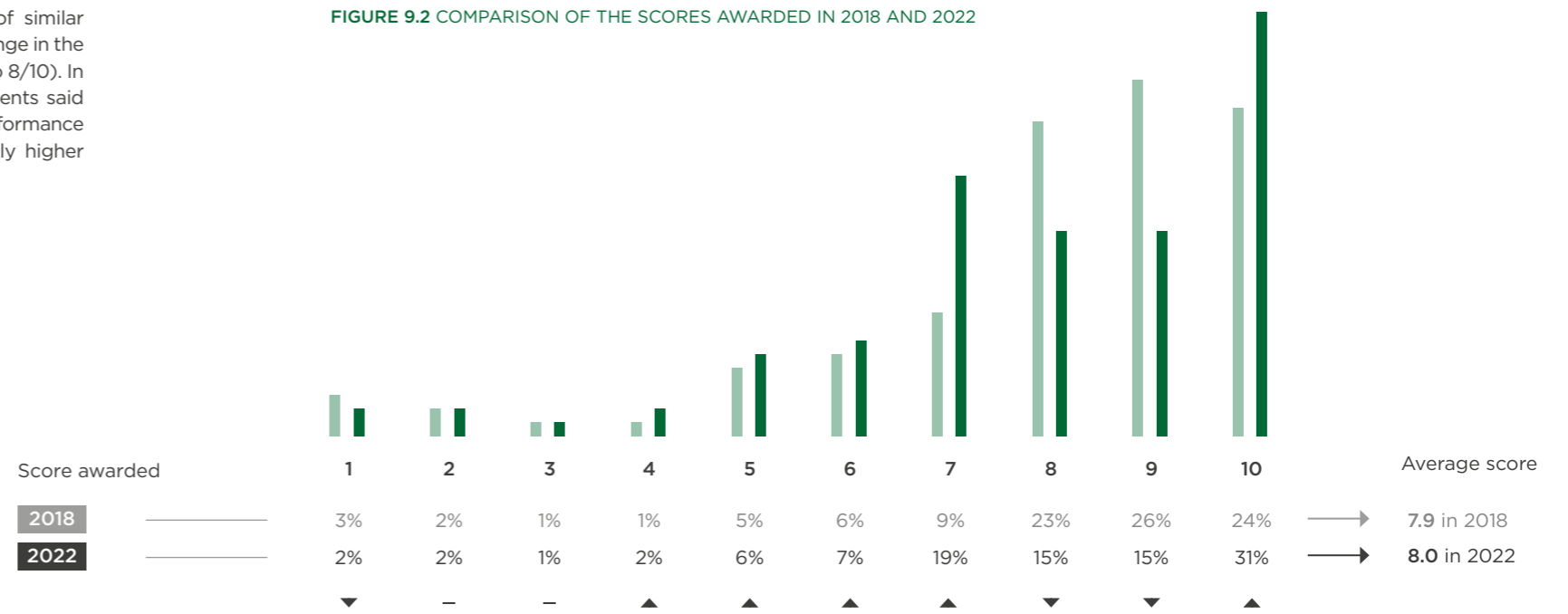


FIGURE 9.1 RESULTS OF THE 2022 SURVEY OF THIRD-SECTOR BODIES

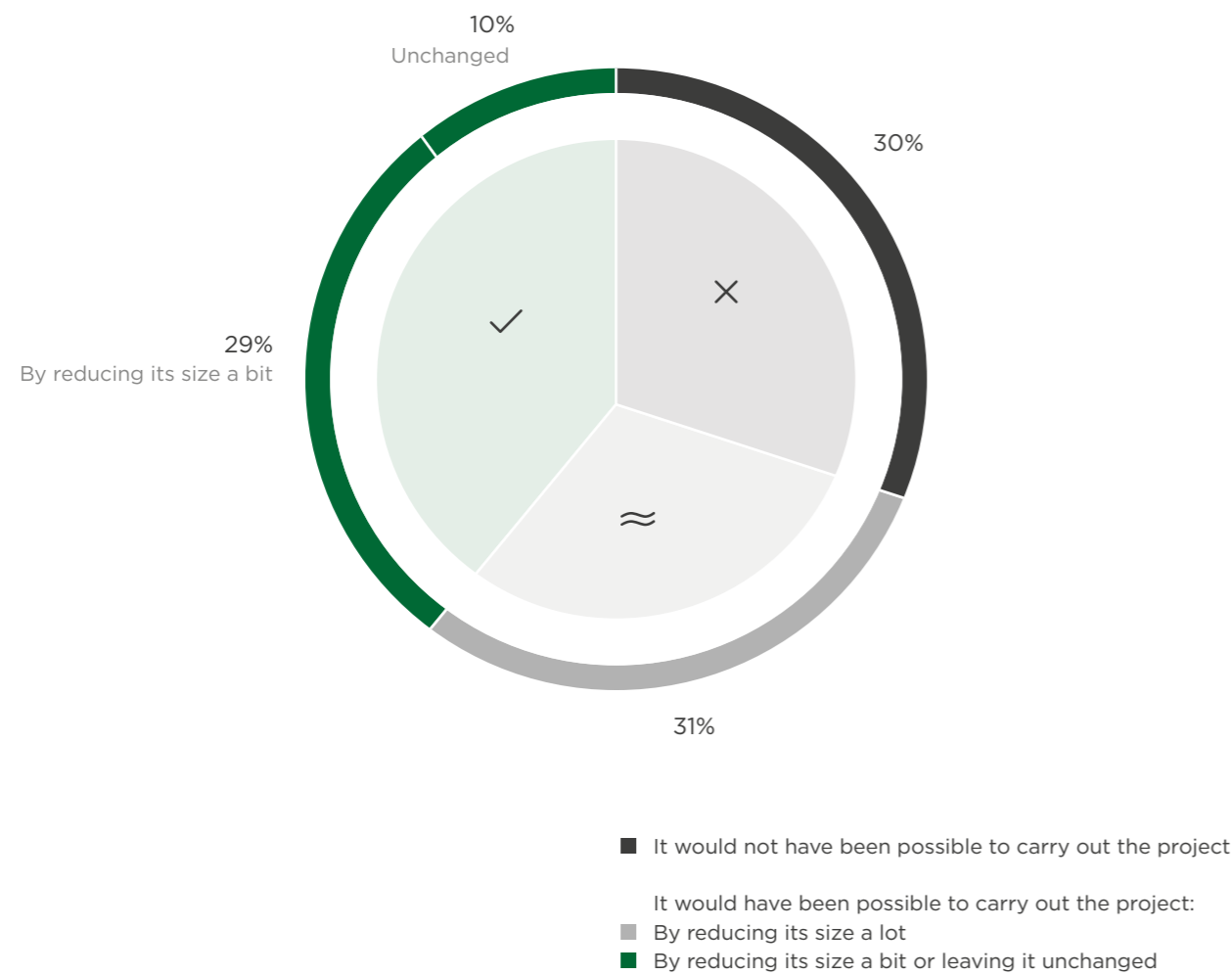
Aspect	Score (out of 10) awarded by respondents	Remarks
Fondazione Compagnia di San Paolo in general	8	The average score has remained almost unchanged since 2018 (when it reached 7.9), but while only 24% of respondents awarded a score of 10 out of 10 in 2018, 31% did so in 2022.
Last project	7.8	The biggest influence on the score awarded to Fondazione Compagnia di San Paolo is a negative outcome from the last application: where applications are unsuccessful, the score falls by an average of almost 2 percentage points.
Relationship with Fondazione Compagnia di San Paolo	8.5	Speaking to a Fondazione Compagnia di San Paolo functionary or attending the presentation of a call for proposals are very important determinants of success in applications for support.
Online application system	7.1	More than two out of three bodies found the online application system "easy to use" and said that "the information requested is reasonable", but one third reported that they had "major difficulties in completing the application".



### What would have happened without Fondazione Compagnia di San Paolo?

We asked beneficiary bodies what would have become of their project without the support of Fondazione Compagnia di San Paolo.

Three out of five projects would have been significantly downsized or would not have gone ahead at all without support from Fondazione Compagnia di San Paolo.



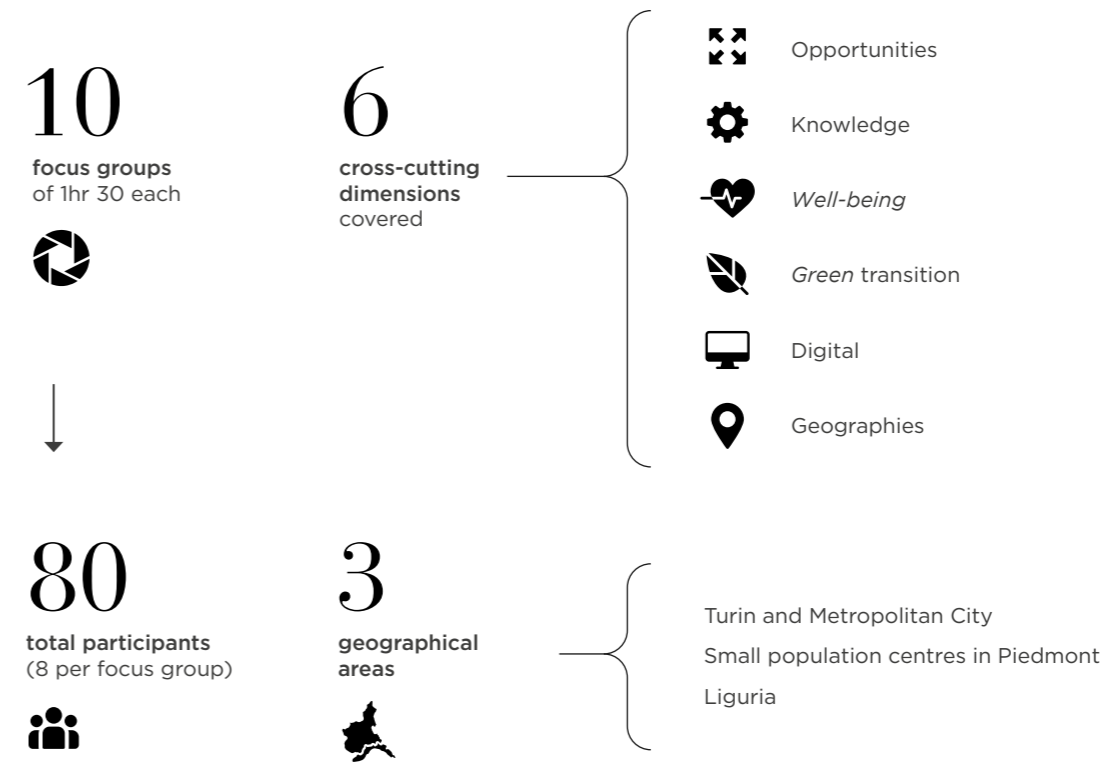
### Focus group

Another of the studies carried out in 2022 took the form of **10 focus groups** conducted by Quorum, a research organisation, under the Planning, Research and Evaluation Department, to gain a clearer understanding of the opinions and perceptions of the target communities in relation to the dimensions in which Fondazione Compagnia di San Paolo operates. Some of the key results are summarised below.



Compagnia plays in indispensable role in the catchment area.

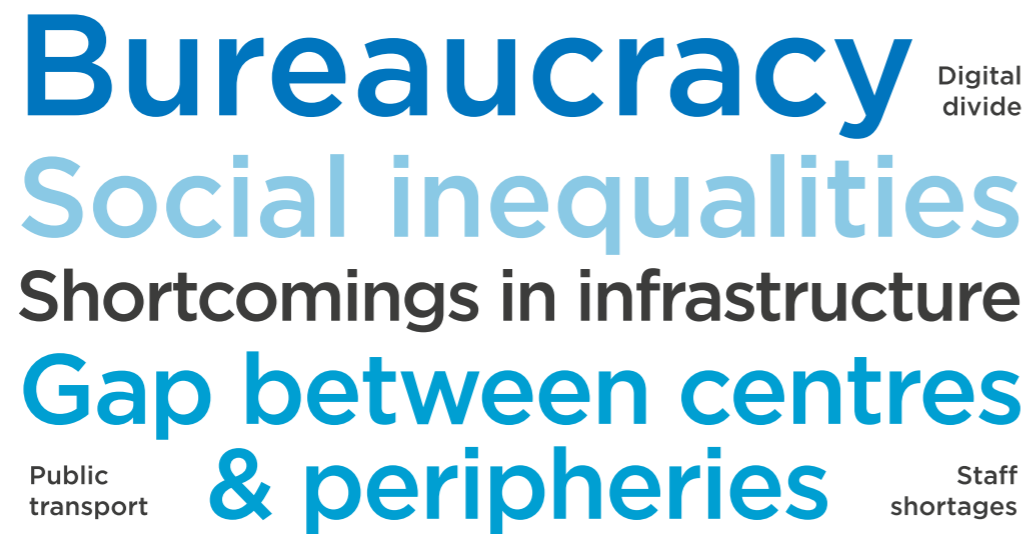
#### RESEARCH FINDINGS IN FIGURES



THE CHALLENGES OF THE SIX CROSS-CUTTING DIMENSIONS

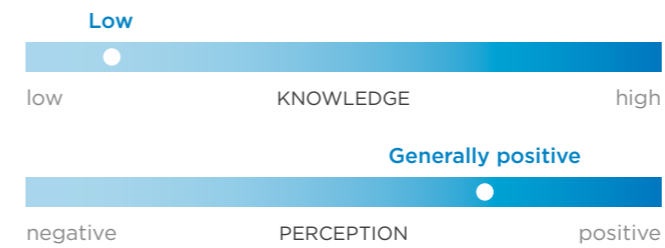
The first part of the focus groups was diagnostic: participants were asked what perception they have of the cross-cutting dimension covered by the focus group, in relation to Italy and the area they live in.

The main issues that emerged are shown in the word cloud below: the print size of each entry is directly proportional to the number of focus groups in which it emerged.



KNOWLEDGE AND PERCEPTION OF BANKING FOUNDATIONS

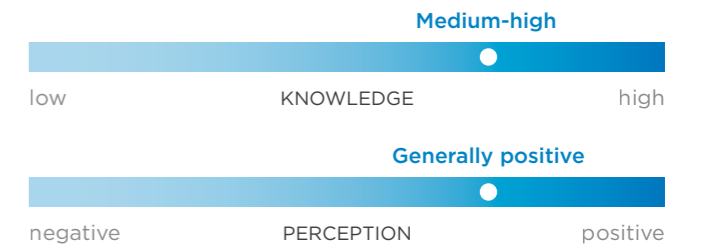
Most of the participants in the 10 focus groups have a rather vague idea of what banking foundations are, but, once their function is explained, the majority take a positive view of them.



KNOWLEDGE AND PERCEPTION OF FONDAZIONE COMPAGNIA DI SAN PAOLO

The majority of participants in the 10 focus groups are familiar with Fondazione Compagnia di San Paolo, but it is much less well known in Liguria than in Piedmont. This perception is in line with that of other banking foundations.

There is widespread confusion between Fondazione Compagnia San Paolo and Banca Intesa Sanpaolo: the distinction was explained to participants, but it is worth noting that this confusion is common to all six cross-cutting dimensions.








**THE ROLE OF FONDAZIONE COMPAGNIA DI SAN PAOLO  
IN THE CHALLENGES OF THE SIX CROSS-CUTTING DIMENSIONS**

Several ideas emerged from the 10 focus groups, regarding what Fondazione Compagnia di San Paolo can do to meet the challenges of the six cross-cutting dimensions.


The types of intervention are not limited to just funding by Fondazione Compagnia di San Paolo:


 Promote **digitalisation** in hinterland areas, among schools, the health service and the most vulnerable members of society


 Promote **interdisciplinarity in schools** through projects (e.g. environmental) that touch on multiple subjects


 **Map local issues** and decide which ones to address

 Promote **projects to foster the inclusion of peripheral areas**

 Support the **recovery** of the socio-economic fabric after **natural disasters**

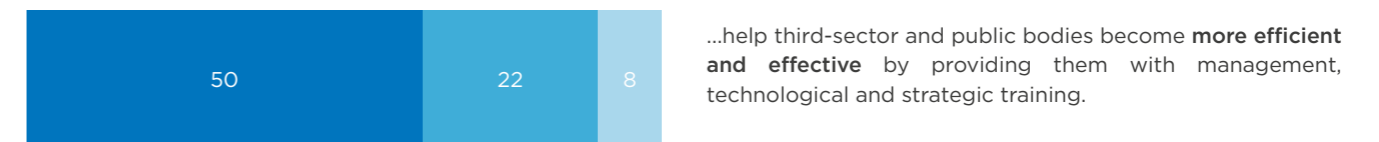
 Promote the **availability of specific professionals in addition to teachers** (technicians, psychologists, educators, experts in specific fields of work) in schools

 Promote **sport** among young children

 Promote the **redevelopment of disused spaces** or spaces confiscated from organised crime, with a view to re-using them for socially useful projects

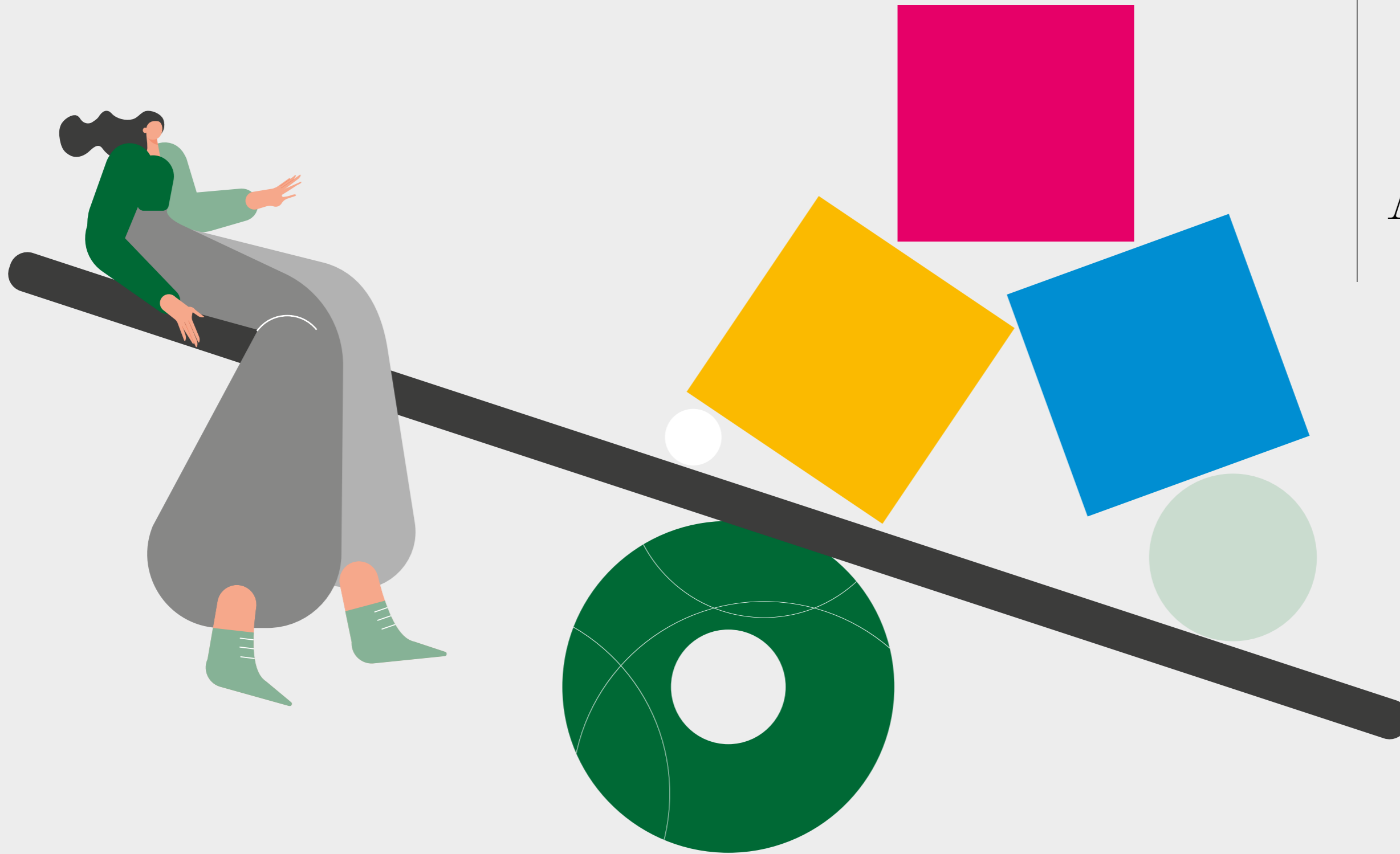
**QUANTITATIVE QUESTIONNAIRE**

In your opinion, to promote the common good, a philanthropic foundation should...  
(80 answers in total)



■ A lot  
■ To some extent  
■ Not much  
■ Not at all





# Annexes.

## Annexes

### Annex 1 Management indicators

- Annex 2 Information about derivatives
- Annex 3 Breakdown of the Balance Sheet and Income Statement
- Annex 4 Comparative analysis
- Annex 5 Statement of changes in net assets
- Annex 6 Statements of legacies and onerous donations

## Methods for calculating the performance indicators

### Profitability

$$\text{Indicator 1} = \frac{\text{Total net income}}{\text{Assets}}$$

The indicator provides a measure of the return on the average assets invested by the Foundation in the year, valued at current values.

**Note:** The income is net of the costs incurred by the Foundation for the management of investments, such as fees paid to the investment manager, fees for trading securities, interest payable (if related to the investment), and expenses incurred for own staff assigned directly to the management of investments (for Foundations that manage their financial portfolio themselves rather than outsourcing it).

$$\text{Indicator 2} = \frac{\text{Total net income}}{\text{Total assets}}$$

The indicator provides a measure of the return on the average total assets invested by the Foundation in the year, valued at current values.

**Note:** This indicator has a different denominator from the previous indicator. Total assets also take into account investments made with liability captions other than assets. These are mainly resources allocated to the performance of institutional activity and which are invested, pending their use, with a view to optimising financial resources.

$$\text{Indicator 3} = \frac{\text{Surplus for the year}}{\text{Assets}}$$

This indicator summarises the result of the Foundation's investment activity, net of charges and taxes, in relation to its assets.

**Note:** The surplus for the year is the difference between total net income and other costs incurred by the Foundation, including tax.

### Efficiency

$$\text{Indicator 1} = \frac{\text{Operating costs (average [t0; t-5])}}{\text{Total net income (average [t0; t-5])}}$$

The indicator represents the share of income absorbed by the Foundation's operating costs.

**Note:** Since income varies according to market performance, whereas operating costs are more stable, in order to make the ratio significant, it is preferable to calculate the indicator using average values, for both costs and income, for a significant multi-year time frame of 5 years.

$$\text{Indicator 2} = \frac{\text{Operating costs (average [t0; t-5])}}{\text{Funding awarded (average [t0; t-5])}}$$

This indicator measures the ratio of operating costs to the volume of institutional activity carried out, determined by the sums awarded.

**Note:** The ratio is calculated on the basis of the average values over 5 years, so that the variability of annual data does not affect its significance.

$$\text{Indicator 3} = \frac{\text{Operating costs}}{\text{Assets}}$$

This indicator measures the ratio of operating costs to assets, thus correlating them to the size of the Foundation. Its value is more stable than indicators 1 and 2 because it is not affected by the cyclical nature of market performance.

### Institutional activity

$$\text{Indicator 1} = \frac{\text{Funding awarded}}{\text{Assets}}$$

This indicator measures the economic intensity of institutional activity in relation to the Foundation's own resources.

$$\text{Indicator 2} = \frac{\text{Grant stabilisation fund}}{\text{Operational planning}}$$

This indicator provides an estimate of the Foundation's ability to keep its grant-making at the operational planning level set down in the annual planning document for the year concerned, in the hypothetical event of an absence of income.

### Composition of investments

$$\text{Indicator 1} = \frac{\text{Equity investments in the transferee bank}}{\text{Total assets at year's end}}$$

This indicator shows the ratio of investment in the transferee bank to total investments, both measured at current values.





PERFORMANCE INDICATORS	2022	2021
<b>Profitability indicators</b>		
<b>Indicator 1</b> Total net income / Assets	3.31%	4.06%
<b>Indicator 2</b> Total net income / Total assets	2.93%	3.62%
<b>Indicator 3</b> Surplus for the year / Assets	2.66%	3.39%
<b>Efficiency indicators</b>		
<b>Indicator 1</b> Average operating costs / Average total net income	6.54%	6.28%
<b>Indicator 2</b> Average operating costs / Average funding awarded	8.95%	8.41%
<b>Indicator 3</b> Operating costs / Assets	0.28%	0.21%
<b>Indicators of institutional activity</b>		
<b>Indicator 1</b> Funding awarded / Assets	2.65%	2.14%
<b>Indicator 2</b> Grant stabilisation fund / Operational planning	2.39*	2.02*
<b>Investment composition indicator</b>		
<b>Indicator 1</b> Equity investments in the transferee bank / Total assets at year's end	27.70%	32.39%

\* Indicator not expressed as a percentage.

## Annexes

Annex 1	Management indicators
<b>Annex 2</b>	<b>Information about derivatives</b>
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### DERIVATIVE CONTRACTS HELD FOR TRADING: END-OF-PERIOD AND AVERAGE NOTIONAL VALUES

UNDERLYING ASSETS / DERIVATIVE TYPES	31.12.2022		31.12.2021	
	OVER THE COUNTER	OFFICIAL MARKET	OVER THE COUNTER	OFFICIAL MARKET
<b>Debt securities and interest rates</b>				
Options				
Swaps				
Forward				
Futures				
Other				
<b>Equities and stock indices</b>				
Options *	-		2530517	
Swaps				
Forward				
Futures				
Other				
<b>Currencies and gold</b>				
Options				
Swaps				
Forward				
Futures				
Other				
<b>Commodities</b>				
<b>Other underlying</b>				
<b>TOTAL</b>	-	-	2530517	-
<b>AVERAGE VALUES **</b>	<b>295585</b>		<b>2583818</b>	

\* Delta equivalent value of all non-hedging options

\*\* Average values: calculated as a simple average of quarterly notional values



**HEDGING DERIVATIVE CONTRACTS: END-OF-PERIOD AND AVERAGE NOTIONAL VALUES**

UNDERLYING ASSETS / DERIVATIVE TYPES	31.12.2022		31.12.2021	
	OVER THE COUNTER	OFFICIAL MARKET	OVER THE COUNTER	OFFICIAL MARKET
<b>Debt securities and interest rates</b>				
Options				
Swaps				
Forward				
Futures				
Other				
<b>Equities and stock indices</b>				
Options *				
Swaps				
Forward				
Futures				
Other				
<b>Currencies and gold</b>				
Options *				
Swaps				
Forward				
Futures				
Other				
<b>Commodities</b>				
<b>Other underlying</b>				
<b>TOTAL</b>	-	-	-	-
<b>AVERAGE VALUES **</b>				

\* Delta equivalent value of all hedging options

\*\* Average values: calculated as a simple average of quarterly notional values



**DERIVATIVE CONTRACTS: POSITIVE GROSS FAIR VALUE - BREAKDOWN BY PRODUCT**

PORTFOLIOS / DERIVATIVE TYPES	POSITIVE FAIR VALUE			
	31.12.2022		31.12.2021	
	OVER THE COUNTER	OFFICIAL MARKET	OVER THE COUNTER	OFFICIAL MARKET
<b>Trading book</b>				
Options	-		-	
Interest rate swaps				
Cross currency swaps				
Equity swaps				
Forward				
Futures				
Other				
<b>Hedging portfolio</b>				
Options				
Interest rate swaps				
Cross currency swaps				
Equity swaps				
Forward				
Futures				
Other				
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>

**DERIVATIVE CONTRACTS: NEGATIVE GROSS FAIR VALUE - BREAKDOWN BY PRODUCT**

PORTFOLIOS / DERIVATIVE TYPES	NEGATIVE FAIR VALUE			
	31.12.2022		31.12.2021	
	OVER THE COUNTER	OFFICIAL MARKET	OVER THE COUNTER	OFFICIAL MARKET
<b>Trading book</b>				
Options	-		-101295	
Interest rate swaps				
Cross currency swaps				
Equity swaps				
Forward				
Futures				
Other				
<b>Hedging portfolio</b>				
Options				
Interest rate swaps				
Cross currency swaps				
Equity swaps				
Forward				
Futures				
Other				
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-101295</b>	<b>-</b>

**OTC DERIVATIVE CONTRACTS: NOTIONAL VALUES, POSITIVE AND NEGATIVE GROSS FAIR VALUE BY COUNTERPART**

OTC DERIVATIVE CONTRACTS	GOVERNMENTS AND CENTRAL BANKS	OTHER PUBLIC BODIES	BANKS	FINANCIAL COMPANIES	INSURANCE COMPANIES	NON-FINANCIAL ENTERPRISES	OTHER ENTITIES
<b>1. Debt securities and interest rates</b>							
Notional value							
Positive fair value							
Negative fair value							
<b>5. Equities and stock indices</b>							
Notional value			-				
Positive fair value			-				
Negative fair value			-				
<b>6. Currencies and gold</b>							
Notional value							
Positive fair value							
Negative fair value							
<b>7. Other values</b>							
Notional value							
Positive fair value							
Negative fair value							

**REMAINING MATURITY OF OTC DERIVATIVE CONTRACTS: NOTIONAL VALUES**

UNDERLYING / REMAINING MATURITY	UP TO 1 YEAR	OVER 1 YEAR AND UP TO 5 YEARS	OVER 5 YEARS	TOTAL
1. Financial derivatives on debt securities and interest rates				
2. Financial derivatives on equities and stock indices	-			-
3. Financial derivatives on foreign exchange rates and gold				
4. Derivatives on other securities				
<b>TOTAL (T)</b>	-	-	-	-
<b>TOTAL (T-1)</b>	-	N/A	N/A	N/A



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### BREAKDOWN OF BALANCE SHEET ASSETS

ASSETS	2022		2021	
	€	%	€	%
Tangible and intangible fixed assets	58266086	0.81%	48017969	0.67%
Financial fixed assets	6830566136	95.12%	6740547305	94.42%
of which:				
Equity investments in Intesa Sanpaolo SpA	2700119249	37.60%	2700119249	37.82%
Other fixed assets	4130446887	57.53%	4040428056	56.60%
Current financial instruments, cash and cash equivalents	204366862	2.85%	256071605	3.59%
Receivables, prepayments and accrued income	87744494	1.22%	94594534	1.32%
<b>TOTAL ASSETS</b>	<b>7180943578</b>	<b>100%</b>	<b>7139231413</b>	<b>100%</b>

ASSETS	2022	2021	Foundations system as at 31/12/2021 (*)	Large foundations as at 31/12/2021 (*)
Tangible and intangible fixed assets	0.81%	0.67%	4.60%	2.90%
Financial assets	96.24%	95.62%	90.00%	92.30%
Equity investments in the transferee bank	37.60%	37.82%	22.00%	24.60%
Other equity investments	7.95%	7.57%	15.40%	13.40%
Financial instruments	50.68%	50.23%	52.60%	54.30%
Receivables, prepayments and accrued income	0.89%	0.93%	0.90%	1.00%
Cash and cash equivalents	1.73%	2.38%	4.40%	3.70%
Other assets	0.33%	0.40%	0.10%	0.10%
<b>TOTAL ASSETS</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

(\*) Source: ACRI - "27th Report on Foundations of Banking Origin"



#### BREAKDOWN OF BALANCE SHEET LIABILITIES

LIABILITIES	2022		2021	
	€	%	€	%
Net assets	6249970248	87.04%	6208782936	86.97%
Payables attributable to grant-making	254055667	3.54%	249587237	3.50%
of which:				
Grants awarded	249005815	3.47%	242603393	3.40%
Voluntary work fund	5049852	0.07%	6983844	0.10%
Extraordinary interventions fund	-	0.00%	-	0.00%
Funds for institutional activity	649406258	9.04%	645848069	9.04%
Other funds, other liabilities, other payables, accrued expenses and deferred income	27511405	0.38%	35013171	0.49%
<b>TOTAL LIABILITIES</b>	<b>7139231413</b>	<b>100%</b>	<b>7139231413</b>	<b>100%</b>

LIABILITIES	2022	2021	Foundations system as at 31/12/2021 (*)	Large foundations as at 31/12/2021 (*)
Net assets	87.04%	86.97%	85.00%	84.50%
Funds for institutional activity	9.04%	9.05%	10.10%	10.40%
Funds for risks and charges	0.09%	0.06%	1.00%	1.00%
Grants awarded still to be paid	3.47%	3.40%	3.30%	3.70%
Fund for voluntary work, Law 266/91	0.07%	0.10%	0.10%	0.10%
Other liabilities	0.29%	0.42%	0.50%	0.30%
<b>TOTAL LIABILITIES</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

(\*) Source: ACRI - "27th Report on Foundations of Banking Origin".

### BREAKDOWN OF THE INCOME STATEMENT

	2022		2021	
	€	% of (A)	€	% of (A)
<b>Total income (A)</b>	253668639	100.00%	342158839	100.00%
Current operating costs	19929173	7.86%	17987728	5.26%
Extraordinary charges	2301975	0.91%	94909	0.03%
Tax	16002776	6.31%	26149373	7.64%
Advance under article 1, para. 44 of Law 178/2020	26065250	10.28%	36032696	10.53%
<b>Surplus for the year (B)</b>	189369465	74.64%	261894133	76.54%
Allocation of surplus for the year		% of (B)		% of (B)
Coverage of past deficits	-		-	
<b>Allocations to assets</b>	41187312	21.75%	52378826	20.00%
of which:				
to the mandatory reserve	37873893	20.00%	52378826	20.00%
to the asset replenishment reserve	3313419	1.75%	-	0.00%
<b>Institutional activity</b>	148182153	78.25%	209515307	80.00%
of which:				
Grants awarded from current year's resources	-	0.00%	-	0.00%
Allocation to the voluntary work fund	5049852	2.67%	7188383	2.74%
Allocation to funds for institutional activity	143132301	75.58%	202326924	77.26%
Allocation to the grant stabilisation fund	-	0.00%	-	-
<b>REMAINING SURPLUS</b>	-	0.00%	-	0.00%

	2022	2021	Foundations system as at 31/12/2021 (*)	Large foundations as at 31/12/2021 (*)
<b>Total income (A)</b>	100.00%	100.00%	100.00%	100.00%
Current operating costs	7.86%	5.26%	10.50%	7.90%
Extraordinary charges	0.91%	0.03%	0.80%	0.20%
Tax	6.31%	7.64%	8.10%	7.70%
Advance under article 1, para. 44 of Law 178/2020	10.28%	10.53%	6.70%	6.70%
<b>Surplus for the year (B)</b>	74.64%	76.54%	73.90%	77.50%
Allocation of surplus for the year:	% of (B)	% of (B)	% of (B)	% of (B)
Coverage of past deficits	-	-	7.10%	6.80%
<b>Allocations to assets</b>	21.75%	20.00%	24.80%	24.10%
of which:				
to the mandatory reserve	20.00%	20.00%	18.90%	18.70%
to the asset replenishment reserve	1.75%	0.00%	5.90%	5.40%
<b>Institutional activity</b>	78.25%	80.00%	69.50%	69.10%
of which:				
Grants awarded from current year's resources	-	-	5.50%	5.30%
Allocation to the voluntary work fund	2.67%	2.74%	2.70%	2.70%
Allocation to funds for institutional activity	75.58%	77.26%	61.30%	61.10%
<b>TOTAL LIABILITIES</b>	0.0%	0.0%	-1.4%	0.0%

(\*) Source: ACRI - "27th Report on Foundations of Banking Origin".

