

Fondazione
Compagnia
di San Paolo

A new year puts
a sustainable new angle
on traditional goals.

The 2020 Annual Planning Document revised in response to the new structure.

Sustainable Development Goals.

Since 2015, an important theoretical and practical framework for the sustainable development of planet earth and humankind has caught the attention of the international community. Because in September of that year, the United Nations approved the *2030 Agenda for Sustainable Development*, which sets out 17 *Sustainable Development Goals* (SDGs). Achieving these goals should secure a future for society and the world we live in. Comprising 169 targets, the SDGs are global in scope and call upon the entire human community to adopt this framework and play their part in achieving its aims. The European Union and the Italian Government have incorporated this philosophy into official documents (*Italy's Position on the United Nations' 17 Sustainable Development Goals*, Italian Ministry for the Environment, 04/01/2017). The latter has also developed an effective way of applying it to our country, on the basis of the “five Ps” – People, Planet, Prosperity, Peace and Partnership – which represent the five areas of critical importance.



**SUSTAINABLE
DEVELOPMENT
GOALS**
GOALS

Growing uptake of the world development model.



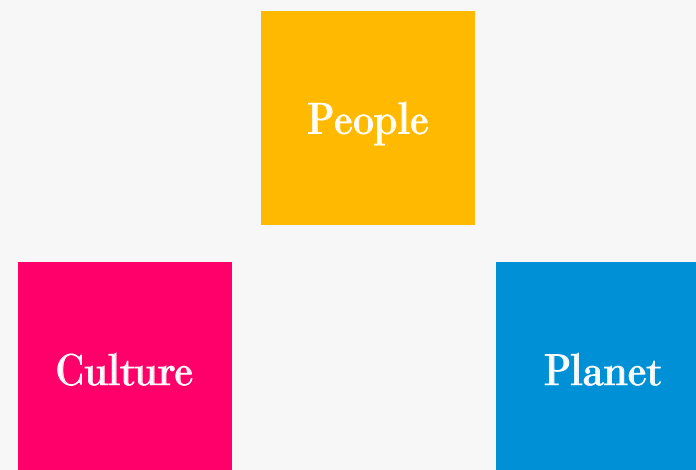
“Nothing is more powerful than an idea whose time has come.”

Victor Hugo

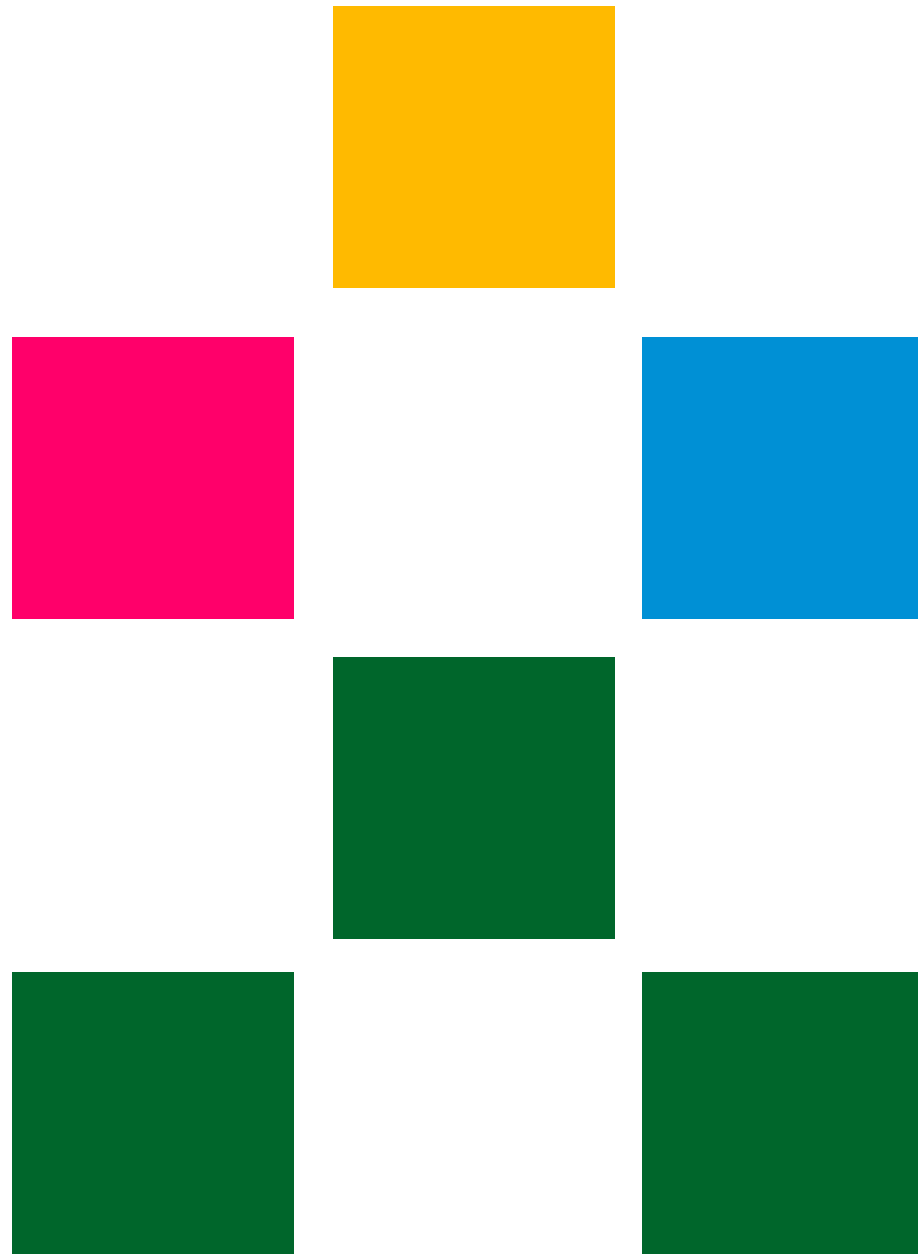
Uptake of SDGs is constantly growing at a brisk pace: governments, institutions, businesses and non-profit organisations have started aligning their practices with this model, monitoring how far they are consistent with these goals and taking steps to promote convergence. Environmental sustainability and the world development model are now central concerns for young people, the scientific community and the general public. And this concern, which governments and society seem to share, is turning into a powerful force, in keeping with Victor Hugo’s assertion that “nothing is more powerful than an idea whose time has come”. Let’s hope so. The SDGs are a tangible expression of this power. What’s more, they provide a common language and a practical and theoretical framework for organising the social, environmental and economic challenges of our time into a coherent system. Lastly, they represent a compass to guide the action of institutions and individuals, so that we can offer a truly collective response to a challenge that concerns humanity as a whole.

Fondazione Compagnia di San Paolo's formal and structural adherence to Sustainable Development Goals.

Fondazione Compagnia di San Paolo (hereinafter FCSP) has decided to incorporate this model explicitly into its organisation. The need to do so is driven by a contemporary interpretation of FCSP's traditional aims and its understanding of the expectations of the territories in which it operates. Furthermore, benchmarking against Sustainable Development Goals provides FCSP, like many other philanthropic foundations, with an effective way of implementing and monitoring a philosophy of action to which it subscribes (in Italy – for example – ISTAT processes and monitors over 300 indicators at regional level). Well-being, education, innovation, civic engagement and democratic participation, institutional partnerships, combating poverty, protecting social rights and building the territory's capacity to attract, are all overarching issues to which FCSP has long been committed. The foundation has therefore decided it is necessary to adhere formally to the framework of SDGs, and this decision has two important consequences. The first is the need to reconfigure its fields of intervention to match the lexicon of SDGs. The second is the decision to extend the programme, in line with the "major areas" set down in the foundation's Constitution, to a number of issues that require greater emphasis in today's world, such as the environment and healthy lifestyles. These already appeared in embryonic form in the 2019 Planning Document, within the framework of research initiatives or project actions. In the second half of 2019, FCSP therefore embarked on a programme of organisational updating that will reach completion in 2020 and convert the current "fields of intervention" into "Goals" and the current "thematic strands" into "Missions". Each Mission encompasses and generates a plurality of mutually coherent projects, by means of the procedures customarily adopted by FCSP (Calls for Proposals, Agreements, Auxiliary/Subsidiary Bodies, Speculative Applications, etc.). Essentially, FCSP intends to focus its efforts equally on three broad Goals.



Culture, People, Planet.



Goal 1.

Culture.

The first Goal comes under the heading **Culture**. Art, Heritage, Participation. *"We have the good fortune to live steeped in immeasurable wealth, which gives us the opportunity to design a more welcoming society, for the benefit of everyone. Promoting culture in parallel with institutions enables us to harness the power of art and creativity to make our local areas more attractive, conceive and re-design environments so that people take centre stage, foster new skills and take due care of our cultural assets."* This is the essence of the Goal.

(1) **Building capacity to attract**, (2) **Developing skills**, (3) **Preserving beauty** and (4) **Encouraging active participation** are the four Missions that make up this Goal.



Goal 2.

People.

The second Goal comes under the heading **People**. Opportunity, Independence, Inclusion.

"We contribute to improving the lives of vulnerable people by helping them become independent and shape their own future, in a better society for everyone. We promote local and international alliances, by working in close collaboration with entities of all kinds that put people first. We support every aspect of people's life plans by striving to provide safe neighbourhoods to live in, jobs that bring security and dignity, education that fosters awareness and responsibility, resilient communities with an aptitude for self-renewal and societies that value inclusiveness." This is the essence of the Goal. Five specific missions make up this Goal: (1) **Reinventing dwelling systems and regenerating neighbourhoods**, (2) **Promoting decent work**, (3) **Educating for collective development**, (4) **Rediscovering community** and (5) **Working together for inclusion**.



Goal 3.

Planet.



The third Goal comes under heading **Planet**. Knowledge, Development, Quality of Life.

"It is our responsibility to consider and protect the future of our planet and the generations to come, by taking effective action to stimulate research, boost innovation aimed at developing new solutions, foster opportunities for international dialogue, make healthy lifestyles accessible to everyone and protect the environment. This is the essence of the Goal.

It is made up of the following five missions: (1) **Harnessing the value of research**, (2) **Boosting innovation**, (3) **Fostering international opportunities**, (4) **Promoting well-being** and (5) **Protecting the environment**.

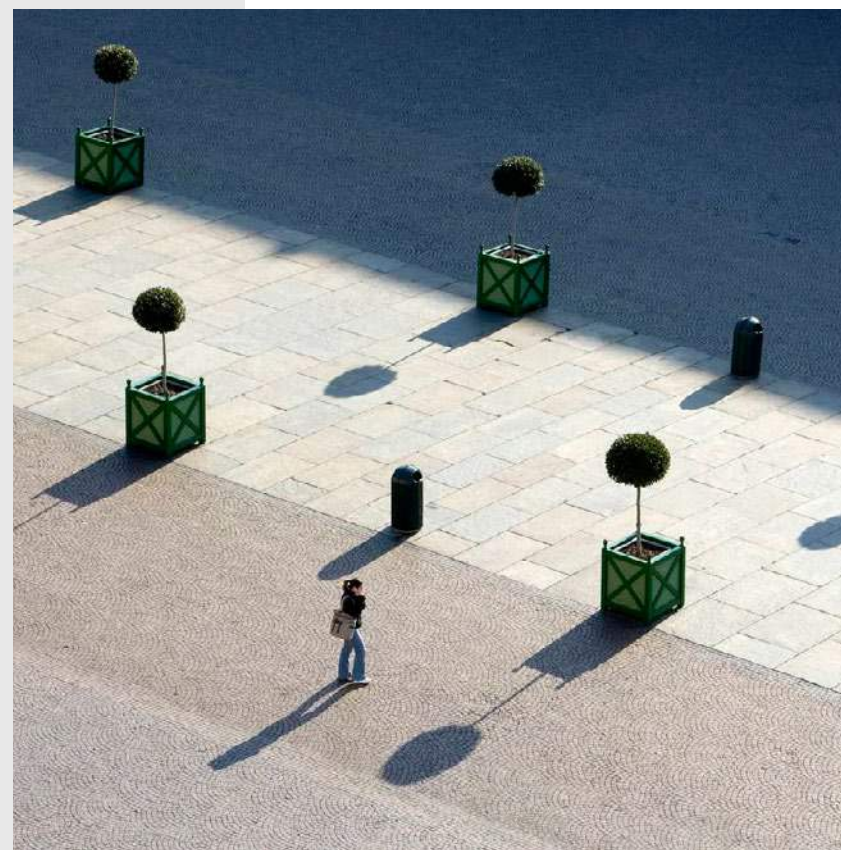
The organisational updating of FCSP.

The organisational reconfiguration of FCSP is not confined to its grant-making activity. As in any capitalised foundation, **Finance** plays not only a central, but now also an innovative role: alongside its primary function of income generation, Finance manages Mission Related Investments and other forms of blended finance, which the most advanced foundations now see as an integral part of their *modus operandi*.