## Annexes

Annex 1	Management indicators
Annex 2	Information about derivatives
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<b>Annex 4</b>	<b>Comparative analysis</b>
Annex 5	Statement of changes in net assets
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### Comparison with the annual planning document 2022

In line with our customary policy, a comparison of the results for the year and the corresponding annual planning document is provided below.

**ORDINARY INCOME**  
- 31.7 million euros  
(-11.12%)

The comparison between the income statement for 2022 and the annual planning document shows a substantial decrease, which is mainly attributable to a lower distribution of dividends by Intesa Sanpaolo S.p.A. than was envisaged at the time of preparation of the planning document. In particular, the result takes account of the aforementioned distribution by Intesa (+ 151 million euros approximately), the profit on asset management (+ 30.6 million euros approximately), the lower distribution by the funds managed by Fondaco SGR S.p.A. (- 7.4 million euros approximately), the lower dividends received from equity investments in unlisted companies (- 14 million euros approximately) and the lower "art bonus" tax credit shown under "Other income" (- 0.9 million euros approximately).

**ORDINARY EXPENSES**  
-

The final figures for 2022, shown under caption 10 of the income statement, are in line with the forecast figures, due to costs attributable to governing bodies, payroll, consultants and external contractors, asset management services, depreciation and other charges.

**TAX**  
- 9.5 million euros  
(-37.28%)

The tax burden is lower than estimated in the annual planning document, largely due to a reduction in the amount of dividends received in the period.

**EXTRAORDINARY OPERATING PROFIT/LOSS**  
- 2.25 million euros

The difference between the actual situation and the one envisaged in the annual planning document is mainly attributable:

- in terms of extraordinary charges, to differences in the "art bonus" credit totalling €52,991, the allocation for making up the social security technical deficit totalling €631,288 and the costs of the voluntary redundancy programme approved in the period, totalling €1,614,033;
- in terms of extraordinary income, to part of the balance payable to the Foundation on specific contributions owed to P.R.I.S.M.A. S.c.r.l. (€32,040), the receipt of sums due by way of a penalty for late matching of options (€12,219) and the award of a tax credit on advertising investments (€5,615).

**SURPLUS FOR THE YEAR**  
- 16.7 million euros  
(-8.12%)

Due to the above differences – especially the differences in ordinary income – the final surplus for the year is lower than forecast.

**INSTITUTIONAL ACTIVITY**  
+ 24.8 million euros  
(+15.66%)

The sums allocated to institutional activity are considerably higher than forecast.

By adding the amount for 2022 operational planning (€134,999,816) to the allocations made with resources pending earmarking (€48,519,712), we obtain the resources awarded by the Foundation for 2022 in the amount of €183,519,528, the breakdown of which is shown in the Mission Report.

**INCOME STATEMENT 2022: COMPARISON WITH ANNUAL PLANNING DOCUMENT 2022  
AND INCOME STATEMENT 2021**

Euros

	2022	APD 2022	2021	
<b>1</b>	<b>Individual asset management profit</b>	<b>30664656</b>	<b>38400000</b>	<b>37587686</b>
	<b>Dividends and similar income:</b>	<b>220195686</b>	<b>243,142.85</b>	<b>299583595</b>
<b>2</b>	from auxiliary bodies			
	from other financial fixed assets	220195686	243142859	299568920
	from current financial instruments	-	-	14675
	<b>Interest and similar income:</b>	<b>118744</b>	<b>-</b>	<b>8156</b>
<b>3</b>	from financial fixed assets	10915		8156
	from current financial instruments	-		
	from credits, cash and cash equivalents	107829	-	-
<b>4</b>	<b>Net write-up (write-down) of current financial instruments</b>	<b>-1734754</b>	<b>-</b>	<b>-65462</b>
	<b>Net write-up (write-down) of financial fixed assets</b>	<b>308598</b>	<b>-</b>	<b>-</b>
<b>6</b>	Write-down of equity investments	-322953	-	-
	Value recovery of financial fixed assets	631551	-	-
<b>9</b>	<b>Other income</b>	<b>4064814</b>	<b>3800000</b>	<b>4900000</b>
	of which: contributions for the year		-	
	<b>Charges</b>	<b>19929173</b>	<b>19930000</b>	<b>17987728</b>
	Remuneration and reimbursement of expenses of governing bodies	1009433	1100000	981988
	for personnel	9691503	9750000	9267459
	of which: for asset management	1243888		961174
	for consultants and contractors	1112372	800000	629823
<b>10</b>	for asset management services	731649	1000000	797480
	Interest payable and other financial charges	1225	-	940
	Trading commissions	-	-	-
	Depreciation	1444410	1600000	1389939
	Provisions	-	-	-
	Other charges	5938581	5680000	4920099

continued ▼

continued ▼

Euros

<b>11</b>	<b>Extraordinary income</b>	<b>50895</b>	<b>-</b>	<b>144864</b>
	of which: capital gains from disposals of financial fixed assets	-	-	-
<b>12</b>	<b>Extraordinary charges</b>	<b>2301975</b>	<b>-</b>	<b>94909</b>
	of which: capital losses from disposals of financial fixed assets	-	-	-
<b>13</b>	<b>Tax</b>	<b>16002776</b>	<b>25514857</b>	<b>26149373</b>
<b>13 bis</b>	<b>Advance under article 1, para. 44 of Law 178/2020</b>	<b>26065250</b>	<b>33785143</b>	<b>36032696</b>
	<b>SURPLUS (DEFICIT) FOR THE YEAR</b>	<b>189369465</b>	<b>206112859</b>	<b>261894133</b>

Euros

	2022	APD 2022	2021	
<b>14</b>	<b>Allocation to the mandatory reserve</b>	<b>37873893</b>	<b>41222572</b>	<b>52378826</b>
	<b>Grants awarded during the year:</b>	<b>-</b>	<b>135000000</b>	<b>-</b>
<b>15</b>	in key sectors	-	135000000	-
	in other constitutional sectors			
<b>16</b>	<b>Allocation to the voluntary work fund</b>	<b>5049852</b>	<b>5496343</b>	<b>7188383</b>
	of which: integration under the ACRI-Voluntary memorandum of understanding dated 25/7/2012		-	
	<b>Allocations to funds for institutional activity:</b>	<b>143132301</b>	<b>24393944</b>	<b>202326924</b>
	to the grant stabilisation fund	-	23899273	3929712
	to funds for grant-making in key sectors	141000000	-	196568666
<b>17</b>	of which: for operational programming	135000000	-	-
	of which: pending earmarking	6000000	-	-
	to funds for grant-making in other constitutional sectors	-	-	-
	to other funds	2132301	-	1828546
<b>18</b>	<b>Allocation to the asset replenishment reserve</b>	<b>3313419</b>	<b>-</b>	<b>-</b>
	<b>REMAINING SURPLUS (DEFICIT)</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Annexes

- Annex 1 Management indicators
- Annex 2 Information about derivatives
- Annex 3 Breakdown of the Balance Sheet and Income Statement
- Annex 4 Comparative analysis
- Annex 5 Statement of changes in net assets**
- Annex 6 Statements of legacies and onerous donations

	ENDOWMENT FUND	RESERVE ARISING FROM REVALUATIONS AND CAPITAL GAINS (*)	TRANSFEE COMPANY LIQUIDATION RESERVE (*)	MANDATORY RESERVE	ASSET REPLENISHMENT RESERVE	SURPLUSES (DEFICITS) CARRIED FORWARD	REMAINING SURPLUS (DEFICIT)	TOTAL
<b>BALANCE AT 31/12/2020</b>	<b>3042200</b>	<b>1267444</b>	<b>235358</b>	<b>989376</b>	<b>622026</b>	<b>-</b>	<b>-</b>	<b>6156404</b>
Allocation to the mandatory reserve				52379				52379
Allocation to the asset replenishment reserve								
Capital gains from the sale of the transferee company						-	-	-
Surplus for 2020						-	-	-
<b>BALANCE AT 31/12/2021</b>	<b>3042200</b>	<b>1267444</b>	<b>235358</b>	<b>1041755</b>	<b>622026</b>	<b>-</b>	<b>-</b>	<b>6208783</b>
Allocation to the mandatory reserve				37874				37874
Allocation to the asset replenishment reserve					3313			3313
Capital gains from the sale of the transferee company						-	-	-
Surplus for 2021						-	-	-
<b>BALANCE AT 31/12/2022</b>	<b>3042200</b>	<b>1267444</b>	<b>235358</b>	<b>1079629</b>	<b>625339</b>	<b>-</b>	<b>-</b>	<b>6249970</b>

(\*) The two items fall under liabilities caption 1. (c) "Reserve arising from revaluations and capital gains", which therefore amounts to €1,423,335,947.

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## Legacy of Prof. Alfredo Cornaglia

Euros

### BALANCE SHEET

ASSETS	2022	2021
<b>1. FINANCIAL ASSETS</b>	<b>20402575</b>	<b>24226948</b>
1.1 Financial instruments under individual asset management	20393391	24220078
1.2 Cash and cash equivalents	9184	6870
<b>TOTAL ASSETS</b>	<b>20,402.57</b>	<b>24226948</b>

LIABILITIES	2022	2021
<b>1. ASSETS</b>	<b>20402575</b>	<b>24226948</b>
Endowment fund	23571734	23571734
Endowment fund increases	286716	286716
Profit/loss for prior years	368498	1774905
Profit/loss for the year	-3824373	-1406407
<b>TOTAL LIABILITIES</b>	<b>20402575</b>	<b>24226948</b>

MEMORANDUM ACCOUNTS AND COMMITMENTS	2022	2021
<b>1. ASSETS WITH THIRD PARTIES</b>	<b>3081727</b>	<b>3106547</b>
Own securities deposited with third parties	3081727	3106547

Euros

**INCOME STATEMENT**

<b>CHARGES</b>	<b>2022</b>	<b>2021</b>
<b>1. Asset management charges</b>	<b>2746788</b>	<b>848867</b>
Individual asset management profit	2543813	-
Tax	-	621288
Management commissions	202975	227579
<b>2. Charges relating to onerous donations</b>	<b>1077600</b>	<b>3156104</b>
<b>TOTAL CHARGES</b>	<b>3824388</b>	<b>4004971</b>
Surplus	-	-
<b>TOTAL BALANCE</b>	<b>3824388</b>	<b>4004971</b>

<b>INCOME</b>	<b>2022</b>	<b>2021</b>
<b>1. Financial income</b>	<b>15</b>	<b>2598564</b>
Individual asset management profit	-	2598564
Interest and similar income	15	-
<b>TOTAL INCOME</b>	<b>15</b>	<b>2598564</b>
<b>Deficit</b>	<b>3824373</b>	<b>1406407</b>
<b>TOTAL BALANCE</b>	<b>3824388</b>	<b>4004971</b>





People philanthropic fund

Euros

BALANCE SHEET

ASSETS	2022	2021
<b>1. FINANCIAL ASSETS</b>	<b>964915</b>	<b>1090837</b>
1.1 Financial instruments under individual asset management	964915	1090837
1.2 Cash and cash equivalents	-	-
<b>TOTAL ASSETS</b>	<b>964915</b>	<b>1090837</b>
<b>LIABILITIES</b>		
<b>1. ASSETS</b>	<b>964915</b>	<b>1090837</b>
Endowment fund	1000000	1000000
Endowment fund increases	-	-
Profit/loss for prior years	90837	5678
Profit/loss for the year	-125922	85159
<b>TOTAL LIABILITIES</b>	<b>964915</b>	<b>1090837</b>
<b>MEMORANDUM ACCOUNTS AND COMMITMENTS</b>		
<b>1. ASSETS WITH THIRD PARTIES</b>	<b>88846</b>	<b>427240</b>
Own securities deposited with third parties	88846	427240

Euros

INCOME STATEMENT

CHARGES	2022	2021
<b>1. Asset management charges</b>	<b>125922</b>	<b>22470</b>
Individual asset management profit	116592	-
Tax	-	13011
Management commissions	9330	9459
<b>2. Charges relating to onerous donations</b>	<b>-</b>	<b>-</b>
<b>TOTAL CHARGES</b>	<b>125922</b>	<b>22470</b>
<b>Surplus</b>	<b>-</b>	<b>85159</b>
<b>TOTAL BALANCE</b>	<b>125922</b>	<b>107629</b>
<b>INCOME</b>		
<b>1. Financial income</b>	<b>-</b>	<b>107629</b>
Individual asset management profit	-	107629
Interest and similar income	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>107629</b>
<b>Deficit</b>	<b>125922</b>	<b>-</b>
<b>TOTAL BALANCE</b>	<b>125922</b>	<b>107629</b>



**A dedicated philanthropic fund supporting initiatives relating to employment and educational poverty, with a special focus on the 0-6 age group**

Euros

Euros

## BALANCE SHEET

ASSETS	2022	2021
<b>1. FINANCIAL ASSETS</b>	<b>728729</b>	<b>1148838</b>
1.1 Financial instruments under individual asset management	232382	262888
1.2 Cash and cash equivalents	496347	885950
<b>TOTAL ASSETS</b>	<b>728729</b>	<b>1148838</b>
<b>LIABILITIES</b>		
<b>1. ASSETS</b>	<b>728729</b>	<b>1051023</b>
Endowment fund	1250000	1250000
Endowment fund increases	-	-
Profit/loss for prior years	-198977	-
Profit/loss for the year	-322294	-198977
<b>1. OTHER LIABILITIES</b>	<b>-</b>	<b>97815</b>
Items to be settled	-	97815
<b>TOTAL LIABILITIES</b>	<b>728729</b>	<b>1148838</b>
<b>MEMORANDUM ACCOUNTS AND COMMITMENTS</b>		
<b>1. ASSETS WITH THIRD PARTIES</b>	<b>19158</b>	<b>35893</b>
Own securities deposited with third parties	19158	35893

## INCOME STATEMENT

CHARGES	2022	2021
<b>1. Asset management charges</b>	<b>30606</b>	<b>5866</b>
Individual asset management profit	28248	-
Tax	100	4373
Management commissions	2258	1493
<b>2. Charges relating to onerous donations</b>	<b>291688</b>	<b>211815</b>
<b>TOTAL CHARGES</b>	<b>322294</b>	<b>217681</b>
Surplus	-	-
<b>TOTAL BALANCE</b>	<b>322294</b>	<b>217681</b>
<b>INCOME</b>		
<b>1. Financial income</b>	<b>-</b>	<b>18704</b>
Individual asset management profit	-	18704
Interest and similar income	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>18704</b>
Deficit	322294	198977
<b>TOTAL BALANCE</b>	<b>322294</b>	<b>217681</b>

Manuela Noelli Ziviani philanthropic fund

Euros

BALANCE SHEET

ASSETS	2022	2021
<b>1. FINANCIAL ASSETS</b>	<b>922300</b>	<b>1026661</b>
1.1 Financial instruments under individual asset management	917350	1026661
1.2 Cash and cash equivalents	4950	-
<b>TOTAL ASSETS</b>	<b>922300</b>	<b>1026661</b>
<b>LIABILITIES</b>		
<b>1. ASSETS</b>	<b>922300</b>	<b>1026661</b>
Endowment fund	1000000	1000000
Endowment fund increases	20000	-
Profit/loss for prior years	26661	-
Profit/loss for the year	-124361	26661
<b>TOTAL LIABILITIES</b>	<b>922300</b>	<b>1026661</b>
<b>MEMORANDUM ACCOUNTS AND COMMITMENTS</b>		
<b>1. ASSETS WITH THIRD PARTIES</b>	<b>84430</b>	<b>175730</b>
Own securities deposited with third parties	84430	175730

Euros

INCOME STATEMENT

CHARGES	2022	2021
<b>1. Asset management charges</b>	<b>119361</b>	<b>11378</b>
Individual asset management profit	110444	-
Tax	50	9131
Management commissions	8867	2247
<b>2. Charges relating to onerous donations</b>	<b>5000</b>	<b>-</b>
<b>TOTAL CHARGES</b>	<b>124361</b>	<b>11378</b>
Surplus	-	26661
<b>TOTAL BALANCE</b>	<b>124361</b>	<b>38039</b>
<b>INCOME</b>		
<b>1. Financial income</b>	<b>-</b>	<b>38039</b>
Individual asset management profit	-	38039
Interest and similar income	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>38039</b>
Deficit	124361	-
<b>TOTAL BALANCE</b>	<b>124361</b>	<b>38039</b>

## A philanthropic fund supporting activities for young people in Val Casternone

Euros

### BALANCE SHEET

ASSETS	2022	2021
<b>1. FINANCIAL ASSETS</b>	<b>924925</b>	<b>925000</b>
1.1 Financial instruments under individual asset management	-	-
1.2 Cash and cash equivalents	924925	-
<b>TOTAL ASSETS</b>	<b>924925</b>	<b>925000</b>
<b>LIABILITIES</b>		
<b>1. ASSETS</b>	<b>924925</b>	<b>925000</b>
Endowment fund	925000	925000
Endowment fund increases	-	-
Profit/loss for prior years	-	-
Profit/loss for the year	-75	-
<b>TOTAL LIABILITIES</b>	<b>924925</b>	<b>925000</b>
<b>MEMORANDUM ACCOUNTS AND COMMITMENTS</b>		
<b>1. ASSETS WITH THIRD PARTIES</b>	<b>-</b>	<b>-</b>
Own securities deposited with third parties	-	-

Euros

### INCOME STATEMENT

CHARGES	2022	2021
<b>1. Asset management charges</b>	<b>75</b>	<b>-</b>
Individual asset management profit	-	-
Tax	-	-
Management commissions	75	-
<b>2. Charges relating to onerous donations</b>	<b>-</b>	<b>-</b>
<b>TOTAL CHARGES</b>	<b>75</b>	<b>-</b>
Surplus	-	-
<b>TOTAL BALANCE</b>	<b>75</b>	<b>-</b>
<b>INCOME</b>		
<b>1. Financial income</b>	<b>-</b>	<b>-</b>
Individual asset management profit	-	-
Interest and similar income	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>
Deficit	75	-
<b>TOTAL BALANCE</b>	<b>75</b>	<b>-</b>

# Beneficiaries 2022.

List of projects supported in 2022,  
by Mission

## Legend

The beneficiary bodies are listed in alphabetical order within each Mission. The second line shows the title given to the supported project by the beneficiary entity, and the amount of the grant allocated by Compagnia. Where the beneficiary is listed as "Fondazione Compagnia di San Paolo", the data shown includes references to a) allocations relating to the costs of operational projects directly managed by Compagnia b) allocations or provisions relating to future grant-making, e.g. allocations made in the second half of a given year for calls for proposals due to take place the following year.



## Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A.P.S. DAMJL			€ 2,000.00
	Città della luce	€ 2,000.00	
AGORÀ soc. Coop. Sociale			€ 10,500.00
	Accendiamoci	€ 10,500.00	
AGS PER IL TERRITORIO Associazione giovanile salesiana per il territorio			€ 85,000.00
	A casa di zia Gessi - 2022	€ 85,000.00	
ALTRIMODI s.r.l. Impresa sociale ets			€ 15,000.00
	Altracasa Garibaldi, collaborative co-housing for young people	€ 15,000.00	
ASSOCIAZIONE ACMOS			€ 17,500.00
	Cultura, cura e benessere nelle comunità	€ 17,500.00	
ASSOCIAZIONE CILLA ODV			€ 9,950.00
	Casa cilla torino - new boiler and necessary maintenance work	€ 9,950.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE SI PUÒ FARE ONLUS			€ 1,000.00
	Energie per la solidarietà	€ 1,000.00	
ASSOCIAZIONE ITALIANA NOMADI DIGITALI ETS			€ 10,000.00
	Rapporto nazionale 2023 sulla digital nomad economy in italia	€ 10,000.00	
ASSOCIAZIONE MASTROPIETRO & C. ONLUS			€ 1,100.00
	Più energia per le persone	€ 1,100.00	
CASA DI RIPOSO DI VERCELLI AZIENDA PUBBLICA DI SERVIZI ALLA PERSONA			€ 10,500.00
	Energie per bene	€ 10,500.00	
CENTRO SERVIZI SOCIO ASS. E SANITARI - VIGONE - centro servizi socio assistenziali e sanitari			€ 10,500.00
	Energy allowance to support the facilities managed by CSSAS	€ 10,500.00	
CITTÀ DI NICHELINO			€ 80,000.00
	Casa delle associazioni san quirico	€ 80,000.00	
TURIN CITY COUNCIL - Outer City Regeneration and Common Goods Section			€ 60,000.00
	Local project for North Turin	€ 60,000.00	
TURIN CITY COUNCIL - Town planning, private building, urban furnishing, public space design and major transport infrastructure department			€ 80,000.00
	Fuori-	€ 80,000.00	
TURIN CITY COUNCIL - Social, Health, Housing and Employment Services Division			€ 500,000.00
	Initiatives and interventions to combat poverty and support social and housing-related inclusion 2022.	€ 500,000.00	



## Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
COABITARE IMPRESA SOCIALE			€ 10,500.00
	Energie per casa	€ 10,500.00	
BORGOMANERO MUNICIPAL COUNCIL			€ 80,000.00
	Il legamificio - legami in costruzione	€ 80,000.00	
CARMAGNOLA MUNICIPAL COUNCIL Culture and local area promotion department - Fund-sourcing office			€ 60,000.00
	Carmagnola 4i inclusivo - integrato - innovativo - insieme	€ 60,000.00	
GENOA MUNICIPAL COUNCIL			€ 80,000.00
	Urban regeneration of the central zone of the Sampierdarena district	€ 80,000.00	
PINEROLO MUNICIPAL COUNCIL			€ 160,000.00
	Crocevie_3e: empowerment, educazione, energie urbane a servizio della comunità. Atto secondo.	€ 80,000.00	
	Palazzo Vittone civic center: reti, inclusione, creatività - nuovi spazi per sperimentazioni culturali di prossimità	€ 80,000.00	
VERCELLI MUNICIPAL COUNCIL Local development, heritage management and public works sector			€ 80,000.00
	«Concordia Verde» urban regeneration programme, lot a1. Ex cascina san bartolomeo: youth hub	€ 80,000.00	
COOPERATIVA SOCIALE IL PUNTO			€ 10,000.00
	Community Care	€ 10,000.00	
COOPERATIVA SOCIALE MIRAFIORI SCS			€ 10,000.00
	Scat.To - destinazione indipendenza	€ 10,000.00	
COOPERATIVA SOCIALE PUZZLE SOCIETÀ COOPERATIVA PER AZIONI			€ 60,000.00
	Inclusione sociale - residenza "Gli Ulivi" via Cimabue, 2nd year 2022/2023	€ 60,000.00	
COOPERATIVA SOCIALE SOLIDARIETÀ			€ 50,000.00
	Condominio family e solidale Nichelino	€ 50,000.00	
D.O.C. S.C.S. - D.O.C. SOCIETÀ COOPERATIVA SOCIALE			€ 77,000.00
	Management of Stessopiano project 2022	€ 77,000.00	
ESSERCI S.C.S.			€ 9,900.00
	Casa delle opportunità 2022	€ 9,900.00	
FONDAZIONE AGAPE DELLO SPIRITO SANTO - ONLUS			€ 40,000.00
	"Spazi di vita" - hospitality of family groups in difficulty	€ 40,000.00	

## Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 2,165,000.00</b>
	Updating and provision for urban regeneration initiatives	€ 300,000.00	
	Technical support for the initiatives of the "Reinventing dwelling systems and regenerating neighbourhoods" Mission	€ 200,000.00	
	"Prospettive Urbane" call for proposals, provision	€ 300,000.00	
	Social co-housing units for young people, allocation and provision for community development initiatives	€ 10,000.00	
	Turin Municipal Council framework agreement	€ 400,000.00	
	Strategic communication, People Goal	€ 20,000.00	
	"beneficientiamo - riqualificazione energetica per il sociale" initiative, results of stage one	€ 520,000.00	
	"Distretti del commercio" initiative and protocol of understanding between Piedmont Regional Council, Unioncamere Piemonte and Fondazione Compagnia di San Paolo	€ 150,000.00	
	"Territori inclusivi": provision for advancing the call for proposals	€ 265,000.00	
	Fondazione emmanuel - don francesco tarantini per le migrazioni e il sud del mondo	€ 10,000.00	
	"Afghanistan 2030. Next leaders" scholarships for Afghan women	€ 10,000.00	
<b>FONDAZIONE GIANGIACOMO FELTRINELLI</b>			<b>€ 5,000.00</b>
	Abitare fluido	5.000,00 w	
<b>GRUPPI DI VOLONTARIATO VINCENZIANO</b>			<b>€ 45,000.00</b>
	La casa contrasta l'emarginazione 2022	€ 45,000.00	
<b>INU - ISTITUTO NAZIONALE DI URBANISTICA</b>			<b>€ 40,000.00</b>
	Urbanpromo progetti per il paese - 2022 edition	€ 40,000.00	
<b>LAB.IN.S SOCIETÀ COOPERATIVA IMPRESA SOCIALE</b>			<b>€ 85,000.00</b>
	Institutional support grant for Labins, 2022	€ 85,000.00	
<b>L'ALTRA IDEA SCS ONLUS</b>			<b>€ 70,000.00</b>
	Temporary emergency housing spaces in the complex at Via Onorato Vigliani 104 - 2022/2023	€ 70,000.00	
<b>LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 5,000.00</b>
	Casa barriera 2022	€ 5,000.00	
<b>NANÀ SOCIETÀ COOPERATIVA</b>			<b>€ 3,500.00</b>
	Luce e gas al buena vista	€ 3,500.00	
<b>OPERA PIA "LORENZO CAVALLI" ONLUS</b>			<b>€ 4,700.00</b>
	Energie per bene	€ 4,700.00	
<b>OPLA SOCIETÀ CONSORTILE A.R.L.</b>			<b>€ 5,400.00</b>
	Energie nuove	€ 5,400.00	



## Reinventing Dwelling Systems and Regenerating Neighbourhoods Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
PARROCCHIA SANTI PIETRO E PAOLO APOSTOLI			€ 4,900.00
	+ Risorse x il bene comune	€ 4,900.00	
SYNERGICA S.C.S.			€ 5,000.00
	Casasol 2022	€ 5,000.00	
UN SOGNO PER TUTTI SOCIETÀ COOPERATIVA SOCIALE			€ 2,500.00
	Social co-housing unit for young people, Terrazza Fossata	€ 2,500.00	
REINVENTING DWELLING SYSTEMS AND REGENERATING NEIGHBOURHOODS			€ 4,071,450.00

## Boosting Innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE TORINO PER LA FINANZA E L'INNOVAZIONE SOCIALE			€ 30,000.00
	Torino tech map (totem): project development and upgrade	€ 30,000.00	
CARCARE MUNICIPAL COUNCIL			€ 60,000.00
	Digital land - digital services and digital citizenship in Alta Val Bormida	€ 60,000.00	
CUNEO MUNICIPAL COUNCIL			€ 60,000.00
	Ripal - rete per l'innovazione e la professionalizzazione delle amministrazioni locali	€ 60,000.00	
GENOA MUNICIPAL COUNCIL			€ 500,000.00
	Genova blue district - "verso ocean race. Innovazione, sostenibilità, impresa"	€ 500,000.00	
DEAFAL ONG - delegazione europea per l'agricoltura familiare in Asia, Africa e America Latina			€ 15,000.00
	Reti rigenerative: costruire filiere sostenibili	€ 15,000.00	
EVPA - EUROPEAN VENTURE PHILANTROPY ASSOCIATION			€ 120,000.00
	Fondazione Compagnia di San Paolo x EVPA - a one-year collaboration	€ 120,000.00	

## Boosting Innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 7,063,663.20</b>
	"Magic Mind" - AI accelerator, support for the three-year intervention	€ 435,000.00	
	Fondazione Compagnia di San Paolo's membership of the Digital Republic Fund - technical consulting appointment	€ 30,000.00	
	Fondazione Compagnia di San Paolo's membership of the Digital Republic Fund	€ 3,038,163.20	
	Monitoring and impact assessment of "collective projects" - provision	€ 25,000.00	
	"Wonder. Sperimentazioni nel design per l'innovazione sociale" call for proposals: evaluation	€ 32,500.00	
	"Evoluzioni: transizione digitale nell'economia sociale" call for proposals, supplement	€ 200,000.00	
	Next Generation We call for proposals	€ 344,500.00	
	Next Generation You call for proposals, results of second selection and new provision	€ 335,000.00	
	Coopstartup, creation of cooperative start-ups in Piedmont, provision	€ 31,000.00	
	Strategic communication, Planet Goal	€ 10,000.00	
	Allocation for operational project "Creazione e supporto di imprese giovanili nelle aree interne e montane"	€ 100,000.00	
	ESA-BIC: support for the establishment of an aerospace accelerator managed by i3p, an innovative-business incubator, and supported by the European Space Agency	€ 280,000.00	
	"Wonder. Sperimentazioni nel design per l'innovazione sociale" call for proposals, allocation for continuation of projects	€ 60,000.00	
	Digital Republic Fund - provision	€ 325,000.00	
	Civil economy workshops at Turin International Book Fair and the International Festival of Economics	€ 20,740.00	
	Provision for the Trusted Data Intermediary project, a new model for altruistic sharing and pooled use of data to generate value for the local ecosystem	€ 100,000.00	
	Implementation of the WeCoop serious gaming initiative	€ 109,260.00	
	"Rigenera_ finanza a impatto per l'economia sociale" project, recoverable grant trial in collaboration with Fondazione Icef-opes, provision for second and third year	€ 340,000.00	
	Support for the national welfare tech acceleration programme, promoted by SocialFare and Avanzi with the support of CDP Venture Capital SGR's Accelerators Fund	€ 150,000.00	
	Provision to support the digital transition of public safety and public rescue work	€ 47,500.00	
	Development of a Blue Economy accelerator in Genoa	€ 1,050,000.00	
<b>FONDAZIONE ISTITUTO TECNICO SUPERIORE PER L'INFORMAZIONE E LA COMUNICAZIONE</b>			<b>€ 50,000.00</b>
	Initiatives relating to education/work alternation and development of youth self-entrepreneurship	€ 50,000.00	
<b>FONDAZIONE LINKS LEADING INNOVATION &amp; KNOWLEDGE FOR SOCIETY</b>			<b>€ 5,125,000.00</b>
	Support for institutional activity 2022 (2022)	€ 5,125,000.00	
<b>INVENTO INNOVATION LAB IMPRESA SOCIALE SRL</b>			<b>€ 42,000.00</b>
	B corp school	€ 42,000.00	



## Boosting Innovation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>RÉSEAU ENTREPRENDRE PIEMONTE</b>			<b>€ 95,000.00</b>
	Collective projects 2022-2023: a new model of open innovation. A trial involving universities, the third sector, businesses and start-ups	€ 45,000.00	
	Réseau entreprendre piemonte: verso un mondo che cambia - a new strategic position to meet new social challenges	€ 50,000.00	
<b>SCHOOL OF ENTREPRENEURSHIP AND INNOVATION - SEI</b>			<b>€ 75,000.00</b>
	Vento 2023	€ 75,000.00	
<b>THE GRAMEEN CREATIVE LAB GMBH - SOCIAL BUSINESS</b>			<b>€ 80,000.00</b>
	Global social business summit 2022 - growing the seeds of a 3 zero economy: time is now!	€ 50,000.00	
	Young challengers program 2022	€ 30,000.00	
<b>UNIONCAMERE PIEMONTE</b>			<b>€ 7,000.00</b>
	Unioncamere Piemonte for Brussels Office	€ 7,000.00	
<b>WECO IMPRESA SOCIALE S.R.L.</b>			<b>€ 10,000.00</b>
	Faber	€ 10,000.00	
<b>BOOSTING INNOVATION</b>			<b>€ 13,332,663.20</b>

## Fostering International Opportunities Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ITALIAN CHAMBER OF COMMERCE, MYANMAR</b>			<b>€ 10,000.00</b>
	Toasia export training	€ 10,000.00	
<b>CENTRO INTERNAZIONALE DI FORMAZIONE DELL'ORGANIZZAZIONE INTERNAZIONALE DEL LAVORO - TURIN SCHOOL OF DEVELOPMENT</b>			<b>€ 385,000.00</b>
	Turin School of Development	€ 385,000.00	
<b>CENTRO STUDI DI POLITICA INTERNAZIONALE - CESPI ETS</b>			<b>€ 250,000.00</b>
	Formare ad un mondo che cambia	€ 250,000.00	
<b>EUROPEAN COUNCIL ON FOREIGN RELATIONS ITALY</b>			<b>€ 300,000.00</b>
	Strategic partnership proposal 2022	€ 300,000.00	



## Fostering International Opportunities Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE CENTRO STUDI SUL FEDERALISMO			€ 90,500.00
	Grant for 2022 activity	€ 90,500.00	
FONDAZIONE COMPAGNIA DI SAN PAOLO			€ 495,000.00
	Provision to support the 2023 research work of Fondazione Centro Studi sul Federalismo	€ 160,000.00	
	"Geopolitica e tecnologia" call for proposals: allocation	€ 325,000.00	
	Strategic communication, Planet Goal	€ 10,000.00	
FONDAZIONE DI VENEZIA CAPITALE MONDIALE DELLA SOSTENIBILITÀ (FVCMs)			€ 100,000.00
	Fondazione Compagnia di San Paolo's membership of Fondazione Venezia Capitale Mondiale della Sostenibilità (FVCMs) as co-founding partner, an allocation of three-year commitment (2022-2024)	€ 100,000.00	
ISTITUTO AFFARI INTERNAZIONALI			€ 400,000.00
	Agreement between Fondazione Compagnia di San Paolo and Istituto Affari Internazionali - 2022 activity	€ 400,000.00	
ISTITUTO PER GLI STUDI DI POLITICA INTERNAZIONALE			€ 80,000.00
	Rome Med - Mediterranean Dialogues 2022 promoted by the Ministry of Foreign Affairs and ISPI, which acts as secretariat and fund-raiser for the event	€ 40,000.00	
	Support for institutional activities/membership quota 2022	€ 40,000.00	
NATO DEFENSE COLLEGE FOUNDATION			€ 70,000.00
	NATO Defense College Foundation Junior Fellowship A project by the NATO Defense College Foundation with the support of Fondazione Compagnia di San Paolo	€ 70,000.00	
SRM - STUDI E RICERCHE PER IL MEZZOGIORNO			€ 100,000.00
	Membership quota 2022	€ 100,000.00	
THE GERMAN MARSHALL FUND OF THE UNITED STATES			€ 300,000.00
	Two-year agreement 2021-2022 with The German Marshall Fund of the US - contribution 2022 (2022)	€ 300,000.00	
TORINO WORLD AFFAIRS INSTITUTE			€ 50,000.00
	TWAI 2030	€ 50,000.00	
UNITED NATIONS SYSTEM STAFF COLLEGE			€ 300,000.00
	Support for international training activities 2022	€ 300,000.00	
FOSTERING INTERNATIONAL OPPORTUNITIES			€ 2,930,500.00



## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A.P.S.P. CASA BENEFICA			€ 7,600.00
	Casa Benefica	€ 7,600.00	
YOUNG PEOPLE'S ADVISORY BOARD FOR COMPAGNIA DI SAN PAOLO			€ 150,000.00
	Young People's Advisory Board for Compagnia di San Paolo. Establishment of the Board (2021)	€ 150,000.00	
AIA			€ 45,000.00
	Fatà, giovani e famiglie al centro	€ 45,000.00	
ALPIM - ASSOCIAZIONE LIGURE PER I MINORI - PROGETTO FIDUCIA			€ 100,000.00
	Percorsi di autonomia dei giovani in ambito civile	€ 100,000.00	
AMREF HEALTH AFRICA - COMITATO COLLABORAZIONE MEDICA ETS			€ 50,000.00
	Ambulatori art32: lavoro in rete per l'ascolto, l'orientamento e la cura delle persone vulnerabili - 2022	€ 50,000.00	
APS CONNGI			€ 10,000.00
	Protagonisti! Le nuove generazioni italiane si raccontano - vi edizione la cultura come veicolo di coesione sociale	€ 10,000.00	
ARCIPELAGO CENTRO DI GRUPPOANALISI SOCIETÀ COOPERATIVA SOCIALE			€ 8,470.00
	Sotto lo stesso cielo - edizione ucraina	€ 8,470.00	
ARTICOLO 10 ONLUS			€ 50,000.00
	Change to be ready (phase 2)	€ 50,000.00	
ASAI - ASSOCIAZIONE DI ANIMAZIONE INTERCULTURALE			€ 32,600.00
	L'arte di crescere, ed. 2023	€ 32,600.00	
ASSOCIAZIONE A PIENO TITOLO ONLUS			€ 40,000.00
	Extra-titoli 2022-2023	€ 40,000.00	
ASSOCIAZIONE ALISEO ONLUS			€ 50,000.00
	+ Sai + sei	€ 50,000.00	
ASSOCIAZIONE ALMATERRA APS associazione di promozione sociale con personalità giuridica			€ 120,000.00
	Re-start. Resilience, strategy, activism, renovation, transition	€ 15,000.00	
	Wonder-women, occupability, desire, resilience	€ 105,000.00	
ASSOCIAZIONE COMITATO3OTTOBRE ACCOGLIENZA ONLUS			€ 35,000.00
	Welcome Europe	€ 35,000.00	
ASSOCIAZIONE COMUNITÀ SAN BENEDETTO AL PORTO			€ 20,000.00
	Neighbourhood house in support of local reception	€ 20,000.00	

## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE CULTURALE IL NOSTRO PIANETA			€ 22,500.00
	Inp/nomis 2023 - educational inclusion actions	€ 22,500.00	
ASSOCIAZIONE DEGLI OPERAI - SOCIETÀ DI MUTUO SOCCORSO			€ 1,700.00
	Energy allowance	€ 1,700.00	
ASSOCIAZIONE DONNE AFRICA SUBSAHARIA E II GENERAZIONE			€ 20,000.00
	Black history month torino	€ 20,000.00	
ASSOCIAZIONE FRANTZ FANON			€ 80,150.00
	Activities of the Frantz Fanon association within the Nomis 2023 project	€ 30,150.00	
	Ethno-psychiatric support plan for vulnerable people from migrant backgrounds	€ 50,000.00	
ASSOCIAZIONE GIULIANO ACCOMAZZI			€ 9,000.00
	Suoni ed immagini per l'ucraina	€ 9,000.00	
ASSOCIAZIONE ITALIANA VITTIME DEL TERRORISMO - associazione italiana vittime del terrorismo e dell'eversione contro l'ordinamento costituzionale dello stato			€ 10,000.00
	"Per non dimenticare" - project to catalogue the names of Italian victims of terrorism in Italy and abroad -	€ 10,000.00	
ASSOCIAZIONE MULTIETNICA MEDIATORI INTERCULTURALI (A.M.M.I.) - ETS			€ 20,000.00
	Grant to offset rising energy costs	€ 2,300.00	
	Sos-ucraina	€ 17,700.00	
ASSOCIAZIONE PER GLI STUDI GIURIDICI SULL'IMMIGRAZIONE, ASGI APS			€ 17,000.00
	Legal advice, information, legal training and advocacy service for the rights of foreign minors under the Nomis project	€ 17,000.00	
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			€ 24,300.00
	Grant for the monitoring and evaluation of the nomis project	€ 24,300.00	
ASSOCIAZIONE PIAM ONLUS - progetto integrazione accoglienza migranti			€ 15,000.00
	Piam 2030 - community and local development	€ 15,000.00	
ASSOCIAZIONE RETE DAFNE ONLUS			€ 125,000.00
	Rete dafne onlus: reception, listening and support for victims of crime - Piedmont regional network - 2023	€ 125,000.00	
ASSOCIAZIONE TAMPEP ONLUS			€ 1,000.00
	Energie positive	€ 1,000.00	

## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ASSOCIAZIONE VOLONTARIE DEL TELEFONO ROSA PIEMONTE DI TORINO (ODV)</b>			<b>€ 75,000.00</b>
	Actions to combat male violence against women	€ 60,000.00	
	Skills for the future	€ 15,000.00	
<b>AZIENDA PUBBLICA DI SERVIZI ALLA PERSONA "RESIDENZA EMANUELE TAPPARELLI D'AZEGLIO"</b>			<b>€ 14,300.00</b>
	Rising energy costs	€ 14,300.00	
<b>BANCO ALIMENTARE DEL PIEMONTE ODV</b>			<b>€ 13,000.00</b>
	Food bank for Ukraine	€ 13,000.00	
<b>C.S.D.A.SC - COOPERATIVA SOCIALE DI ASSISTENZA</b>			<b>€ 15,000.00</b>
	Comunità al lavoro: nuove opportunità lavorative per un welfare generativo	€ 15,000.00	
<b>CASA DI RIPOSO ORFANELLE</b>			<b>€ 4,600.00</b>
	Sos bollette	€ 4,600.00	
<b>CASA GENERALIZIA DELL'ISTITUTO DEI FRATELLI DELLA SACRA FAMIGLIA</b>			<b>€ 16,000.00</b>
	Ero straniero e mi avete accolto	€ 16,000.00	
<b>CENTRO DI SOLIDARIETÀ DELLA COMPAGNIA DELLE OPERE LIGURIA - associazione di volontariato onlus</b>			<b>€ 50,000.00</b>
	Let's go!	€ 50,000.00	
<b>CIFA ONLUS</b>			<b>€ 45,000.00</b>
	Our bright future	€ 45,000.00	
<b>CISV SOLIDARIETÀ SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 50,000.00</b>
	Educhiamoci a nuovi spazi di sostenibilità	€ 50,000.00	
<b>COMITATO "CASA DELLA MADIA"</b>			<b>€ 50,000.00</b>
	Renovation of casa della madia	€ 50,000.00	
<b>DRONERO MUNICIPAL COUNCIL</b>			<b>€ 80,000.00</b>
	"Laboratorio giovani" project: integrated initiatives for inclusion and support for cultural, training and educational opportunities in the transition towards adulthood	€ 80,000.00	
<b>SALUZZO MUNICIPAL COUNCIL - LOCAL SUSTAINABLE DEVELOPMENT SECTOR</b>			<b>€ 40,000.00</b>
	"Un territorio che accoglie." Initiatives to extend scattered-site reception facilities	€ 40,000.00	
<b>COMUNITÀ DI SANT'EGIDIO - PIEMONTE - ODV</b>			<b>€ 40,000.00</b>
	Emergenza ucraina, un patto di solidarietà	€ 40,000.00	

## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
COMUNITÀ IMPEGNO SERVIZIO VOLONTARIATO ETS			€ 105,000.00
	Cooperare per il futuro	€ 55,000.00	
	Radici nel futuro: dal locale al globale II	€ 50,000.00	
CONSORZIO TASSANO SERVIZI TERRITORIALI			€ 50,000.00
	Tst social lab - phase 2	€ 50,000.00	
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			€ 120,000.00
	Allocation to Projects Fund for 2022	€ 120,000.00	
COOP. MEETING SERVICE CATERING ONLUS cooperativa meeting service catering onlus			€ 7,500.00
	Fonderie per bene	€ 7,500.00	
COOPERATIVA SOCIALE FIORDALISO COOP. SOC. ONLUS			€ 20,000.00
	Moya zemlya - mia terra	€ 20,000.00	
COOPERATIVA SOCIALE L'ARCOBALENO ONLUS - S.C.S.			€ 15,000.00
	Metodo è impatto	€ 15,000.00	
COOPERATIVA SOCIALE MONDO APERTO			€ 2,100.00
	E.S.S.E. - Energia sicura, sostenibile ed economica	€ 2,100.00	
COOPERATIVA SOCIALE START ONLUS			€ 15,000.00
	Accogliente. Creare reti di prossimità per accogliere ed includere	€ 15,000.00	
COORDINAMENTO TORINO PRIDE GLBT			€ 10,000.00
	Annual general meeting epoa	€ 10,000.00	
CRISALIDE S.C.S. ONLUS - COOPERATIVA SOCIALE DI TIPO A			€ 1,400.00
	Ri-attachiamo la spina!	€ 1,400.00	
CROCE ROSSA ITALIANA - COMITATO DI SUSÀ - ODV			€ 19,800.00
	Valsusa inclusiva	€ 19,800.00	
DANISH REFUGEE COUNCIL ITALIA ONLUS			€ 40,000.00
	Ukraine emergency regional call centre	€ 40,000.00	
EMMANUELE SOCIETÀ COOPERATIVA SOCIALE ONLUS			€ 15,000.00
	Protagonisti domani: sviluppo imprenditoriale per il welfare generativo	€ 15,000.00	
ENTE CASA MISSIONARIA MADRE MAZZARELLO DELLE SALESIANE DI DON BOSCO			€ 10,000.00
	Insieme per la libertà	€ 10,000.00	





## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ESSERCI S.C.S.</b>			<b>€ 262,000.00</b>
	Casa Nomis 2023	€ 132,000.00	
	Strada Nomis/Paradero 2022	€ 130,000.00	
<b>FONDAZIONE AIEF PER L'INFANZIA E L'ADOLESCENZA</b>			<b>€ 15,000.00</b>
	Aief per il diritto all'istruzione dei bambini ucraini	€ 15,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 1,954,255.00</b>
	Provision for Barolo en primeur project	€ 30,000.00	
	Provision for "giovani" call for proposals 2023	€ 100,000.00	
	Turin Municipal Council framework agreement	€ 66,500.00	
	Ukraine emergency	€ 155,255.00	
	Estate insieme - activities for Ukrainian children - allocation	€ 125,000.00	
	Provision for JAFOWA project, Joint Action For Farmers Organisations In Western Africa and coalition for agro-ecology	€ 372,500.00	
	Monitoring and evaluation of the Territori Inclusivi call for proposals 2019	€ 70,000.00	
	"Territori inclusivi": provision for advancing the call for proposals	€ 1,035,000.00	
<b>FONDAZIONE FRANSOUA CASA AMICA ONLUS</b>			<b>€ 5,100.00</b>
	Fiat Lux	€ 5,100.00	
<b>FONDAZIONE FRIMÀRIDE ONLUS</b>			<b>€ 8,000.00</b>
	Per un'accoglienza solidale e partecipata delle famiglie ucraine	€ 8,000.00	
<b>FONDAZIONE GRUPPO ABELE ONLUS</b>			<b>€ 361,000.00</b>
	Giovani e famiglie. Nomis 2023	€ 90,500.00	
	La fabbrica delle e...Nergie	€ 10,500.00	
	Volti al margine	€ 260,000.00	
<b>FONDAZIONE ISTITUTO SACRA FAMIGLIA ONLUS</b>			<b>€ 50,000.00</b>
	Centro Diurno 3.0. Innovation at the service of people with disabilities and their families	€ 50,000.00	
<b>FONDAZIONE MAMRE ONLUS</b>			<b>€ 91,400.00</b>
	Ethno-psychiatric support plan for vulnerable people from migrant backgrounds	€ 90,000.00	
	Allowance for increased energy costs incurred by Fondazione Mamre onlus	€ 1,400.00	
<b>FONDAZIONE MARIO ED ANNA MAGNETTO ENTE FILANTROPICO</b>			<b>€ 20,000.00</b>
	Fondazione magnetto per i rifugiati ucraini	€ 20,000.00	



## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE OPERE DIOCESANE CUNEESE			€ 16,350.00
	Straordinaria prossimità	€ 16,350.00	
FONDAZIONE PAIDEIA ENTE FILANTROPICO			€ 20,000.00
	Paideia per l'Ucraina	€ 20,000.00	
FRATI MINORI PIEMONTE ONLUS			€ 16,000.00
	Una speranza per ricominciare	€ 16,000.00	
GENERAZIONE PONTE			€ 70,000.00
	"Luoghi e memorie comuni 4": active participation for the inclusion of new citizens	€ 70,000.00	
GIGLIO ONLUS - giglio organizzazione non lucrativa di utilità sociale			€ 20,000.00
	Casa Giglio per l'Ucraina	€ 20,000.00	
GISAL CEAD ONLUS LEVANTO - CASA S.MARTA			€ 2,200.00
	Nuove energie	€ 2,200.00	
GOCCIA SOCIETÀ COOPERATIVA SOCIALE			€ 2,100.00
	Rincarare bollette	€ 2,100.00	
GRUPPO ABELE DI VERBANIA ONLUS			€ 6,000.00
	Energia e risparmio ... A buon fine	€ 6,000.00	
HELPCODE ITALIA ETS			€ 15,000.00
	P.A.C.E. Community reception pathways in educational contexts	€ 15,000.00	
I DIRITTI DI EMMA - dalla libertà all'autonomia cooperativa sociale a r. L ets			€ 15,000.00
	We can be heroes	€ 15,000.00	
IL MARGINE S.C.S. - IL MARGINE SOCIETÀ COOPERATIVA SOCIALE			€ 12,900.00
	Il Margine - energy allowance	€ 12,900.00	
IN CAMMINO PER LA FAMIGLIA ODV			€ 19,880.00
	In cammino per la famiglia per chi fugge dall'invasione russa	€ 19,880.00	
ISTITUTO SALESIANO CRISTO RE			€ 20,000.00
	Noi due faremo tutto a metà	€ 20,000.00	
ISTITUTO SAN GIOVANNI EVANGELISTA - oratorio salesiano San Luigi			€ 79,100.00
	Nomis educativa di strada - spazio anch'io 2023	€ 79,100.00	
ISTITUTO VIRGINIA AGNELLI			€ 8,000.00
	Ricostruiamo sorrisi	€ 8,000.00	



## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
LA COMUNITÀ SOCIETÀ COOPERATIVA SOCIALE ONLUS			€ 1,500.00
	La comunità	€ 1,500.00	
LAB.IN.S SOCIETÀ COOPERATIVA IMPRESA SOCIALE			€ 37,425.00
	Labins 2030	€ 37,425.00	
LIBERAZIONE SPERANZA SCS			€ 4,200.00
	Energia serena	€ 4,200.00	
LUNETICA SOCIETÀ COOPERATIVA SOCIALE - ONLUS			€ 18,260.00
	"Estate solidale"	€ 18,260.00	
MEDICI CON L'AFRICA CUAMM			€ 200,000.00
	Prima le mamme e i bambini: persone e competenze (2022)	€ 200,000.00	
MIGNANEGO SOCIETÀ COOPERATIVA SOCIALE, NON-PROFIT			€ 10,000.00
	La nostra casa	€ 10,000.00	
MONDI IN CITTÀ ONLUS			€ 20,000.00
	"Torino la mia città": literacy, active citizenship and interactive workshops for immigrant women 2022-23	€ 20,000.00	
MOSAICO - AZIONI PER I RIFUGIATI			€ 60,000.00
	"Oasi-on the street" 2022-2023	€ 60,000.00	
NEF - NETWORK OF EUROPEAN FOUNDATIONS			€ 200,000.00
	Ukraine emergency fund created by epim (2022)	€ 200,000.00	
O.R.SO. SCS - ORGANIZZAZIONE PER LA RICREAZIONE SOCIALE SOCIETÀ COOPERATIVA SOCIALE			€ 14,900.00
	Orso impact 5.0	€ 14,900.00	
ONLUS CASA BORDINO - ONLUS CASA BORDINO-CENTRO DI RICERCA ED INTERVENTO SUL DISAGIO PSICHICO			€ 1,000.00
	Energie per bene	€ 1,000.00	
OPERA DIOCESANA MADONNA DEI BAMBINI - VILLAGGIO DEL RAGAZZO			€ 200,000.00
	Autonomia ed empowerment	€ 135,000.00	
	Energie per bene	€ 15,000.00	
	Nuovi assetti per nuovi scenari	€ 50,000.00	
ORATORIO SALESIANO SAN FRANCESCO DI SALES			€ 20,000.00
	L'oratorio è casa mia	€ 20,000.00	
ORGANIZZAZIONE DI VOLONTARIATO "MARTA E MARIA"			€ 1,000.00
	Emergenza energia	€ 1,000.00	



## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ORGANIZZAZIONE DI VOLONTARIATO AMICI DEL RIFUGIO DI CAVOUR - ETS			€ 3,200.00
	Energie per bene	€ 3,200.00	
ORGANIZZAZIONE NON GOVERNATIVA - associazione di tecnici per la solidarietà e la cooperazione internazionale			€ 49,997.50
	Think global act local	€ 49,997.50	
PARROCCHIA SACRO CUORE DI MARIA			€ 4,100.00
	Energizziamo	€ 4,100.00	
PHLIBERO A.P.S.			€ 1,000.00
	Energie per bene	€ 1,000.00	
PROGETTO N.O.M.I.S. - NUOVE OPPORTUNITÀ PER MINORI STRANIERI			€ 123,450.00
	N.O.Mi.S. -Nuove opportunità per minori stranieri	€ 123,450.00	
PROVINCIA ITALIANA DELLA CONGREGAZIONE DEI SERVI DELLA CARITÀ - OPERA DON GUANELLA - COMUNITÀ SAMUEL			€ 10,000.00
	Fermarsi non si può...	€ 10,000.00	
PROVINCIA RELIGIOSA DI SAN MARZIANO DI DON ORIONE			€ 20,000.00
	La carità non serra porte	€ 20,000.00	
REFUGEES WELCOME ITALIA ONLUS			€ 20,000.00
	Casa Estia	€ 20,000.00	
SAPORI RECLUSI ASSOCIAZIONE CULTURALE			€ 20,000.00
	Free ukraine	€ 20,000.00	
SLOW FOOD			€ 220,000.00
	Regenerating the food system through the commitment of young people	€ 170,000.00	
	Slow food network: global, active and digital	€ 50,000.00	
SOCIETÀ COOPERATIVA SOCIALE ATYPICA A.R.L.			€ 50,000.00
	Una atypica impresa 2	€ 50,000.00	
SYNERGICA S.C.S.			€ 83,400.00
	Progetto n.O.Mi.S. (Nuove opportunità minori stranieri)	€ 83,400.00	
TEATRAZIONE ASDPSC			€ 1,000.00
	Teatrazione nel risparmio energetico	€ 1,000.00	
TEDACÀ APS ETS			€ 40,000.00
	Festival delle migrazioni 2022	€ 40,000.00	

## Working Together for Inclusion Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>TERZA SETTIMANA ODV</b>			<b>€ 19,285.00</b>
	Spark (la scintilla della solidarietà)	€ 19,285.00	
<b>UFFICIO PASTORALE MIGRANTI - ARCIDIOCESI DI TORINO</b>			<b>€ 323,800.00</b>
	E mi avete accolto- festival dell'accoglienza	€ 15,000.00	
	Electricity and gas for you	€ 3,800.00	
	Move in upm	€ 15,000.00	
	New energy social sostenibility	€ 290,000.00	
	U.G.I. Unione Genitori Italiani contro il tumore dei bambini - Onlus	€ 30,000.00	
	Regina for Ucraina	€ 30,000.00	
	Uisp - comitato territoriale di torino aps	€ 65,000.00	
	Forward	€ 50,000.00	
	Sport - aid	€ 15,000.00	
<b>VALMESSA SSDRL</b>			<b>€ 7,700.00</b>
	Risparmio energetico	€ 7,700.00	
<b>VEDOGIOVANE SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 15,000.00</b>
	Atterraggi morbidi	€ 15,000.00	
<b>YEPP EUROPE</b>			<b>€ 110,000.00</b>
	Yepp europe - institute for community education internationale akademie (ina) ggmbh di Berlino	€ 110,000.00	
<b>YEPP ITALIA - ASSOCIAZIONE DI PROMOZIONE SOCIALE</b>			<b>€ 140,000.00</b>
	Yepp Italia operational plan 2023	€ 140,000.00	
<b>YEPP YOUTH EMPOWERMENT PARTNERSHIP PROGRAMME</b>			<b>€ 50,000.00</b>
	Progetto yepp - youth empowerment partnership programme	€ 50,000.00	
<b>WORKING TOGETHER FOR INCLUSION</b>			<b>€ 7,272,522.50</b>



## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>A.M.A. FACTORY ETS</b>			<b>€ 114,400.00</b>
	Nudi - stagione teatrale 22.23 di fertili terreni teatro	€ 110,000.00	
	San Pietro in Vincoli zona teatro	€ 4,400.00	
<b>ACCADEMIA ALBERTINA DELLE BELLE ARTI TORINO</b>			<b>€ 10,000.00</b>
	Pocket campus	€ 6,000.00	
	Pocket campus: operating costs (2022)	€ 4,000.00	
<b>APS GELSOMINA</b>			<b>€ 45,000.00</b>
	Vague	€ 45,000.00	
<b>ASSOCIAZIONE AMICI DI PALAZZO DELLA MERIDIANA - APS</b>			<b>€ 70,000.00</b>
	Cultural activities 2022	€ 70,000.00	
<b>ASSOCIAZIONE CATANIA JAZZ</b>			<b>€ 40,000.00</b>
	L'arca di noa	€ 40,000.00	
<b>ASSOCIAZIONE CIRCOLO DEL DESIGN</b>			<b>€ 125,000.00</b>
	Design Club 2022	€ 75,000.00	
	Next team cdd. Sviluppo, valore e crescita / phase 2	€ 50,000.00	
<b>ASSOCIAZIONE CRAFT - associazione centro ricerca arte formazione teatro</b>			<b>€ 50,000.00</b>
	Re-kor-very plan	€ 50,000.00	
<b>ASSOCIAZIONE CRANPI</b>			<b>€ 50,000.00</b>
	"Cartografie"_ vita amore morte e rivoluzione	€ 50,000.00	
<b>ASSOCIAZIONE CULTURALE "TEATRO NECESSARIO ONLUS"</b>			<b>€ 45,000.00</b>
	Voci dall'arca 2022-2023 edition - fifth festival of music and theatre	€ 45,000.00	
<b>ASSOCIAZIONE CULTURALE ALBUMARTE</b>			<b>€ 47,000.00</b>
	Dreamscape	€ 47,000.00	
<b>ASSOCIAZIONE CULTURALE DRUGANTIS</b>			<b>€ 7,000.00</b>
	Lovers goes industry. The first film market for LGBTQI movies	€ 7,000.00	
<b>ASSOCIAZIONE CULTURALE IL MULINO DI AMLETO</b>			<b>€ 40,000.00</b>
	Birds of a kind 2023	€ 40,000.00	
<b>ASSOCIAZIONE CULTURALE ITALIAN MUSIC FESTIVALS</b>			<b>€ 50,000.00</b>
	Settima estinzione	€ 50,000.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE CULTURALE MOSAICO DANZA associazione culturale di promozione sociale mosaico danza			€ 40,000.00
	Interplay international festival of contemporary dance	€ 40,000.00	
ASSOCIAZIONE CULTURALE MULTIETNICA			€ 48,000.00
	Open sound	€ 48,000.00	
ASSOCIAZIONE CULTURALE PARCO ARTE VIVENTE			€ 125,000.00
	Greening value. A pathway to fulfilling the local impact potential of the living art park	€ 50,000.00	
	Exhibition programme 2022	€ 75,000.00	
ASSOCIAZIONE CULTURALE REST-ART			€ 75,000.00
	Open music	€ 75,000.00	
ASSOCIAZIONE CULTURALE REVEJO			€ 40,000.00
	Forte di Exilles 2022	€ 40,000.00	
ASSOCIAZIONE CULTURALE SITUAZIONE XPLOSIVA			€ 85,000.00
	C2c festival 2022	€ 70,000.00	
	Cultura 2030	€ 15,000.00	
ASSOCIAZIONE CULTURALE VIEW CONFERENCE			€ 165,000.00
	View conference 2022 - 23rd international computer graphics conference, and Viewfest 2022 - digital movie festival	€ 150,000.00	
	View conference: più solida, più sostenibile, più glocal	€ 15,000.00	
ASSOCIAZIONE CULTURALE YOSHIN RYU			€ 20,000.00
	Ryuko - il drago e la tigre ri/equilibrio	€ 20,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE FOOLS			€ 23,000.00
	Spiragli	€ 23,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE THE SHARING			€ 40,000.00
	Cristallo di luce - phase 2	€ 40,000.00	
ASSOCIAZIONE FLASHBACK			€ 20,000.00
	Flashback 2022, he.Art	€ 20,000.00	
ASSOCIAZIONE ITALIANA AMICI CINEMA D'ESSAI NAZIONALE			€ 25,000.00
	Tsfn vol.7 - Talents and short film market in torino	€ 25,000.00	
ASSOCIAZIONE LINGOTTO MUSICA			€ 165,000.00
	Lingotto international plus	€ 150,000.00	
	Lingotto musica in the future	€ 15,000.00	



## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ASSOCIAZIONE PER LA PROMOZIONE SOCIALE PRINT CLUB TORINO</b>			<b>€ 90,000.00</b>
	Looking forward to europe - phase 2	€ 50,000.00	
	Print club torino - strategic positioning 2022	€ 40,000.00	
<b>ASSOCIAZIONE SARABANDA IMPRESA SOCIALE</b>			<b>€ 30,000.00</b>
	Circumnavigando // festival internazionale di circo teatro titolo: architetture circensi il circo che abita. Tra corpo e città, 22nd edition	€ 30,000.00	
<b>ASSOCIAZIONE SETTIMANE MUSICALI DI STRESA - festival internazionale</b>			<b>€ 50,000.00</b>
	Stresa Festival 2022	€ 50,000.00	
<b>ASSOCIAZIONE SOCIO-MUSICO-CULTURALE "RAPALLO MUSICA" ETS</b>			<b>€ 25,000.00</b>
	25th "Armonie sacre percorrendo le terre di Liguria" international organ music festival	€ 25,000.00	
<b>ASSOCIAZIONE THE OTHERS</b>			<b>€ 45,000.00</b>
	The others 2022 - 11TH edition	€ 30,000.00	
	Ugo Mulas. Dall'Italia del dopoguerra all'America della pop art + workshop Jacopo Benassi	€ 15,000.00	
<b>ASSOCIAZIONE TORINESE TRAM STORICI</b>			<b>€ 8,000.00</b>
	Centocinquantram. "Prossima fermata: la cultura" 2022 programme of events to mark the 150th anniversary of public transport by tram	€ 8,000.00	
<b>ASSOCIAZIONE TORINO FRINGE APS</b>			<b>€ 45,000.00</b>
	Associazione Torino fringe	€ 15,000.00	
	Torino fringe festival 11TH edition 2023	€ 30,000.00	
<b>ASSOCIAZIONE CULTURALE IDEAGORÀ</b>			<b>€ 65,000.00</b>
	Mirabilia international circus & performing arts festival 2023, 17TH edition	€ 65,000.00	
<b>BALLETTO TEATRO DI TORINO SOC.COOP A R.L organismo di produzione e circuitazione della danza</b>			<b>€ 50,000.00</b>
	Tiny uppercase. Il nostro "senso" nascosto 2023	€ 50,000.00	
<b>CASA DEGLI ALFIERI SOCIETÀ COOPERATIVA</b>			<b>€ 50,000.00</b>
	Alfieri 50+	€ 50,000.00	
<b>CASTELLO DI RIVOLI MUSEO D'ARTE CONTEMPORANEA</b>			<b>€ 200,000.00</b>
	CRRl centro ricerca castello di Rivoli - phase 2 - part I	€ 150,000.00	
	Development plan for Castello di Rivoli museo di arte contemporanea	€ 50,000.00	
<b>CIRCOLO DELLA STAMPA - SPORTING A.S.D.</b>			<b>€ 20,000.00</b>
	Campo stadio - cultural events summer 2022	€ 20,000.00	



## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
CLUB FUTURO			€ 40,000.00
	Xpand	€ 40,000.00	
COMPAGNIA TEATRO AKROPOLIS			€ 45,000.00
	"Testimonianze ricerca azioni" - 13th edition	€ 45,000.00	
ASTI MUNICIPAL COUNCIL			€ 120,000.00
	Patric next, season ii	€ 120,000.00	
BARD MUNICIPAL COUNCIL			€ 80,000.00
	Project to regenerate and showcase the hamlet of Bard	€ 80,000.00	
BIELLA MUNICIPAL COUNCIL			€ 80,000.00
	Bi-archive: past for the future	€ 80,000.00	
CASTAGNITO MUNICIPAL COUNCIL			€ 80,000.00
	Il racconto di Castagnito: i profumi di Castel Verde e i suoi nuclei storici	€ 80,000.00	
CASTELLETTO UZZONE MUNICIPAL COUNCIL			€ 80,000.00
	Borghi a prova di futuro	€ 80,000.00	
CELLE DI MACRA MUNICIPAL COUNCIL			€ 72,000.00
	B.R.I.C.A. - Borghi resilienti di innovazione culturale ambientale	€ 72,000.00	
CERVO MUNICIPAL COUNCIL			€ 80,000.00
	Cultural open hub - borghi per l'innovazione	€ 80,000.00	
DEIVA MARINA MUNICIPAL COUNCIL			€ 70,000.00
	La comunità "si fa" spazio	€ 70,000.00	
DONNAS MUNICIPAL COUNCIL			€ 80,000.00
	Best donnas - borgo eroico di saperi e tradizioni	€ 80,000.00	
FONTAINEMORE MUNICIPAL COUNCIL			€ 80,000.00
	Convivium alpinum	€ 80,000.00	
FRAMURA MUNICIPAL COUNCIL			€ 50,000.00
	"Nuove Terre" - scattered-site performing arts for the Levante Ligure // 11th edition	€ 50,000.00	
FRASSINETTO MUNICIPAL COUNCIL			€ 80,000.00
	Rural creative village frassinetto. Da Carlo Bonatto Minella alle future generazioni.	€ 80,000.00	
GENOA MUNICIPAL COUNCIL			€ 50,000.00
	Artejeans: un progetto e due mostre	€ 50,000.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
OSIGLIA MUNICIPAL COUNCIL			€ 80,000.00
	Osiglia, luogo da vivere.	€ 80,000.00	
OTTIGLIO MUNICIPAL COUNCIL			€ 30,080.00
	Progetto Core - progettare per sviluppare il patrimonio culturale della core zone 6 unesco del Monferrato	€ 30,080.00	
ROSIGNANO MONFERRATO MUNICIPAL COUNCIL			€ 53,000.00
	Re-act: progettare per la rivitalizzazione di Rosignano e del Monferrato	€ 53,000.00	
SAN GIORIO DI SUSÀ MUNICIPAL COUNCIL			€ 80,000.00
	Museabile: sharing as a cultural branding. Local socio-cultural regeneration project and integration opportunities for vulnerable people.	€ 80,000.00	
SAN SALVATORE MUNICIPAL COUNCIL			€ 80,000.00
	Pem hub: a creative and cultural hub for the community of Salvatore Monferrato	€ 80,000.00	
SAVONA MUNICIPAL COUNCIL			€ 68,500.00
	Next generation we - redevelopment and showcasing of the gardens of the Priamàr monumental complex	€ 68,500.00	
SCARNAFIGI MUNICIPAL COUNCIL			€ 63,500.00
	Scarnafigi e il paesaggio rurale delle terre di mezzo	€ 63,500.00	
TERRUGGIA MUNICIPAL COUNCIL			€ 80,000.00
	Enhancement of the Municipality of Terruggia and its cultural, social and tourism-related attractiveness	€ 80,000.00	
VALLORiate MUNICIPAL COUNCIL			€ 67,000.00
	Distretto culturale muovere le montagne	€ 67,000.00	
VINOVO MUNICIPAL COUNCIL			€ 60,000.00
	Cycle tracks for the enhancement of Stupinigi	€ 60,000.00	
CORDATA F.O.R.			€ 48,000.00
	Bello!	€ 48,000.00	
CUOCHILAB ASSOCIAZIONE DI PROMOZIONE SOCIALE			€ 27,000.00
	Play with food - la scena del cibo. 11TH edition	€ 27,000.00	
FILM COMMISSION TORINO PIEMONTE			€ 65,000.00
	Film commission Torino Piemonte: nuove visioni per le istituzioni culturali piemontesi	€ 15,000.00	
	Torino film industry - production days 2022	€ 50,000.00	
FONDAZIONE CIRCOLO DEI LETTORI			€ 10,000.00
	"Gianni Mura" sports literature prize 2022	€ 10,000.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE ACCADEMIA L. PEROSI - alta formazione artistica e musicale</b>			<b>€ 45,000.00</b>
	"i concerti dell'accademia" 46th concert season	€ 45,000.00	
<b>FONDAZIONE CAMERA - CENTRO ITALIANO PER LA FOTOGRAFIA</b>			<b>€ 100,000.00</b>
	Exhibitions and cultural activities 2022	€ 100,000.00	
<b>FONDAZIONE CESARE PAVESE</b>			<b>€ 50,000.00</b>
	Vivere è cominciare	€ 50,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 3,197,010.00</b>
	Allocation of 2022 residual funds to a provision under the agreement between Fondazione Compagnia di San Paolo and Piedmont Regional Council	€ 155,000.00	
	"In Luce. Valorizzare e raccontare le identità culturali dei territori" call for proposals	€ 1,550,000.00	
	"In Luce. Valorizzare e raccontare le identità culturali dei territori" call for proposals. Allocation to implement a crowdfunding initiative (with prisma srl) for two projects selected in stage 1 (2022)	€ 8,000.00	
	"Wonder. Sperimentazioni nel design per l'innovazione sociale" call for proposals: evaluation	€ 21,510.00	
	In Luce call for proposals: evaluation 2021-2024	€ 75,000.00	
	Switch call for proposals - evaluation and dissemination	€ 67,500.00	
	Territori in Luce call for proposals: integration	€ 1,090,000.00	
	"art-waves. Per la creatività, dall'idea alla scena" call for proposals	€ 50,000.00	
	Photography festival: protocol of understanding regarding the organisation of "Fotografia. Festival internazionale di Torino" and provision	€ 150,000.00	
	"Wonder. Sperimentazioni nel design per l'innovazione sociale" call for proposals, allocation for continuation of projects	€ 30,000.00	
<b>FONDAZIONE CROSS ENTE DEL TERZO SETTORE</b>			<b>€ 50,000.00</b>
	Cross project - cross festival 2023	€ 50,000.00	
<b>FONDAZIONE DEL TEATRO STABILE DI TORINO</b>			<b>€ 400,000.00</b>
	Torinodanza dance festival 2022	€ 400,000.00	
<b>FONDAZIONE EGRI PER LA DANZA - COMPAGNIA EGRIBIANCODANZA - COMPAGNIA DAS</b>			<b>€ 50,000.00</b>
	Eartheart / eartheatre: dal cuore della terra al teatro della terra	€ 50,000.00	
<b>FONDAZIONE FILATOIO ROSSO</b>			<b>€ 59,700.00</b>
	Una tradizione che si rinnova	€ 4,700.00	
	Una tradizione che si rinnova 2022	€ 55,000.00	
<b>FONDAZIONE LUZZATI TEATRO DELLA TOSSE ONLUS</b>			<b>€ 280,000.00</b>
	Equilibrio dinamico	€ 230,000.00	
	Tosse +	€ 50,000.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE MARIO MERZ			€ 50,000.00
	Fondazione Mario Merz, 2022 activity	€ 50,000.00	
FONDAZIONE MUSEO DELLA CERAMICA "VECCHIA MONDOVÌ"			€ 85,000.00
	Next momuc	€ 50,000.00	
	Ritorno alla terra: il distretto ceramico monregalese tra comunità, arte e natura	€ 35,000.00	
FONDAZIONE MUSEO DELLA CERAMICA DI SAVONA ONLUS			€ 20,000.00
	Musei 4.0 project	€ 20,000.00	
FONDAZIONE NUOVO TEATRO FARAGGIANA			€ 60,500.00
	Costruire citta 2022 2023	€ 50,000.00	
	Faraggiana solare	€ 10,500.00	
FONDAZIONE NUTO REVELLI ONLUS			€ 3,200.00
	L'energia di paraloup	€ 3,200.00	
FONDAZIONE PIEMONTE DAL VIVO			€ 125,000.00
	Lavanderia a vapore_casa europea della danza e centro di residenza per la creazione contemporanea	€ 125,000.00	
FONDAZIONE SANDRETTO RE REBAUDENGO			€ 240,000.00
	La Fondazione Sandretto Re Rebaudengo a Guarene	€ 50,000.00	
	Fondazione Sandretto Re Rebaudengo 2022 - Programme	€ 190,000.00	
FONDAZIONE TEATRO CARLO COCCIA DI NOVARA O.N.L.U.S.			€ 115,000.00
	Costruiamo un futuro sostenibile	€ 15,000.00	
	Three-year strategic development plan - third year	€ 100,000.00	
FONDAZIONE TEATRO PIEMONTE EUROPA			€ 370,000.00
	Buchi neri - TPE season 2022/2023	€ 320,000.00	
	Management processes: optimisation and implementation	€ 50,000.00	
FONDAZIONE TORINO MUSEI			€ 315,000.00
	Artissima digital 2022	€ 85,000.00	
	Luci d'artista project 25TH edition	€ 230,000.00	
FOREVERGREEN ASSOCIAZIONE IMPRESA SOCIALE			€ 45,000.00
	Electropark 2022/2023	€ 45,000.00	
GENERATIVA! APS			€ 10,990.00
	Gyga - green young gaming ambassadors	€ 10,990.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
GLI SCARTI ETS			€ 110,000.00
	Fuori luogo 12TH edition	€ 110,000.00	
IL MUTAMENTO ZONA CASTALIA - ASSOCIAZIONE DI CULTURA GLOBALE			€ 50,000.00
	Mutare attraverso lo sguardo dei pubblici	€ 50,000.00	
ISTITUTO MUSICALE CITTÀ DI RIVOLI "GIORGIO BALMAS"			€ 110,000.00
	Scene dal vivo 2022-2023	€ 110,000.00	
LA CORTE OSPITALE			€ 50,000.00
	Io esco	€ 50,000.00	
MULINO AD ARTE - A.P.S.			€ 55,000.00
	Live show piosasco - arts & green	€ 55,000.00	
MUSEO DEL PAESAGGIO ASSOCIAZIONE RICONOSCIUTA			€ 4,000.00
	Energia al museo del paesaggio	€ 4,000.00	
MUSEO NAZIONALE DEL CINEMA - FONDAZIONE M.A.PROLO			€ 840,000.00
	40th Torino film festival	€ 190,000.00	
	Membership quota 2022	€ 650,000.00	
MUSEO NAZIONALE DELL'AUTOMOBILE			€ 15,000.00
	Il mauto del futuro: innovazione digitale e community engagement	€ 15,000.00	
OFFICINE PAPAGE			€ 5,000.00
	Avanti papage! - Strategie per crescere	€ 5,000.00	
PALAZZO LOMELLINO DI STRADA NUOVA ONLUS			€ 10,000.00
	Domenico Parodi. L'arcadia in giardino	€ 10,000.00	
PALAZZO REALE DI GENOVA			€ 35,000.00
	Esposizione Genova Sessanta - arti visive, architettura e società. Le trasformazioni della città, della creatività e del costume negli anni del boom economico	€ 35,000.00	
POLYTECHNIC UNIVERSITY OF MILAN			€ 10,000.00
	Observatory of digital innovation in cultural activities and cultural heritage of the school of management at Polytechnic University of Milan - 2022-23 edition	€ 10,000.00	
PRS SRL IMPRESA SOCIALE - PARATISSIMA PRODUZIONI & SERVIZI SRL IMPRESA SOCIALE			€ 155,000.00
	Paratissima 2022	€ 40,000.00	
	Prs paratissima: per una nuova strategia di sviluppo e posizionamento	€ 15,000.00	
	Spazio alle arti	€ 100,000.00	

## Building Capacity to Attract Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
SINEGLOSSA ETS			€ 50,000.00
	Fdd - food data digestion	€ 50,000.00	
SOCIETÀ COOPERATIVA FABER TEATER			€ 42,000.00
	Andante	€ 42,000.00	
SOCIETÀ GINNASTICA DI TORINO			€ 50,000.00
	Spazio flic season - 20 years	€ 50,000.00	
TEATRO DELLA CADUTA A.P.S.			€ 40,000.00
	Concentrica - 10th edition	€ 40,000.00	
TEATRO INSTABILE DI AOSTA SOC. COOP.			€ 100,000.00
	"Tracce" network project	€ 100,000.00	
TONES ON THE STONES			€ 74,700.00
	Nuove visioni per tones teatro natura	€ 14,700.00	
	Tones teatro natura, 2023 season	€ 60,000.00	
TORINOSTRATOSFERICA			€ 40,000.00
	Utopian hours 2022	€ 40,000.00	
UNIONE MONTANA DEI COMUNI DELLE VALLI CHISONE E GERMANASCA			€ 80,000.00
	Dal "Gigante Armato" allo "scopriminiera": la rigenerazione di "beni faro" per un borgo diffuso. Dal forte di fenestrelle all'ecomuseo delle miniere di Prali e Salza di Pinerolo.	€ 80,000.00	
ZONA K			€ 50,000.00
	Non siamo niente, saremo tutto	€ 50,000.00	
<b>BUILDING CAPACITY TO ATTRACT</b>			<b>€ 11,788,580.00</b>



## Culture: co-governed bodies or institutional support

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
GENOA MUNICIPAL COUNCIL			€ 900,000.00
	Digitalisation of the museum system, collections, monuments and historic residences	€ 900,000.00	
CONSORZIO DELLE RESIDENZE REALI SABAUDE			€ 2,000,000.00
	Co-governed body - 2022 quota	€ 2,000,000.00	
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			€ 130,000.00
	Allocation to Projects Fund for 2022	€ 130,000.00	
FILARMONICA TEATRO REGIO TORINO			€ 50,000.00
	2023 concerts	€ 50,000.00	
FONDAZIONE 1563 PER L'ARTE E LA CULTURA DELLA COMPAGNIA DI SAN PAOLO			€ 3,000,000.00
	Humanities programme - 3RD year	€ 800,000.00	
	Support for institutional activity 2022 (2022)	€ 2,200,000.00	
FONDAZIONE COMPAGNIA DI SAN PAOLO			€ 20,000.00
	Stati generali della cultura (2022)	€ 20,000.00	
FONDAZIONE DEL TEATRO STABILE DI TORINO			€ 800,000.00
	Membership quota 2022	€ 800,000.00	
FONDAZIONE MUSEO DELLE ANTICHITÀ EGIZIE DI TORINO			€ 200,000.00
	Support for institutional activity	€ 200,000.00	
FONDAZIONE TEATRO REGIO DI TORINO			€ 1,100,000.00
	Co-governed body - 2nd provision for the three-year quota 2024-2026 (2021)	€ 1,100,000.00	
FONDAZIONE TORINO MUSEI			€ 1,500,000.00
	Support for institutional activity/membership quota 2022	€ 1,500,000.00	
PALAZZO DUCALE FONDAZIONE PER LA CULTURA			€ 750,000.00
	Support for institutional activity 2022	€ 750,000.00	
TEATRO NAZIONALE DI GENOVA			€ 850,000.00
	Membership quota 2022	€ 850,000.00	
<b>CULTURE: CO-GOVERNED BODIES OR INSTITUTIONAL SUPPORT</b>			<b>€ 11,300,000.00</b>

## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ACCADEMIA ALBERTINA DELLE BELLE ARTI TORINO			€10,000.00
	Neoclassicismi torinesi. Dal settecento al giovane antonelli	€ 10,000.00	
APS AMICI DELLA LANTERNA			€ 50,000.00
	Lanterna 2030. The sustainable herit@ge	€ 50,000.00	
ARCHIVIO EBRAICO TERRACINI archivio delle tradizioni e del costume ebraici "benvenuto e Slessandro terracini"			€ 4,500.00
	Data sharing with hub 9centro	€ 4,500.00	
ARCICONFRATERNITA S.M.ASSUNTA, GENOVA PRÀ			€ 60,000.00
	Restoration of five large canvases in the Oratorio della arciconfraternita di S.M. Assunta di Genova Prà	€ 60,000.00	
ASP. EMANUELE BRIGNOLE - azienda servizi alla persona. Emanuele brignole			€ 520,000.00
	Albergo dei Poveri - restoration and re-purposing of the Oratorio degli Uomini	€ 520,000.00	
ASSOCIAZIONE AMICI DELL'ARCHIVIO DI STATO TORINO ODV			€ 150,000.00
	Manutenzione della memoria territoriale - 16TH edition (2023)	€ 150,000.00	
ASSOCIAZIONE ARCHIVIO STORICO OLIVETTI			€ 50,000.00
	Associazione archivio storico olivetti: polo culturale per il territorio	€ 50,000.00	
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI			€ 4,000.00
	Second year of the ecclesiastical cultural heritage research project (2022)	€ 4,000.00	
CHIERI MUNICIPAL COUNCIL			€ 34,000.00
	Enhancement of energy efficiency and architectural reinstatement to support the municipality of Chieri's museums	€ 34,000.00	
CASTELLO DI RIVOLI MUSEO D'ARTE CONTEMPORANEA			€ 300,000.00
	Upgrade of fire safety system	€ 300,000.00	
CENTRO PER LA CONSERVAZIONE ED IL RESTAURO DEI BENI CULTURALI "LA VENARIA REALE"			€ 100,000.00
	Back office della cultura - boc	€ 100,000.00	
CENTRO STUDI PER LA STORIA DEL NOTARIATO GENOVESE "GIORGIO COSTAMAGNA" ONLUS			€ 6,000.00
	Creation of a digital inventory of unknown notaries	€ 6,000.00	
CHIESA METROPOLITANA DI SAN LORENZO			€ 160,000.00
	Restoration of the facade of the Cathedral of San Lorenzo Genova - supplementary contribution	€ 160,000.00	
CHIESA PARROCCHIALE DI S.AMBROGIO DI FEGINO			€ 70,000.00
	Restoration of the roof of the Parish Church of S. Ambrogio di Genova - Fegino	€ 70,000.00	
CITTÀ DI MONCALIERI			€ 80,000.00
	Mon vert Moncalieri città del verde	€ 80,000.00	





## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
COMITATO PROGETTO PORTA PALAZZO - THE GATE			€ 30,000.00
	Support for the committee's activity	€ 30,000.00	
BADALUCCO MUNICIPAL COUNCIL			€ 76,000.00
	Museo archeologico ligure mary crowfoot tra tradizione ed innovazione per crescere insieme	€ 76,000.00	
BAROLO MUNICIPAL COUNCIL			€ 80,000.00
	Il wimu a Barolo: improvements to accessibility and usability	€ 80,000.00	
DRUENTO MUNICIPAL COUNCIL			€ 80,000.00
	Project to restore and upgrade the Bizzarria to harness the value of historic and natural heritage between Parco la Mandria and the Ceronda ("next bizzarria")	€ 80,000.00	
GENOA MUNICIPAL COUNCIL			€ 280,000.00
	Biblioteca De Amicis: arcipelago della creatività	€ 180,000.00	
	Inauguration and opening to the public of the MEI - Museo Nazionale dell'Emigrazione Italiana	€ 100,000.00	
LAGNASCO MUNICIPAL COUNCIL			€ 80,000.00
	Restoring and showcasing the historic hamlet of lagnasco to promote the cultural, economic and tourism-based regeneration of the area and its resources	€ 80,000.00	
MONASTERO BORMIDA MUNICIPAL COUNCIL			€ 5,000.00
	Castello "della Rovere" in Monastero Bormida and the surrounding area: innovative process of preventive and scheduled conservation - phase II	€ 5,000.00	
OLLOMONT MUNICIPAL COUNCIL			€ 80,000.00
	Estr-art: a local revitalisation project involving the re-purposing of the former mining village of Rey a Ollomont (Valle d'Aosta)	€ 80,000.00	
PRAZZO MUNICIPAL COUNCIL			€ 60,000.00
	Project to redevelop and showcase the "ex caserma Pisacane" in Prazzo (CN)	€ 60,000.00	
SAVONA MUNICIPAL COUNCIL			€ 68,500.00
	Redevelopment and showcasing of the teatro Chiabrera	€ 68,500.00	
CONFRATERNITA DI SANTA CROCE			€ 45,000.00
	Restoration of the frescoes by Luca Rossetti (1753-61) in the Confraternita di Santa Croce in Ivrea; urgent restoration for the 2nd lot of works, vault and apse walls	€ 45,000.00	
CONFRATERNITA SAN GIOVANNI DECOLLATO E DELLA MISERICORDIA			€ 20,000.00
	Restoration of the facades of the Confraternita di San Giovanni Decollato di Marene	€ 20,000.00	
CONSORZIO DELLE RESIDENZE REALI SABAUDE			€ 80,000.00
	Training course for art gardeners for historical parks and gardens. Project for the 2021/2022 edition	€ 80,000.00	
CONSULTA PER LA VALORIZZAZIONE DEI BENI ARTISTICI E CULTURALI DI FOSSANO			€ 12,000.00
	Membership quota	€ 12,000.00	

## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>CONSULTA VALORIZZAZIONE BENI ARTISTICI E CULTURALI DI TORINO</b>			<b>€ 127,300.00</b>
	Palazzo ex-Arsenale di Torino - creation of a museum	€ 100,000.00	
	Support for institutional activity 2022	€ 27,300.00	
<b>DIOCESI SAVONA-NOLI</b>			<b>€ 140,000.00</b>
	Restoration of the marble facade of the Savona Cathedral: static consolidation and cleaning the stone. Conclusions	€ 140,000.00	
<b>DOCBI - CENTRO STUDI BIELLESI ODV</b>			<b>€ 18,000.00</b>
	Interoperability of the Rete Archivi Biellesi (RAB) - Polo del '900	€ 18,000.00	
<b>ENTE DI GESTIONE DELLE AREE PROTETTE DEI PARCHI REALI</b>			<b>€ 15,000.00</b>
	I parchi realizzano innovazione	€ 15,000.00	
<b>FONDAZIONE 1563 PER L'ARTE E LA CULTURA DELLA COMPAGNIA DI SAN PAOLO</b>			<b>€ 78,000.00</b>
	Training and updating project for the profession of archivist in relation to the NRRP and the NDP	€ 30,000.00	
	Project to systematically showcase the heritage of Turin's historic libraries - phase one	€ 25,000.00	
	Operational project for managing the intermediate archive (hard-copy)	€ 23,000.00	
<b>FONDAZIONE ALBERTO COLONNETTI ONLUS</b>			<b>€ 1,000.00</b>
	Fondazione alberto colonnetti onlus	€ 1,000.00	
<b>FONDAZIONE ASTI MUSEI</b>			<b>€ 10,500.00</b>
	Green art - enhancing the energy efficiency of the Asti museum network	€ 10,500.00	
<b>FONDAZIONE CARISPEZIA</b>			<b>€ 155,000.00</b>
	"Un patrimonio da tutelare" call for proposals (2022)	€ 155,000.00	
<b>FONDAZIONE COLLEGIO UNIVERSITARIO DI TORINO RENATO EINAUDI</b>			<b>€ 828,000.00</b>
	Arts hub: professional appointments for the definitive and executive design	€ 828,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 3,835,200.00</b>
	"Prima. Prevenzione ricerca indagine manutenzione ascolto per il patrimonio culturale" call for proposals. Evaluation	€ 230,000.00	
	Cavallerizza reale: drafting and integration of the technical and economic feasibility plans of Turin City Council and the University of Turin	€ 200,000.00	
	Fai - fondo ambiente italiano - Milano chiesa e convento di San Bernardino di Ivrea: restoration, showcasing and management project - provision	€ 500,000.00	
	Fondazione Museo delle Antichità Egizie di Torino: courtyard roof and redevelopment of the lower ground floor of the Collegio dei Nobili, design competition: provision	€ 1,300,000.00	
	Galleria d'Arte Moderna: upgrading works - provision	€ 800,000.00	
	Design of the arts hub being established at the Cavallerizza Reale in Turin	€ 172,000.00	

## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
	Project for the coordination and development of archive and research library support work	€ 222,500.00	
	Framework protocol between Fondazione Compagnia di San Paolo and Turin Municipal Council for 2022-2025 strategic agencies - provision	€ 45,000.00	
	San Filippo Neri in Turin: completion of the restoration of the presbytery and adjacent chapels - provision	€ 165,700.00	
	Trial adoption of the regional landscape plan in Piedmont: phase three	€ 200,000.00	
<b>FONDAZIONE CONTRADATORINO ONLUS</b>			<b>€ 65,000.00</b>
	Support for institutional activities/membership quota	€ 65,000.00	
<b>FONDAZIONE DEL TEATRO STABILE DI TORINO</b>			<b>€ 15,000.00</b>
	Energie per bene - fondazione del teatro stabile di torino	€ 15,000.00	
<b>FONDAZIONE FEDERICO ZERI</b>			<b>€ 10,000.00</b>
	Giovanni Baglione, "Le vite de' pittori, scultori et architetti" (Rome 1642), a modern edition with commentary	€ 10,000.00	
<b>FONDAZIONE LUIGI EINAUDI ONLUS</b>			<b>€ 30,000.00</b>
	Enhancement and use of Palazzo d'Azeglio	€ 30,000.00	
<b>FONDAZIONE MUSEO DELLE ANTICHITÀ EGIZIE DI TORINO</b>			<b>€ 200,000.00</b>
	Support for conservative restoration works on the facades of Collegio dei Nobili	€ 200,000.00	
<b>FONDAZIONE MUSEO FRANCESCO BORGOGNA</b>			<b>€ 100,000.00</b>
	Renovation of the roof of Palazzo Museo Borgogna	€ 100,000.00	
<b>FONDAZIONE O.P.L. SAN GIOVANNI D'ANDORNO</b>			<b>€ 90,000.00</b>
	Restoration of the pilgrims' wing of the Sanctuary of San Giovanni Battista d'Andorno, which was damaged by the disaster of 2/10/2020	€ 90,000.00	
<b>FONDAZIONE ROMANO GAZZERA</b>			<b>€ 20,000.00</b>
	Conservation and reconditioning of part of the art collection and restoration of one work (1ST phase)	€ 20,000.00	
<b>ISTITUTO LIGURE PER LA STORIA DELLA RESISTENZA E DELL'ETÀ CONTEMPORANEA</b>			<b>€ 70,000.00</b>
	Archiviweb - biblioweb. Identity, memory, new generations. Cultural heritage of Genoa and Liguria	€ 70,000.00	
<b>ISTITUTO PER I BENI MUSICALI IN PIEMONTE ONLUS</b>			<b>€ 19,000.00</b>
	Ecclesiastical musical assets in Piedmont	€ 19,000.00	
<b>L'ARCO DI GIANO COOP. SOC.</b>			<b>€ 5,000.00</b>
	Tramandare un sogno	€ 5,000.00	
<b>MINISTRY OF CULTURE - REGIONAL SECRETARIAT FOR PIEDMONT</b>			<b>€ 150,000.00</b>
	Restoration, maintenance and enhancement works to complete the visitors' itinerary for Palazzo Chiabrese	€ 150,000.00	

## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
MUSEI REALI DI TORINO			€ 50,000.00
	Development plan for the Musei Reali di Torino	€ 50,000.00	
PARROCCHIA DEI SANTI COSMA E DAMIANO			€ 50,000.00
	Restoration of the roof	€ 50,000.00	
PARROCCHIA DEI SS GIUSEPPE E ANTONIO DA PADOVA IN PIETRANERA DI ROVEGNO			€ 35,000.00
	Consolidation of the foundations and dome of the Church of SS Giuseppe e Antonio da Padova in Pietranera di Rovigno (GE)	€ 35,000.00	
PARROCCHIA DI CRISTO RE E N.S. ASSUNTA			€ 60,000.00
	Upgrade of the existing rooms including the cinema/theatre "opera mons. Macciò" at 7, Via Pallavicini - Fg. 10 Part. 640 - Masone (GE), for the purposes of fire prevention - work subject to inspection by the fire service pursuant to ministerial decree of 19 August 1996 - 2nd lot.	€ 60,000.00	
PARROCCHIA DI ROSSA			€ 8,000.00
	Un inedito Melchiorre	€ 8,000.00	
PARROCCHIA DI SAN BRIZIO			€ 15,000.00
	"Un barocco da salvare": the stucco work and paintings in the presbytery of the Church of San Brizio in Cossogno	€ 15,000.00	
PARROCCHIA DI SAN LORENZO			€ 20,000.00
	Restoration of the wooden chest and Lorenzo Paoli organ in the Parish Church of Levaggi - Borzonasca (GE)	€ 20,000.00	
PARROCCHIA DI SAN PIETRO DI ISOLA D'ASTI			€ 30,000.00
	Consolidation of the parsonage and adjoining portico, Parish of San Pietro di Isola d'Asti - emergency works	€ 30,000.00	
PARROCCHIA DI SAN PIETRO E SAN LORENZO			€ 45,000.00
	Parish Church of San Pietro e San Lorenzo di Piverone (To)_restoration of the facade and construction of a new ramp for differently abled people	€ 45,000.00	
PARROCCHIA DI SANTA BARBARA			€ 180,000.00
	Church of Santa Barbara: restoration of the vault in the central nave	€ 180,000.00	
PARROCCHIA DI SANT'AGOSTINO			€ 10,000.00
	Restoration of the Chapel of San Rocco - Mondovi	€ 10,000.00	
PARROCCHIA DI SANTO STEFANO - PARROCCHIA ABBAZIA DI S.STEFANO			€ 180,000.00
	Restoration of the facades of the bell-tower of the Church of S. Stefano in Genoa	€ 180,000.00	
PARROCCHIA MADONNA DEGLI ANGELI			€ 90,000.00
	Structural renovation of the dome of the Church of Madonna degli Angeli	€ 90,000.00	
PARROCCHIA NATIVITÀ DI MARIA			€ 60,000.00
	Cappella della Confraternita di S. Rocco in Morozzo: an example of confraternal architecture to be saved	€ 60,000.00	

## Preserving Beauty Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
PARROCCHIA SANTA MARIA DELLE VIGNE			€ 100,000.00
	Console and choral organ: final lot of works to complete the restoration of the Cav. Giovanni Tamburini 1916 monumental organ at the Basilica of Santa Maria delle Vigne in Genoa	€ 100,000.00	
PARROCCHIA SANTI APOSTOLI - PIOSSASCO			€ 30,000.00
	Church of San Giorgio: project to assure the safety of the structure and the decor	€ 30,000.00	
POLO TEOLOGICO TORINESE			€ 1,800.00
	Economic support to cover energy cost increases	€ 1,800.00	
<b>PRESERVING BEAUTY</b>			<b>€ 9,541,800.00</b>

## Impact Innovation Department Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE COMPAGNIA DI SAN PAOLO			€ 10,000.00
	Techstars project	€ 10,000.00	
<b>IMPACT INNOVATION DEPARTMENT</b>			<b>€ 10,000.00</b>

## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A.P.S. ARCA TENTYRIS			€ 1,500.00
	Energia per bene	€ 1,500.00	
A.S.H.A.S. ONLUS (ASSOCIAZIONE SOLIDARIETÀ HANDICAPPATI SAVIGLIANO)			€ 1,100.00
	Meeting centre and sheltered housing unit	€ 1,100.00	
A.V.A.S.S. ODV			€ 4,000.00
	Energie di prossimità	€ 4,000.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ACCADEMIA DELL'EQUILIBRIO A.P.S.			€ 2,100.00
	Villaggi - comunità	€ 2,100.00	
ACLI CITTÀ METROPOLITANA DI TORINO APS			€ 49,904.00
	Innovation for communities	€ 49,904.00	
AIMA TERRITORIALE PROVINCIA DI BIELLA			€ 7,500.00
	Energia per la memoria	€ 7,500.00	
ANFFAS VERCELLI ONLUS			€ 1,600.00
	Energie per bene	€ 1,600.00	
ANTIGONE ONLUS			€ 100,000.00
	Generative alliances for rights in the criminal justice system	€ 50,000.00	
	Feasibility study for a juvenile criminal justice intervention in Piedmont and Liguria	€ 50,000.00	
APS UNIONE MANESSENO			€ 1,000.00
	Energie per bene	€ 1,000.00	
APSP CASA DI RIPOSO MAURIZIO MULLER			€ 6,500.00
	Energie per bene	€ 6,500.00	
ARCHÈ SOCIETÀ COOPERATIVA SOCIALE			€ 10,500.00
	Energy cost increases at Residenza Orchidea in Costigliole Saluzzo and Poet del Ponte care home in Roure	€ 10,500.00	
ARCIDIOCESI DI TORINO - CARITAS DIOCESANA			€ 220,000.00
	Energia dell'accoglienza. Turin ecclesiastical network offering transitional reception facilities for homeless people - additional places from November 2022 to April 2023	€ 220,000.00	
ASSIFERO - ASSOCIAZIONE ITALIANA FONDAZIONI ED ENTI FILANTROPICI			€ 10,000.00
	"Allargare la comunità tra comunità" - second edition of a capacity-building programme for Italian community foundations	€ 10,000.00	
ASSOCIAZIONE "CENTRO APERTO PER ANZIANI DI PEROSA ARGENTINA"			€ 10,500.00
	Energie per bene	€ 10,500.00	
ASSOCIAZIONE + CULTURA ACCESSIBILE			€ 6,000.00
	"Cinema accessibile" - training course in subtitling and audio-description	€ 6,000.00	
ASSOCIAZIONE ALISEO ONLUS			€ 47,000.00
	Provare per crescere!	€ 47,000.00	
ASSOCIAZIONE AMICI DELL'ANZIANO ETS			€ 1,000.00
	Energie per bene	€ 1,000.00	

## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE ANFFAS ONLUS CASALE			€ 10,500.00
	"Potenzia l'energia solidale"	€ 10,500.00	
ASSOCIAZIONE CENTRO ASCOLTO CARITAS SANREMO ONLUS			€ 2,200.00
	Energizzante	€ 2,200.00	
ASSOCIAZIONE CENTRO COME NOI S. PERTINI organizzazione sermig di volontariato onlus			€ 200,000.00
	Avere cura	€ 200,000.00	
ASSOCIAZIONE CILLA ODV			€ 4,500.00
	Associazione cilla odv sede di torino - support in response to rising energy costs	€ 4,500.00	
ASSOCIAZIONE COMUNITÀ PAPA GIOVANNI XXIII			€ 4,300.00
	Apg23 - energie per il bene	€ 4,300.00	
ASSOCIAZIONE COMUNITÀ SAN BENEDETTO AL PORTO			€ 106,224.94
	Agenda don gallo 2030	€ 49,124.94	
	Re charge. Support for social and local activities	€ 7,100.00	
	Ricibo	€ 50,000.00	
ASSOCIAZIONE CULTURALE EUFEMIA A.P.S.			€ 50,000.00
	F.I.L. Di eufemia - felicità interna lorda	€ 50,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE "LA BOTTEGA DEL POSSIBILE"			€ 150,000.00
	La cultura della domiciliarità per promuovere salute e la comunità operosa	€ 100,000.00	
	Rigenerare il presente per abitare il futuro	€ 50,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE CENTROX100			€ 10,000.00
	Essere anziani a Mirafiori sud	€ 10,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE S.M.S. FRATELLANZA QUILIANESE			€ 1,300.00
	Energie per il volontariato	€ 1,300.00	
ASSOCIAZIONE DI VOLONTARIATO DAMAMAR			€ 22,000.00
	Management service 2022	€ 22,000.00	
ASSOCIAZIONE FRANTZ FANON			€ 260,000.00
	"Pluralità di cure": network of clinical and psycho-social interventions for migrants, 2023	€ 260,000.00	
ASSOCIAZIONE I BUFFONI DI CORTE APS			€ 50,000.00
	"La corte": new independence and training hub	€ 50,000.00	

## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE IL BANDOLO ONLUS			€ 140,000.00
	Ri-generare salute mentale di comunità	€ 140,000.00	
ASSOCIAZIONE SAMCO ODV			€ 65,000.00
	Associazione samco annual plan 2022 - implementation of palliative care	€ 65,000.00	
ASSOCIAZIONE SAN LORENZO ONLUS			€ 8,000.00
	Specifications of the activities undertaken at the properties to which the grant application pertains, to offset rising energy costs	€ 8,000.00	
ASSOCIAZIONE SERVIZIO AUTISTI VOLONTARI AMBULANZA organizzazione di volontariato - A.S.A.V.A. ODV			€ 4,100.00
	Rising energy costs and the implications for social and health care services	€ 4,100.00	
ASSOCIAZIONE TEATRO E SOCIETÀ			€ 30,000.00
	Game over - oltre le sbarre	€ 30,000.00	
ASSOCIAZIONE TOMEFORWE ONLUS			€ 6,400.00
	Energy for people	€ 6,400.00	
ASSOCIAZIONE VALDOSTANA VOLONTARIATO CARCERARIO			€ 10,000.00
	Agricoltura in carcere	€ 10,000.00	
BABEL COOPERATIVA SOCIALE ONLUS			€ 10,500.00
	Reinvestiamo in accoglienza	€ 10,500.00	
BANCO ALIMENTARE DEL PIEMONTE ODV			€ 106,500.00
	Crescere per far crescere	€ 50,000.00	
	Illuminiamo la solidarietà	€ 6,500.00	
	Enhancing product recovery work, support and consolidation of the receptive and managerial capacity of the networks.	€ 50,000.00	
BANCO ALIMENTARE DELLA LIGURIA ODV			€ 52,600.00
	Migliorare per crescere	€ 50,000.00	
	Recuperiamo "energie" per distribuire più cibo	€ 2,600.00	
BANCO FARMACEUTICO TORINO ODV			€ 50,000.00
	Safety nets 2022	€ 50,000.00	
BES COOPERATIVA SOCIALE			€ 40,000.00
	Officina dopo di noi. Observatory on assistance for disabled people without family support, regarding the implementation of Italian law 112/16: monitoring and best practices	€ 40,000.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>CAMMINARE INSIEME ODV</b>			<b>€ 199,000.00</b>
	Next camminare insieme	€ 50,000.00	
	Più energie per camminare	€ 1,000.00	
	USCITO - nuovi approcci per una medicina di prossimità	€ 148,000.00	
<b>CASA DI RIPOSO "OSEPEDALE SAN GIUSEPPE" E.T.S.</b>			<b>€ 10,500.00</b>
	Allowance for energy cost increases, October 2021- February 2022	€ 10,500.00	
<b>CASA DI RIPOSO ALESSANDRO RIBERI</b>			<b>€ 1,900.00</b>
	Energia ma quanto mi costi	€ 1,900.00	
<b>CASA DI RIPOSO SAN GIUSEPPE</b>			<b>€ 5,400.00</b>
	Energie per bene	€ 5,400.00	
<b>CASA DI RIPOSO VINCENZO MOSSO (FONDAZIONE)</b>			<b>€ 10,500.00</b>
	Energie per bene	€ 10,500.00	
<b>CASA DO MENOR ITALIA ONLUS</b>			<b>€ 15,000.00</b>
	E pluribus unus	€ 15,000.00	
<b>CASA DON DALMASSO PARROCCHIA SANTI PIETRO PAOLO</b>			<b>€ 8,800.00</b>
	Energia per il futuro	€ 8,800.00	
<b>CENTRO DI SOLIDARIETÀ L'ANCORA</b>			<b>€ 2,900.00</b>
	Ancora energia	€ 2,900.00	
<b>CHRONOS - SOCIETÀ COOPERATIVA SOCIALE SIGLABILE CHRONOS S.C.S.</b>			<b>€ 10,500.00</b>
	Energia per la cooperativa chronos	€ 10,500.00	
<b>CIRCOLO BORELLA IVO VILLA APS</b>			<b>€ 2,000.00</b>
	Mitigation of energy costs	€ 2,000.00	
<b>CIRCOLO OPERAIO FRANCO FERRARIS APS</b>			<b>€ 1,500.00</b>
	Mitigation of energy costs	€ 1,500.00	
<b>COMMISSIONE SINODALE PER LA DIACONIA</b>			<b>€ 10,500.00</b>
	Con energia	€ 10,500.00	
<b>LA SPEZIA MUNICIPAL COUNCIL</b>			<b>€ 78,000.00</b>
	Re-thinking the social pact in the age of uncertainty. A local strategy for leveraging the accelerator effect of the Covid-19 syndemic	€ 78,000.00	
<b>AVIGLIANA MUNICIPAL COUNCIL</b>			<b>€ 80,000.00</b>
	In nu-ce. Nuove centralità a Avigliana	€ 80,000.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
GENOA MUNICIPAL COUNCIL			€ 270,000.00
	Centro servizi per le povertà – stazione di posta asilo notturno massoero” (h24 massoero) - 2022	€ 270,000.00	
POLONGHERA MUNICIPAL COUNCIL			€ 80,000.00
	Polonghera: l'agorà delle terre di mezzo	€ 80,000.00	
TURIN MUNICIPAL COUNCIL - SOCIAL SERVICES AND EMPLOYMENT DIVISION Employment Service			€ 200,000.00
	“Non solo 2022/2023” project: opportunities for homeless people and families facing severe housing hardship	€ 200,000.00	
VARALLO MUNICIPAL COUNCIL			€ 80,000.00
	Abilitiamo la valsesia	€ 80,000.00	
VENTIMIGLIA MUNICIPAL COUNCIL			€ 50,000.00
	D.A. N.O.I. - Disabilità e autonomia: nuove opportunità di inclusione nel dss1 ventimigliese	€ 50,000.00	
COMUNITÀ DI SANT'EGIDIO LIGURIA ODV			€ 150,000.00
	“Viva gli anziani!” programme Comunità di sant'egidio, project for active monitoring of people over 80	€ 150,000.00	
COMUNITÀ PAPA GIOVANNI XXIII COOP. SOC. A R. L.			€ 4,100.00
	Cpg23 - energie per il bene	€ 4,100.00	
CONSORZIO SOCIALE N.A.O.S. - Naos s.C.S. Nuovi ambiti di organizzazione sociale - consorzio di cooperative sociali			€ 6,700.00
	Consorzio naos - energy allowance	€ 6,700.00	
CONSULTA PER LE PERSONE IN DIFFICOLTÀ ODV ETS			€ 119,990.00
	Disabilità in rete	€ 70,000.00	
	Nuovi scenari di crescita per la cpd	€ 49,990.00	
COOPERATIVA SOCIALE - IL SOGNO DI UNA COSA			€ 50,000.00
	Il sogno reload	€ 50,000.00	
COOPERATIVA SOCIALE ALICE ONLUS			€ 50,000.00
	E = m x c2 (evoluzione di alice = mission x competenze x cambiamento) - phase 2	€ 50,000.00	
COOPERATIVA SOCIALE IL PUNTO			€ 3,200.00
	Energie per bene	€ 3,200.00	
COOPERATIVA SOCIALE VILLA PERLA SERVICE ARL ONLUS			€ 5,900.00
	Centro cottura “la tavola di campi”: energia per il lavoro	€ 5,900.00	
CROCE ROSSA COMITATO DELLA SPEZIA			€ 1,200.00
	Green target	€ 1,200.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
CROCE ROSSA COMITATO DI BIELLA ODV			€ 6,300.00
	Energia per bene - croce rossa di biella odv	€ 6,300.00	
CROCE ROSSA ITALIANA - COMITATO DI SUSÀ - ODV			€ 3,200.00
	Energia x il polo	€ 3,200.00	
CROCE ROSSA ITALIANA - COMITATO DI TORINO ODV			€ 5,000.00
	Risparmio energia	€ 5,000.00	
CROCE ROSSA ITALIANA COMITATO DI CHERI ODV			€ 1,700.00
	Energie per bene	€ 1,700.00	
CROCE ROSSA ITALIANA COMITATO DI GENOVA			€ 8,600.00
	Energie per il bene	€ 8,600.00	
CROCE ROSSA ITALIANA COMITATO DI PIOSSASCO ODV			€ 3,900.00
	Energia per bene	€ 3,900.00	
CROCE ROSSA ITALIANA COMITATO DI VERBANIA ODV			€ 2,300.00
	Energie per bene	€ 2,300.00	
CROCE ROSSA ITALIANA COMITATO DI VILLAR DORA ODV			€ 1,200.00
	Energia per la CRI	€ 1,200.00	
DIOCESI DI VENTIMIGLIA - SAN REMO			€ 3,700.00
	Support for gas and electricity costs for the properties of the curia and episcopal polity of the diocese of Ventimiglia - Sanremo, at 2 and 4, Via Carlo Pisacane	€ 3,700.00	
ENTE PARROCCHIA CASA DI RIPOSO MONS. G.B. EULA			€ 9,300.00
	Fronteggiare la crisi energetica	€ 9,300.00	
FONDAZIONE "CASA DI RIPOSO SANFRONT"			€ 10,500.00
	Help for energy costs	€ 10,500.00	
FONDAZIONE APRI LE BRACCIA			€ 4,300.00
	Ri-generare il futuro	€ 4,300.00	
FONDAZIONE AURORA ONLUS			€ 25,000.00
	Con la comunità per la comunità	€ 25,000.00	
FONDAZIONE CASA DELL'ANZIANO MADONNA DELLA MISERICORDIA ONLUS			€ 10,500.00
	Application for economic support to cover energy cost increases	€ 10,500.00	
FONDAZIONE CASA DI RIPOSO "OPERAPIACURTI"			€ 2,000.00
	Energia per bene call for proposals	€ 2,000.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE CASA DI RIPOSO TEOLOGO VINCENZO PONSATI</b>			<b>€ 2,900.00</b>
	Fondazione Ponsati	€ 2,900.00	
<b>FONDAZIONE CASSA DI RISPARMIO DI VOLTERRA</b>			<b>€ 110,000.00</b>
	Per aspera ad astra 5TH edition	€ 110,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 3,296,168.20</b>
	Cultural participation initiatives aimed at combating inequality - allocation	€ 164,862.20	
	Allocaton for integrated actions on disability - provision	€ 100,000.00	
	Turin Municipal Council framework agreement	€ 424,500.00	
	Strategic communication, People Goal	€ 20,000.00	
	Distretto Sociale Barolo in Turin, provision for development initiatives for the district	€ 100,000.00	
	Initiatives to promote community mental health - provision	€ 2,050,000.00	
	2022 guidelines for supporting community foundations - provision	€ 5,000.00	
	Per aspera ad astra - monitoring and evaluation	€ 10,000.00	
	Project to attract young people and young families to come and live in the Mirafiori district of Turin - provision for feasibility study	€ 41,806.00	
	Local systems to combat poverty by means of neighbourly support networks - provision for the b2 = il bene x bene call for proposals and for the development of related initiatives	€ 380,000.00	
<b>FONDAZIONE COMUNITARIA DEL VCO ENTE FILANTROPICO</b>			<b>€ 50,000.00</b>
	La banca dei giovani nel Verbano Cusio Ossola 2022	€ 50,000.00	
<b>FONDAZIONE COMUNITARIA DELLA VALLE D'AOSTA ONLUS</b>			<b>€ 115,000.00</b>
	Support for institutional activities/membership quota	€ 115,000.00	
<b>FONDAZIONE CON IL SUD</b>			<b>€ 4,050,860.00</b>
	Provision for Fondazione Compagnia di San Paolo's quota for 2022	€ 4,050,860.00	
<b>FONDAZIONE DEI SANTI LORENZO E TEOBALDO</b>			<b>€ 11,500.00</b>
	Ricominciare a investire per la cura	€ 11,500.00	
<b>CHIERI COMMUNITY FOUNDATION</b>			<b>€ 50,000.00</b>
	Support for institutional activities/membership quota	€ 50,000.00	
<b>FONDAZIONE DELLA COMUNITÀ DI MIRAFIORI ONLUS</b>			<b>€ 220,000.00</b>
	Support for institutional activity 2022 - Fondazione Mirafiori	€ 220,000.00	
<b>FONDAZIONE DI COMUNITÀ DEL CANAVESE ONLUS</b>			<b>€ 50,000.00</b>
	Support for institutional activities	€ 50,000.00	

## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE DI COMUNITÀ PORTA PALAZZO			€ 85,000.00
	Fondazione di comunità porta palazzo #2022 support for institutional activities	€ 85,000.00	
FONDAZIONE DIOCESANA COMUNITÀSERVIZI ONLUS			€ 12,000.00
	Deep impact	€ 12,000.00	
FONDAZIONE DON GRASSINO			€ 6,200.00
	Caro energia	€ 6,200.00	
FONDAZIONE F.A.R.O. ETS - fondazione assistenza ricerca oncologica Piemonte faro			€ 130,000.00
	Home care project	€ 130,000.00	
FONDAZIONE GRUPPO ABELE ONLUS			€ 50,000.00
	Ecosistema Abele	€ 50,000.00	
FONDAZIONE INFERMERIA SAN CARLO			€ 4,300.00
	Mitigation of the impact of energy costs	€ 4,300.00	
FONDAZIONE MAMRE ONLUS			€ 50,000.00
	Development plan for Fondazione Mamre onlus - phase 2	€ 50,000.00	
FONDAZIONE OPERA PIA DR. DOMENICO UCCELLI ONLUS			€ 10,500.00
	Riscaldiamo il cuore	€ 10,500.00	
FONDAZIONE OPERE DIOCESANE CUNEESI			€ 10,500.00
	Ricaricaci	€ 10,500.00	
FONDAZIONE OSPEDALE CIVICO SAN CAMILLO DE' LELLIS			€ 1,000.00
	Mitigation of the impact of energy costs	€ 1,000.00	
FONDAZIONE OSPEDALE CIVILE SAN CHIAFFREDO			€ 10,500.00
	Costruire un sistema di protezione sociale	€ 10,500.00	
FONDAZIONE OSPEDALE RICOVERO DI CARITÀ			€ 3,000.00
	Energie per il "bene"	€ 3,000.00	
FONDAZIONE PIOVANO RUSCA			€ 10,500.00
	Fondazione piovano rusca - energie per bene	€ 10,500.00	
FONDAZIONE ROSSI			€ 4,500.00
	Aiutiamo gli anziani	€ 4,500.00	
FONDAZIONE VALSESIA ONLUS			€ 70,000.00
	Support for institutional activities	€ 70,000.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
G.M.R. COOPERATIVA SOCIALE			€ 2,400.00
	Emergenza rincaro costi energetici	€ 2,400.00	
GRUPPI DI VOLONTARIATO VINCENZIANO			€ 190,000.00
	Costruire comunità solidale	€ 190,000.00	
GRUPPO ARCO S.C.S. - GRUPPO ARCO SOCIETÀ COOPERATIVA SOCIALE			€ 160,500.00
	Mitigazioni	€ 10,500.00	
	Ritorno al futuro - phase 2	€ 50,000.00	
	Ti sos-tengo	€ 100,000.00	
IL CE.STO COOPERATIVA SOCIALE - IL CE.STO COOPERATIVA SOCIALE			€ 49,890.00
	Transformation projects for a community hub	€ 49,890.00	
ISTITUTO ITALIANO DELLA DONAZIONE			€ 40,000.00
	IID - disseminating good practices among NPOs and promoting an informed gift culture - 2022	€ 40,000.00	
LA BAND DEGLI ORSI - ASSOCIAZIONE DI VOLONTARIATO			€ 17,700.00
	Energia per bene band degli orsi	€ 2,700.00	
	Imparando ad accogliere	€ 15,000.00	
LA CITTADELLA DELLA SALUTE SRL - IMPRESA SOCIALE			€ 9,500.00
	Containment of operating costs in response to rising energy prices	€ 9,500.00	
LA COLLINA DEGLI ELFI ODV			€ 50,000.00
	Il benessere delle famiglie	€ 50,000.00	
LA CONTRADA SCS - LA CONTRADA SOCIETÀ COOPERATIVA SOCIALE			€ 6,100.00
	Energia per la contrada	€ 6,100.00	
LINDBERGH COOPERATIVA SOCIALE - COOPERATIVA SOCIALE LINDBERGH			€ 1,000.00
	Un sostegno per i centri	€ 1,000.00	
LUCE PER LA VITA ONLUS			€ 130,000.00
	Development of a local palliative care network	€ 130,000.00	
MAGO DI OZ SCS ONLUS - mago di oz società cooperativa sociale onlus			€ 5,700.00
	Ricarichiamoci di energie!	€ 5,700.00	
MOCA FUTURE DESIGNERS SOCIETÀ COOPERATIVA IMPRESA SOCIALE			€ 15,000.00
	Future designers 4.0	€ 15,000.00	

## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
MOVIMENTO CONSUMATORI APS			€ 30,000.00
	"Riparto" - financial inclusion and guidance programme aimed at addressing unmanageable debt situations and making a fresh start	€ 30,000.00	
OAMI CARMAGNOLA - OPERA ASSISTENZA MALATI IMPEDITI			€ 2,100.00
	Energizziamo Casa Roberta	€ 2,100.00	
OPERA BAROLO E. M.			€ 15,000.00
	Opera barolo attività palazzo barolo - Istituto Sant'Anna Barolo - scuola Barolo	€ 15,000.00	
OPERA PIA "LORENZO CAVALLI" ONLUS			€ 50,000.00
	Carmagnola community foundation grant application	€ 50,000.00	
ORGANIZZAZIONE DI VOLONTARIATO CARITAS INTEMELIA			€ 1,600.00
	Energie per bene	€ 1,600.00	
PARROCCHIA CUORE IMMACOLATO DI MARIA SOGGIORNO PER ANZIANI			€ 7,200.00
	Energie per bene	€ 7,200.00	
PARROCCHIA DEI SS. GERVASIO E PROTASIO			€ 2,600.00
	"Aiutateci ad aiutare"	€ 2,600.00	
PARROCCHIA DI SAN MAURIZIO D'OPAGLIO			€ 2,200.00
	Contrasto al risparmio energetico	€ 2,200.00	
PARROCCHIA DI SAN PIETRO IN VINCOLI - residenza per anziani Casa Vittoria			€ 3,000.00
	Application for a grant to cover energy cost increases	€ 3,000.00	
PARROCCHIA MADONNA DEI POVERI			€ 3,400.00
	Support to help the parish meet rising energy costs	€ 3,400.00	
PARROCCHIA MADONNA DI CAMPAGNA			€ 5,700.00
	Energie per il bene	€ 5,700.00	
PARROCCHIA NS SIGNORA DI OROPA-VILLAGGIO LAMARMOR			€ 2,500.00
	Accendiamo la carità	€ 2,500.00	
PARROCCHIA SAN GIOVANNI BOSCO			€ 1,800.00
	Parrocchia	€ 1,800.00	
PARROCCHIA SAN GIUSEPPE CAFASSO			€ 9,200.00
	Recupero solidale	€ 9,200.00	
PARROCCHIA SANTA MARIA DI SALSASIO			€ 2,500.00
	Aiuto!	€ 2,500.00	



## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
PARROCCHIA SANTA RITA DA CASCIA			€10,000.00
	Santa Rita, comunità e famiglia	€ 10,000.00	
PICCOLA CASA DELLA DIVINA PROVVIDENZA - COTTOLENGO			€ 250,000.00
	"L'assistenza olistica nella piccola casa"	€ 250,000.00	
PROPOSTA80 SOCIETÀ COOPERATIVA SOCIALE - ONLUS			€ 8,600.00
	Cara bolletta! Bolletta cara!	€ 8,600.00	
PROVINCIA PIEMONTESE DELL'ORDINE DEI CHIERICI REGOLARI MINISTRI DEGLI INFERMI - CAMILLIANI			€ 80,000.00
	Reception of people with illnesses and help for families in Turin facing hardship	€ 80,000.00	
RETE DELLE CASE DEL QUARTIERE APS			€ 55,137.80
	La cultura dietro l'angolo. Ritrovi d'arte, musica e teatro da vivere insieme	€ 55,137.80	
SEMINARIO DIOCESANO PIO XI			€ 10,500.00
	Support to help meet rising energy costs of buildings used for the institutional activities of Seminario Diocesano Pio XI	€ 10,500.00	
SILENZIOSI OPERAI DELLA CROCE			€ 8,300.00
	Energie per bene	€ 8,300.00	
SOC. COOP. CASA FAMIGLIA SAINT LEGER ONLUS			€ 1,000.00
	Energie per bene	€ 1,000.00	
SOCIETÀ COOPERATIVA SOCIALE PROGETTO EMMAUS ONLUS			€ 6,500.00
	Abbassa la bolletta	€ 6,500.00	
SOCIETÀ OPERAIA CATTOLICA NOSTRA SIGNORA DELLA GUARDIA DI GENOVA PONTEDECIMO			€ 5,100.00
	Diamo energia alla socce	€ 5,100.00	
SOLIDARIETÀ CINQUE SOCIETÀ COOPERATIVA SOCIALE			€ 8,400.00
	Un'energia che da energia	€ 8,400.00	
STRANAIDEA SOCIETÀ COOPERATIVA SOCIALE IMPRESA SOCIALE			€ 15,000.00
	Sbalzi: cultura per il cambiamento	€ 15,000.00	
TEATRO DELL'ORTICA ASSOCIAZIONE DI PROMOZIONE SOCIALE ONLUS			€ 10,000.00
	Oltre il cortile 2022	€ 10,000.00	
TELEFONO AMICO TORINO ODV			€ 1,000.00
	Telefono amico Torino odv - site utilities	€ 1,000.00	
TERRA MIA SCS			€ 10,500.00
	Energie per il bene	€ 10,500.00	





## Rediscovering Community Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
UFFICIO PASTORALE MIGRANTI - ARCIDIOCESI DI TORINO			€ 100,000.00
	"Diritto ad imparare" workshop-based training pathway 2022-2023	€ 100,000.00	
UFFICIO PIO DELLA COMPAGNIA DI SAN PAOLO ONLUS			€ 10,069,000.00
	Fondo musy	€ 30,000.00	
	Support for institutional grant-making activity 2022	€ 10,039,000.00	
UN SOGNO PER TUTTI SOCIETÀ COOPERATIVA SOCIALE			€ 10,000.00
	Civediamo - a neighbourhood made-to-measure for elderly people	€ 10,000.00	
UNIONEMONTANA ALPI GRAIE			€ 60,000.00
	Ripensiamo il nostro futuro	€ 60,000.00	
UNIVERSITY OF GENOA			€ 15,000.00
	Consolidation of the activities of the Polo Universitario Penitenziario regionale (PUP)	€ 15,000.00	
UNIVERSITY OF TURIN			€ 50,000.00
	Students in custody hub (FY 2022 - AY 2022/2023 - Conv. 2022-2024)	€ 50,000.00	
URBAN LAB			€ 10,000.00
	Comunicare l'atlante del cibo	€ 10,000.00	
VILLA PERLA SCRL			€ 4,300.00
	Help with energy costs for social and health care facilities	€ 4,300.00	
VITAS VOLONTARI ITALIANI ASSISTENZA SOFFERENTI ONLUS			€ 50,000.00
	Palliative care: multi-disciplinary home care	€ 50,000.00	
<b>REDISCOVERING COMMUNITY</b>			<b>€ 23,558,774.94</b>



## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>A.P.S. LA ROCCA FRATELLANZA CONTADINI E OPERAI</b>			<b>€ 2,700.00</b>
	Rigenerocca	€ 2,700.00	
<b>A.S.D. LESA VERGANTE</b>			<b>€ 1,400.00</b>
	Un circolo virtuoso di risorse	€ 1,400.00	
<b>A.S.D. SAN FILIPPO NERI ALBENGA</b>			<b>€ 20,000.00</b>
	Resurfacing of parish sports pitch with synthetic turf	€ 20,000.00	
<b>AFEVA - ASSOCIAZIONE FAMIGLIARI VITTIME AMIANTO</b>			<b>€ 10,000.00</b>
	"2°: amianto/ambiente - anno 2023"	€ 10,000.00	
<b>AGS PER IL TERRITORIO - associazione giovanile salesiana per il territorio</b>			<b>€ 231,000.00</b>
	Cogli l'estate - 2022	€ 76,000.00	
	Maker lab. L'apprendimento creativo tra didattica ed inclusione	€ 100,000.00	
	Provaci ancora sam - AY 2022-2023	€ 55,000.00	
<b>ALPIM - ASSOCIAZIONE LIGURE PER I MINORI - PROGETTO FIDUCIA</b>			<b>€ 50,000.00</b>
	"Proposte per il nostro lavoro"	€ 50,000.00	
<b>ALTRIMODI S.R.L. IMPRESA SOCIALE ETS</b>			<b>€ 3,400.00</b>
	Energie in solidarietà	€ 3,400.00	
<b>APS BECOME PERSONE IN DIVENIRE</b>			<b>€ 1,200.00</b>
	Energie per bene	€ 1,200.00	
<b>AREA ONLUS - ASSOCIAZIONE REGIONALE AMICI DEGLI HANDICAPPATI</b>			<b>€ 109,000.00</b>
	Starting over	€ 109,000.00	
<b>ASAI - ASSOCIAZIONE DI ANIMAZIONE INTERCULTURALE</b>			<b>€ 198,576.00</b>
	Asai non si ferma mai!	€ 81,000.00	
	Provaci ancora sam 2022/2023	€ 95,000.00	
	Sam non va in vacanza 2022	€ 22,576.00	
<b>ASD A.M.E.C.E. BAITO APS - ASSOCIATION MAISON D'ENFANT POUR LA CULTURE ET L'EDUCATION BAITO APS</b>			<b>€ 45,000.00</b>
	"Provaci ancora Sam" project, AY 2022/23	€ 45,000.00	
<b>ASD O.A.S.I. LAURA VICUNA</b>			<b>€ 64,400.00</b>
	Involving the new generation	€ 50,000.00	
	Nuove energie per sostenere il vicuna	€ 14,400.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ASD SERMIG</b>			<b>€ 1,000.00</b>
	L'energia di un palazzetto	€ 1,000.00	
<b>ASILO INFANTILE SCUOLA MATERNA DOTT. CAV. UMBERTO BAUDINO - VERNANTE</b>			<b>€ 1,900.00</b>
	Application for a grant to cover energy cost increases	€ 1,900.00	
<b>ASS. DOPOSCUOLA DI QUARTIERE "CONTARDO FERRINI"</b>			<b>€ 25,619.00</b>
	"Provaci ancora Sam" AY 2022/23	€ 20,000.00	
	Sam non va in vacanza	€ 5,619.00	
<b>ASS. MINOLLO COOPERAZIONE SOCIALE NELLA CITTÀ</b>			<b>€ 88,084.00</b>
	"Provaci ancora Sam" project, AY 2022/23	€ 40,000.00	
	Sam non va in vacanza 2022	€ 28,304.00	
	Sam non va in vacanza phase 2	€ 19,780.00	
<b>ASSOCIAZIONE DISKOLE' - ASSOCIAZIONE DI PROMOZIONE SOCIALE</b>			<b>€ 55,373.00</b>
	Provaci ancora Sam 2022 2023	€ 35,000.00	
	Sam non va in vacanza 2022	€ 20,373.00	
<b>ASSOCIAZIONE ACMOS</b>			<b>€ 56,200.00</b>
	Energie nei beni confiscati	€ 6,200.00	
	Quando si sogna insieme è già l'inizio della realtà	€ 50,000.00	
<b>ASSOCIAZIONE AGENZIA PER LO SVILUPPO DI PIETRA ALTA</b>			<b>€ 9,609.00</b>
	Sam non va in vacanza 2022	€ 9,609.00	
<b>ASSOCIAZIONE ALTRESÌ APS</b>			<b>€ 39,524.00</b>
	Provaci ancora, Sam! 2022-2023	€ 25,000.00	
	Sam non va in vacanza 2022	€ 14,524.00	
<b>ASSOCIAZIONE CASAOZ ONLUS</b>			<b>€ 192,000.00</b>
	Essere rete	€ 82,000.00	
	Molino di cavoretto - feasibility study	€ 20,000.00	
	Development plan for Casa Oz	€ 50,000.00	
	Un ponte tra ospedale e territorio: ricostruire la comunità	€ 40,000.00	
<b>ASSOCIAZIONE CENTRO COME NOI S. PERTINI organizzazione sermig di volontariato onlus</b>			<b>€ 50,000.00</b>
	Fare bene il bene 2.0	€ 50,000.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE CRESCERE INSIEME			€ 1,000.00
	Le energie per unire	€ 1,000.00	
ASSOCIAZIONE CULTURALE EUFEMIA A.P.S.			€ 7,000.00
	"Play it again Sam" AY 2022/2023	€ 7,000.00	
ASSOCIAZIONE DB2 MONDOENNE - APS			€ 42,783.00
	"Provaci ancora Sam" project, AY 2022/23	€ 25,000.00	
	Sam non va in vacanza 2022	€ 17,783.00	
ASSOCIAZIONE DI FAMIGLIA ONLUS			€ 10,000.00
	Legami di famiglia e tra comunità	€ 10,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE "QUINDI CI SEI"			€ 13,303.00
	Play it again Sam (AY 2022/2023)	€ 7,000.00	
	Sam non va in vacanza	€ 6,303.00	
ASSOCIAZIONE EDUCADORA ONLUS			€ 71,686.00
	"Provaci ancora Sam" project, AY 2022/23	€ 25,000.00	
	Sam non va in vacanza 2022	€ 26,686.00	
	Feeling at home 2022	€ 20,000.00	
ASSOCIAZIONE GIOBBE - ONLUS			€ 29,500.00
	Beata conoscenza - schools project, proposed educational interventions	€ 25,000.00	
	Energie+bene - support for associazione giobbe in response to rising energy costs	€ 4,500.00	
ASSOCIAZIONE I BUFFONI DI CORTE APS			€ 50,000.00
	"La corte": new independence and training hub	€ 50,000.00	
ASSOCIAZIONE LA PIUMA O.D.V.			€ 1,700.00
	Energie per bene al forte tenaglie	€ 1,700.00	
ASSOCIAZIONE L'ISOLA CHE C'È A.S.D.			€ 9,400.00
	Bollette bollenti	€ 9,400.00	
ASSOCIAZIONE O.A.S.I. - ORA AMICI SEMPRE INSIEME			€ 2,300.00
	Energia per oasi	€ 2,300.00	
ASSOCIAZIONE OASI GIOVANI ONLUS			€ 50,000.00
	Dove siamo, dove vogliamo andare e come possiamo arrivarci	€ 50,000.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE RONDINE CITTADELLA DELLA PACE ONLUS			€ 15,000.00
	Fourth year of high school at Rondine - AY 2022/2023	€ 15,000.00	
ASSOCIAZIONE SERMIG - SERVIZIO MISSIONARIO GIOVANI			€ 10,500.00
	Energie per la pace	€ 10,500.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA - associazione sportiva dilettantistica centro sport equestri pinerolo gruppi ippici riconosciuti			€ 1,000.00
	Un cavallo per amico ... Energie per bene	€ 1,000.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA SPECIAL OLYMPICS ITALIA ONLUS			€ 80,000.00
	Summer national games, Turin 2022	€ 80,000.00	
ASSOCIAZIONE UN SOGNO PER TUTTI			€ 150,784.00
	Provaci ancora Sam, AY 2022/23	€ 120,000.00	
	Sam non va in vacanza 2022	€ 30,784.00	
ASSOCIAZIONE VIDES MAIN ONLUS volontariato internazionale donne educazione sviluppo main			€ 7,000.00
	"Provaci ancora Sam" project, AY 2022/23	€ 7,000.00	
AZIMUT COOPERATIVA SOCIALE			€ 53,500.00
	Azimut per nuovi orizzonti - phase 2	€ 50,000.00	
	Energia per azimut	€ 3,500.00	
CARANO 4 CHILDREN			€ 10,000.00
	Leonardo 4 children 2022: climate, equality & peace	€ 10,000.00	
CENTRO DI SOLIDARIETÀ DI GENOVA COOP. SOC. ONLUS - CEIS GENOVA			€ 49,868.00
	Un abbraccio	€ 49,868.00	
CITTÀ DI TORINO - ISTITUZIONE TORINESE PER UNA EDUCAZIONE RESPONSABILE			€ 60,000.00
	Torino learning city	€ 60,000.00	
COLLEGIO DEL MONDO UNITO DELL'ADRIATICO - ONLUS			€ 45,000.00
	Gente come noi, cittadini del mondo - academic year 2022/2023	€ 45,000.00	
COMITATO PER LO SVILUPPO DELLA FALCHERA ODV			€ 10,519.00
	Sam non va in vacanza 2022	€ 5,519.00	
	"Provaci ancora Sam" project, AY 2022/23	€ 5,000.00	
COMUNE DI FONTANETO PO			€ 80,000.00
	Be creative be green - social and environmental regeneration programme for Fontanetto Po	€ 80,000.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>GENOA MUNICIPAL COUNCIL</b>			<b>€ 420,000.00</b>
	Educare in natura - second year	€ 250,000.00	
	“Riconnettere per includere”: digital education and social innovation in Genoa	€ 170,000.00	
<b>COMUNE DI NUS</b>			<b>€ 50,000.00</b>
	Scuole e territori: scenari educativi	€ 50,000.00	
<b>COMUNE DI SAN PAOLO SOLBRITO</b>			<b>€ 77,500.00</b>
	Construction of a swimming centre to promote mental and physical well-being, inclusion and social integration	€ 77,500.00	
<b>SANREMO MUNICIPAL COUNCIL</b>			<b>€ 80,000.00</b>
	“Flower campus” - completion of the school complex at the flower market - lot IV	€ 80,000.00	
<b>TURIN MUNICIPAL COUNCIL - EDUCATIONAL SERVICES AREA EDUCATIONAL SERVICES DIRECTORATE</b>			<b>€ 3,980,000.00</b>
	Educational play centres - local play groups	€ 80,000.00	
	Inclusion of disabled children in municipal pre-schools and infant schools	€ 800,000.00	
	Municipal pre-schools	€ 2,000,000.00	
	School transport and accompaniment service for disabled students	€ 1,100,000.00	
<b>CONGREGAZIONE FIGLIE SS CUORI DI GESÙ E MARIA - Istituto Eugenia Ravasco</b>			<b>€ 10,500.00</b>
	Energia per bene	€ 10,500.00	
<b>CONSORZIO XKÈ?ZEROTREDICI</b>			<b>€ 370,000.00</b>
	Support for the 2022 activity of Spazio Zerosei and Spazio Egizio Zerosei carried out by Consorzio Xkè? Zerotredici and for communication initiatives on issues relating to the People Goal € 200.0	€ 370,000.00	
<b>COOP.SOC.LE TERREMONDO SOCIETÀ COOP. A R.L.</b>			<b>€ 50,000.00</b>
	Rigenerazioni - phase 2	€ 50,000.00	
<b>COOPERARCI ONLUS</b>			<b>€ 10,500.00</b>
	Energie per bene	€ 10,500.00	
<b>COOPERATIVA ANIMAZIONE VALDOCCO SOCIETÀ COOPERATIVA SOCIALE impresa sociale onlus</b>			<b>€ 21,000.00</b>
	Advocacy piemonte - voce ai minori quando si decide per loro	€ 21,000.00	
<b>COOPERATIVA PARADIGMA S.C.S.</b>			<b>€ 5,300.00</b>
	Energia per la cooperativa paradigma	€ 5,300.00	
<b>COOPERATIVA SOCIALE MIRAFIORI SCS</b>			<b>€ 3,500.00</b>
	Coop Mirafiori buildings	€ 3,500.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>COOPERATIVA SOCIALE PUZZLE SOCIETÀ COOPERATIVA PER AZIONI</b>			<b>€ 50,000.00</b>
	Puzzle for all - assistance for all categories of vulnerable people	€ 50,000.00	
<b>COOPSSE SOCIETÀ COOPERATIVA SOCIALE ONLUS</b>			<b>€ 50,000.00</b>
	Coopsse 2028	€ 50,000.00	
<b>DON BOSCO 2000 ODV</b>			<b>€ 27,312.50</b>
	"Provaci ancora Sam" project, AY 2022/23	€ 25,000.00	
	Sam non va in vacanza 2022	€ 2,312.50	
<b>ECIPA GENOVA</b>			<b>€ 42,420.00</b>
	Improving skills to facilitate development and equal opportunities	€ 42,420.00	
<b>ENTE CASA MISSIONARIA MADRE MAZZARELLO DELLE SALESIANE DI DON BOSCO</b>			<b>€ 10,500.00</b>
	Energy for life and future	€ 10,500.00	
<b>ENTE MORALE - CASA GENERALIZIA PIA SOCIETÀ TORINESE DI SAN GIUSEPPE</b>			<b>€ 35,000.00</b>
	OTM futura	€ 35,000.00	
<b>ENTE PARROCCHIA SAN GAUDENZIO</b>			<b>€ 4,300.00</b>
	Energie per i giovani	€ 4,300.00	
<b>ESCOGITO ODV</b>			<b>€ 16,140.00</b>
	"Provaci ancora Sam" project, AY 2022/2023	€ 15,000.00	
	Sam non va in vacanza 2022	€ 1,140.00	
<b>ESSEREUMANI ONLUS</b>			<b>€ 56,653.00</b>
	"Play it again Sam" AY 2022/23	€ 35,000.00	
	Sam non va in vacanza 2022	€ 21,653.00	
<b>FONDAZIONE - FONDAZIONE RUFFINI ONLUS</b>			<b>€ 1,200.00</b>
	"Energie" project	€ 1,200.00	
<b>FONDAZIONE BENVENUTI IN ITALIA</b>			<b>€ 10,000.00</b>
	7TH national day for safety in schools	€ 10,000.00	
<b>FONDAZIONE CARLO MOLO ONLUS</b>			<b>€ 5,000.00</b>
	Training course for teachers and project promotion	€ 5,000.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 20,273,735.50</b>
	“Le città dell’educazione”: provision for operating costs	€ 250,000.00	
	2022. A Summer Together. Coordinated actions to support the learning and well-being of children and teenagers	€ 55,427.50	
	Provision for feasibility study and initial operations relating to the “comunità educanti, transizione ecologica, contrasto delle disuguaglianze” project	€ 80,000.00	
	Provision for actions aimed at developing citizenship skills and empowering young people from a European perspective	€ 130,000.00	
	Membership quota for the National Fund to Combat Juvenile Educational Poverty	€ 15,116,808.00	
	Turin Municipal Council framework agreement	€ 421,000.00	
	Strategic communication, People Goal	€ 10,000.00	
	Estate insieme - activities for Ukrainian children - allocation	€ 125,000.00	
	Famiglie zerosei - allocation	€ 200,000.00	
	Multi-year planning interventions - provision	€ 2,800,000.00	
	La bella stagione - allocation	€ 50,000.00	
	“Riconnettere per includere” project (Genoa)	€ 837,500.00	
	Provaci ancora sam, AY 2022/2023 - Allocation	€ 145,000.00	
	School and urban regeneration in the Barriera di Milano district of Turin (in collaboration with the NOE project)	€ 50,000.00	
	“Una comunità che educa” project - provision	€ 3,000.00	
<b>FONDAZIONE FELICITA GALLESIO ONLUS</b>			<b>€ 10,000.00</b>
	Eccellenza accademica e integrazione - 2022/2023	€ 10,000.00	
<b>FONDAZIONE INTERCULTURA</b>			<b>€ 75,000.00</b>
	Foreign study scholarships for deserving, low-means, secondary-school students resident in Piedmont and the Genoa metropolitan area, AY 2023-2024	€ 75,000.00	
<b>FONDAZIONE ISTITUTO DEI SORDI DI TORINO ONLUS</b>			<b>€ 10,500.00</b>
	Energie per bene - sostegno al no profit nell'emergenza di crisi energetica -	€ 10,500.00	
<b>FONDAZIONE ISTITUTO DELLA SACRA FAMIGLIA</b>			<b>€ 10,500.00</b>
	Contenere la cascata	€ 10,500.00	
<b>FONDAZIONE LINKS LEADING INNOVATION &amp; KNOWLEDGE FOR SOCIETY</b>			<b>€ 482,143.00</b>
	“Riconessioni 2.0” project activity for the third and final year (August 2022 - July 2023) and for design work on the ed-tech 4.0 unit in 2022	€ 482,143.00	
<b>FONDAZIONE PAIDEIA ENTE FILANTROPICO</b>			<b>€ 200,000.00</b>
	Development plan 2021-2025, phase II for Fondazione Paideia	€ 50,000.00	
	Development of Centro Paideia and technological innovation project	€ 150,000.00	€ 150,000.00





## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE PER LA SCUOLA DELLA COMPAGNIA DI SAN PAOLO</b>			<b>€ 4,441,678.00</b>
	"Riconessioni 2.0" project activity for the third and final year (August 2022 - July 2023)	€ 229,115.00	
	"Riconessioni" project activity 2022	€ 313,563.00	
	Advanced training course on methodologies and digital learning tools for school managers in collaboration with ITC ILO (International Training Centre of the International Labour Organization) (2022)	€ 84,000.00	
	Implementation of level 2 ("educazione digitale e innovazione sociale") of the "Riconnettere per includere" project (2022)	€ 160,000.00	
	Delivery of the OECD "survey on social and emotional skills" and a prototype "school data dashboard" (2022)	€ 620,000.00	
	Sam non va in vacanza 2022 (2022)	€ 35,000.00	
	Support for institutional activity 2022 (2022)	€ 3,000,000.00	
<b>FONDAZIONE PER LA SUSSIDIARIETÀ</b>			<b>€ 60,000.00</b>
	"Le non-cognitive skill nella scuola secondaria"	€ 60,000.00	
<b>FONDAZIONE PIAZZA DEI MESTIERI MARCO ANDREONI</b>			<b>€ 320,100.00</b>
	Actions to support middle school students and foreign middle and high schools students 2022/23	€ 135,300.00	
	Capaci e meritevoli all'opera 2022 - scholarships	€ 62,000.00	
	Homework House 2022/2023	€ 122,800.00	
<b>FONDAZIONE UNITI PER CRESCERE INSIEME ETS</b>			<b>€ 52,300.00</b>
	Buona energia@circostanza	€ 2,300.00	
	"Revisioniamuci" organisational review of Fondazione Uniti per Crescere Insieme, 2nd phase	€ 50,000.00	
<b>FONTANA VIVACE ODV</b>			<b>€ 1,500.00</b>
	Più energia per l'accoglienza	€ 1,500.00	
<b>GIULIANO ACCOMAZZI SCS</b>			<b>€ 50,000.00</b>
	# Ri/generazioni	€ 50,000.00	
<b>GO - GRUGLIASCO ORATORI - ASSOCIAZIONE DI PROMOZIONE SOCIALE</b>			<b>€ 3,000.00</b>
	3-2-1 Go! Ripartiamo!	€ 3,000.00	
<b>GRUPPO VOLONTARIATO ANC (ASSOCIAZIONE NAZIONALE CARABINIERI) DI TORINO O.D.V.</b>			<b>€ 2,500.00</b>
	Volunteer group activities	€ 2,500.00	
<b>GULLIVER SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 1,100.00</b>
	Risparmiando si impara	€ 1,100.00	
<b>I TENNIS</b>			<b>€ 12,500.00</b>
	Little tennis champions 2022-2023	€ 12,500.00	



## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
I.F.S.E. ITALIAN FOOD STYLE EDUCATION			€ 3,500.00
	Associazione i.F.S.E. Italian food style education - School of Italian haute cuisine	€ 3,500.00	
IL LABORATORIO SOCIETÀ COOPERATIVA SOCIALE			€ 49,860.00
	Crescendo	€ 49,860.00	
IL MARGINE S.C.S. - IL MARGINE SOCIETÀ COOPERATIVA SOCIALE			€ 95,000.00
	CESM summer 2022	€ 95,000.00	
IL SORRISO S.C.S.			€ 3,200.00
	Energie per bene mauriziana	€ 3,200.00	
ISTITUTO BERNARDI SEMERIA OP. PASTORALI DON BOSCO			€ 10,500.00
	Don bosco green	€ 10,500.00	
ISTITUTO DI STUDIO E LAVORO FONDAZIONE			€ 7,900.00
	Sopravvivenza energetica	€ 7,900.00	
ISTITUTO INTERNAZIONALE DON BOSCO			€ 52,899.00
	Provaci ancora Sam - AY 2022-2023	€ 45,000.00	
	Sam non va in vacanza - 2022	€ 7,899.00	
ISTITUTO INTERNAZIONALE EDOARDO AGNELLI			€ 10,500.00
	Recuperiamo le energie	€ 10,500.00	
ISTITUTO MADONNA DELLE GRAZIE DELLE SALESIANE DI DON BOSCO			€ 11,300.00
	Energia...Per il futuro	€ 11,300.00	
ISTITUTO MARIA AUSILIATRICE			€ 10,500.00
	V.I.E.N.Ben (vecchi immobili energie nuove)	€ 10,500.00	
ISTITUTO SALESIANO "MARIA AUSILIATRICE"			€ 10,500.00
	Energie per il futuro	€ 10,500.00	
ISTITUTO SAN CASSIANO			€ 10,500.00
	Dare sostenibilità al bene	€ 10,500.00	
ISTITUTO SAN GIOVANNI EVANGELISTA - ORATORIO SALESIANO SAN LUIGI			€ 50,500.00
	Nuove energie per fare il bene	€ 10,500.00	
	Provaci ancora Sam - AY 2022-2023	€ 40,000.00	
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			€ 160,000.00
	Noe una comunità che educa - 2nd year	€ 160,000.00	



## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
MONASTERO SORELLE DELLA CARITÀ			€ 10,500.00
	"Energie per bene" call for proposals	€ 10,500.00	
NEXT-LEVEL ETS			€ 5,000.00
	Next-evolutio	€ 5,000.00	
NOI E GLI ALTRI SCS			€ 1,200.00
	Una comunità di energie	€ 1,200.00	
OPERA SALESIANA REBAUDENGO			€ 7,000.00
	Provaci ancora Sam - AY 2022-2023	€ 7,000.00	
ORATORIO SALESIANO DON BOSCO			€ 10,500.00
	Energie buone	€ 10,500.00	
ORATORIO SALESIANO MICHELE RUA			€ 31,208.00
	Energie per educare	€ 10,500.00	
	Provaci ancora Sam - AY 2022-2023	€ 12,000.00	
	Sam non va in vacanza - 2022	€ 8,708.00	
ORATORIO SALESIANO SAN FRANCESCO DI SALES			€ 10,500.00
	S.P.E.R.A project. Sostegno, prevenzione, educazione, responsabilità, autonomia	€ 10,500.00	
ORATORIO SALESIANO SAN PAOLO			€ 105,500.00
	Provaci ancora Sam - AY 2022-2023	€ 95,000.00	
	Risparmiando si fa del bene	€ 10,500.00	
PARROCCHIA DEI SANTI PIETRO E PAOLO			€ 3,800.00
	"Energie per bene" call for proposals	€ 3,800.00	
PARROCCHIA DELLA S.S. ANNUNZIATA			€ 1,900.00
	Support to meet the rising energy costs of carrying out parish activities	€ 1,900.00	
PARROCCHIA NOSTRA SIGNORA DELLE VITTORIE			€ 2,200.00
	Energie per bene	€ 2,200.00	
PARROCCHIA SAN BARTOLOMEO DELLA GINESTRA			€ 20,000.00
	Educational support 2022	€ 20,000.00	
PARROCCHIA SAN GIUSEPPE LAVORATORE			€ 6,200.00
	L'oratorio più accogliente	€ 6,200.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
PARROCCHIA SAN PELLEGRINO LAZIOSI			€ 4,300.00
	Parrocchia San Pellegrino Laziosi - application for a grant to meet energy cost increases	€ 4,300.00	
PARROCCHIA SS. PIETRO E PAOLO			€ 2,500.00
	Cura pastorale, caritativa e culturale in tempo di covid	€ 2,500.00	
PRO INFANTIA DERELICTA			€ 1,500.00
	Energia	€ 1,500.00	
PROVINCIA ITALIANA DELLA CONGREGAZIONE DEI SERVI DELLA CARITÀ _ OPERA DON GUANELLA			€ 10,500.00
	Crescere insieme	€ 10,500.00	
PROVINCIA LIGURE PADRI SCOLOPI			€ 2,500.00
	Energie per bene	€ 2,500.00	
ROTARY DISTRETTO 2031			€ 10,000.00
	Con-tatto vela	€ 10,000.00	
SCUOLE PROFESSIONALI SALESIANE			€ 10,500.00
	Educazione della gioventù - attività di culto e religione - promozione sociale ed educativa	€ 10,500.00	
SPAZIOMNIBUS S.C.S.D.			€ 50,000.00
	Move yourself "quando i piedi rincorrono la terra, la testa sa dove si trova il cielo" ruthy alon	€ 50,000.00	
TEACH FOR ITALY			€ 80,000.00
	Support for preparation for the scaling-up of Teach for Italy: consolidation in Piedmont and expansion in Liguria	€ 80,000.00	
UFFICIO PASTORALE MIGRANTI - ARCIDIOCESI DI TORINO			€ 138,000.00
	"Diritto ad imparare" workshop-based training pathway 2022-2023	€ 138,000.00	
UFFICIO PIO DELLA COMPAGNIA DI SAN PAOLO ONLUS			€ 665,000.00
	Estate ragazzi - 2022 edition (2022)	€ 665,000.00	
VEDOGIOVANE ASTI S.C.S - VEDOGIOVANE ASTI S.C.S IMPRESA SOCIALE ONLUS			€ 15,000.00
	Ri-costituente 2023	€ 15,000.00	
VEDOGIOVANE SOCIETÀ COOPERATIVA SOCIALE			€ 50,000.00
	Affrontare le sfide educative delle nuove generazioni	€ 50,000.00	
VILLA SOLE S.C.S.			€ 2,400.00
	Energie per villa sole	€ 2,400.00	

## Educating for Collective Development Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
EDUCATING FOR COLLECTIVE DEVELOPMENT			€ 35,255,577.00

## Promoting Decent Work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
IL RAMO SOCIETÀ COOPERATIVA SOCIALE ONLUS			€ 13,600.00
	Energia per il futuro	€ 13,600.00	
AGORÀ SOC. COOP. SOCIALE			€ 50,000.00
	Agorà 4.0	€ 50,000.00	
ASSOCIAZIONE A PIENO TITOLO ONLUS			€ 38,560.00
	Let's do it! Consolidation and ramification of "A Pieno Titolo"	€ 38,560.00	
ASSOCIAZIONE COMPAGNIA DELLE OPERE DEL PIEMONTE			€ 50,000.00
	Organised, sustainable growth for more inclusive and dignified employment for all	€ 50,000.00	
ASSOCIAZIONE MICROLAB			€ 50,000.00
	Next generation microlab 2.0	€ 50,000.00	
ASSOCIAZIONE SAN MARCELLINO ONLUS			€ 150,000.00
	Persone al centro	€ 150,000.00	
"ANNA E EMILIO WILD - OSPEDALETTO DUELLI" CARE HOME			€ 10,500.00
	Help with utility costs	€ 10,500.00	
CIOFS-FP LIGURIA ASSOCIAZIONE RICONOSCIUTA			€ 50,000.00
	Sos-teniamoci	€ 50,000.00	
TURIN CITY COUNCIL - SOCIAL, HEALTH, HOUSING AND EMPLOYMENT SERVICES DIVISION			€ 500,000.00
	2022 - Employability support services	€ 500,000.00	
CO.SER.CO ONLUS			€ 7,000.00
	Energia protetta	€ 7,000.00	
COLORI VIVI S.R.L. IMPRESA SOCIALE			€ 15,000.00
	Boost social impact	€ 15,000.00	



## Promoting Decent Work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
COMPAGNIA DELLE OPERE LIGURIA			€ 15,000.00
	Non come prima, meglio di prima	€ 15,000.00	
SALUZZO MUNICIPAL COUNCIL - LOCAL SUSTAINABLE DEVELOPMENT SECTOR			€ 60,000.00
	Una montagna di futuro	€ 60,000.00	
VERCELLI MUNICIPAL COUNCIL - SOCIAL POLICY SECTOR, SOCIAL CARE PROVIDER			€ 9,600.00
	"Coltiviamo abilità". Social agricultural activity to promote social and employment integration of young people with disabilities.	€ 9,600.00	
COOP. SOC. LA CRUNA			€ 50,000.00
	La cruna 4.0	€ 50,000.00	
COOPERATIVA SOCIALE - COMPAGNIA DELLA TARTARUGA			€ 50,000.00
	La sosta della tartaruga	€ 50,000.00	
COOPERATIVA SOCIALE I.SO.LA. INIZIATIVE DI SOLIDARIETÀ E LAVORO A R.L.			€ 1,200.00
	Support to meet the energy cost increases of 3 fair trade and organic/0 food-miles shops	€ 1,200.00	
COOPERATIVA SOCIALE IMPATTO ZERO ONLUS			€ 15,000.00
	LEI project - sixth year	€ 15,000.00	
COOPERATIVA SOCIALE LA COMETA A.R.L. ONLUS			€ 1,900.00
	Nuova energia	€ 1,900.00	
COOPERATIVA SOCIALE P.G. FRASSATI SCS ONLUS			€ 10,500.00
	Rsa hospice foglizzo	€ 10,500.00	
COOPERATIVA SOCIALE PATCHANKA			€ 119,299.40
	Essere patchanka - phase II	€ 48,223.80	
	Lavoro emancipazione inclusione L.E.I.	€ 15,000.00	
	Net - cerchiamo lavoro. Insieme (4TH edizione)	€ 56,075.60	
COOPERATIVA SOCIALE RAGGIO VERDE ONLUS			€ 53,100.00
	Raggio verde in fieri - innovazione, futuro, identità, equosolidale, resilienza, inclusione	€ 50,000.00	
	"Energie per il bene" application for energy allowance	€ 3,100.00	
DONNA PROFESSIONE STEM			€ 25,000.00
	Io scelgo stem - third year 2022/2023	€ 25,000.00	
ENGIM PIEMONTE			€ 310,000.00
	Lavori spaziali	€ 260,000.00	
	Lessico nuovo di engim	€ 50,000.00	



## Promoting Decent Work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ESSEREUMANI ONLUS</b>			<b>€ 35,000.00</b>
	L.E.I. project - Lavoro emancipazione inclusione (sixth year)	€ 35,000.00	
<b>EXAR SOCIAL VALUE SOLUTIONS IMPRESA SOCIALE SRL</b>			<b>€ 420,000.00</b>
	Yes!Lavoro	€ 420,000.00	
<b>EXEAT S.C.S.</b>			<b>€ 50,000.00</b>
	Nexeat - strengthening sustainable and social food supply chains	€ 50,000.00	
<b>EXTRALIBERI SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 9,000.00</b>
	LEI - lavoro emancipazione inclusione, sixth year	€ 9,000.00	
<b>FONDAZIONE CASA DI CARITÀ ARTI E MESTIERI ONLUS</b>			<b>€ 26,000.00</b>
	LEI project - sixth year	€ 26,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 5,002,500.40</b>
	Provision for the executive design phase of the macro-projects associated with "città educative"	€ 100,000.00	
	Provision for evaluation, monitoring, communication and operational activity on the Articolo+1 project	€ 30,000.00	
	Allocation for initiatives aimed at stepping up efforts to get people into employment on release from prison	€ 350,000.00	
	Allocaton for integrated actions on disability - provision	€ 125,000.00	
	Turin Municipal Council framework agreement	€ 800,000.00	
	Provision for evaluation, communication and project management for the "Equilibri" project	€ 300,000.00	
	Strategic communication, People Goal	€ 20,000.00	
	Active employment policy interventions for young people, fourth edition Articolo+1	€ 1,000,000.40	
	Multi-year planning interventions - provision	€ 1,000,000.00	
	Active employment policy intervention for young people in the Genoa Metropolitan area (Articolo +1 - Genoa)	€ 492,500.00	
	LEI project	€ 20,000.00	
	"Territori inclusivi": provision for advancing the call for proposals	€ 765,000.00	
<b>FONDAZIONE DON MARIO OPERTI ONLUS</b>			<b>€ 349,000.00</b>
	Job training	€ 30,000.00	
	Lavoro per l'inclusione	€ 270,000.00	
	Migliorare per crescere...Crescere per migliorare- phase 2	€ 49,000.00	
<b>FONDAZIONE PIAZZA DEI MESTIERI MARCO ANDREONI</b>			<b>€ 313,600.00</b>
	Energie per bene - Piazza dei Mestieri	€ 13,600.00	
	Piazza dei mestieri 2022: un luogo perché nessuno si perda	€ 300,000.00	



## Promoting Decent Work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FUTURO ANTERIORE COOPERATIVA SOCIALE ONLUS			€ 15,000.00
	"Sarsi" - una seconda chance per le donne e per il pianeta	€ 15,000.00	
I TESORI DELLA TERRA SOC. COOP. AGRICOLA SOCIALE ONLUS			€ 4,900.00
	Dare energia ai tesori	€ 4,900.00	
LA BOTTEGA SOLIDALE SCS ARL			€ 5,000.00
	Impatto solidale - attivismo che genera il cambiamento	€ 5,000.00	
MAGAZZINI OZ - SOCIETÀ COOPERATIVA SOCIALE - ONLUS			€ 52,300.00
	Energia per MagazziniOz	€ 2,300.00	
	MagazzinOz e oltre - II	€ 50,000.00	
NOVI SOCCORSO APS			€ 1,000.00
	Meno caro energia per tutti	€ 1,000.00	
ORGANIZZAZIONE DI VOLONTARIATO AUSILIA ONLUS			€ 10,000.00
	Ausilia in opera	€ 10,000.00	
PANACEA SOCIAL FARM S.C.S.			€ 1,800.00
	Panacea on air	€ 1,800.00	
PANTA REI COOPERATIVA SOCIALE ONLUS			€ 25,000.00
	Net4work	€ 25,000.00	
PAUSA CAFÈ SOCIETÀ COOPERATIVA SOCIALE			€ 50,000.00
	We together 4 the next generation - phase 2	€ 50,000.00	
ROBERTO TASSANO CONSORZIO DI COOPERATIVE SOCIALI			€ 9,100.00
	Energia ...Per il "Tassano"	€ 9,100.00	
SAN PAOLO SOCIETÀ COOPERATIVA SOCIALE ONLUS			€ 6,800.00
	Non deve mancarci l'energia!	€ 6,800.00	
SYNERGIES APPLIED TO THE SOCIAL COOPERATIVE ENTERPRISE SYSTEM			€ 290,000.00
	#Aqualunquetitolo	€ 290,000.00	
SOLIDARIETÀ QUATTRO S.C.S.			€ 7,600.00
	Energia, fonte di lavoro per tutti	€ 7,600.00	
VASTÉ S.C.S. IMPRESA SOCIALE			€ 15,000.00
	Vasté impresa sociale: social impact as a key factor in business	€ 15,000.00	



## Promoting Decent Work Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
WECO IMPRESA SOCIALE S.R.L.	Faber	€ 10,000.00	€ 10,000.00
<b>PROMOTING DECENT WORK</b>			<b>€ 8,363,859.80</b>

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A SINISTRA APS	Casa del popolo santa libera	€ 10,000.00	€ 12,700.00
	Energie in circolo	€ 2,700.00	
A.P.S. "CONSORZIO SPORTIVO PIANACCI"	Area Pianacci	€ 17,000.00	€ 17,000.00
A.P.S. IL LIMONE LUNARE	Ri-cucire. Guidelines for collaborative practices for active civic participation	€ 20,000.00	€ 20,000.00
A.P.S. LABORATORIO RI-PERCUSSIONI SOCIALI	Laboratorio ri-percussioni sociali	€ 11,000.00	€ 11,000.00
A.S.D. FORTINO	Il Fortino multi-purpose sports facility	€ 13,000.00	€ 13,000.00
ACCADEMIA DELLE SCIENZE DI TORINO	Activities in 2022	€ 160,000.00	€ 180,000.00
	L'accademia per l'ucraina	€ 20,000.00	
ACCADEMIA DELLO SPETTACOLO ETS	Teniamo aperto il teatro	€ 1,900.00	€ 1,900.00
ACCADEMIA DI AGRICOLTURA DI TORINO	Energie per bene	€ 1,000.00	€ 1,000.00
ACCADEMIA DI MEDICINA DI TORINO	Diffondere la cultura medica on line	€ 1,000.00	€ 1,000.00



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
AICS TORINO - ASSOCIAZIONE ITALIANA CULTURA SPORT COMITATO PROVINCIALE DI TORINO APS			€ 28,000.00
	Spazi di connessioni creative	€ 28,000.00	
AL CICAPUI A.S.D. E A.P.S			€ 10,000.00
	Area beppe ferrando	€ 10,000.00	
ALLE ORTICHE APS			€ 10,000.00
	Alle ortiche: futuro e sostenibilità	€ 10,000.00	
ALTROCHÉ SOCIETÀ COOPERATIVA SOCIALE			€ 28,000.00
	Cascina Govean	€ 24,000.00	
	Energie per Cascina Govean	€ 4,000.00	
ANIMA GIOVANE S.C.I.S.			€ 19,500.00
	Giovani energie	€ 3,500.00	
	Lago dei camosci	€ 16,000.00	
APS LAB121			€ 12,000.00
	Porto idee	€ 12,000.00	
APS VISIONARY			€ 60,000.00
	Annual activity 2022	€ 60,000.00	
ARCI BRA UNI-TRE APS			€ 15,000.00
	Circolo culturale ricreativo arco Bra uni-tre	€ 15,000.00	
ARCI CASCINA GRANBEGO APS			€ 23,000.00
	Rifugio la Sciverna	€ 23,000.00	
ARCI CINEMA VEKKIO APS			€ 7,000.00
	Cinema Vekkio	€ 7,000.00	
ARCI GENOVA			€ 15,400.00
	Libertà è partecipazione	€ 14,000.00	
	Services to the clubs and association network	€ 1,400.00	
ARCI PEPITA RAMONE APS			€ 11,000.00
	Arci Pepita Ramone aps	€ 11,000.00	
ARCI SERVIZIO CIVILE PIEMONTE APS			€ 15,000.00
	La cura delle comunità: un impegno civico e solidale	€ 15,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ARCI TORINO APS			€ 130,000.00
	Activity 2022 + 2ND year of three-year development plan	€ 130,000.00	
ARCIGAY GENOVA - APPRODO LILIA MULAS A.P.S.			€ 14,000.00
	Centro culturale polifunzionale Arcigay Genova	€ 14,000.00	
ASD AUTONOMI FOSSANO			€ 14,000.00
	Sede asd autonomi fossano	€ 14,000.00	
ASSOCIAZIONE TEATRALE ORFEO - ASSOCIAZIONE TEATRALE ORFEO			€ 33,000.00
	Cap10100	€ 33,000.00	
ASSOCIAZIONE "AMICI DI ROBERTO MORRIONE"			€ 7,000.00
	Roberto Morrione Prize 2022	€ 7,000.00	
ASSOCIAZIONE AC MOS			€ 20,000.00
	Territori in movimento - guidelines for collaborative practices for active civic participation	€ 20,000.00	
ASSOCIAZIONE AGENZIA PER LO SVILUPPO LOCALE DI SAN SALVARIO ETS			€ 105,000.00
	San Salvario neighbourhood house 2022	€ 55,000.00	
	Chi non lascia, raddoppia!	€ 50,000.00	
ASSOCIAZIONE APRITICIELO - INFINITO - PLANETARIO DI TORINO, MUSEO DELL'ASTRONOMIA E DELLO SPAZIO			€ 100,000.00
	Scientific teaching project 2022/2023	€ 100,000.00	
ASSOCIAZIONE ARCI IL CAMPO DELLE FRAGOLE, APS			€ 11,000.00
	Il cag il puerto contro il rincaro energetico!	€ 1,000.00	
	Il puerto, dialoghi virtuosi tra socialità, giovani e territorio	€ 10,000.00	
ASSOCIAZIONE BEEZANAM			€ 24,000.00
	Beeozanam community hub	€ 24,000.00	
ASSOCIAZIONE CCW - CULTURAL WELFARE CENTER			€ 55,000.00
	Annual activity 2022 + 2nd year of three-year development plan	€ 55,000.00	
ASSOCIAZIONE CLUTURALE UOVO			€ 9,000.00
	Associazione culturale uovo	€ 9,000.00	
ASSOCIAZIONE COMUNITÀ SAN BENEDETTO AL PORTO			€ 30,000.00
	Casa di quartiere borgo Rovereto - Alessandria	€ 30,000.00	
ASSOCIAZIONE CRAFT - ASSOCIAZIONE CENTRO RICERCA ARTE FORMAZIONE TEATRO			€ 12,000.00
	Spazio KOR	€ 12,000.00	



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE CULTURA E SVILUPPO			€ 23,000.00
	Cultura e sviluppo in rete: relazioni generative per il territorio	€ 5,000.00	
	Guidelines for collaborative practices for active civic participation - "polis. La città parte da noi"	€ 18,000.00	
ASSOCIAZIONE CULTURALE AMICI DI HORTUS			€ 11,000.00
	Hc   hortus conclusus	€ 11,000.00	
ASSOCIAZIONE CULTURALE CENTROSCIENZA ONLUS			€ 270,000.00
	Activity 2022 + 2nd year of three-year development plan	€ 270,000.00	
ASSOCIAZIONE CULTURALE CHEFARE			€ 65,000.00
	Annual activity 2022	€ 35,000.00	
	Co-design of local development policies in hinterland and mountainous areas of Piedmont, Liguria and Val d'Aosta	€ 30,000.00	
ASSOCIAZIONE CULTURALE COMALA			€ 32,000.00
	Comala - ex caserma Lamarmora	€ 32,000.00	
ASSOCIAZIONE CULTURALE DAI			€ 23,000.00
	Centro giovani dai! Santena	€ 23,000.00	
ASSOCIAZIONE CULTURALE DYNAMOSCOPIO			€ 20,000.00
	Sapersi. A proposal for guidelines for collaborative practices for active civic participation	€ 20,000.00	
ASSOCIAZIONE CULTURALE E RICREATIVA FUORILUOGO			€ 22,000.00
	Fuoriluogo Asti	€ 22,000.00	
ASSOCIAZIONE CULTURALE HIROSHIMA MON AMOUR			€ 7,300.00
	Hiroshima Mon Amour independent cultural centre	€ 7,300.00	
ASSOCIAZIONE CULTURALE IMMAGINA			€ 21,000.00
	Mufant - museolab of fantasy and science fiction	€ 21,000.00	
ASSOCIAZIONE CULTURALE ISAIAH BERLIN			€ 5,000.00
	#Santaincontra. Art, culture and science events	€ 5,000.00	
ASSOCIAZIONE CULTURALE LINGUA DOC			€ 20,000.00
	XVI festival nazionale Luigi Pirandello e del '900	€ 20,000.00	
ASSOCIAZIONE CULTURALE MASTRONAUTA			€ 26,000.00
	La mastronave	€ 15,000.00	
	Mastronauta	€ 11,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE CULTURALE ORME			€10,000.00
	Lessico di una strage: tragedia in due atti	€ 10,000.00	
ASSOCIAZIONE CULTURALE STRANAMORE APS			€ 8,000.00
	Associazione culturale stranamore aps	€ 8,000.00	
ASSOCIAZIONE CULTURALE TO LOCALS			€ 20,000.00
	Apolide festival e apolide drops   cultura di comunità per i non - luoghi	€ 20,000.00	
ASSOCIAZIONE CULTURALE VARIANTE BUNKER			€ 26,000.00
	Bunker	€ 26,000.00	
ASSOCIAZIONE DEGLI OPERAI - SOCIETÀ DI MUTUO SOCCORSO			€ 16,000.00
	"A ruota libera" guidelines for collaborative practices for active civic participation	€ 16,000.00	
ASSOCIAZIONE DEI DOTTORANDI E DOTTORI DI RICERCA DEL POLITECNICO DI TORINO - ADI POLITO			€ 4,000.00
	Aaa	€ 4,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE - ASSOCIAZIONE NUOVI PROFILI			€ 8,000.00
	Lab. Med - laboratorio mediterraneo	€ 8,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE "21 MARZO APS"			€19,000.00
	'Il kantiere' youth space	€ 19,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE FOOLS			€16,000.00
	Casa fools	€ 16,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE MISTO 22			€13,000.00
	Circolo misto22 arco cane	€ 13,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE PENSIERI IN PIAZZA			€10,000.00
	Festival pensieri in piazza 2022. Trame: traduzioni, passaggi, metamorfosi	€ 10,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE SUMISURA			€ 35,000.00
	Via Baltea   laboratori di barriera (community hub)	€ 35,000.00	
ASSOCIAZIONE DI PROMOZIONE SOCIALE ZENZERO			€ 23,000.00
	Associazione di promozione sociale zenzero	€ 23,000.00	
ASSOCIAZIONE DIREFAREBACIARE			€15,000.00
	Direfarebaciare - structuring and strengthening the network	€ 15,000.00	
ASSOCIAZIONE FESTIVAL DELLA SCIENZA			€ 300,000.00
	Festival of Science 2022, 20 October - 1 November	€ 300,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE FESTIVAL DELLO SPAZIO			€ 7,000.00
	Festival of Space - sixth edition - 30 June - 3 July 2022	€ 7,000.00	
ASSOCIAZIONE FRAME			€ 100,000.00
	Activity 2022 + 2nd year of three-year development plan	€ 100,000.00	
ASSOCIAZIONE IL CAMPANILE ONLUS			€ 100,000.00
	Cecchi point multi-cultural hub - Aurora neighbourhood house	€ 100,000.00	
ASSOCIAZIONE IL FILO D'ERBA - COMUNITÀ FAMIGLIE			€ 9,000.00
	Comunità famiglie filo d'erba	€ 9,000.00	
ASSOCIAZIONE IL LABORATORIO CINEMA TEATRO MUSICA - APS			€ 17,000.00
	Cpg e soniclab: spazi per il protagonismo culturale dei giovani	€ 1,000.00	
	Cpg Torino	€ 16,000.00	
ASSOCIAZIONE INTERCULTURALE KARMADONNE A.P.S.			€ 16,000.00
	Casa Frisco	€ 16,000.00	
ASSOCIAZIONE LA CASA DELLE RANE ONLUS			€ 47,000.00
	Più spazioquattro - San Donato neighbourhood house	€ 47,000.00	
ASSOCIAZIONE NESSUNO			€ 19,000.00
	Polo culturale Lombroso 16	€ 19,000.00	
ASSOCIAZIONE RADICE COMUNE			€ 19,000.00
	Guidelines for collaborative practices for active civic participation - alfabeto d'entroterra	€ 19,000.00	
ASSOCIAZIONE SUBALPINA MATHESIS			€ 40,000.00
	Math23	€ 40,000.00	
ASSOCIAZIONE SVILUPPO POMARETTO			€ 11,000.00
	Salone luminoso di Pomaretto	€ 11,000.00	
ASSOCIAZIONE TERRITORIALE DOPOLAVORO FERROVIARIO DI GENOVA			€ 10,000.00
	Impianto polifunzionale dopolavoro ferroviario - Genova Rivarolo	€ 10,000.00	
ASSOCIAZIONE VOLERE LA LUNA - LABORATORIO DI CULTURA POLITICA E BUONE PRATICHE			€ 1,000.00
	Viatriverso16	€ 1,000.00	
BANDA LARGA APS			€ 35,000.00
	Imbarchino	€ 35,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
BETTER PLACES APS			€ 22,000.00
	Hydro Space	€ 22,000.00	
BIANCANEVE SOCIETÀ COOPERATIVA			€ 28,000.00
	Hiroshima mon amour	€ 28,000.00	
BINARIA SOCIETÀ COOPERATIVA SOCIALE IMPRESA SOCIALE			€ 10,000.00
	Binaria	€ 10,000.00	
CAFÈ NERUDA APS			€ 13,000.00
	Cafè Neruda	€ 13,000.00	
DONATELLO NEIGHBOURHOOD HOUSE			€ 29,000.00
	Donatello neighbourhood house	€ 29,000.00	
CASSETA POPULAR APS			€ 17,000.00
	Circolo risorgimento	€ 17,000.00	
CENTRO CULTURALE DI PROMOZIONE SOCIALE ITALO-ARABO DAR AL HIKMA			€ 19,000.00
	Centro culturale di promozione sociale italo - arabo dar al hikma	€ 19,000.00	
CENTRO INCONTRI ANZIANI DI CHIUSA DI PESIO			€ 10,000.00
	Centro incontri chiusa di pesio	€ 9,000.00	
	Energie per bene	€ 1,000.00	
CENTRO INTERNAZIONALE DI STUDI PRIMO LEVI ETS			€ 115,000.00
	Centro Primo Levi: un salto di scala verso nuovi pubblici	€ 15,000.00	
	Primo levi e i suoi pubblici di oggi: per una cittadinanza partecipata	€ 100,000.00	
CENTRO STUDI SERENO REGIS ONLUS			€ 91,200.00
	Centro studi Sereno Regis	€ 40,000.00	
	Csr 1982 -2022: sostenere i prossimi 40 anni	€ 1,200.00	
	Development plan 2022-2023: "i primi passi per progettare i prossimi 40 anni"	€ 50,000.00	
CINEMA TEATRO MAFFEI APS			€ 8,000.00
	Cinema teatro maffei	€ 8,000.00	
CIRCOLO ANTONIO BANFO			€ 18,000.00
	Circolo antonio banfo	€ 18,000.00	
CIRCOLO ARCI CASA DEL POPOLO "FRANCO RIVA" APS			€ 7,000.00
	Mitigation of energy costs	€ 7,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
CIRCOLO ARCI SOMS CASALE CORTE CERRO APS			€ 1,000.00
	Mitigation of energy costs	€ 1,000.00	
CIRCOLO TERRACORTA A.P.S.			€ 20,000.00
	Circolo terracorta	€ 19,000.00	
	Energia per la terra (corta)	€ 1,000.00	
CIRCOLO US SAN BERNARDO APS			€ 10,000.00
	Circolo us san bernardo aps	€ 10,000.00	
CITTÀ DI GIAVENO			€ 70,000.00
	Movi-menti in Val Sangone - bo-gia base operativa Giaveno - a new youth and cultural centre	€ 70,000.00	
CITTÀ DI MONCALIERI			€ 19,000.00
	“Bottega” limone: artigiani di socialità e partecipazione, open source - “guidelines for collaborative practices for active civic participation”.	€ 19,000.00	
TURIN CITY COUNCIL - DEPARTMENT OF CULTURE, SPORT, MAJOR EVENTS AND TOURISM PROMOTION. CULTURE, ARCHIVES, MUSEUMS AND LIBRARIES DIVISION. LIBRARIES SERVICE			€ 68,500.00
	Bibliolab. Per una torino dei 15 minuti	€ 68,500.00	
TURIN CITY COUNCIL - OUTER CITY REGENERATION AND COMMON GOODS SECTION			€ 68,500.00
	Hub vallette	€ 68,500.00	
TURIN MUNICIPAL COUNCIL - EDUCATIONAL SERVICES AREA - YOUNG PEOPLE, EQUAL OPPORTUNITIES, WORK/LIFE BALANCE AND UNIVERSITY CITY SERVICE			€ 68,500.00
	Mover la movida	€ 68,500.00	
COMITATO TERRITORIALE ARCIGAY DI TORINO “OTTAVIO MAI”			€ 21,000.00
	Casarcobaleno Torino	€ 21,000.00	
AOSTA MUNICIPAL COUNCIL			€ 70,000.00
	Teatro Giacosa e Café du Theatre: un patto di comunita	€ 70,000.00	
AVIGLIANA MUNICIPAL COUNCIL			€ 19,000.00
	“Guidelines for collaborative practices for active civic participation”	€ 19,000.00	
BEINASCO MUNICIPAL COUNCIL			€ 19,000.00
	Piazza dolci il nuovo centro della città. Guidelines for collaborative practices for active civic participation	€ 19,000.00	
BERGOLO MUNICIPAL COUNCIL			€ 20,000.00
	“Il benessere dei sapori e dei saperi - tra passato e futuro” - guidelines for collaborative practices for active civic participation	€ 20,000.00	
CAMOGLI MUNICIPAL COUNCIL			€ 7,000.00
	Festival of Communication 2022	€ 7,000.00	





## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
CONDOVE MUNICIPAL COUNCIL			€ 70,000.00
	"Ri-abitare le alpi, nuove prospettive per vivere e lavorare": project for the design of a replicable model of regeneration and permanent re-occupation of Alpine hamlets in Piedmont	€ 70,000.00	
CUNEO MUNICIPAL COUNCIL			€ 20,000.00
	Scrittoreincittà 2022 literature festival	€ 20,000.00	
GAMALERO MUNICIPAL COUNCIL			€ 19,000.00
	Gamalero for future - guidelines for collaborative practices for active civic participation	€ 19,000.00	
GRONDONA MUNICIPAL COUNCIL			€ 8,000.00
	Montagne giovani, nuove opportunità per il futuro	€ 8,000.00	
LAURIANO MUNICIPAL COUNCIL			€ 74,110.00
	Latomo - verso un programma di sviluppo territoriale integrato	€ 74,110.00	
PINEROLO MUNICIPAL COUNCIL			€ 17,000.00
	Pinerolo che partecipa	€ 17,000.00	
RIVALTA DI TORINO MUNICIPAL COUNCIL			€ 30,000.00
	Wakeup! Casermette social park	€ 30,000.00	
RONCO CANAVESE MUNICIPAL COUNCIL			€ 80,000.00
	G.lo.Va.N.I. - Regeneration of the historic hamlets of Valle Soana for cultural, economic and social development	€ 80,000.00	
SALUZZO MUNICIPAL COUNCIL - LOCAL SUSTAINABLE DEVELOPMENT SECTOR			€ 18,000.00
	Guidelines for collaborative practices for active civic participation	€ 18,000.00	
CONSORZIO ASSOCIATIVO OFFICINE SOLIMANO			€ 14,000.00
	Solimano workshops	€ 14,000.00	
CONSORZIO LINK COOPERATIVA SOCIALE			€ 20,000.00
	Spazio Sant'Anna	€ 20,000.00	
CONSORZIO SOCIALE ABELE LAVORO			€ 5,000.00
	Biennale della prossimità_ Brescia 2022	€ 5,000.00	
COOP. SOC. CITTATTIVA S.C.S			€ 19,000.00
	Trofarello attiva: guidelines for collaborative practices for active civic participation	€ 19,000.00	
COOPERATIVA PARADIGMA S.C.S.			€ 9,000.00
	La fabbrica del chinino	€ 9,000.00	
COOPERATIVA SOCIALE COOMPANY &			€ 30,000.00
	Social canteen service	€ 30,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOCIETÀ COOPERATIVA ONLUS - COOPERATIVA SOCIALE EDUCAZIONE PROGETTO SOC. COOP. ONLUS</b>			<b>€ 13,000.00</b>
	Centro polifunzionale don pg ferrero moncalieri_comunità in fermento	€ 13,000.00	
<b>COOPERATIVA SOCIALE MIRAFIORI SCS</b>			<b>€ 10,000.00</b>
	Centro mirafleming	€ 10,000.00	
<b>COREP TORINO - CONSORZIO PER LA RICERCA E L'EDUCAZIONE PERMANENTE, TORINO</b>			<b>€ 50,000.00</b>
	10th edition of the "Giorgio Bocca" masters in journalism - 1st year	€ 35,000.00	
	Spazio Bac	€ 15,000.00	
<b>DEAR ONLUS</b>			<b>€ 25,000.00</b>
	Robo&bobo #7 - prima idea vol.2	€ 25,000.00	
<b>DONNA PROFESSIONE STEM</b>			<b>€ 55,000.00</b>
	Io scelgo stem - third year 2022/2023	€ 55,000.00	
<b>EMMANUELE SOCIETÀ COOPERATIVA SOCIALE ONLUS</b>			<b>€ 20,000.00</b>
	Guidelines for collaborative practices for active civic participation **"Cuneo futuro prossimo - i saperi dei cittadini per costruire comunità"	€ 20,000.00	
<b>EUROPA APERTA</b>			<b>€ 10,000.00</b>
	Europa aperta reload	€ 10,000.00	
<b>EXEAT S.C.S.</b>			<b>€ 28,000.00</b>
	Exmattatoio ristorante sociale - cittadella del volontariato di Chieri	€ 28,000.00	
<b>FA+ CIRCOLO ARTISTICO</b>			<b>€ 1,500.00</b>
	Teatro del Forte - energy allowance from Fondazione Compagnia di San Paolo	€ 1,500.00	
<b>FONDAZIONE CIRCOLO DEI LETTORI</b>			<b>€ 235,000.00</b>
	Il circolo dei lettori in cammino verso il futuro	€ 15,000.00	
	Circolo dei lettori (Readers' Club) project 2022	€ 220,000.00	
<b>FONDAZIONE AMLETO BERTONI - CITTÀ DI SALUZZO</b>			<b>€ 50,000.00</b>
	Fondazione Amleto Bertoni strategic and development plan	€ 50,000.00	
<b>FONDAZIONE CASCINA ROCCAFRANCA</b>			<b>€ 140,000.00</b>
	Cascina Roccafranca - project 2022	€ 90,000.00	
	Roccafranca 5goals	€ 50,000.00	
<b>FONDAZIONE COLLEGIO CARLO ALBERTO</b>			<b>€ 400,000.00</b>
	International Festival of Economics_II	€ 400,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 1,568,000.00</b>
	Provision for implementation and analysis of toxd initiative	€ 20,000.00	
	Provision for prime minister initiative 2022/2023	€ 50,000.00	
	Cultural participation initiatives aimed at combating inequality - allocation	€ 100,000.00	
	Provision for cultural initiatives to support the Ukraine emergency	€ 60,000.00	
	Provision for "giovani" call for proposals 2023	€ 800,000.00	
	Bando space - 2ND year. Results and evaluation - allocation	€ 90,000.00	
	Allocation for operational project "Creazione e supporto di imprese giovanili nelle aree interne e montane"	€ 70,000.00	
	Provision for hinterland and mountainous area initiatives 2023	€ 325,000.00	
	Allocation for the "Libri del tempo presente" project	€ 30,000.00	
	Allocation to implement a crowdfunding initiative for projects selected within the framework of the "bottom up!" festival	€ 23,000.00	
<b>FONDAZIONE COMUNITARIA DELLA VALLE D'AOSTA ONLUS</b>			<b>€ 5,000.00</b>
	Tedx courmayeur rural hub	€ 5,000.00	
<b>FONDAZIONE DRAVELLI - CASA DELLE CULTURE E DELLE ASSOCIAZIONI</b>			<b>€ 1,600.00</b>
	Fondazione dravelli - casa delle culture	€ 1,600.00	
<b>FONDAZIONE ESPERIENZE DI CULTURA METROPOLITANA</b>			<b>€ 40,000.00</b>
	10th Festival of Science and Innovation: n01	€ 15,000.00	
	Festivaldeigiovani®	€ 10,000.00	
	Incipit offresi 8th edition	€ 15,000.00	
<b>FONDAZIONE GIORGIO AMENDOLA - ONLUS</b>			<b>€ 15,000.00</b>
	+ 40	€ 15,000.00	
<b>FONDAZIONE GIOVANNI GORIA</b>			<b>€ 50,000.00</b>
	"Disegnare il futuro" - empowerment of Fondazione Giovanni Gorla - Development plan	€ 50,000.00	
<b>FONDAZIONE ISTITUTO PIEMONTESE ANTONIO GRAMSCI O.N.L.U.S.</b>			<b>€ 10,000.00</b>
	Partecipazione in musica. Dall'archivio Ezio Bosso	€ 10,000.00	
<b>FONDAZIONE MONDO DIGITALE</b>			<b>€ 80,000.00</b>
	Coding girls Torino 2022/23	€ 80,000.00	
<b>FONDAZIONE NUOVO MILLENNIO - SCUOLA POLITICA "VIVERE NELLA COMUNITÀ"</b>			<b>€ 10,000.00</b>
	Scuola politica "vivere nella comunità"	€ 10,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE NUOVO TEATRO FARAGGIANA			€ 50,000.00
	Continuum	€ 50,000.00	
FONDAZIONE PACE, DEMOCRAZIA E SOLIDARIETÀ ONLUS			€ 16,000.00
	"L'edicola". Guidelines for collaborative practices for active civic participation	€ 16,000.00	
FONDAZIONE PARCO DELLE ARTI E DELLA CULTURA DI OMEGNA			€ 20,000.00
	Parco della fantasia Gianni Rodari	€ 20,000.00	
FONDAZIONE PER LA CULTURA TORINO - GIÀ FONDAZIONE PER LE ATTIVITÀ MUSICALI (FAM)			€ 300,000.00
	Mito settembremusica 2022 - Turin	€ 250,000.00	
	Today's festival 2022	€ 50,000.00	
FONDAZIONE PISTOLETTO ONLUS			€ 20,000.00
	Unidee_esp emergency studio program. University of ideas for art and culture workers hit by the war in Ukraine	€ 20,000.00	
FONDAZIONE POLO DEL '900			€ 800,000.00
	Democracy Biennial 2023. Ai confini della libertà	€ 200,000.00	
	Membership quota 2022	€ 600,000.00	
FRANCO CENTRO SOCIETÀ COOPERATIVA SOCIALE			€ 19,000.00
	Buone energie	€ 1,000.00	
	Social café	€ 18,000.00	
FUORILUOGO ETS			€ 10,000.00
	#Fuoriluogo. "Città e cultura" - eighth edition	€ 10,000.00	
GLI SCARTI ETS			€ 17,400.00
	Per un teatro del futuro - riorganizzazione e politiche del poi	€ 15,000.00	
	Teatro degli impavidi	€ 2,400.00	
GRUPPO PENSIONATI VANCHIGLIETTA APS			€ 22,000.00
	Vanchiglietta bowls club	€ 22,000.00	
IL CE.STO COOPERATIVA SOCIALE - IL CE.STO COOPERATIVA SOCIALE			€ 30,000.00
	Giardini Luzzati common space	€ 30,000.00	
IL PANE E LE ROSE APS			€ 23,000.00
	Anatra zoppa	€ 23,000.00	
IMPRESA & TERRITORIO ASSOCIAZIONE DI PROMOZIONE SOCIALE			€ 14,300.00
	Galleria della spina	€ 14,300.00	



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>INNESTO</b>			<b>€ 12,000.00</b>
	Guidelines for collaborative practices for active civic participation: oac - ortivazione civica	€ 12,000.00	
<b>ISFORCOOP</b>			<b>€ 18,200.00</b>
	Energie per il dialma - cantiere creativo urbano la spezia	€ 3,200.00	
	Il dialma - cantiere creativo urbano	€ 15,000.00	
<b>ISTITUTO EUROPEO PER LO SVILUPPO SOCIO ECONOMICO</b>			<b>€ 17,000.00</b>
	Spazio liberi incontri - Libertà in bottega	€ 17,000.00	
<b>ISTITUTO PER L'AMBIENTE E L'EDUCAZIONE SCHOLÉ FUTURO RETE WEEC ONLUS</b>			<b>€ 13,000.00</b>
	La casa dell'ambiente - cultural and environmental activism centre	€ 13,000.00	
<b>ITALIA CHE CAMBIA - ASSOCIAZIONE DI PROMOZIONE SOCIALE ITALIA CHE CAMBIA</b>			<b>€ 20,000.00</b>
	"Confini", an innovative instrument for civic participation in hinterland and borderland areas in Piedmont and Liguria	€ 20,000.00	
<b>ITINERARI PARALLELI SRL IMPRESA SOCIALE</b>			<b>€ 18,000.00</b>
	Frontespazio - cantiere di comunità	€ 18,000.00	
<b>JOBEL SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 28,800.00</b>
	Nuova energia per jobel	€ 7,800.00	
	Spazio a palazzo durante (Alassio)	€ 9,000.00	
	Spazio parco peter pan (Albenga)	€ 12,000.00	
<b>LA BOTTEGA SOLIDALE SCS ARL</b>			<b>€ 1,000.00</b>
	L'energia giusta	€ 1,000.00	
<b>LA CASA NEL PARCO ETS</b>			<b>€ 12,000.00</b>
	Casa Gavoglio, neighbourhood house in Lagaccio	€ 12,000.00	
<b>LABSUS - LABORATORIO PER LA SUSSIDIARIETÀ</b>			<b>€ 115,000.00</b>
	Activity 2022 + 2nd year of three-year development plan	€ 115,000.00	
<b>LANCILLOTTO SOCIETÀ COOPERATIVA SOCIALE RAGGRUPPAMENTO TEMPORANEO DI IMPRESE</b>			<b>€ 20,500.00</b>
	Barrito   Nizza Millefonti neighbourhood house and hospitals	€ 16,000.00	
	Utenze barrito   Nizza Millefonti neighbourhood house and hospitals	€ 4,500.00	
<b>LAQUP APS</b>			<b>€ 2,500.00</b>
	"Comunità informate e coese per spazi pubblici condivisi" international training seminar	€ 2,500.00	
<b>LIBERA. ASSOCIAZIONI, NOMI E NUMERI CONTRO LE MAFIE APS</b>			<b>€ 65,000.00</b>
	Beni confiscati in rete 2.0	€ 65,000.00	



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
LIBERI DI SCEGLIERE ETS			€ 25,000.00
	"Grande invasione 2022" from 2 to 5 June 2022	€ 25,000.00	
LIBERITUTTI - SOCIETÀ COOPERATIVA SOCIALE			€ 40,000.00
	Public toilets in Via Agliè - the Barriera di Milano neighbourhood house	€ 40,000.00	
MAGAZZINO SUL PO			€ 31,000.00
	Magazzino sul Po	€ 31,000.00	
MAU MUSEO D'ARTE URBANA CAMPIDOGLIO ASSOCIAZIONE CULTURALE			€ 10,000.00
	Artistic projects co-developed with private-sector social entities in Turin	€ 10,000.00	
MIND MAD IN DESIGN			€ 25,000.00
	Workshop mind 2023	€ 25,000.00	
MIRANDA APS			€ 19,000.00
	"Il salotto di Miranda" - guidelines for collaborative practices for active civic participation	€ 19,000.00	
MOGOA			€ 30,000.00
	Book2book - leggi, presta, incontra	€ 30,000.00	
NEF - NETWORK OF EUROPEAN FOUNDATIONS			€ 50,000.00
	Civitates 2022 - Ukraine solidarity fund (2022)	€ 50,000.00	
NEXT-LEVEL ETS			€ 40,000.00
	Next-land	€ 40,000.00	
NOI DI VALLE SPORT SDS A RL NON LUCRATIVA			€ 15,000.00
	Energie per bene verticalblù	€ 1,000.00	
	Verticalblù	€ 14,000.00	
OLTRE LE QUINTE A.P.S.			€ 26,000.00
	Nòva	€ 26,000.00	
ORTI GENERALI S.R.L. IMPRESA SOCIALE			€ 76,000.00
	Orti generali	€ 26,000.00	
	Orti generali - phase 2	€ 50,000.00	
PARROCCHIA SAN LORENZO			€ 19,000.00
	"Beni per tutti" - guidelines for collaborative practices for active civic participation	€ 19,000.00	
PER INCISO APS			€ 9,000.00
	Laboratorio per inciso	€ 9,000.00	



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
PRO LOCO ANTICO MARCHESATO DI FRINCO APS			€ 1,000.00
	Restiamo al caldo	€ 1,000.00	
PRS SRL IMPRESA SOCIALE PARATISSIMA PRODUZIONI & SERVIZI SRL IMPRESA SOCIALE			€ 5,000.00
	Tramà - contemporary art festival in Aosta	€ 5,000.00	
RAGGIO SOCIETÀ COOPERATIVA SOCIALE			€ 8,000.00
	Raffinerie sociali - nuovi spazi urbani	€ 8,000.00	
RATATOJ APS			€ 15,000.00
	Cinema teatro Magda Olivero	€ 15,000.00	
RETE DELLE CASE DEL QUARTIERE APS			€ 100,000.00
	Activity 2022 + 2nd year of three-year development plan	€ 100,000.00	
RETE ITALIANA DI CULTURA POPOLARE APS			€ 25,000.00
	"Lo spaccio di cultura" - community concierge	€ 25,000.00	
REVERSE ETS			€ 10,000.00
	Open factory www.Openfactory.Space	€ 10,000.00	
RIFUGIO PARALOUP IMPRESA SOCIALE SRL			€ 29,000.00
	Borgata paraloup	€ 29,000.00	
SOCE CIRCOLO ARCI APS			€ 7,000.00
	Energie per bene	€ 1,000.00	
	La soce	€ 6,000.00	
SOCIETÀ FRATELLANZA LEGINESE APS			€ 2,800.00
	Mitigation of energy costs	€ 2,800.00	
SOCIETÀ OPERAIA DI MUTUO SOCCORSO E ISTRUZIONE			€ 10,000.00
	S.O.M.S.I.	€ 10,000.00	
SOLUZIONI ARTISTICHE - ASSOCIAZIONE CULTURALE			€ 25,800.00
	Centro culturale l'arteficio	€ 25,800.00	
SPAZIMUSICALI ETS			€ 23,000.00
	Spazio211	€ 23,000.00	
SUQ GENOVA FESTIVAL E TEATRO ASSOCIAZIONE CULTURALE IMPRESA SOCIALE ETS			€ 30,000.00
	24th Suq theatre festival	€ 30,000.00	

## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
TEATRO POPOLARE EUROPEO ETS			€ 15,000.00
	Essere cambiamento. La sfida di tpe come impresa culturale creativa	€ 15,000.00	
TEDACÀ APS ETS			€ 19,300.00
	Bellarte	€ 17,000.00	
	Bellarte - rincaro energetico	€ 2,300.00	
TORINO CITTÀ PER LE DONNE - APS - ETS			€ 10,000.00
	Analyses and international case-studies for the development of "Torino città per le donne"	€ 10,000.00	
TORINO YOUTH CENTRE			€ 60,000.00
	Annual activity 2022	€ 60,000.00	
TRAIT D'UNION SOCIETÀ COOPERATIVA SOCIALE			€ 12,000.00
	Cittadella dei giovani	€ 12,000.00	
UISP - COMITATO TERRITORIALE DI TORINO APS			€ 12,000.00
	Cumiana15	€ 12,000.00	
UNIVERSITÀ POPOLARE BIELLESE - PER L'EDUCAZIONE CONTINUA			€ 25,000.00
	Palazzo ferrero - miscele culturali	€ 25,000.00	
UR/CA CASA LABORATORIO			€ 17,000.00
	Antico palazzo comunale/tastè	€ 17,000.00	
VALPIANA SOCIETÀ COOPERATIVA SOCIALE			€ 10,000.00
	Centro del protagonismo giovanile cartiera	€ 10,000.00	
VISO A VISO SOC. COOP.			€ 21,000.00
	Lou pourtoun. Infrastruttura dell'incontro e della parola	€ 21,000.00	
WECO IMPRESA SOCIALE S.R.L.			€ 13,000.00
	Guidelines for collaborative practices for active civic participation "Bertolla social village: il borgo dinamico"	€ 13,000.00	
WSF COLLECTIVE APS			€ 7,000.00
	Varco (visual audio recording community) & auditorium foro boario	€ 7,000.00	
ZAC! ZONE ATTIVE DI CITTADINANZA SCS ETS			€ 23,000.00
	Zac! Zone attive di cittadinanza	€ 23,000.00	



## Encouraging Active Participation Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ZIGGY APS	Ziggy aps	€ 14,000.00	€ 14,000.00
ENCOURAGING ACTIVE PARTICIPATION			€ 9,343,310.00

## Impact Innovation Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE COMPAGNIA DI SAN PAOLO	Techstars project	€ 550,000.00	€ 550,000.00
HIGH-IMPACT INNOVATION			€ 550,000.00

## Promoting Well-Being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A.O. ORDINE MAURIZIANO DI TORINO AZIENDA OSPEDALIERA ORDINE MAURIZIANO DI TORINO	Child rights in health - project with the support of the World Health Organisation	€ 9,000.00	€ 9,000.00
A.O.U. CITTÀ DELLA SALUTE E DELLA SCIENZA DI TORINO	Acquisition of "drugloo" equipment	€ 40,000.00	€ 570,000.00
	Acquisition of high-intensity 3-Tesla nuclear magnetic resonance equipment for Regina Margherita children's hospital	€ 530,000.00	
AMA BRENTA CALCIO CEVA	Support for the energy costs of Ama Brenta Calcio Ceva	€ 2,100.00	€ 2,100.00

## Promoting Well-Being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASD ASSOCIAZIONE SPORTIVA DILETTANTISTICA PROGETTO SPORT DI BORGATA			€ 2,700.00
	Energie per bene	€ 2,700.00	
ASD POLISPORTIVA SPORT TEAM MARITTIME			€ 1,600.00
	Energie per bene centro polivalente entracque	€ 1,600.00	
ASSOCIAZIONE ITALIANA CUORE E RIANIMAZIONE ONLUS			€ 10,000.00
	World Heart Day 2022	€ 10,000.00	
ASSOCIAZIONE ITALIANA SCLEROSI MULTIPLA AISM ONLUS			€ 120,000.00
	Smart rehab-ms	€ 120,000.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA CENTRO DI ALLENAMENTO LA MANDRIA			€ 70,000.00
	Lo sport nei parchi è naturale	€ 70,000.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA CENTRO UNIVERSITARIO SPORTIVO TORINO			€ 50,000.00
	New organisation within CUS Torino	€ 50,000.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA GOLF CLUB BIELLA "LE BETULLE"			€ 5,100.00
	Energia per il golf	€ 5,100.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA POLISPORTIVA SAN GIACOMO			€ 1,100.00
	Support to offset rising energy costs	€ 1,100.00	
ASSOCIAZIONE SPORTIVA DILETTANTISTICA SPECIAL OLYMPICS ITALIA ONLUS			€ 70,000.00
	Summer national games, Turin 2022	€ 70,000.00	
BASKET TORINO SOCIETÀ SPORTIVA DILETTANTISTICA A RESPONSABILITÀ LIMITATA			€ 100,000.00
	B.A.SK.E.T. - Benessere attraverso lo sport e l'educazione sul territorio (phase 2)	€ 100,000.00	
BLACK BULL S.S.D.			€ 5,300.00
	Sportivamente: mente e corpo, relazione con sé e con gli altri attraverso sport e attività motorie	€ 5,300.00	
COMITATO TERRITORIALE UISP BRA-CUNEO APS			€ 12,600.00
	Piscine energeticamente positive	€ 12,600.00	
TROFARELLO MUNICIPAL COUNCIL			€ 80,000.00
	Innovative design model for new community houses in ASL TO5 in Piedmont: definition of PFTE and DIP- DOCFAP	€ 80,000.00	
CUSIO SUD OVEST SPORT ASD			€ 3,500.00
	Sporteduca project	€ 3,500.00	

## Promoting Well-Being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>D.O.C. S.C.S. - D.O.C. SOCIETÀ COOPERATIVA SOCIALE</b>			<b>€ 10,500.00</b>
	Doc scs energy allowance	€ 10,500.00	
<b>E.R.I.C.A. SOC. COOP.</b>			<b>€ 13,000.00</b>
	World Plogging Championship second edition in Valli Olimpiche, 30 September, 1/2 October 2022	€ 13,000.00	
<b>F.C.D. PINEROLO</b>			<b>€ 6,400.00</b>
	Riduzione consumi	€ 6,400.00	
<b>FLYING ANGELS FOUNDATION ONLUS</b>			<b>€ 45,567.00</b>
	Flying angels: next future II	€ 45,567.00	
<b>FONDAZIONE AIEF PER L'INFANZIA E L'ADOLESCENZA</b>			<b>€ 9,700.00</b>
	Pronto soccorso. Pronti sempre	€ 9,700.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 3,405,000.00</b>
	Provision for the supply of covid vaccination services, administered in health facilities identified by Piedmont Regional Council	€ 600,000.00	
	Consulting work for the analysis of infrastructure architecture for Turin health authority.	€ 30,000.00	
	"Sport, palestra di vita" call for proposals - provision	€ 240,000.00	
	"Sportivi per natura" call for proposals - allocation	€ 35,000.00	
	"Trapezio" call for proposals - re-assignment of two grants due to withdrawal	€ 500,000.00	
	Strategic communication, Planet Goal	€ 10,000.00	
	2nd edition of the "Sportivi per natura" call for proposals - provision	€ 200,000.00	
	Future remote health monitoring initiatives under the agreement with Piedmont Regional Council - provision	€ 420,000.00	
	"Attrezzature/infrastrutture per la salute" project call for proposals - provision	€ 1,110,000.00	
	Participation in the "17th world congress on public health", Rome 2-6 May 2023 - provision	€ 30,000.00	
	Earthday 2023 project - allocation	€ 50,000.00	
	Upgrade of services area in Via Gorizia, Turin, in collaboration with Turin health authority and Associazione O.A.S.I. - Provision	€ 180,000.00	
<b>FONDAZIONE DEL PIEMONTE PER L'ONCOLOGIA</b>			<b>€ 250,000.00</b>
	Support for institutional activity	€ 250,000.00	
<b>FONDAZIONE ISEF PIEMONTE</b>			<b>€ 11,000.00</b>
	Energie per lo sport	€ 11,000.00	
<b>FONDAZIONE OSPEDALE ALBA-BRA ONLUS</b>			<b>€ 400,000.00</b>
	Feasibility study for new hospitals in Turin, Alessandria and Vercelli	€ 300,000.00	
	Feasibility study for a new hospital in Turin health authority area TO4	€ 100,000.00	



## Promoting Well-Being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE REGINA DELLA PACE			€10,500.00
	Energie per bene	€ 10,500.00	
FRIENDS FOR HEALTH ONLUS			€10,000.00
	Tennis&friends - salute e sport	€ 10,000.00	
G.S.D. KL PERTUSA			€10,500.00
	Sport per tutti	€ 10,500.00	
GONETTAGO SSD A RL			€10,500.00
	Non fermate la nostra energia positiva	€ 10,500.00	
I TENNIS			€ 12,500.00
	Little tennis champions 2022-2023	€ 12,500.00	
ITALIAN INSTITUTE FOR GENOMIC MEDICINE			€ 3,100,000.00
	Support for institutional activity 2022 (2022)	€ 3,100,000.00	
MOVE ON S.S.D. A R.L.			€ 10,500.00
	Bra Swimming Pool - "energie rinnovabili, comunità sostenibili"	€ 10,500.00	
OKIPA CLUB ASSOCIAZIONE SPORTIVA DILETTANTISTICA			€ 6,700.00
	Grant to meet rising energy costs	€ 6,700.00	
ORGANIZZAZIONE DI VOLONTARIATO AUSILIA ONLUS			€10,000.00
	Prevenzione e salute	€ 10,000.00	
OSPEDALE D I CAVOUR			€ 3,100.00
	Energie per bene	€ 3,100.00	
PALLAVOLO PINEROLO S.S.D. A R.L.			€ 2,600.00
	Consumi energetici: una schiacciata per abatterli	€ 2,600.00	
POLISPORTIVA RIVAROLESE SSD ARL			€11,200.00
	Poli sostenibile	€ 11,200.00	
REAL BATTIFOLLOWER POLISPORTIVA A.S.D.			€1,000.00
	Efficientiamo il circolo	€ 1,000.00	
PIEDMONT REGIONAL COUNCIL - HEALTH DEPARTMENT			€ 520,000.00
	Support for 10 additional medical-specialist training contracts - 4TH and 5th year	€ 520,000.00	
S.S.D. CENTRO SPORT US ACLI TORINO SOC. COOP.			€ 10,500.00
	Newtown: l'energya si crea e si trasforma per lo sport	€ 10,500.00	

## Promoting Well-Being Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
SOC. BOCCIOFILA ALMESINA ASSOCIAZIONE SPORTIVA DILETTANTISTICA			€ 2,000.00
	Bocciofila almesina - application for grant to meet rising energy costs	€ 2,000.00	
SOCIETÀ CANOTTIERI CAPRERA (ASSOCIAZIONE SPORTIVA DILETTANTISTICA)			€ 10,500.00
	+ Sport - energia	€ 10,500.00	
SOCIETÀ GINNASTICA ZENITH CHERI A.S.D. E A.P.S.			€ 4,300.00
	Energia sportiva, per un futuro più limpido	€ 4,300.00	
SOCIETÀ SPORTIVA DILETTANTISTICA CH4 SPORTING CLUB R.L.			€ 10,500.00
	Energie positive	€ 10,500.00	
SPORT MAGIC BOX S.S.D.R.L.			€ 8,500.00
	Cambiano palawojtyla	€ 8,500.00	
TENNIS CLUB CAVOUR ASSOCIAZIONE SPORTIVA DILETTANTISTICA			€ 1,700.00
	Allowance for additional energy costs due to price rises	€ 1,700.00	
THEMA EDUCATION SRL SOCIETÀ SPORTIVA DILETTANTISTICA			€ 50,000.00
	Slow movement - the way to a sustainable world	€ 50,000.00	
UISP - COMITATO TERRITORIALE DI TORINO APS			€ 1,000.00
	UISP Torino - Torrazza swimming pool	€ 1,000.00	
VOLLEY MARENE A.S.D.			€ 1,400.00
	Allowance to meet rising energy costs	€ 1,400.00	
YUKI A.S.D. - A.P.S.			€ 15,000.00
	Next generation yuki: professione inclusività	€ 15,000.00	
<b>MISSION</b>			<b>€ 9,098,667.00</b>



## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ALLE ORTICHE APS			€ 235,000.00
	Urban linneo	€ 235,000.00	
AMICI DEI SENTIERI			€ 68,470.01
	Il lago il bosco: la rinascita	€ 68,470.01	
ASSOCIAZIONE A COME AMBIENTE			€ 55,000.00
	"A scuola di Ambiente", an environmental fun-learning event for children	€ 55,000.00	
ASSOCIAZIONE ECOTURISMO IN MARITTIME			€ 14,000.00
	Move to be green: outdoor nel parco delle alpi marittime	€ 14,000.00	
ASSOCIAZIONE FONDIARIA CORNALIN			€ 100,000.00
	Iperbosco - an innovative form of community-based natural resources management	€ 100,000.00	
ASSOCIAZIONE LE SFIGATTE			€ 5,000.00
	Renovation and construction of a cat refuge, replacement of shutters	€ 5,000.00	
ASSOCIAZIONE TOGREENTHER - TERRITORI SOSTENIBILI			€ 80,000.00
	Terre di fuoco - comunità resilienti	€ 80,000.00	
CINEMA PARROCCHIALE JOLLY-PARROCCHIA SAN GIOVANNI BATTISTA			€ 10,000.00
	Upgrade of heating/air conditioning system at Cinema Jolly Villastellone	€ 10,000.00	
CIRCOLO LEGAMBIENTE IL PIOPPA OVEST TICINO E NOVARESE APS			€ 15,000.00
	Attivarrsi: ripartire con risorse riorganizzate	€ 15,000.00	
CITTÀ DI VENARIA REALE			€ 80,000.00
	Bikeonda - dalla mandria alla reggia sul ceronda	€ 80,000.00	
METROPOLITAN CITY OF TURIN			€ 335,000.00
	I.S.O.L.A. - Interventi di Salvaguardia e Monitoraggio del Lago di Arignano. Rewilding and biodiversity enhancement project for the lake	€ 335,000.00	
COAZZE MUNICIPAL COUNCIL			€ 80,000.00
	"Rifugi" project	€ 80,000.00	
ALASSIO MUNICIPAL COUNCIL			€ 23,000.00
	La pineta sul mare	€ 23,000.00	
ALESSANDRIA MUNICIPAL COUNCIL			€ 130,000.00
	Local development and cohesion strategy for the "Bacino del Tanaro" area - cycle tracks: lot 2	€ 65,000.00	
	Local development and cohesion strategy for the "Bacino del Tanaro" area - cycle tracks	€ 65,000.00	

## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ALMESE MUNICIPAL COUNCIL			€ 97,000.00
	Arca - Adattamento e Resilienza al Cambiamento climatico ad Almesè	€ 97,000.00	
AVIGLIANA MUNICIPAL COUNCIL			€ 35,000.00
	Acqua: risorsa da gestire	€ 35,000.00	
BEINASCO MUNICIPAL COUNCIL			€ 61,500.00
	Co-design for Parco del Sangone, an environment for the community	€ 61,500.00	
BORGOFRANCO D'IVREA MUNICIPAL COUNCIL			€ 62,500.00
	Cer dora5laghi	€ 62,500.00	
BRA MUNICIPAL COUNCIL			€ 80,000.00
	Cycle track between Langhe and Roero: Bra-Pollenzo-Alba leisure route via "Carlo Alberto" suspension bridge	€ 80,000.00	
BRICHERASIO MUNICIPAL COUNCIL			€ 42,500.00
	Charging network for the Pinerola area	€ 42,500.00	
COMUNE DI CANTALUPA			€ 38,800.00
	Pinerola area energy community - Val Noce cluster	€ 38,800.00	
CARIGNANO MUNICIPAL COUNCIL			€ 43,000.00
	Comunità energetica sui fili della pancalera	€ 43,000.00	
CAVOUR MUNICIPAL COUNCIL			€ 97,000.00
	Fruttada - frutticoltura e adattamento	€ 97,000.00	
CUORGNÈ MUNICIPAL COUNCIL			€ 80,000.00
	Vision:green generation	€ 80,000.00	
GENOA MUNICIPAL COUNCIL			€ 80,000.00
	Borgo di Vernazzola - riconessioni sostenibili	€ 80,000.00	
INVERSO PINASCA MUNICIPAL COUNCIL			€ 38,800.00
	Pinerola area energy community - Val Chisone Bassa cluster	€ 38,800.00	
ISSIGLIO MUNICIPAL COUNCIL			€ 60,000.00
	Progresso, unione ed ecologismo	€ 60,000.00	
LOZZOLO MUNICIPAL COUNCIL			€ 80,000.00
	La mobilità dolce tra le colline e il fiume sesia	€ 80,000.00	
MONASTERO BORMIDA MUNICIPAL COUNCIL			€ 80,000.00
	Antichi borghi, i semi della green communities	€ 80,000.00	

## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
NOVARA MUNICIPAL COUNCIL			€ 60,000.00
	Boosting urban bikeability - connections between outskirts and university sites	€ 60,000.00	
OMEGNA MUNICIPAL COUNCIL			€ 80,000.00
	Green&active lake	€ 80,000.00	
OZEGNA MUNICIPAL COUNCIL			€ 49,000.00
	Meno consumi, più energia pulita	€ 49,000.00	
POMARETTO MUNICIPAL COUNCIL			€ 17,000.00
	Pinerola area energy community - Val Germanasca cluster	€ 17,000.00	
PRAGELATO MUNICIPAL COUNCIL			€ 17,000.00
	Pinerola area energy community - Via Lattea cluster	€ 17,000.00	
QUARONA MUNICIPAL COUNCIL			€ 45,000.00
	Valsesia energy community	€ 45,000.00	
RIVOLI MUNICIPAL COUNCIL			€ 80,000.00
	Next generation L.IN.ES.	€ 80,000.00	
ROSIGNANO MONFERRATO MUNICIPAL COUNCIL			€ 52,000.00
	Helios: designing the energy community of Rosignano Monferrato and Ozzano Monferrato	€ 52,000.00	
SAN CARLO CANAVESE MUNICIPAL COUNCIL			€ 64,000.00
	Recreating habitats and making good use of sustainable routes in the Vauda area	€ 64,000.00	
SAN GERMANO VERCELLESE MUNICIPAL COUNCIL			€ 60,000.00
	Collective auto-consumption and energy communities	€ 60,000.00	
SANGANO MUNICIPAL COUNCIL			€ 80,000.00
	Repurposing of the former military armoury to create an ethical park	€ 80,000.00	
SCALENGHE MUNICIPAL COUNCIL			€ 38,800.00
	Pinerola area energy community - Pianura Nord cluster	€ 38,800.00	
SCARMAGNO MUNICIPAL COUNCIL			€ 59,780.00
	Insieme per la tutela dell'ambiente	€ 59,780.00	
TORRE PELLICE MUNICIPAL COUNCIL			€ 38,800.00
	Pinerola area energy community - Val Pellice cluster	€ 38,800.00	
VERBANIA MUNICIPAL COUNCIL			€ 50,000.00
	Verbania energy community	€ 50,000.00	



## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>VIGONE MUNICIPAL COUNCIL</b>			<b>€ 38,800.00</b>
	Pinerola area energy community - Pianura Sud cluster		€ 38,800.00
<b>VILLAFRANCA D'ASTI MUNICIPAL COUNCIL</b>			<b>€ 80,000.00</b>
	Valtriversa cycle track: an opportunity to build a network and develop the local area		€ 80,000.00
<b>VILLAR PELLICE MUNICIPAL COUNCIL</b>			<b>€ 45,000.00</b>
	"Verso l'autosufficienza energetica" - "Next Generation We" call for proposals - skills, strategies, development of public administrations and assignment of related support services		€ 45,000.00
<b>ENTRACQUE MUNICIPAL COUNCIL</b>			<b>€ 75,000.00</b>
	Design of interventions to mitigate flood risk by demolishing and rebuilding the "Esterate Basso" road bridge over the Rio Bousset upstream of the "Vecchio Mulino"		€ 75,000.00
<b>SAN NAZZARO SESIA MUNICIPAL COUNCIL</b>			<b>€ 60,000.00</b>
	Adattamenti		€ 60,000.00
<b>CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI</b>			<b>€ 47,500.00</b>
	Allocation to Projects Fund for 2022		€ 47,500.00
<b>E.R.I.C.A. SOC. COOP.</b>			<b>€ 13,000.00</b>
	World Plogging Championship second edition in Valli Olimpiche, 30 September, 1/2 October 2022		€ 13,000.00
<b>ENTE DI GESTIONE DELLE AREE PROTETTE DEL MONVISO</b>			<b>€ 50,000.00</b>
	Strategic and development plan for the Ente di Gestione delle Aree Protette del Monviso - Riserva della Biosfera Transfrontaliera del Monviso		€ 50,000.00
<b>ENTE DI GESTIONE DELLE AREE PROTETTE DELL'OSSOLA</b>			<b>€ 49,774.00</b>
	Ec(o)ssola 2030: parchi motore di innovazione e sostenibilità		€ 49,774.00
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 1,611,976.99</b>
	Allocation for the Protecting the Environment Mission advisory board	€ 15,000.00	
	"Mutamenti" call for proposals - Ideas and action for a changing climate - allocation	€ 1,879.99	
	"Sport, palestra di vita" call for proposals - provision	€ 100,000.00	
	"Sportivi per natura" call for proposals - allocation	€ 35,097.00	
	Strategic communication, Planet Goal	€ 10,000.00	
	"Energie per bene" call for proposals - allocation	€ 50,000.00	
	Call to action for the environment initiative - allocation	€ 800,000.00	
	"Sinergie" Initiative - development of renewable social-impact energy communities Phase II - allocation	€ 550,000.00	
	Earthday 2023 project - allocation	€ 50,000.00	
<b>FONDAZIONE EUROPEAN RESEARCH INSTITUTE ETS</b>			<b>€ 100,000.00</b>
	Bordighera blu park	€ 100,000.00	



## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE PER LA RICERCA L'INNOVAZIONE E LO SVILUPPO TECNOLOGICO DELL'AGRICOLTURA PIEMONTESE	Bio-sal - plant health and biodiversity	€ 110,000.00	€ 110,000.00
LA MERIDIANA NEL BOSCO ETS	Percorsi per boschi	€ 15,903.00	€ 15,903.00
LEGA NAVALE ITALIANA SEZIONE DI FINALE LIGURE	Salto nel blu - l'outdoor incontra la biodiversità marina	€ 20,000.00	€ 20,000.00
LEGAMBIENTE PIEMONTE E VALLE D'AOSTA APS	Next Generation Youth - Legambiente Piemonte e Valle d'Aosta	€ 50,000.00	€ 50,000.00
MAGLIANO ALPI	Renewable energy community project for Magliano Alpi, Carrù and Dolceacqua (cer-macado)	€ 45,000.00	€ 45,000.00
MUSEO NAZIONALE DEL CINEMA - FONDAZIONE M.A.PROLO	25th Festival Cinemambiente	€ 30,000.00	€ 30,000.00
MUSEO NAZIONALE DELLA MONTAGNA DUCA DEGLI ABRUZZI - CAI-TORINO	Museomontagna: comunicare la cultura della sostenibilità	€ 15,000.00	€ 15,000.00
ORTI GENERALI S.R.L. IMPRESA SOCIALE	Urban agri-forest ecosystem	€ 340,000.00	€ 340,000.00
PANACEA SOCIAL FARM S.C.S.	Per una comunità del pane	€ 15,000.00	€ 15,000.00
PARROCCHIA SANTA FAMIGLIA DI NAZARET	Vallette energy community	€ 23,000.00	€ 23,000.00
SOCIETÀ SPORTIVA OUTDOOR PORTOFINO A R.L.	Citizen science hub	€ 50,000.00	€ 50,000.00
TONES ON THE STONES	Tones teatro natura   open lab	€ 50,000.00	€ 50,000.00
UNIONE DI COMUNI DELLA VALCERRINA	Unione dei sentieri lenti	€ 70,000.00	€ 70,000.00
UNIONE MONTANA ALTA VAL TANARO	Green community Valle Tanaro	€ 80,000.00	€ 80,000.00
UNIONE MONTANA VALLE SUSA	Completion of the cycle/tourism route along the Via Francigena	€ 80,000.00	€ 80,000.00



## Protecting the Environment Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
UNIVERSITY OF GENOA - GBH	Hanbury's blue&green	€ 143,400.00	€ 143,400.00
PROTECTING THE ENVIRONMENT			€ 6,306,304.00

## Trials and Implementation of Strategic Plan

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE COMPAGNIA DI SAN PAOLO	Research into local priorities based on focus groups	€ 60,000.00	€ 114,900.00
	Experimentation in the field of "when we're no longer there"	€ 54,900.00	
TESTING/IMPLEMENTATION OF STRATEGIC PLAN			€ 114,900.00

## Research Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE DI FONDAZIONI E DI CASSE DI RISPARMIO SPA ACRI	Flooding in Marche - National Joint Initiatives Fund quotas	€ 283,624.30	€ 1,161,847.30
	Anci national assemblies (2022)	€ 30,000.00	
	ACRI joint initiatives fund - good news from the Corriere della Sera (2022)	€ 125,000.00	
	ACRI joint initiatives fund - Ukraine emergency (2022)	€ 373,223.00	
	National third-sector forum (2022)	€ 100,000.00	
	Payment of quotas to national joint initiatives fund 2022	€ 250,000.00	

## Research Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE PER LA RICERCA SOCIALE			€ 16,000.00
	Welforum.it - national observatory on social policy	€ 16,000.00	
ASSOCIAZIONE PER LO SVILUPPO DELLA VALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE			€ 75,000.00
	Dissemination and training activities 2022	€ 45,000.00	
	ASVAPP membership contribution 2022	€ 30,000.00	
CENTRO DI RICERCA E DOCUMENTAZIONE LUIGI EINAUDI - CENTRO EINAUDI			€ 265,000.00
	Research activity relating to the Rota Report 2022	€ 25,000.00	
	Strategic Plan 2022-2024	€ 240,000.00	
CENTRO STUDI MEDI - MIGRAZIONI NEL MEDITERRANEO			€ 40,000.00
	Dopo i fantasmi. Le seconde generazioni latinos a genova a vent'anni dal "grande ricongiungimento"	€ 40,000.00	
CONSULTA DELLE FONDAZIONI DI ORIGINE BANCARIA PIEMONTESE E LIGURI			€ 2,500.00
	Allocation to Projects Fund for 2022	€ 2,500.00	
FONDAZIONE COMPAGNIA DI SAN PAOLO			€ 175,500.00
	Provision for Rota project 2023	€ 35,500.00	
	Provision for operations relating to economic impact assessment, the culture of evaluation and focus groups linked with monitoring	€ 140,000.00	
FONDAZIONE FITZCARRALDO			€ 40,000.00
	Osservatorio Culturale del Piemonte 2022	€ 40,000.00	
FORUM INTERNAZIONALE ED EUROPEO DI RICERCHE SULL'IMMIGRAZIONE			€ 240,000.00
	Implementation of the first year of the FIERI strategy for 2022-2024	€ 240,000.00	
GLOBUS ET LOCUS - CENTRO ALTREITALIE SULLE MIGRAZIONI ITALIANE			€ 196,000.00
	Three-year plan for Centro Altreitalie sulle Migrazioni Italiane 2022-2024	€ 120,000.00	
	"Il ruolo globale dei soggetti istituzionali e funzionali nello sviluppo del territorio" project	€ 50,000.00	
	Membership quota 2022	€ 26,000.00	
GRUPPO DI RICERCA INCREASE			€ 25,000.00
	"Riconnettersi", good practices for young people living in conditions of social short circuit - 3rd year	€ 25,000.00	
ISTITUTO BRUNO LEONI - FONDAZIONE			€ 10,000.00
	Italian entrepreneurial dynamism	€ 10,000.00	
NEF - NETWORK OF EUROPEAN FOUNDATIONS			€ 20,000.00
	ASVAPP membership quota 2022 (2022)	€ 20,000.00	

## Research Department

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
OBSERVA - SCIENCE IN SOCIETY			€ 40,000.00
	Eva. Energia per l'ambiente, energia per la vita	€ 40,000.00	
PERCORSI DI SECONDO WELFARE SOCIETÀ COOPERATIVA IMPRESA SOCIALE			€ 30,000.00
	Sixth two-year period - percorsi di secondo welfare 2022-2023	€ 30,000.00	
PHILEA - PHILANTHROPY EUROPE ASSOCIATION			€ 85,000.00
	Support for activity and research forum 2022 (2022)	€ 85,000.00	
URBAN LAB			€ 240,000.00
	Support for institutional activity 2022	€ 240,000.00	
<b>RESEARCH</b>			<b>€ 2,661,847.30</b>

## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
A.I.A.C.E. - TORINO - ASSOCIAZIONE ITALIANA AMICI CINEMA D'ESSAI - TORINO APS			€ 55,000.00
	23RD edition of Sottodiciotto Film Festival & Campus	€ 55,000.00	
ALMANAC INN APS			€ 37,000.00
	Almanac supporting next generations	€ 15,000.00	
	Crescere legami: almanac 2022	€ 22,000.00	
AMALGAMA ETS			€ 20,000.00
	Residenza Poietica - second edition - training guidelines	€ 20,000.00	
ARCHIVISSIMA - ASSOCIAZIONE CULTURALE ARCHIVISSIMA			€ 15,000.00
	Formarsi con gli archivi	€ 15,000.00	
ASSOCIAZIONE ACCADEMIA DI MUSICA ONLUS			€ 180,000.00
	Teaching activity 2022: growth pathways	€ 130,000.00	
	"Obiettivo 2030": towards a sustainable, innovative, international and interconnected academy	€ 50,000.00	

## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ASSOCIAZIONE BARETTI - CINETEATRO BARETTI			€ 3,500.00
	Baretti energy call	€ 3,500.00	
ASSOCIAZIONE CULTURALE ABBRACCIARTI			€ 35,000.00
	"Training guidelines" art & job academy - "l'arte per il bene comune: la professione dell'arte in ambito sociale e culturale"	€ 35,000.00	
ASSOCIAZIONE CULTURALE MUSICALE CARLO U ROSSI			€ 7,500.00
	Carlo U. Rossi scholarship 2022/2023	€ 7,500.00	
ASSOCIAZIONE CULTURALE VERVE			€ 30,000.00
	Training guidelines. _rehub musical accelerator 2022	€ 30,000.00	
ASSOCIAZIONE FILARMONICA CASTELLAMONTE - SCUOLA DI MUSICA "FRANCESCO ROMANA"			€ 1,100.00
	Support to meet rising energy costs	€ 1,100.00	
ASSOCIAZIONE ORCHESTRA FILARMONICA DI TORINO			€ 200,000.00
	OFT development plan	€ 50,000.00	
	OFT youth project	€ 150,000.00	
ASSOCIAZIONE T.A.A.C. ENTE DEL TERZO SETTORE			€ 25,000.00
	Cripta747 residency programme 2022	€ 25,000.00	
BIBLIOTECA			€ 22,000.00
	Non è mai troppo presto! Lettura creatività e cultura, fin da piccoli	€ 22,000.00	
CENTRO DI STUDI STORICO-LETTERARI NATALINO SAPEGNO - ONLUS			€ 120,000.00
	Lessico famigliare: la lettura e gli studi umanistici come elemento di crescita della comunità	€ 70,000.00	
	Nuove competenze per la crescita e la condivisione	€ 50,000.00	
CITTÀ DI FOSSANO			€ 23,000.00
	Allin - cultura per crescere	€ 23,000.00	
CITTÀ DI MONCALIERI			€ 25,000.00
	Early childhood care: crescere con nati per leggere e altre storie - sbam sud ovest project 2023	€ 25,000.00	
TURIN CITY COUNCIL - DEPARTMENT OF CULTURE, SPORT, MAJOR EVENTS AND TOURISM PROMOTION. CULTURE, ARCHIVES, MUSEUMS AND LIBRARIES DIVISION. LIBRARIES SERVICE			€ 58,000.00
	Nutrirsi di cultura. Da "milleculle" a un progetto di sistema 0-6 che abbracci sanità, sociale, educazione	€ 58,000.00	
COMPAGNIA TEATRO AKROPOLIS			€ 50,000.00
	Orione - growth and development strategies	€ 50,000.00	

## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
ARONA MUNICIPAL COUNCIL - CULTURE AND TOURISM SERVICE			€ 40,000.00
	Cultura per crescere - nati per leggere 2023	€ 40,000.00	
ASTI MUNICIPAL COUNCIL			€ 80,000.00
	#Ecoteatroasti	€ 80,000.00	
BEINASCO MUNICIPAL COUNCIL			€ 31,000.00
	Ci vuole un villaggio - cultura e comunità per crescere insieme	€ 31,000.00	
CHIVASSO MUNICIPAL COUNCIL			€ 11,000.00
	A misura di famiglia - strategie territoriali per l'infanzia. Sbam est project 2023	€ 11,000.00	
COLLEGNO MUNICIPAL COUNCIL - SOCIAL POLICY SECTION			€ 22,000.00
	Nati per leggere piemonte: libri e coccole sbam nord ovest	€ 22,000.00	
CUNEO MUNICIPAL COUNCIL			€ 55,000.00
	Cultura 0-6: crescere con cura   2023	€ 55,000.00	
IVREA MUNICIPAL COUNCIL			€ 22,000.00
	Nati per leggere piemonte. Ivrea and Canavese Library System project	€ 22,000.00	
VERBANIA MUNICIPAL COUNCIL			€ 55,000.00
	Cultura per crescere. Nati per leggere e altre storie da vivere in famiglia	€ 55,000.00	
DIALOGHI D'ARTE SRL SOCIALE			€ 35,000.00
	Training guidelines - "formazione cultura capitale"	€ 35,000.00	
FABLAB TORINO			€ 15,000.00
	Fablab torino next gen	€ 15,000.00	
FLUXLAB APS			€ 20,000.00
	Futuri prossimi	€ 20,000.00	
FONDAZIONE CIRCOLO DEI LETTORI			€ 500,000.00
	Turin International Book Fair, 2022 edition	€ 500,000.00	
FONDAZIONE ACHILLE MARAZZA - BIBLIOTECA PUBBLICA E CASA DI CULTURA			€ 21,000.00
	"Cultura per crescere 2023" - mid-Novara area library system project	€ 21,000.00	
FONDAZIONE CAMERA - CENTRO ITALIANO PER LA FOTOGRAFIA			€ 40,000.00
	Camera - international centre of photography / masterclass in visual storytelling 2022	€ 40,000.00	

## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE CENTRO SPERIMENTALE DI CINEMATOGRAFIA - SEDE DEL PIEMONTE - ARCHIVIO NAZIONALE CINEMA IMPRESA, IVREA - DIR.TO ANIMAZIONE, TORINO</b>			<b>€ 25,000.00</b>
	Csc laboratorio animato 2022-23 (animated cinema production in Piedmont)		€ 25,000.00
<b>FONDAZIONE CIRKO VERTIGO</b>			<b>€ 125,000.00</b>
	Contemporary circus academy		€ 125,000.00
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 740,000.00</b>
	"Consonanze" multi-year research/action project on musical education - provision	€ 200,000.00	
	Experimental crowdfunding actions - allocation	€ 20,000.00	
	Famiglie zerosei - allocation	€ 60,000.00	
	Giardini della Cavallerizza project - provision	€ 100,000.00	
	The arts hub at the Cavallerizza - feasibility study	€ 40,000.00	
	La bella stagione - allocation	€ 50,000.00	
	La bella stagione 2023 - provision	€ 50,000.00	
	Participation in the international book fair 2022: allocation	€ 70,000.00	
	Guidelines for training and starting a career in the cultural sector - allocation for operational actions	€ 90,000.00	
	Beyond "Nati per leggere piemonte" - provision for new initiatives	€ 60,000.00	
<b>FONDAZIONE EGRI PER LA DANZA - COMPAGNIA EGRIBIANCODANZA - COMPAGNIA DAS</b>			<b>€ 50,000.00</b>
	Strategic and development plan for Fondazione Egri per la Danza	€ 50,000.00	
<b>FONDAZIONE ESPERIENZE DI CULTURA METROPOLITANA</b>			<b>€ 35,000.00</b>
	Cultura per crescere 2023 - nati per leggere e altre storie da vivere in famiglia	€ 35,000.00	
<b>FONDAZIONE FITZCARRALDO</b>			<b>€ 35,000.00</b>
	Artlab22. Local communities, culture, innovation	€ 5,000.00	
	Onlife. Strategie e competenze digitali per il mondo culturale	€ 30,000.00	
<b>FONDAZIONE FOSSANO MUSICA</b>			<b>€ 5,600.00</b>
	L'energia della musica	€ 5,600.00	
<b>FONDAZIONE MUS-E ITALIA ETS</b>			<b>€ 290,000.00</b>
	Mus-e a Genova e Torino per l'inclusione 2022/23	€ 290,000.00	
<b>FONDAZIONE PARCO DELLE ARTI E DELLA CULTURA DI OMEGNA</b>			<b>€ 50,000.00</b>
	Ri-parco. Il parco della fantasia Gianni Rodari ri-nasce	€ 50,000.00	



## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
FONDAZIONE PIEMONTE DAL VIVO			€ 100,000.00
	Hangar Piemonte	€ 100,000.00	
FONDAZIONE PISTOLETTO ONLUS			€ 40,000.00
	Unidee residency programme 2022/2023 - "training guidelines"	€ 40,000.00	
FONDAZIONE SANTAGATA PER L'ECONOMIA DELLA CULTURA			€ 10,000.00
	Academy on UNESCO Designations and Sustainable Development 2022-2023	€ 10,000.00	
FONDAZIONE SCUOLA DI ALTO PERFEZIONAMENTO MUSICALE			€ 35,000.00
	Digital audio production technical specialisation course - 2nd edition	€ 35,000.00	
FONDAZIONE TEATRO RAGAZZI E GIOVANI ONLUS			€ 250,500.00
	Energie per bene	€ 10,500.00	
	Next generation you - phase 2	€ 50,000.00	
	Trg - la casa dei ragazzi 2.0	€ 190,000.00	
GIOVINE ORCHESTRA GENOVESE ONLUS			€ 200,000.00
	"Dal tradizionale allo sperimentale": a project for growth and openness	€ 200,000.00	
GOODNESS ASSOCIAZIONE CULTURALE			€ 15,000.00
	Inside goodness	€ 15,000.00	
ICO IMPRESA SOCIALE S.R.L.			€ 35,000.00
	Course for "cultural operators for community development"	€ 35,000.00	
IN RESIDENCE DESIGN			€ 40,000.00
	Training guidelines: in residence design 2022	€ 40,000.00	
INDUSTRIE MUSICALI APS			€ 15,000.00
	Culturartist ("training guidelines")	€ 15,000.00	
ISTITUTO DI CULTURA E LINGUE MARCELLINE			€ 10,500.00
	Energie per bene	€ 10,500.00	
REFLEX TRIBE APS			€ 1,000.00
	Reflextribe aps - circolo culturale, sala pose, laboratorio creativo	€ 1,000.00	
TEATRO POPOLARE EUROPEO ETS			€ 14,000.00
	Creativa 2022-23 - foundation school in social and community theatre, 6th edition	€ 14,000.00	
TORINO OPEN LAB A.P.S.			€ 15,000.00
	Training guidelines - make a fest	€ 15,000.00	

## Developing Skills Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>UNIONE MUSICALE ONLUS</b>			<b>€ 374,480.00</b>
	Organisational development proposal	€ 44,480.00	
	Unione musicale: innovazione, educazione, professionalizzazione	€ 330,000.00	
<b>DEVELOPING SKILLS</b>			<b>€ 4,365,180.00</b>

## Harnessing the Value of Research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>ASSOCIAZIONE CENTRO STUDI LUCA D'AGLIANO ETS</b>			<b>€ 204,236.00</b>
	European economy	€ 20,000.00	
	Global challenges	€ 75,000.00	
	Lda nextgyou - phase 2	€ 49,236.00	
	Migration Observatory	€ 60,000.00	
<b>ASSOCIAZIONE DIFENDIAMO IL FUTURO APS</b>			<b>€ 15,000.00</b>
	Polis policy, 2022/2023 edition - "Sfide e opportunità per un'italia in transizione"	€ 15,000.00	
<b>DEPARTMENT OF MANAGEMENT ENGINEERING AND PRODUCTION</b>			<b>€ 406,950.00</b>
	Empirical study of the impact of proof-of-concept programmes on local innovation ecosystems	€ 60,000.00	
	Development of artificial intelligence to manage risk in the insurance industry	€ 346,950.00	
<b>"G.L. LAGRANGE" DEPARTMENT OF MATHEMATICAL SCIENCES</b>			<b>€ 24,946.56</b>
	Harmonic analysis on continuous and discrete structures	€ 24,946.56	
<b>EUROPEAN ALLIANCE FOR SOCIAL SCIENCES AND HUMANITIES</b>			<b>€ 9,500.00</b>
	Boosting ssh's impact: the european alliance for ssh	€ 9,500.00	
<b>FONDAZIONE CENTRO INTERNAZIONALE SU DIRITTO, SOCIETÀ E ECONOMIA - FONDAZIONE COURMAYEUR MONT BLANC</b>			<b>€ 8,000.00</b>
	Study convention on "European company law: quo vadis?"	€ 8,000.00	

## Harnessing the Value of Research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE COLLEGIO CARLO ALBERTO</b>			<b>€ 6,230,000.00</b>
	LTI contribution 2022	€ 35,000.00	
	International Festival of Economics	€ 500,000.00	
	Master in insurance innovation (MI) - 3RD edition	€ 100,000.00	
	Support for institutional activity 2022 (2022)	€ 5,595,000.00	
<b>FONDAZIONE COLLEGIO UNIVERSITARIO DI TORINO RENATO EINAUDI</b>			<b>€ 260,500.00</b>
	Energia per studiare - le bollette del collegio einaudi	€ 10,500.00	
	University building work under the call for proposals relating to Italian law 338/00. Design of the extension of the Sezione Valentino residence and design of interventions to enhance the energy efficiency of the Crocetta and San Paolo sections	€ 200,000.00	
	M.O.D.E. "Modello Organizzativo e Didattico Einaudi" for innovative, integrated learning - phase 2	€ 50,000.00	
<b>FONDAZIONE COMPAGNIA DI SAN PAOLO</b>			<b>€ 5,280,440.40</b>
	Iniziativa al fund & data tank - provision	€ 100,000.00	
	"Intelligenza Artificiale" call for proposals - second edition - allocation	€ 3,550.00	
	"PoC Instrument" call for proposals - extension of line 3 to national level and design of line 4 - provision	€ 148,500.00	
	"PoC Instrument" call for proposals 2022-2024 - allocation	€ 600,000.00	
	"PoC Instrument" call for proposals 2022-24: advisory services - allocation	€ 470,000.00	
	"Trapezio" call for proposals - re-assignment of two grants due to withdrawal	€ 1,381,366.40	
	2022-2024 agreements with universities - provision	€ 2,367,024.00	
	Strategic communication, Planet Goal	€ 10,000.00	
	Gesda - xprize quantum for the sdgs contest. Allocation)	€ 50,000.00	
	Gesda quantum initiative - provision	€ 100,000.00	
	Support for the development plan of the university of gastronomic sciences - provision	€ 50,000.00	
<b>FONDAZIONE EUROPEAN SCHOOL OF MANAGEMENT ITALIA</b>			<b>€ 290,000.00</b>
	Scholarships 2022-2023	€ 260,000.00	
	"Collective projects" grant	€ 30,000.00	
<b>FONDAZIONE LUIGI EINAUDI ONLUS</b>			<b>€ 180,000.00</b>
	Study and research scholarships AY 2022/23 in social sciences and digital humanities	€ 80,000.00	
	Diffusion of hard-copy heritage and development of new skills	€ 100,000.00	
<b>FONDAZIONE LUIGI FIRPO - CENTRO DI STUDI SUL PENSIERO POLITICO ONLUS</b>			<b>€ 51,000.00</b>
for the firpo library. Restoration, catalogue and digital library (1st tranche)	L'irriducibile bellezza delle idee. Valorizzazione e comunicazione del fondo antico	€ 51,000.00	

## Harnessing the Value of Research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
<b>FONDAZIONE PER L'AMBIENTE TEOBALDO FENOGLIO ONLUS</b>			<b>€ 50,000.00</b>
	Strategic and development plan for Fondazione per l'Ambiente Teobaldo Fenoglio - onlus	€ 50,000.00	
<b>FONDAZIONE RICERCA MOLINETTE ONLUS</b>			<b>€ 49,990.00</b>
	"Ripartire dal senso condiviso per progettare strategie future" - phase 2	€ 49,990.00	
<b>GESDA - GENEVA SCIENCE AND DIPLOMACY ANTICIPATOR</b>			<b>€ 100,000.00</b>
	Gesda - xprize quantum for the sdgs contest (2022)	€ 100,000.00	
<b>POLYTECHNIC UNIVERSITY OF TURIN</b>			<b>€ 2,792,876.00</b>
	Initiatives to support the reinforcement/evolution of processes, including by means that complement the NRRP and EU instruments 2022	€ 539,136.00	
	Public engagement events: technology biennial 2022, technology for schools biennial, festival of economics	€ 100,000.00	
	Historical, construction-related investigation of the "Manica del Mosca" 2022	€ 7,000.00	
	Improving performance on Horizon Europe, EIC and the new national and regional planning 2022	€ 233,440.00	
	Thematic platforms	€ 325,000.00	
	PoC Instrument	€ 685,000.00	
	Strengthening administrative support services relating to research, technology transfer, management control, internationalisation and digitalisation 2022	€ 670,000.00	
	Starting grant (ERC) 2022	€ 150,000.00	
	Teaching lab 2022	€ 83,300.00	
<b>SCHOOL OF ENTREPRENEURSHIP AND INNOVATION - SEI</b>			<b>€ 75,000.00</b>
	Vento 2023	€ 75,000.00	
<b>THE DATA TANK</b>			<b>€ 50,000.00</b>
	The data tank launch	€ 50,000.00	
<b>UNIVERSITY OF GENOA</b>			<b>€ 585,100.00</b>
	Cloe - training to complexity: multidisciplinary approaches to rural and mountain sustainable development and conservation - mp 1.2	€ 250,000.00	
	Consolidation of the university's teaching and learning centre (utlc)	€ 116,700.00	
	Consolidation of the activities of the Polo Universitario Penitenziario regionale (PUP)	€ 18,400.00	
	Consolidation of initiatives designed to support Proofs of Concept (PoC)	€ 100,000.00	
	Funding of research doctorates, 38th cycle	€ 75,000.00	
	Smaug: sustainable methodologies and approaches for the unconventional generation of rings	€ 25,000.00	
<b>UNIVERSITY OF MILAN</b>			<b>€ 40,000.00</b>
	Enhancing social and political research and international training (esprit). Ed. 2022	€ 40,000.00	

## Harnessing the Value of Research Mission

BENEFICIARY BODY	PROJECT SUPPORTED	FUNDING AWARDED	TOTAL FUNDING AWARDED
UNIVERSITY OF GASTRONOMIC SCIENCE			€ 50,000.00
	Interventions to support the right to study 2022	€ 50,000.00	
UNIVERSITY OF TURIN			€ 4,565,000.00
	Joint training for educators-teachers for vertical and horizontal continuity in the 0-6 integrated education system	€ 20,000.00	
	The team project - UNITO team for the guidance of university research for the NRRP	€ 2,100,000.00	
	PoC instrument (mission project 4.1 Agreement 2022-2024)	€ 895,000.00	
	Students in custody hub (FY 2022 - AY 2022/2023 - Conv. 2022-2024)	€ 50,000.00	
	Top-up for doctoral scholarships 38TH cycle - operating year 2022 of agreement 2022-2024 (mission project 2.1)	€ 1,500,000.00	
UNIVERSITY OF TURIN - "COGNETTI DE MARTIIS" DEPARTMENT OF ECONOMICS AND STATISTICS			€ 10,000.00
	Annual conference of the Italian Society of Economists	€ 10,000.00	
UNIVERSITY OF TURIN - DEPARTMENT OF ONCOLOGY			€ 25,000.00
	Immune-gastric: comprehensive analysis of gastric cancer microenvironment: towards identification of new immunological and molecular targets for precision oncology"	€ 25,000.00	
UNIVERSITY OF TURIN - DEPARTMENT OF PSYCHOLOGY			€ 25,000.00
	Exploiting the knowledge of others to make optimal decisions	€ 25,000.00	
UNIVERSITY OF TURIN - DEPARTMENT OF CLINICAL AND BIOLOGICAL SCIENCES			€ 1,045,053.44
	Support through an artificial intelligence system for helping cancer-survivors to successfully return to work - ulysses	€ 45,053.44	
	Trustalert	€ 1,000,000.00	
UNIVERSITY OF TURIN - DEPARTMENT OF LIFE SCIENCES AND SYSTEMS BIOLOGY			€ 30,000.00
	Imprinted scents: odour control of mate preference	€ 30,000.00	
"AMEDEO AVOGADRO" UNIVERSITY OF EASTERN PIEDMONT			€ 1,100,000.00
	Multi-year agreement 2022-2024: (mp2.4) Doctorates - consorzio fino and science slam upo	€ 173,000.00	
	Multi-year agreement 2022-2024: local development actions - construction of new university facilities in Novara and Alessandria	€ 477,000.00	
	Multi-year agreement 2022-2024: development of administrative support services	€ 450,000.00	
"AMEDEO AVOGADRO" UNIVERSITY OF EASTERN PIEDMONT - DEPARTMENT OF HEALTH SCIENCES			€ 100,000.00
	Innovative combined medical device encapsulating therapeutic cells to physiologically treat chronic diseases such as hemophilia A	€ 100,000.00	
<b>HARNESSING THE VALUE OF RESEARCH</b>			<b>€ 23,653,592.40</b>
<b>GRAND TOTAL</b>			<b>€ 183,519,528.14</b>





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