Finance now also encompasses the **Impact Innovation** department, which boosts the Foundation's work in impact investment (by encouraging investment in start-ups, for example) and bridges the gap between finance itself and grant-making activities geared towards supporting knowledge generation (for example, partnership agreements with academies aimed at prototyping ideas). Thanks to improvements to the online application system and the recent deployment of the first version of the data warehouse system, FCSP will play an important role in the planning and management of data assets (data governance initiative).

So more than ever before, the Finance Department and Impact Innovation Department take a leading role in steering the organisation towards systematically fulfilling these three Goals.

Evaluation, Planning and Research, which form another part of FCSP's core skill-set, play an equally important role. Undertaken for the benefit of FCSP and aimed directly at its institutional missions, these activities form part of an ongoing process of learning and improvement, built on the use of data and metrics to measure impact. Theoretical and empirical research and intervention design are also central to this process, which focuses selectively but systematically on rigorous ex-post evaluation.

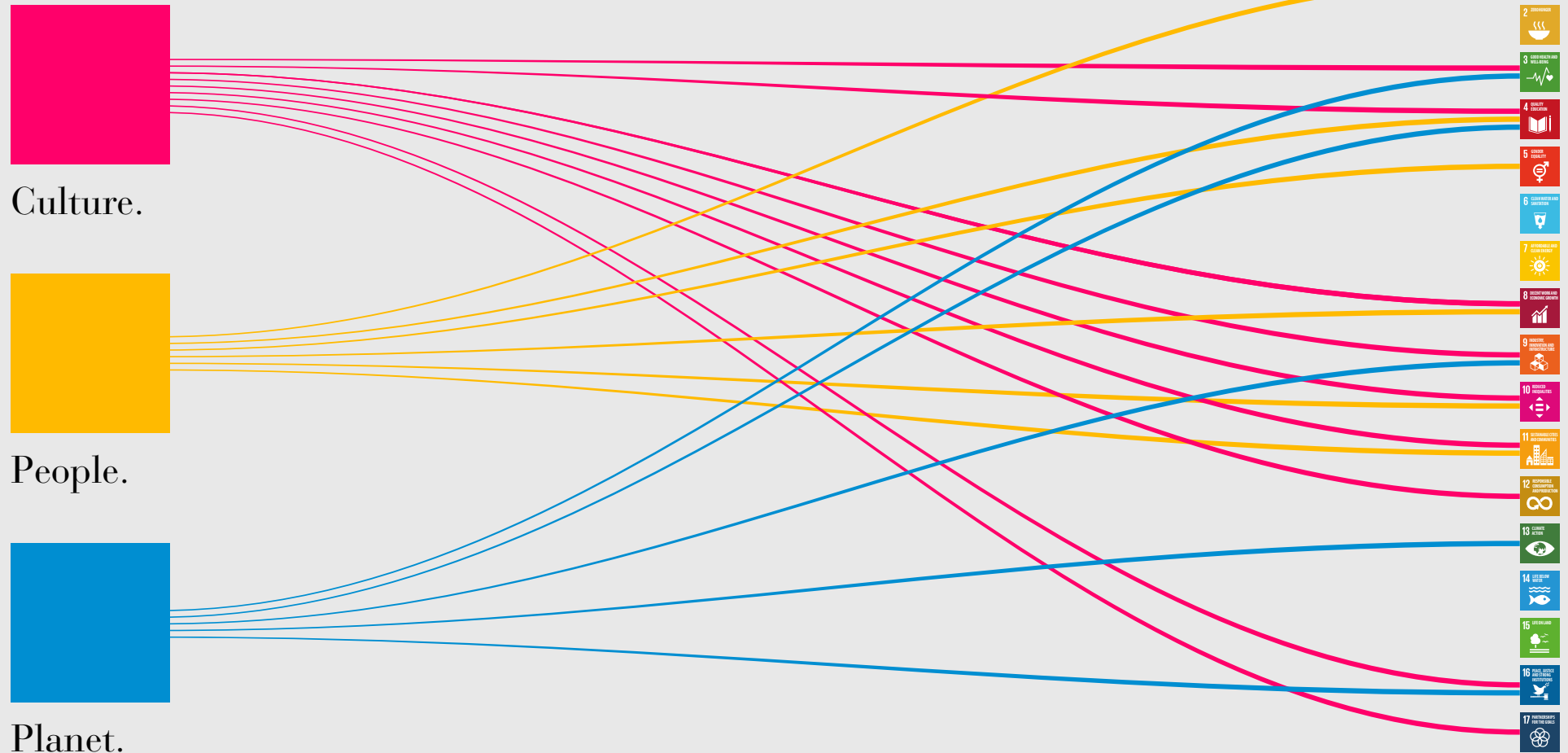


FCSP's capacity to deliver in today's global scenarios.

Reconfigured around the overarching goal of sustainable development in accordance with "Agenda 2030", FCSP's organisation is based on the interaction between Grant-making Activity, Finance and Evaluation, but also recognises the importance of **Communication** as a vehicle for information and community growth. So in short, the Foundation's mission and underlying strategic options have remained unchanged. However, FCSP will update and upgrade its capacity to deliver in 2020, in line with current needs and in line with the local or global scenarios in which it operates. We make no secret of the fact that sustainable development is a demanding challenge at all levels, including ours without doubt, and that words must translate into convincing achievements. As the final year in the 2017-2020 planning cycle, 2020 will also be devoted to effective implementation of the model. We are confident, however, that by adhering to the *Sustainable Development Goals* model, FCSP will be able to make the impact of its work with people and places even more effective, transparent and widely supported.



The link between FCSP's 3 Goals and the 17 SDGs.



FCSP Group's capabilities.



Fondazione
Compagnia
di San Paolo



Fondazione
per la Scuola
Compagnia di San Paolo



Ufficio Pio
Compagnia di San Paolo



Fondazione
1563
per l'Arte
e la Cultura



Italian Institute for Genomic Medicine



LABORATORIO
della CURIOSITÀ



Collegio Carlo Alberto
UNIVERSITÀ DEGLI STUDI DI TORINO



Equiter



REAMSGR
REAL ESTATE
ASSET MANAGEMENT



Fondaco
società di gestione
dell' patrimonio S.p.A.



Structure chart.

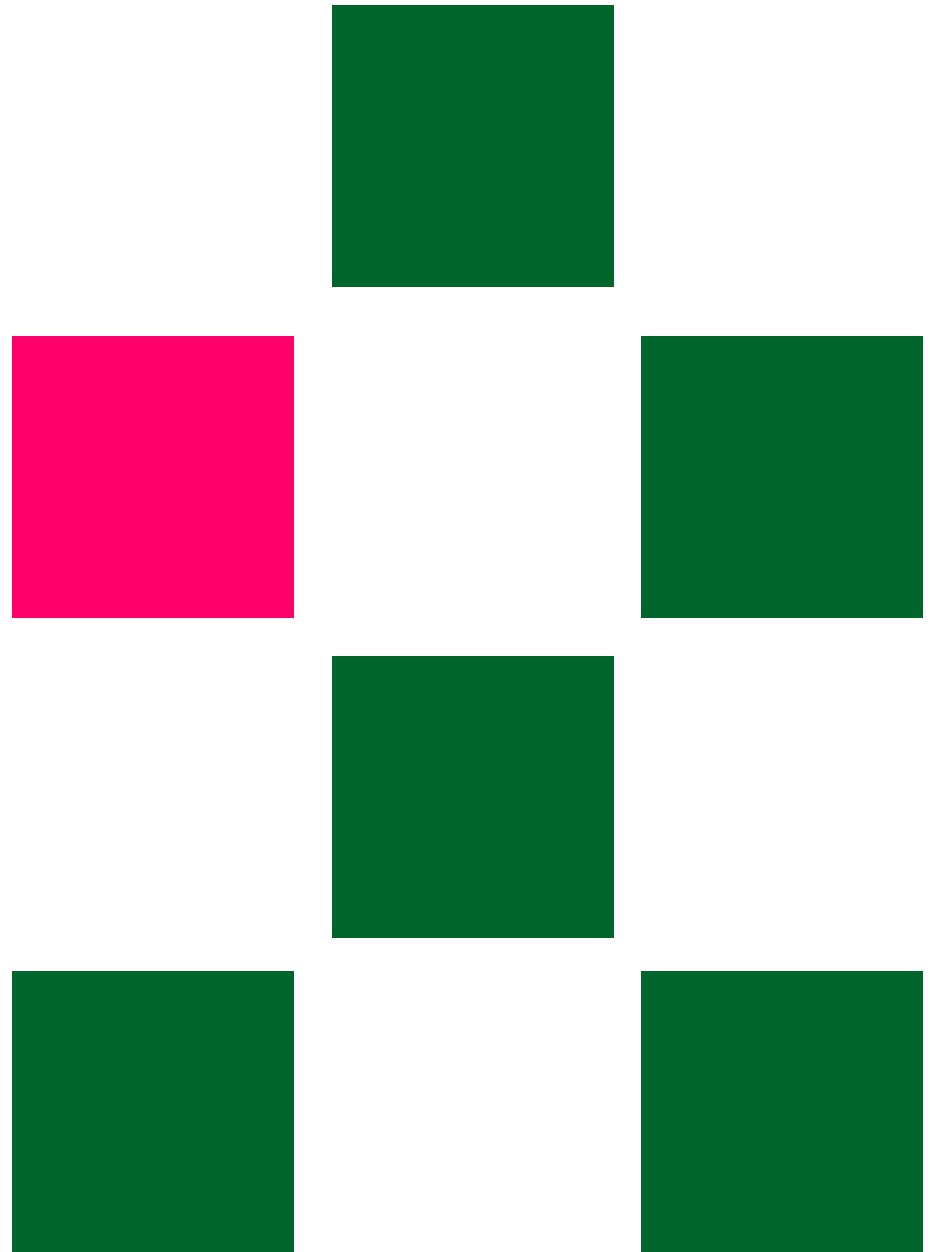
GOALS	MISSIONS	BUDGET
Culture	Building capacity to attract (Performing Arts 2020 call for proposals, Places of Culture call for proposals, Torino Danza, Museo del Cinema)	€10,935,000
	Developing skills (Born to Read 2020/2021, Book Fair 2020, Turin and Genoa Mus-e Project, Performing+)	€4,320,000
	Preserving beauty ("Cantieri Barocchi" call for proposals, Turin and Genoa priority restorations, Call for proposals pertaining to the management of complex systems of assets)	€ 7,035,000
	Encouraging active participation (Neighbourhood houses in Turin and Genoa, Open 2020, Young people call for proposals 2020/2021, Festival of Science 2020)	€ 8,075,000
TOTAL		€40,950,000
People	Reinventing dwelling systems and regenerating neighbourhoods (Scattered-site housing, Social housing call for proposals, Social housing initiatives in the municipality of Turin)	€2,975,000
	Promoting decent work ("Integro", "Articolo+1", "FMP", Employability services for municipality of Turin)	€ 9,330,000
	Educating for collective development (Support for kindergartens in the municipality of Turin, Educational Poverty Fund, "Extra-Gram-Andiamo Oltre" call for proposals)	€ 16,873,988
	Rediscovering community (Interventions on social vulnerability in the municipality of Turin, Piedmont Mental Health call for proposals, "Intrecci" call for proposals)	€22,373,000
	Working together for inclusion (NOMIS-YEPP-Never Alone project, ACRI migrant emergency initiative, International cooperation initiative)	€5,341,500
TOTAL		€ 58,400,000
Planet	Harnessing the value of research (University agreements, Artificial Intelligence call for proposals, Evolution of "Idee-are" call for proposals)	€23,953,500
	Boosting innovation (Seed 2020 call for proposals, socio-economic ecosystem development initiatives, "Social Fare" European visits for social entrepreneurs)	€10,340,000
	Fostering international opportunities (Strategic partnerships, UN Hub, Research centres headquartered in Turin)	€3,335,000
	Promoting well-being (Healthcare equipment 2020 call for proposals, Physical activity and sport call for proposals, "Bimbingamba")	€10,000,000
	Protecting the environment (Sustainable environmental restoration call for proposals, Flagship Project Turin)	€1,580,000
TOTAL		€49,880,000
Planning, research, evaluation		€ 1,770,000



Culture¹.

Art, Heritage, Participation.
Let's imagine the future.

¹ Mainly covers the activities of the areas Art, Cultural Activities and Assets, Cultural Innovation and to a lesser extent Philanthropy and Territory, as well as projects connected with the ZeroSei programme.



Missions.

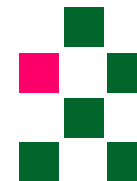
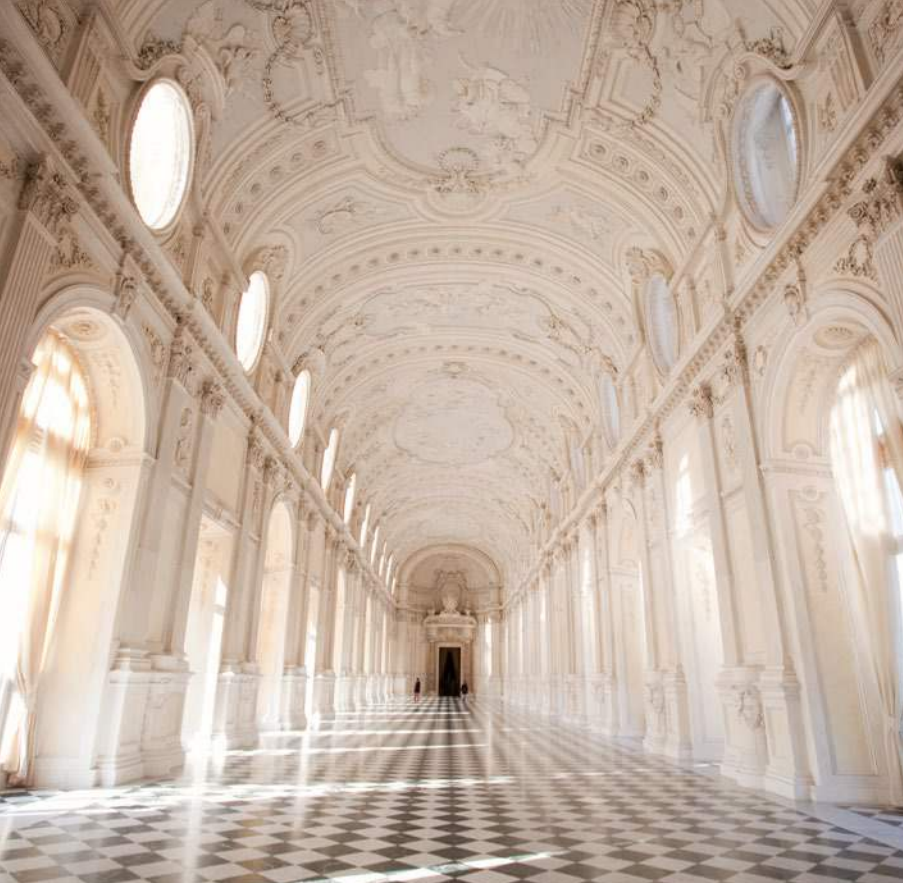
1. Building capacity to attract.
2. Developing skills.
3. Preserving beauty.
4. Encouraging active participation.

For FCSP, heritage, cultural activities and the creative, social and economic dimensions of cultural innovation provide a strategic vehicle for contributing to long-lasting, sustainable development of local areas. This in turn encourages openness, enhances the capacity to attract and provides plentiful opportunities for human, cultural and civic growth for communities.

Projects and methods launched in previous years will be consolidated and evaluated in 2020. FCSP's work is aimed at these contexts and the decision to revitalise and showcase the Baroque style in Turin and Piedmont is therefore the central plank of an extensive portfolio of activities. One of the highlights of this portfolio is an exhibition at the Reggia di Venaria Reale in the first half of the year, staged in partnership with Fondazione 1563 for art and culture (F1563), which is an auxiliary body of FCSP. Furthermore, preparing the city of Turin to host international events such as the *ATP Finals* requires a close focus on regenerating the city's cultural attractions and putting in place the right conditions for laying on an extensive range of high-quality cultural events.

Most of this work will focus on the North West, especially Turin and Genoa. In terms of cultural innovation, the current project cycles will come to full fruition this year. They will then undergo evaluation and, depending on the conclusions, may form the basis for consolidating existing intervention policies or developing new projects. Consideration will also be given to new "emerging" areas, to which structured intervention instruments will be allocated.



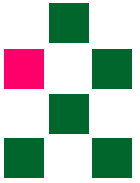


Fondazione 1563 for Art and Culture.

Fondazione 1563's multi-year scientific research project on Baroque artistic civilisation will come to a conclusion in 2020 with the exhibition "A Challenge to the Baroque Style. Rome, Turin, Paris 1680-1750" at the Reggia della Venaria Reale from 12 March to 14 June 2020. Interest in this line of research will also be confirmed by a new call for applications for Higher Studies bursaries, in keeping with previous editions.

The Foundation also defined the scope of two new research programmes in 2019: one on the "Humanities in the contemporary era" and the other on the "History of labour and industry in the North West". Steps were taken to set up cultural communities and design forums capable of launching a multi-year programme aimed at exploring these topics. An initial core-group of actions will reach completion in 2020. *Fondazione 1563* will collaborate with the University of Turin and the Polytechnic University of Turin by forming a test laboratory covering digital humanities in the Turin area.

Lastly, *Fondazione 1563* will continue its efforts to maximise the value of the FCSP Historical Archive, which is already recognised as a lively, dynamic place of culture with a welcoming attitude towards the academic community and the public at large. Work will continue on a number of nationally recognised public history projects based on documentation held in the Archive. These include the project entitled "Le case e le cose", curated by *Fondazione 1563*, which explores the application of racial laws.



Mission 1

Building capacity to attract.

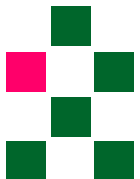
Managing cultural assets to enhance knowledge and generate value.

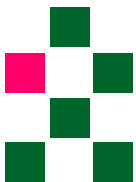
FCSP provides stable support for the leading cultural institutions in its local area (and is involved in their governance in many cases). This support often plays a crucial role in enabling its recipients to implement their medium- and long-term programmes. How best to manage cultural assets is an increasingly central concern, and we shall therefore continue our efforts to make management models more efficient, and avoid allowing knee-jerk responses to prevail over a long-term sustainable approach. This will be done by proposing the introduction of new ways of helping the relevant organisations manage and plan their activities and institutional life. In general terms, FCSP will give special emphasis to considering strategic planning projects proposed by organisations that have a clear commitment and genuine willingness to innovate.



Despite its lack of growth in 2019, cultural tourism in Piedmont, which benefits from the considerable potential of the network of Royal Residences of the House of Savoy, will continue to enjoy the strategic support of FCSP, which is convinced that only close, albeit demanding, collaboration between the players involved will help revitalise the sector as a whole and the Royal Residences project in particular. As an emblematic episode of the history of dynastic patronage, the latter is a manifestation of the Baroque era that will be the focus of a major exhibition to be held at La Reggia di Venaria in 2020. Curated by *Fondazione 1563* with extensive support from FCSP, it will provide a comparative view of three of Europe's capitals of the Baroque world: Turin, Paris and Rome. The year 2020 will be devoted to Baroque art and architecture throughout Piedmont, which will host an integrated communication project conceived by FCSP under the name "Baroque Effect". Organisations across the region are therefore invited to integrate their own individual cultural initiatives into a single, dedicated cultural calendar.

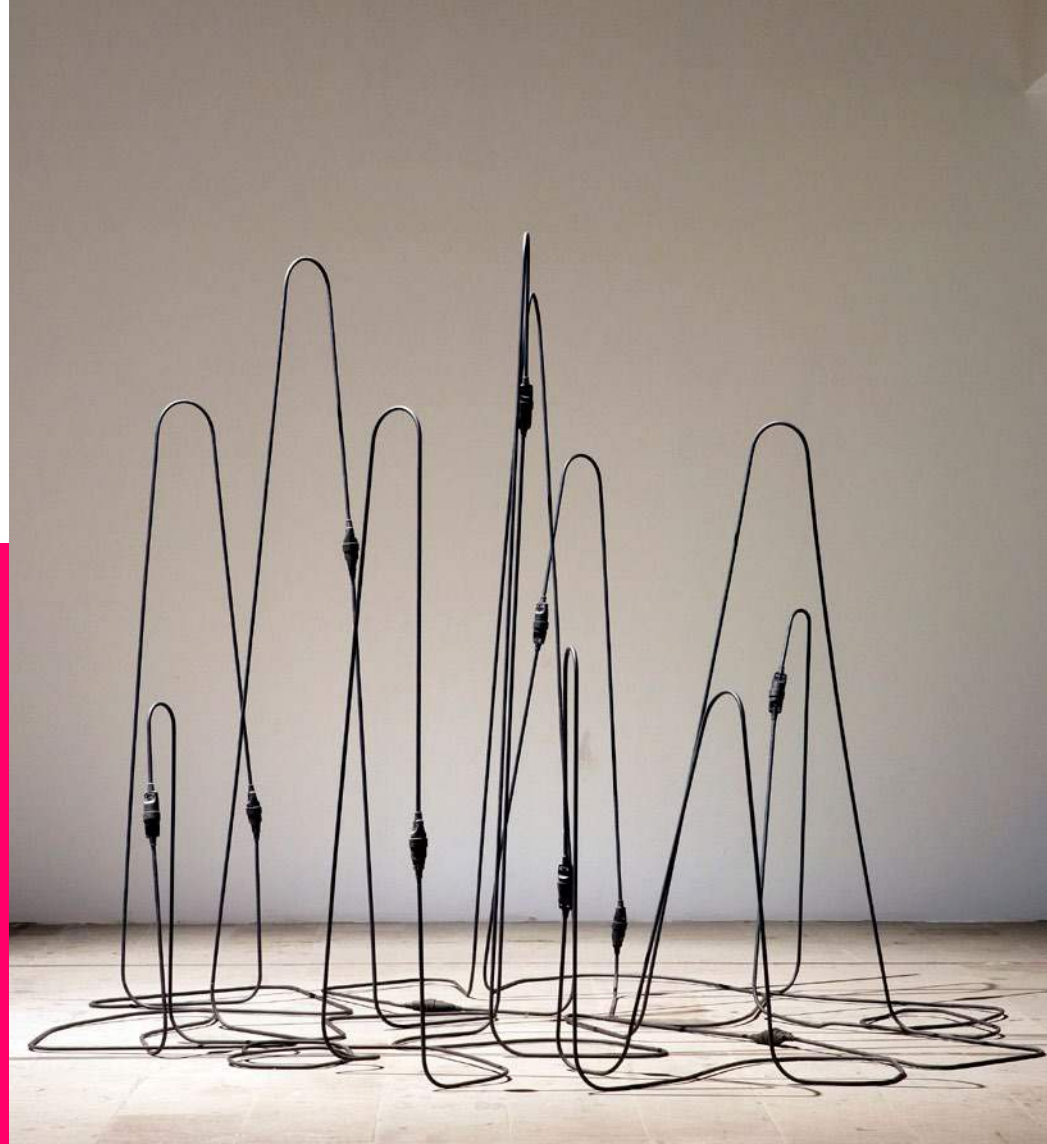
FCSP will continue to support projects aimed at generating value from cultural assets in non-urban areas of Piedmont and Liguria by means of its "Places of Culture" call for proposals. Now in its fourth edition, this has established itself as an effective grant-making instrument that meets a widespread need, using transparent comparative criteria.





Performing Arts.

The Foundation continues to take systematic action to maintain a high-quality range of performing arts options, enhance the skills and sustainability of organisations operating in the sector and make profitable use of the latter's relationship with audiences and communities. While vital support for the leading cultural organisations in Piedmont and Genoa continues, the three-year call for proposals relating to Performing Arts will come to an end in 2020. The project will then be evaluated as a whole, thanks in part to the vast amount of data it has generated. In parallel with the above, the multi-dimensional capacity-building project relating to sustainable development and social reporting on cultural activity will continue. This supporting action, which also encompasses training services and opportunities for experimentation, has its roots in the belief that economic support in itself is not the primary need of these organisations. Structured pathways for improving the system of skills at the disposal of organisations will cover financial management, management control, public relations, environmental sustainability and cooperation between different bodies.



Contemporary forms of creative expression.

Support for research, production, training and opportunities relating to contemporary forms of creative expression, in conjunction with local players, will be the central focus of FCSP's work in this field. Its aim is to encourage osmosis and networking (which have proved capable of yielding valuable results) and to promote the sector as a magnet of inward attraction.

Within this framework, we shall capitalise on the results and impacts of the ORA! and ORA!X calls for proposals and related actions, and then identify new lines of intervention at a later stage. We shall continue to provide strategic support for the system's key players, by allocating funding aimed at encouraging research and promoting output in the contemporary creative arena, of local, national and international scope and influence. Lastly, we shall strive to nurture young creative talent by supporting valuable training and professionalisation initiatives and enhancing the attractiveness of the territory as a receptive environment for experimentation and a generator of growth opportunities. With regard to the relationship between digital media and culture, the main focus of the year's efforts will be projects that trigger technological innovation in the production and consumption of cultural output and in the management of culture as an economic and organisational factor. Comparative/competitive instruments will be prepared for the purpose of promoting digital innovation in the cultural sector.



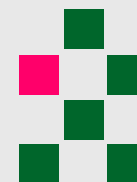
Mission 2

Developing skills.

Promoting literary and artistic culture.

Access to culture from early childhood helps individuals fulfil their potential. At the same time, it fosters high levels of awareness and generates demand for culture that evolves in step with the people exposed to it. It also gives rise to a larger, more passionate following for cultural events.

FCSP will continue to support projects that promote contact between artistic and cultural training providers and the school system, as a key component of the training system's educational philosophy. As a logical consequence of this thinking, FCSP also supports the Turin International Book Fair, paying special attention to activities for young readers. "Nati per Leggere Piemonte" (Born to Read Piedmont), a historic project implemented in partnership with the Piedmont Regional Council, will continue to promote the practice of reading aloud within the family. The project has revealed that there are barriers to access, so specific measures will be taken to lower these barriers in 2020, and the effectiveness of the measures will then be assessed. Steps will also be taken to consolidate the institutional network at the service of the project and its coordination at a regional and national level.

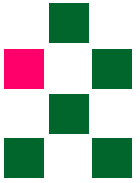




Cultural Businesses and Creative Professions.

Developing an ecosystem of creative and cultural businesses and new skills and professional profiles in the field of culture plays a key role in facilitating innovation in the cultural sphere. This is a broad area, developed on a cross-cutting basis, which will also be the focal point of certain specific actions, such as the promotion of supply chain dynamics in strategic sectors, capacity-building projects and projects designed to foster cultural entrepreneurship. 2020 will be the last year of the new cycle of the Funder35 project run by ACRI. Means of supporting young non-profit organisations in the national cultural sector will be assessed within the framework of this project.

FCSP's work on skills development will also focus on various aspects of the cultural and creative professions across the relevant sectors.



Mission 3

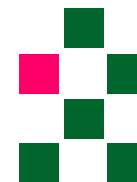
Preserving beauty.

Safeguarding and maintaining our historical and artistic heritage.

FCSP will continue to support restoration and regeneration projects involving the major monumental complexes in the historic centres of Turin and Genoa, with a preference for buildings that play a pivotal role in the creation of "cultural systems". Priority will be given to buildings in a serious state of disrepair, provided the scope of the proposals relating to them goes beyond mere emergency work. Many of the current construction projects in which FCSP is involved will be completed in 2020, especially in Turin and Genoa, where the Foundation will take part in the construction of the City's new museum, on the basis of its agreement with the municipality. At a regional level, work will continue on projects involving major monumental complexes, with particular attention to complex systems of assets such as the Sacri Monti. A specialist call for proposals will focus on targeted restoration projects involving Baroque buildings.

Maintaining and managing our architectural heritage has been identified as a crucial area of intervention and will therefore become a new focus of FCSP's funding instruments. This new approach originates from a specific research programme, which revealed that preventive work and maintenance on architectural assets are at least as important as restoration.





Landscape, environment and territory.

Trials of the Piedmont Regional Landscape Plan in an area surrounding Ivrea, under an agreement between FCSP, the Piedmont Regional Council and the Ministry of Cultural Heritage and Activities, have yielded promising results according to the many institutional and professional players involved. The project will therefore be extended to a second trial area, namely the Alta Langa in the province of Cuneo. The aim of this project is to make practical use of the Landscape Plan to deal with the type of issues that inevitably arise – and fall primarily to municipal councils – when conflicting demands of town and country planning need to be reconciled.

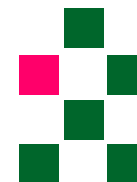
Mission 4

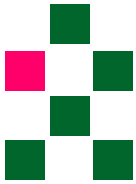
Encouraging active participation.

Participation and cultural inclusion.

The Foundation will continue to take an interest in new forms of participation in culture in 2020, particular through *Open*, the integrated system of actions, projects and instruments aimed at testing and disseminating new approaches to change and the development of expertise in boosting and diversifying attendance. In light of the evaluation of previous calls for proposals, the subject of community networks will be developed and successful projects will be assessed for scalability. Steps will be taken to exchange views and experiences with other foundations and institutions in order to share policy and practices and converge on common actions. We shall continue to support the European *Adeste+* project, take part in national and international networks and launch temporary mobility projects by means of internships and work experience postings for professionals in the sector.

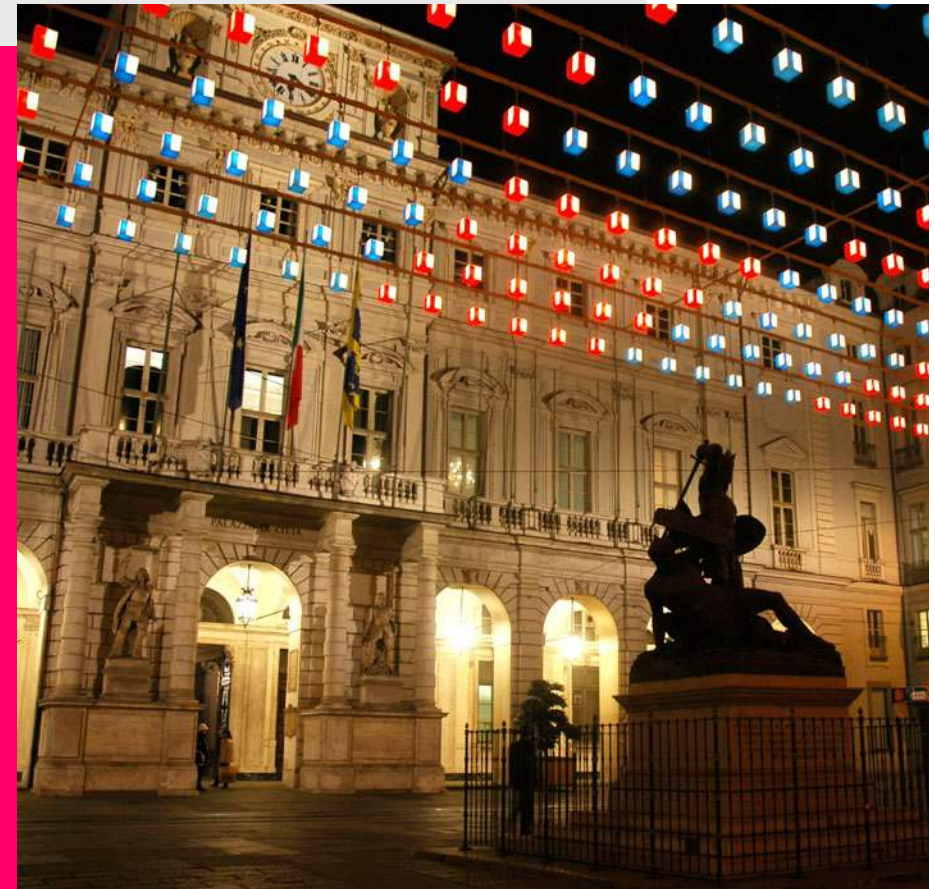
In the wake of operational research conducted on the subject over the past two years, the relationship between cultural participation, psychological well-being and health will be the focal point of a number of experimental, interdisciplinary initiatives aimed at developing a more advanced concept of community welfare, partly in light of the ageing of the population and the specific needs this brings with it.





Culture and civic innovation.

Having supported the creation of the *Polo del '900 di Torino*, which is now a permanent citizenship and democracy workshop, FCSP has harnessed the legacy of this design process to open a new avenue of exploration regarding the relationship between culture, innovation and the civic dimension, in line with the discussions in progress at European level on the role of culture in the spread of democratic practice. It is in this spirit that we shall continue to support the *Polo del '900* foundation, the task of building a community of professional practice on civic engagement, the evaluation of current projects and the identification of new instruments, partly by fostering relationships with other foundations and institutions. We shall extend the focus of our work in 2020 to embrace the participation of citizens in civil society, with a view to encouraging civic-mindedness, introducing people to the political dimension and the tools of democracy, and expanding citizenship spaces. The initiative will focus on various areas, especially communication and journalism. In harmony with other lines of intervention, this area could also be integrated in 2020 with actions on the impact of digital information/communication and the uncertainty/control of sources.



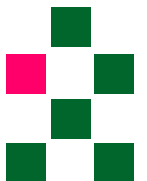
Science and Society.

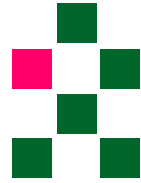
The areas addressed by FCSP's work on the relationship between science and society intermesh with the other dimensions of cultural innovation. One of the main aims of the work is to incorporate scientific dissemination initiatives into the cultural landscape as a means of fostering scientific citizenship. This is facilitated by connections between the approaches to audience engagement now widely used in the cultural sector and the approaches to Public Engagement and Citizen Science, in other words the combination of activities linked with scientific research designed for young people and citizens of all ages, which range from providing information to encouraging involvement in specific stages of the research process. We are also taking a keen interest in the growing number of initiatives that combine creativity with science and technology. Lastly, we intend to take a closer look at the cultural professions involved in scientific communication and dissemination.

With the above in mind, we shall continue our support for the Genoa Festival of Science and the partner organisations that make up the Piedmont Science System in the Turin area, on condition that an organisational review is carried out to ensure more efficient management over time.

In keeping with European thinking on the subject of Communication and Science, FCSP will develop the PICS project (*Picturing the Communication of Science*) in 2020, with a view to consolidating the opportunities available for targeted study and exploration, with periodic meeting and gatherings involving journalists, researchers, academics, business people, cultural designers and scientific communicators.

Lastly, on the basis of in-depth study and a number of pilot actions on gender participation in training pathways and the scientific professions, the subject will be developed with specific promotional and incentivisation initiatives.

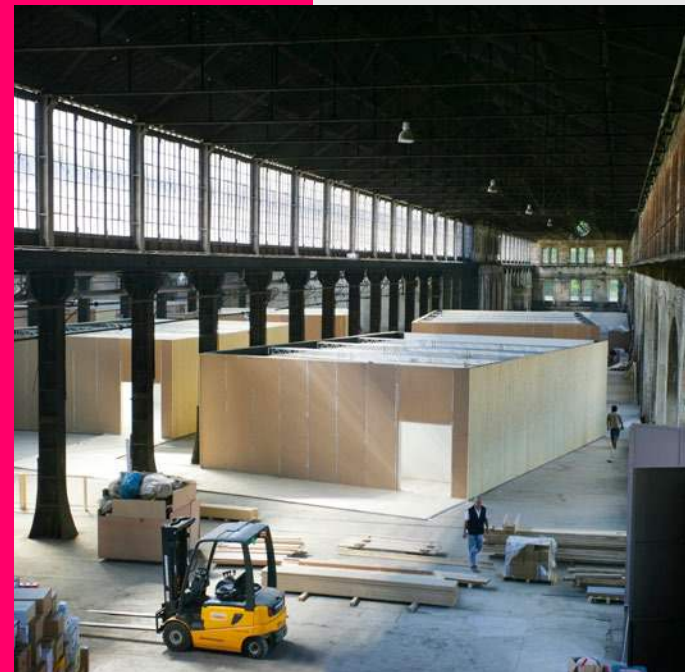




Places, environment and social interaction.

Bottom-up policy-making for the environment: optimising use and re-use on the strength of enhanced awareness and operational practices. Goals for 2020:

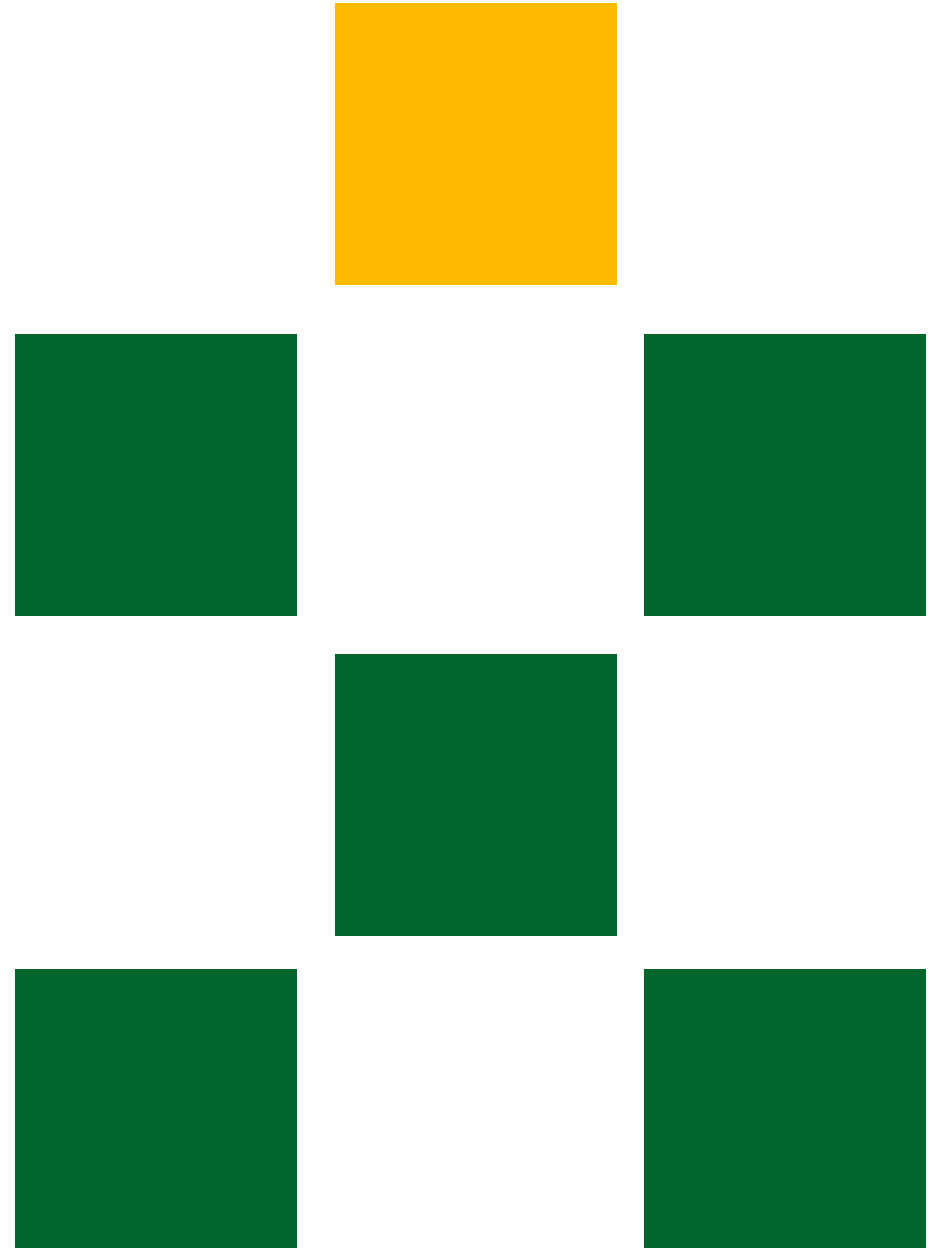
- Social interaction as a resource for inclusion: neighbourhood houses and common assets.
- Supporting the effectiveness of Third-Sector experiences in the re-use of assets as an opportunity to reallocate resources to social priorities, reduce waste and create jobs, especially by supporting opportunities for coordination (Turin metropolitan area).
- Establishing one or more competitive calls for proposals in the field of relationships between technology, environment, re-use and citizen participation.
- Developing the idea of promoting the social use of vacant shops, according to economic and organisational feasibility.
- Food as the epicentre of sustainable development: improvement of quality, contribution to the environment/landscape, combating waste and poverty, the role of research, technology and new agricultural enterprise. Collaboration with the local systems being formed.
- Micro-initiatives of urban regeneration focusing on neighbourhood green spaces and active citizenship processes.



People.²

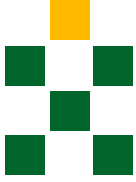
Opportunity, Independence, Inclusion.
Let's build the future.

² Mainly covers the activities of the Social Policy and Philanthropy & Territory areas and the ZeroSei and Housing programmes.



Missions.

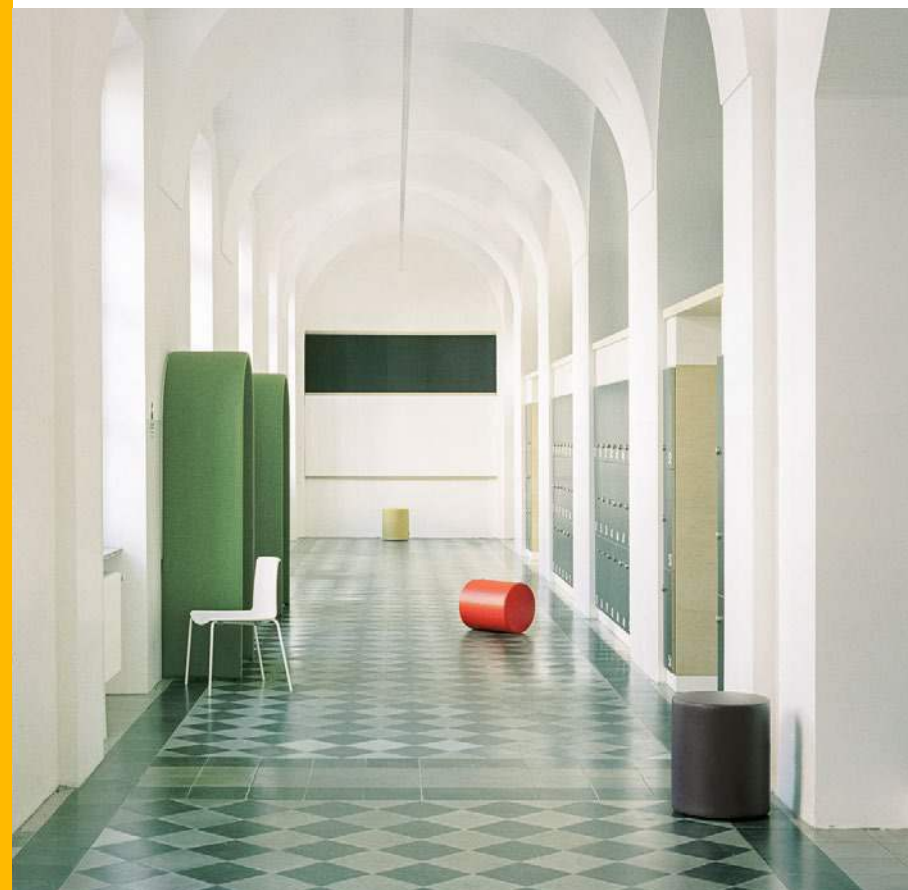
1. Reinventing dwelling systems and regenerating neighbourhoods.
2. Promoting decent work.
3. Educating for collective development.
4. Rediscovering community.
5. Working together for inclusion.



Including and supporting vulnerable people and people in difficulty towards the highest possible level of self-sufficiency, in proportion to their situation, by making the most effective use of the resources, capabilities, potential, skills and relationships that they can deploy in order to become the driving force in their own lives. Developing duly informed responses to the fact that poverty derives from a range of causes, which are often interconnected. Promoting strategic alliances by strengthening local welfare ecosystems in the North West and testing new models of social and educational policy. Stimulating dynamics of inclusion, cohesion and solidarity that are capable of involving multiple community bodies, often for the first time. This is the task that FCSP has set itself in relation to the problems and challenges of poverty, cohesion, safeguarding and respect for people, education, empowerment and care for the new generations in the course of 2020.

The lines of intervention described below are backed up in 2020 by activities aimed at supporting the development of projects and extending their effects beyond the benefits to end recipients. Impact assessments (qualitative and quantitative) and/or other rigorous implementation analyses; development of platforms for the systematic harvesting, analysis and management of data; and the formulation of policy-making indicators based on empirical evidence of the results of previous programmes are three important strategies that FCSP uses to turn the projects it supports into an effective legacy and knowledge asset for the whole of society.

This complex logic also involves the territorial and relational dimensions: strengthening the national and European dimension of certain pilot projects already carried out at local level, the close synergy and integration within FCSP's coverage area and with other areas, through the relevant auxiliary bodies (*Ufficio Pio* and *Fondazione per la Scuola*) and other external and advocacy bodies, awareness-raising, dissemination and promotion of cultural debate complete the range of instruments, methods and strategies that FCSP deploys with a view to achieving permanent effects.



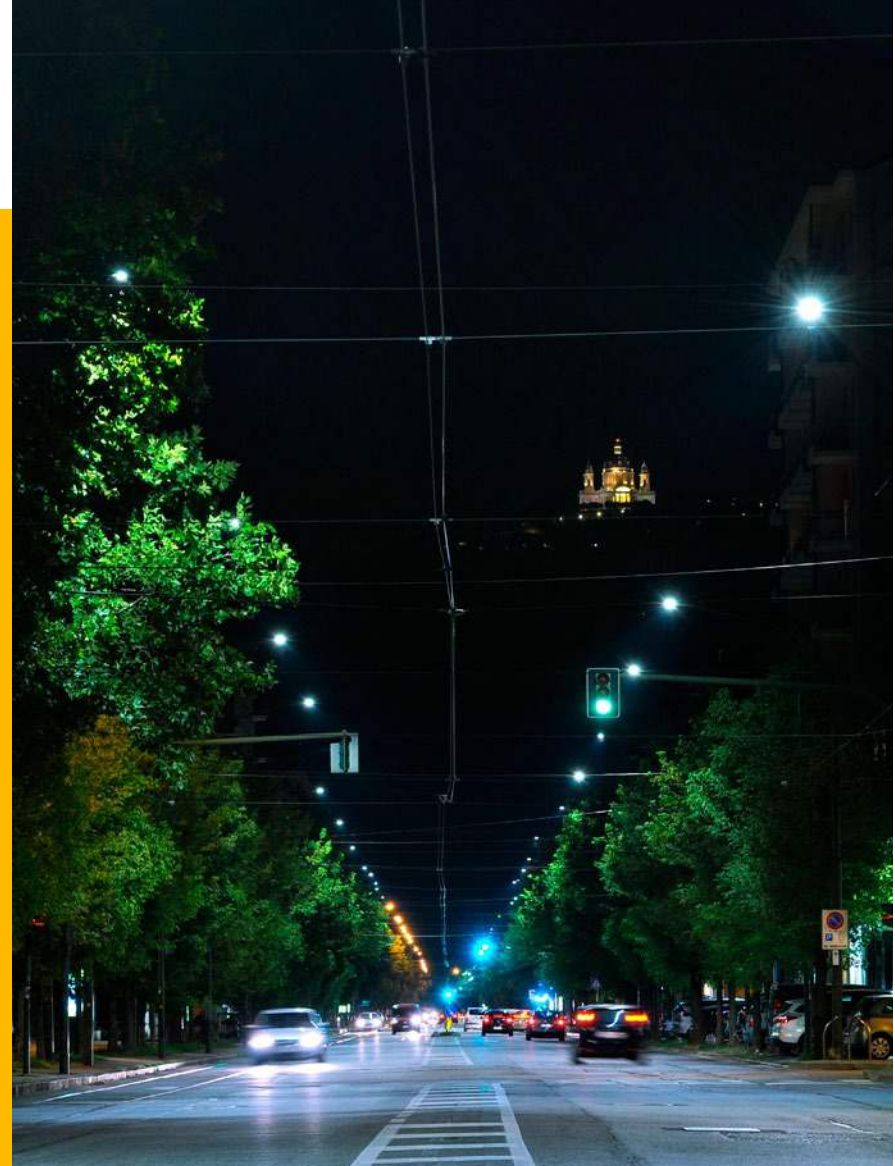
Mission 1

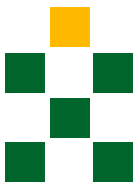
Reinventing dwelling systems and regenerating neighbourhoods.

Social housing and urban regeneration.

The home is a pillar of everyday life, so people's housing situation can often shed light on other potential vulnerabilities, in a multi-faceted way. As a primary asset, a place of interaction between people and the epicentre of relationships, homes have long been a focus of the philanthropic work of FCSP. If we then pan out from the close-up to the panoramic view, social housing also represents an opportunity and an important building block in the processes of urban regeneration.

FCSP operates in this arena with an interdisciplinary approach that combines architectural and town planning aspects with social, economic and financial aspects, on the basis of a mixed methodology that combines direct design by FCSP and specialised grant-making. In 2020 we shall continue to run trials of new models of social housing, for example by supporting co-housing pilot projects that bring together a social mix of residents, services and dwelling solutions, and we shall launch a system of scattered-site social housing that mobilises vacant housing stock by creating a dedicated property investment vehicle.

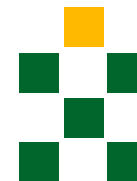




We shall also continue our existing housing initiatives and services, such as the two Temporary Residences in the Porta Palazzo and San Salvario districts of Turin, which aim to provide rent-controlled housing solutions to people in difficulty and city users; *StessoPiano*, an estate agency service covering private properties available to young people for house-sharing; the *Condominio Solidale* in Via Gessi in Turin, which is a significant trial of cohousing between elderly people, mothers with school-age children and single people assigned to structured pathways towards social self-sufficiency; the *Coabitazioni Giovanili Solidali*, social custodianship projects run by young volunteers at Turin ATC properties; and the *Casa delle Opportunità* cohousing system for young people of foreign origin who have recently left criminal custody. A new call for proposals relating to social housing will be launched in 2020, aimed mainly at promoting urban renewal projects in which housing is used as a vehicle for transforming the local area in line with principles of social and environmental sustainability.

Field-work is backed up by the promotion of innovative approaches to housing in the following forms:

- management, development and promotion of *loabitosocial*, an online platform launched in 2019 for posting and searching for temporary social housing solutions in Italy, which meet the needs of people living through a phase of transition or momentary difficulty, for social, economic, family or professional reasons;
- co-promotion of *Urbanpromo*, an annual initiative covering social housing, urban regeneration, the protection, enhancement and profitable use of environmental resources and the landscape; local communities and networks and technological innovation in urban services;
- membership of national and international networks for the exchange of experience-based information about social housing, partly through participation in the National Consulting Committee on social housing that is being set up and will include Italy's main players in this field, with a view to providing networking opportunities at national and European level.



Mission 2

Promoting decent work.

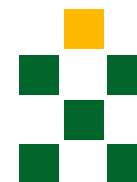
Employability, transitions and work placements.

We shall continue to take action to boost employment opportunities for young people and adults and help them actively seek, find and keep jobs by ensuring that more personal and professional resources are allocated to empowering people in the transition between school and adult life, in work and between different employment statuses, and helping them shape their own future and relaunch their life plans. 2020 will see the continuation of the projects launched in 2018 and pursued throughout 2019 within the scope of the *Articolo+1 Call for Proposals* and aimed at 15-29 year-olds living in the Turin metropolitan area, who are unemployed, not in education or training and have low levels of employability.

In view of the success of the Turin edition, the *Articolo+1 Call for Proposals* will be extended to the Genoa area in 2020. We shall also continue the *Training for Occupational Mobility* project, which is now in its eighth edition and is designed to promote vocational retraining and boost employment opportunities for vulnerable adults.



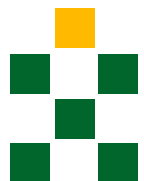
We are also engaged in an initiative to support the managerial and organisational enhancement of social cooperatives operating in the prison economy, aimed at helping people currently serving custodial or non-custodial sentences get back into work upon release and remain in work thereafter. This initiative will reach completion this year. Lastly, 2020 will see the launch of a series of activities relating to the 2019 edition of the European CUP project – Convicts Upskilling Pathways, Erasmus plus – aimed at identifying effective practices for training former prisoners and getting them back into work. This European initiative draws inspiration from recent experience gained during the *LEI* project – *Lavoro Emancipazione Inclusione* aimed at female prisoners, which will continue in 2020.

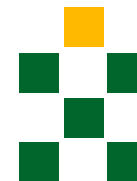




Combating economic, social and occupational vulnerability.

In 2020 we shall continue our support for initiatives aimed at offering an integrated, multidimensional response to the needs of people in situations of potential or actual vulnerability, in the economic arena (policies for employability and employment) and social arena (enhancing abilities, combating housing difficulties, ensuring access to services and dealing with family, relational and personal vulnerability). The projects supported by the *Integro* initiative aimed at facilitating employment, social inclusion and inclusive living solutions for vulnerable adults, undertaken in conjunction with Ufficio Pio will reach their second and final year of trials in 2020. The year will also see the continuation of projects aimed at people at high risk of social exclusion (migrants, people with disabilities, etc.). The purpose of these is to cultivate occupational inclusion, enhance quality of life and mitigate inequality.





Ecosystems for decent, good-quality work

Our initiatives aimed at building and strengthening the social and solidarity economy, the world of enterprise and recruitment and synergies between public and private actors will continue in 2020. The goals of these are to develop new, more effective approaches to active labour policies; disseminate knowledge and make productive use of it to interpret and respond to the future challenges of work more effectively; encourage debate and the exchange of views, by promoting discussion and evidence-based learning, thanks in part to the findings of the evaluation work carried out by FCSP on its active labour policy initiatives (*Articolo+1*, *Training for International Mobility*, *Integro*), which will become available in the course of the year.

Mission 3

Educating for collective development.

Zerosei: integrated skills systems and a leading role for the family.

Under the *ZeroSei Programme*, FCSP has contributed in recent years to the balanced development of children aged 0-6 years and their families in the Turin metropolitan area, in Piedmont and at a national level through trials carried out in partnership with public and third-sector bodies. Investing in the early years of childhood is the key factor in safeguarding against the risk of future vulnerabilities for individuals and communities. In terms of practical projects, the following strands of action will be taken, according to a multidimensional, multi-actor model:

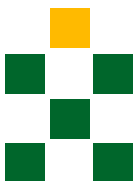
Trial of *innovative actions for the development of skills in children of both genders* aged 0-6 years. Building on the experience gained by *Consorzio Xké?* Zerotredici and by *Impresa sociale Xké?*, 2020 will see the continuation of hands-on activities for schools, kindergartens, children and families in *Spazio ZeroSei* in Turin and in the four other Spaces in Ventimiglia, Vibo Valentia, Lecce and Pistoia and at *Spazio Egizio ZeroSei*. These will incorporate additional educational continuity and attention, responsiveness to a range of needs and close bonds between parents, caregivers and communities.

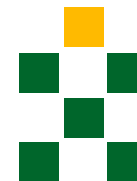




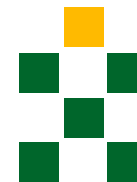
Actions to support well-being, informed responsible parenting and sustainable family behaviour and lifestyles.

In 2020 we intend to identify means of empowerment for families to enable them to build reciprocal relationships with the third-sector system of services and organisations for the purposes of joint planning. This system, in turn, is expected to be more receptive towards the idea of families taking a direct lead in shaping their own future. Economic aid will be provided in accordance with the findings of the trial already carried out on a format involving monetary subsidies tied to “virtuous” behavioural conditions. Initiatives will be formulated to support and promote sustainable behaviours and lifestyles and encourage links and networks between families, including of an intergenerational nature. The *Genitori ZeroSei*, *Opportunità ZeroSei* and *PortaPalazzo ZeroSei* actions have yielded results, including from a transcultural perspective, that will be processed and made available. We shall also consolidate our collaboration with the *Traguardi* project implemented by Ufficio Pio.





*Promotion of communities with a keen awareness of developmental needs in the zero-to-six age group that operate in an integrated, inclusive way, by means of participatory processes, and that never stop learning. Action will be taken to provide effective support for the development of children and families, especially when the families in question are vulnerable. Informal groupings of families play an important role in these cases. The *Altrotempo* project, which reached completion in 2019, will undergo evaluation in 2020 to assess the effectiveness of the method of support used in the networks of communities set up in inner-city Turin. The partnerships between public and third-sector bodies identified with the *Nuovi Orizzonti Call for Proposals* will develop innovative services in 2020. The challenge will be to trial a format of support for the transfer of skills and innovations according to a horizontal model of peer-to-peer training aimed at developing and facilitating the collaboration of professional, institutional and territorial networks and participatory processes. *Cross-cutting action will be taken to feed the cultural debate around the topic of early childhood with advocacy, decision-making and policy-making actions. Work will be done in 2020 to construct a public database of zero-to-six data deriving from the corresponding programme, from open data and administrative sources. In parallel, we intend to contribute to the debate on the subject at all levels (including players that are new to the field, such as businesses), by making productive use of lessons learned at local, national and international level from the different actions covered by the programme.**



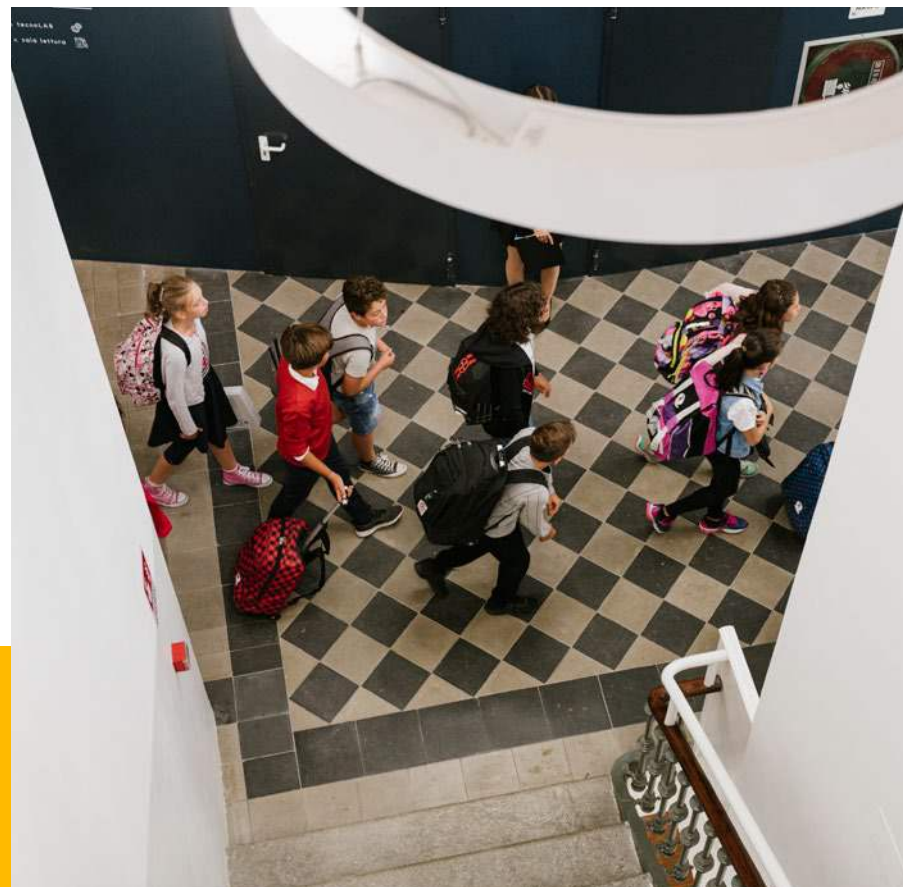
Promotion of educational opportunities, educating communities, successful training and learning environments.

These are still some of the cornerstones of FCSP's work. Following the recent conclusion of the *Torino fa Scuola* project, which studied the relationship between educational models and physical spaces, by renovating two schools in Turin, we now move onto the phase of practical application of the models in the everyday life of the two schools and the dissemination of these models to other institutes. The inter-institutional intervention *Provaci ancora Sam* designed to reduce school drop-out rates will continue and will undergo evaluation to determine the most appropriate strategies for its progression. The intervention will be reconfigured using integrated student protection methods. The biennial projects selected within the framework of the *Andiamo Oltre* and *Extragram* calls for proposals will get under way shortly. These support educational extracurricular activities for children and adolescents in the Genoa and Imperia areas respectively, in collaboration with Fondazione CARIGE, and in Piedmont. FCSP will continue to invest in the *Fund to combat juvenile educational poverty*. In conjunction with the fund's promoters and the *Con i Bambini* social enterprise, which manages it, FCSP takes part in wide-ranging policy research on the practices, methodologies and mechanisms launched for the purpose of compiling rigorous evidence for use as an input to national policy in this area. Similarly, we shall continue our scientific support for local operators that are developing projects sponsored by the *Fund*. FCSP's *ZeroSei* programme is an active part of the system of interventions that focus on this topic, partly as a means of ensuring a homogeneous reading of the care and education initiatives aimed at under-18s of various ages.



Fondazione per la Scuola.

A similar bond of cooperation connects FCSP to *Fondazione per la Scuola*, the auxiliary body dedicated to the dual challenge of inclusion and innovation in the school system, which will embark on a new multi-year programming cycle in 2020. Combating educational poverty, reducing scholastic segregation and school drop-out rates and promoting the inclusion of unaccompanied foreign minors in the education system are all aims with social as well as educational value. Technological, organisational and didactic innovation (which is a particular focus of the *Riconessioni* project), renovation of the physical and virtual places in which learning takes place, personalisation of learning plans and promotion of socio-emotional skills will be the focal point of the collaboration between the two entities.

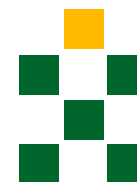


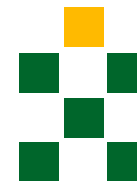
Mission 4

Rediscovering community.

Healthy communities.

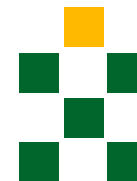
FCSP will support innovative responses that promote health and quality of life in communities, as issues in which both individual and collective aspects play a part. 2020 will see the launch of the winning projects from the third edition of the *InTreCCCI* call for proposals, which are partnership initiatives aimed at improving the quality of life of people who are in need of care but whose home status is at risk. FCSP will continue to take action in the mental health sphere through its support for the association *Il Bandolo* and a new strategy of regional promotion. It will also continue to facilitate access to physical and mental health services for vulnerable people, through the *Pluralità di Cure* project. Meanwhile, the international *Transform* project, dedicated to Integrated Community Care, will continue, as will the Foundation's support for the interventions selected from the *Libero Reload* call for proposals, which will also receive support in the form of capacity building, monitoring and analysis of implementation financed by FCSP.





Real-world social networks, the culture of solidarity and local systems for combating poverty.

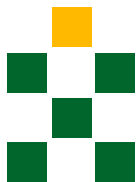
The *Fatto per Bene* initiative, aimed at supporting systems of territorial cooperation for the purpose of recovering and redistributing essential goods, will continue in 2020. One of the main objectives will be to arrange the results of the call for proposals into a system. A full trial of the *Tavole Allegre* initiative will be rolled out in 2020. Its aim is to promote the development of social and relational networks between people, through the experience of eating together in a convivial atmosphere. This intervention will also be exposed to evaluation. In general terms, our campaigns to raise awareness, disseminate information and provide advocacy on the role of real-world social networks will continue, partly as a means of providing input to help shape policy.



FCSP remains committed to promoting a culture of solidarity by supporting community foundations and testing instruments designed to encourage the exchange and donation of goods and services, and promote inclusion and full citizenship. With regard to support for community foundations and voluntary groups in 2020, we shall pursue the following main goals in 2020:

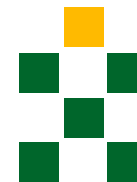
- supporting projects with good potential for development, generated on a bottom-up basis by reliable “territorial alliances” involving a significant proportion of private individuals and support for existing foundations, on the basis of specific “pacts”, within processes governed by specific guidelines;
- assessing the potential benefits of “networked actions” (training on the regulatory framework and fund-raising techniques) for existing foundations or groups of foundations, and supporting exchanges between community foundations, including some based in other countries; and examining the consequences of the application phase of the Third-Sector reform;
- attending to the operational management of FCSP’s responsibilities in the implementation of the Third-Sector Code insofar as it concerns economic resources allocated to support voluntary work through the *FUN-Fondo Unico Nazionale* and its governance system, on a national (ONC) and local (OTC) level; and on their use at territorial level by means of the service centres for voluntary organisations (*CSV-Centri di Servizio per il Volontariato*) operating in FCSP’s coverage area.





Ufficio Pio.

FCSP and Ufficio Pio work to combat poverty and inequality in an integrated, coordinated and complementary manner. In the course of 2020, FCSP and Ufficio Pio will work together primarily on promoting the self-sufficiency of people who have recently left prison, providing early support for people at risk of loss of fixed abode, developing active policies for the employment and inclusion of people in difficulty, promoting real-world social networks by consolidating experiences of conviviality and addressing the important issue of educational poverty.



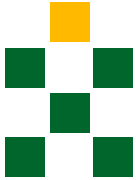
Mission 5

Working together for inclusion.

Empowerment, self-determination and youth policy.

With a view to fostering self-sufficiency and self-determination in young people, including young people who are at risk or in difficulty, the *Giovani* call for proposals will become fully operational. In a slight departure from previous editions, it will encourage young people to take the lead in every phase of the projects that they themselves have designed, developed and managed. It will also encourage synergies with third-sector organisations capable of helping with the implementation of the projects. In view of the strong emphasis on the active participation of young people, the new edition of the Call for Proposals will be coordinated jointly within the framework of the Culture Goal and People Goal. Initiatives such as *YEPP* and *NOMIS*, aimed at young people from migrant backgrounds and/or in situations of vulnerability will continue. Support may also be given to initiatives in which sport is used as a medium for fostering inclusion and socialisation between young people and their participation in social life (as part of a broader initiative for promoting sport and physical activity among all age groups). The *Never Alone* initiative, which FCSP shares with other Italian foundations, and is aimed at promoting inclusion for unaccompanied foreign juveniles, will remain in operation.

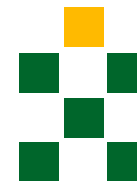




Safeguarding rights and access to rights.

Support will be given to initiatives aimed at protecting female victims of violence and, more generally, people who have fallen victim to crime, with multidimensional interventions designed to enable them to access and exercise their rights, by encouraging gradual self-sufficiency where appropriate. To boost the effectiveness of these objectives, we shall continue to promote initiatives designed to support and strengthen local, national and European networks in 2020 through advocacy and by disseminating good practices, combined with interventions aimed at raising awareness of the importance of equal opportunities and non-discrimination.





Migration and inclusive processes.

We shall continue to support projects and initiatives aimed at enhancing the inclusion and self-sufficiency of people from migrant backgrounds with a view to building inclusive societies (whole-community approach). By means of a multidimensional reading of vulnerability, these interventions are intended to build integrated responses to needs. We shall step up our work in 2020 to boost inclusive territorial partnerships (institutions, Third Sector, civil society, businesses) aimed at deploying specific measures to support not only applicants for and recipients of protection outside the framework of reception mechanisms, but also other population groups who are already in marginal situations. Now that the phase of clearing occupied buildings has been completed, the *MOI* project (*Migranti, un'Opportunità di Inclusione*) will become fully operational in Turin in 2020. Action will be taken to support ex-occupants in finding work, homes and opportunities for social inclusion. The European EPIM network (*European Programme on Integration and Migration*) will see the continuation of other interventions, with the participation of FCSP, involving the testing of migration policies. This framework will support initiatives aimed at providing opportunities for exchange, in-depth analysis, awareness raising, debate and communication on the subject of migration, as well as specific projects such as support for practices relating to the recognition of immigrants' skills and qualifications.



Sustainable development cooperation and global citizenship education.

In the field of sustainable development cooperation and global citizenship education, FCSP gives priority to supporting long-term initiatives, in partnership with specialist players from our region and other foundations, that help build skills and knowledge through a multidimensional, multi-situated approach that acknowledges the inextricable interdependence between countries in the Northern and Southern hemispheres.

In view of the successful completion of the *Foundations for Africa Burkina Faso* pilot project, the Italian foundations will embark on a new initiative in Africa in the course of 2020, under which they will develop models of systemic and complementary intervention involving all the Italian bodies (institutions, territories, Third-Sector bodies, universities, businesses, etc.) engaged in development interventions in different capacities. Work will continue under the *Innovazione per lo Sviluppo* initiative, which aims to connect the world of innovation (technological and otherwise) with the world of international cooperation, by supporting application projects. Meanwhile, the initiative *Prima le mamme e i bambini, nutriamoli!* will progress into its fourth year. Run by Cuamm of Padua, it focuses on the dietary habits of mothers and children in seven African countries.

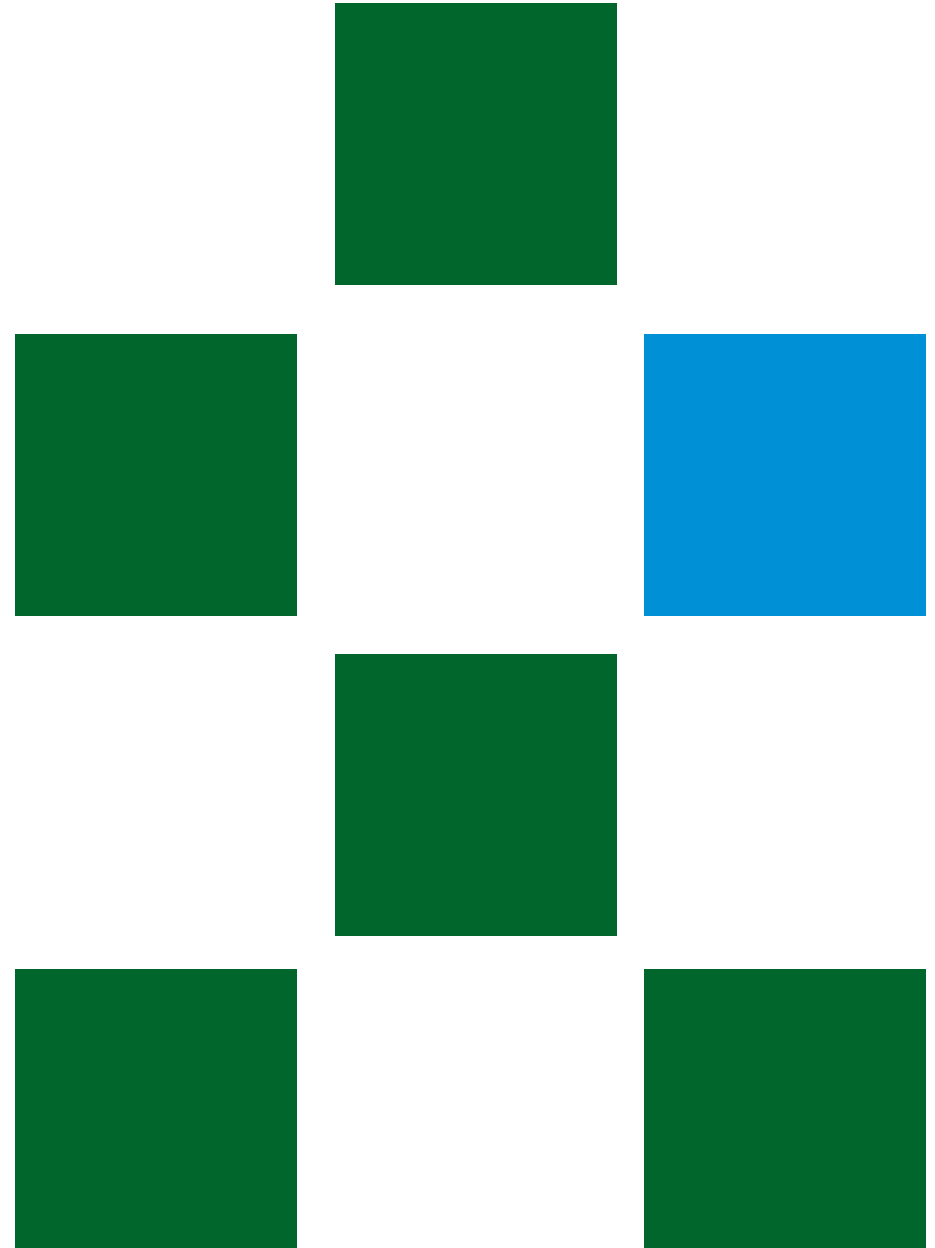
A range of projects developed as part of the JAFOWA initiative (Joint Action for Family Farming in West Africa) will also get under way. These are aimed at supporting farming organisations in Senegal and Burkina Faso in the transition towards agroecology.



Planet.³

Knowledge, Development,
Quality of Life.
Let's support the future.

³ This mainly covers the activities of the Research and Health Area and the International Affairs Programme, and to a lesser extent the Philanthropy and Territory and Social Policy Areas and the ZeroSei Programme.



Missions.

1. Harnessing the value of research.
2. Boosting innovation.
3. Fostering international opportunities.
4. Promoting well-being.
5. Protecting the environment.

Mission 1

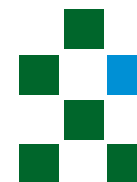
Harnessing the value of research.

Working with universities.

Support for the development of the university system – in its three missions: research, teaching and contribution to the socio-economic development of the territory – is a long-established commitment for FCSP. We renewed our three-year agreements with the University of Turin, the Polytechnic University of Turin, the University of Eastern Piedmont and the University of Naples Federico II in 2019 and, for the first time, we signed a multi-year agreement with the University of Genoa. The general objective defined in these agreements is to develop innovative, competitive and attractive universities. In pursuit of this objective, our actions will be aimed at:

1. supporting the universities in the post-Horizon 2020 European competition with preparatory measures both for Horizon Europe 2021-2027 and for the new *European Innovation Council* (EIC);
2. promoting innovation in teaching with a view to reducing the mismatch between the skills learned from the curriculum and those actually needed by the labour market;
3. improving the performance of the universities in order obtain higher levels of ministerial incentives, including by means of system-based strategies at territorial level;
4. promoting advanced strategies for using and protecting the knowledge generated and reaping value from it, including adequate management of intellectual property.

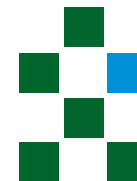
The activities enshrined in the agreements will therefore be put into practice in 2020, with a particular focus on making profitable use of ideas and the prototypes they give rise to.





Artificial Intelligence and Society.

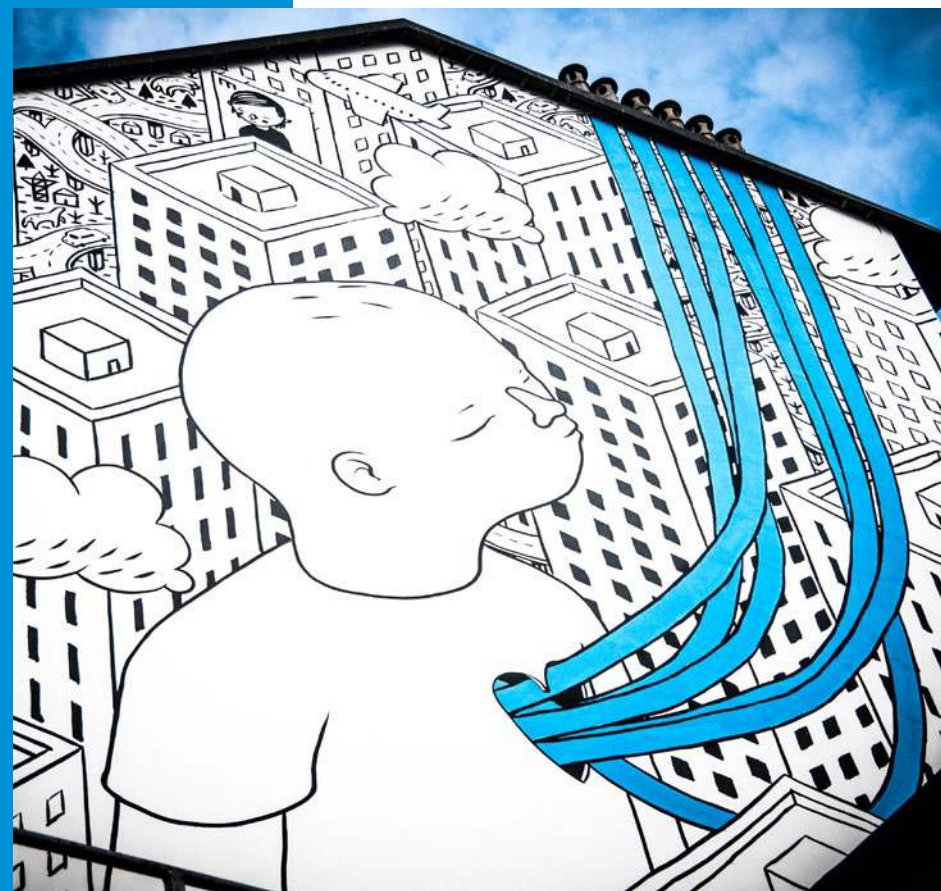
In line with the European agenda, which identifies digitalisation (Digital Europe Programme) as one of the priority interests for the period 2021- 2027, FCSP is completing the necessary preliminary studies before issuing a call for proposals in the course of 2020 aimed at encouraging research and innovation in applications of Artificial Intelligence with social significance and territory-wide impact. Under the terms of the call, research bodies and “user” bodies will submit projects jointly, in order to maximise the impact of the intervention, starting from a rigorous analysis of needs.



Social research.

The selection phase of the call for proposals relating to applied demographic research covering the Piedmont region, which was open to Italian entities, reached completion in 2019. In 2020 we shall build upon the experience of 2019 with a new call for proposals in the field of social research applied to the Piedmont region, aimed at multi-actor groupings, including research centres and bodies, institutions and the Third Sector.

At another selection procedure carried out in 2019, the awarding committee picked the winning projects from two calls for proposals issued by FCSP in conjunction with the Volkswagen foundation and other European foundations (Novo Nordisk, Carlsberg, Riksbankens Jubileumsfond), the first entitled *Challenges for Europe* and the second *Global Issues: Integrating Different Perspectives on Social Inequality*. In 2020 we shall build upon the experience gained in 2019 on these issues, again in partnership with the major European foundations.



Collegio Carlo Alberto Foundation.

The Collegio Carlo Alberto Foundation (CCA) is an independent research and higher education institute with a marked international vocation, in the field of economic, legal and social sciences, founded by FCSP and the University of Turin. The explicit aim of the CCA is to provide top-quality higher education at international level (undergraduate, PhD and master's programmes) and encourage the best researchers to put down roots in Piedmont, by offering a congenial environment for top international talent. Its main activities are as follows:

- pioneering research, both basic and applied, in economic, legal, political and social sciences, with a particular focus on interdisciplinary study;
- advanced training programmes;
- dissemination of studies on the leading socio-political issues of the day, based on the best international research;
- analysis and evaluation of policy measures.

FCSP aims to achieve the following goals in 2020:

- making the communication of its research activity and results more incisive;
- highlighting the implications of policy and boosting the impact of research on public debate;
- encouraging multidisciplinary interaction between its researchers;
- boosting the institute's capacity to attract competitive funding;
- making the process by which Piedmont's universities recruit researchers of international standing more effective.





Mission 2

Boosting innovation.

Social entrepreneurship as a tool for building better quality of life for everyone.

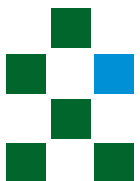
As both theory and experience shows, the territorial dimension is important. The dynamics of proximity can be a key factor. Often, however, they need priming and facilitation, not to mention shared leadership and pooling of resources, in order to be effective at scale. FCSP can provide particularly useful support during these start-up phases. Fields and objectives:

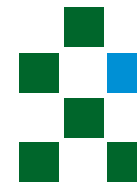
- support for the self-organisational capabilities of the territories in the production of common assets, through the mobilisation of local resources and/or skills of various types;
- innovation in Third-Sector organisations aimed at generating social impact. This refers to individual social enterprises, whether start-ups or not, but also to the environmental infrastructures in which they operate: the ecosystems of social impact and social innovation.

Social innovation: attractive ecosystem and dynamic social enterprises.

The Third Sector as an economic actor, generator of job opportunities and innovator in services to communities. Goals for 2020:

- growing the ecosystem, primarily through *Torino Social Impact*, the cooperative infrastructure at the service of social impact in the economy, which operates in the Turin metropolitan area and is partnered by and receives donations from FCSP under the terms of an *Agreement with the Chamber of Commerce of Turin*;
- promoting the efficiency and innovation of social enterprises, starting with social cooperatives, with a view to supporting the “industrial economy of social enterprise”, primarily through the evolution of the *Seed* initiative, in light of the evaluation of its effectiveness;
- support for territorial social innovation centres with primary but not exclusive reference to *Nesta Italia* and *Socialfare*; in 2019 the latter became a social enterprise company in which FCSP holds an equity stake and which is therefore integrated into FCSP’s “social enterprise and innovation” supply chain;
- evaluation on the completion of the supply chain (from the acceleration phase to the seed money phase) with interventions in any uncovered phases, such as the initial pre-acceleration phase;
- creating opportunities for contact between technology, especially digital, and social action, to find new ways of addressing needs, aggregating demand and capacitating users.





Fondazione LINKS.

Following the completion of a merger between the Istituto Superiore Mario Boella and the Istituto Superiore per i Sistemi Territoriali e l'Innovazione in late 2018, the *Fondazione LINKS* consolidated its structure and stepped up the integration of its research teams as part of a three-year strategic plan in 2019. In the course of 2020, FCSP intends to:

- support the process of making profitable use of research by focusing on knowledge-generating activities, and their transfer to the market by supporting the work of *LIFTT srl* (a specialist wholly owned subsidiary);
- step up its international presence with specific reference to *Horizon Europe*;
- develop the ecosystem of research and business creation that started with the acquisition of equity holdings in the Polytechnic Incubator (I3P) and in the University of Turin Incubator (2I3T);
- act according to an integrated vision encompassing FCSP's own initiatives.



Mission 3

Fostering international opportunities.

2020 will see the continuation of our support for high-quality internationalist bodies based in Turin, and further initiatives to attract new international networks and institutions. The Mission has two main goals: one is to research foreign policy and international relations, and the other is to design initiatives aimed at advancing the debate on policy-making and Italian and European foreign policy. Its aims also include helping increase the degree of internationalisation of the geographical area, by cultivating and extending the presence of international institutions and offering training and skills creation pathways in the field of internationalism for young people.



Strategic partnerships.

A network of research centres and other bodies are actively involved. Efforts to strengthen these bodies take different forms depending on the partners involved, but they all focus on promoting areas of study and debate that are relevant at both the national and local level. The choice of geo-economic and geo-political areas is based on a combination of their objective importance for Italy and the North West and the actual existence of centres of expertise in Piedmont. In line with the Italian position, the activities will include European policies, transatlantic relations, the Mediterranean and the emerging countries. There are three strategic partners: the *Istituto Affari Internazionali (IAI)*, the *European Council on Foreign Relations (ECFR)* and the *German Marshall Fund of the United States (GMF)*.

The “*Pan-European Fellowship*” model promoted with ECFR will be extended in 2020 to encompass a wider programme of scholarships for young people at approved international research centres, by drawing upon the various cooperation networks built up by FCSP.





UN Institutions and research centres in Turin.

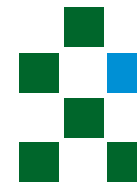
The strategic partnerships interact at local level with a number of Turin-based research centres specialising in international affairs, such as the Torino World Affairs Institute (TWAi) and the Fondazione Centro Studi sul Federalismo (CSF). The structured cooperation between the Turin-based centres and other partners of FCSP operating at national, European and transatlantic level (IAI, ECFR and GMF respectively), will be leveraged to speed up knowledge transfer both to and from local internationalist research centres and other major institutional players.

The scope of the Mission includes the United Nations agencies based in Turin (*International Training Center of the International Labour Organization, United Nations Interregional Crime and Justice Research Institute, United Nations System Staff College, plus ITHACA - Information Technologies for Humanitarian Assistance, Cooperation and Action*). It constitutes a hub for advanced training (master's courses run by the *Turin School of Development*) and international relations and draws in significant elements of applied research and technology transfer as in the case of Ithaca.

Other international initiatives.

The Mission includes a limited number of specific projects of an operational nature and ad hoc collaborations, such as the Observatory on Maritime Traffic in the Mediterranean run by “Studi e Ricerche per il Mezzogiorno”, the research project “Platform for Advanced and Emerging Economies Policy Dialogue”, launched in collaboration with the think-tank Bruegel (Brussels) and OCP Policy Centre (Rabat), and support for initiatives implemented by CeSPI - Centro Studi di Politica Internazionale, based in Rome, and ISPI - Istituto per gli Studi di Politica Internazionale, based in Milan.





Mission 4

Promoting well-being.

Technological innovation in the health arena and new organisational/management models.

FCSP will maintain its territorial focus on support for medical/health-related activities in 2020. The sole target of its work in this field will be the Turin metropolitan area. The work in question will focus on forging connections between research and practical healthcare applications (translational research and precision medicine under the aegis of IIGM) and on organisational and management innovation, particularly where this is associated with a technological dimension. Primary and secondary prevention will also be a priority area. To achieve these goals, FCSP will liaise closely with the Piedmont Regional Health Department and integrate its own lines of action with the stated aims of the Department, namely:

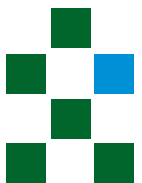
- implementing the chronicity plan, which is a new care model based on increased recourse to home care, the creation of care networks, the operational reorganisation of hospitals and districts and the formulation of personalised care plans;
- reducing waiting lists, by extending the network of care service provision;
- drawing up the executive plan for the Turin Health, Research and Innovation Park project.

We shall therefore continue our collaboration with the Regional Council in accordance with the agreement already in place on health policy. The selection phase of the call for proposals for the supply of innovative technologies to health trusts in the Turin area, funded by FCSP, will reach completion in 2020.



Well-being as a cross-cutting dimension.

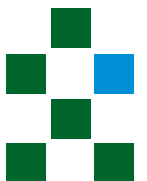
In the course of 2019 FCSP launched a policy research process relating to the often multi-sectoral arena of project development focused on psychophysical prevention, protection and restoration: the “*well-being*” category encompasses social policies and practices, ranging from nutrition to sport, physical activity and cultural experiences, at both individual and group level, that help improve the health and perceived well-being of individuals and therefore also have an economic impact in terms consumption habits and volumes and lower treatment costs. The *Bimbingamba ZeroSei* project will enter its third phase in 2020, which will involve the trial of a series of community interventions (designed jointly by all the stakeholders in the area) in one municipality (Mondovì, CN) aimed at preventing obesity in children up to the age of 6 years (*community intervention trial*), and evaluating the impact of the measures by comparison with a control municipality (Savigliano, CN). Sport and physical activity will be the first area of intervention in 2020. By publishing a call for proposals coordinated by Planet Goal in conjunction with People Goal, FCSP intends to implement projects for the remodelling or completion of sports infrastructures, accompanied by plans to extend access to them. It also intends to support projects aimed at encouraging the uptake of sport as a key component of healthy lifestyles, the prevention of non-transmissible chronic diseases and the promotion of education, social inclusion and participatory citizenship (focusing on a range of target groups, including people with disabilities, people from migrant backgrounds and people in or at risk of falling into situations of economic and social vulnerability).

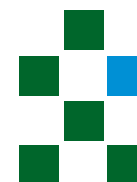


IIGM.

The *Italian Institute for Genomic Medicine* (IIGM) operates in the field of genomic studies connected with personalised, regenerative and translational medicine, with an organisational approach based on the host institution model. IIGM is now both an established research institute and an innovation platform that is a focal point for the research activities of Turin's "Città della Salute": the relocation of its headquarters in 2019 to the Istituto di Candiolo – IRCCS (TO), a national centre of excellence for the treatment of oncological pathologies, highlights its translational aspect and its integration into the Turin system. IIGM's goals for 2020 are as follows:

- consolidating the regional research and innovation platform within a network of strategic partnerships to develop scientific programmes linked with precision medicine;
- providing the necessary research infrastructures for the development of healthcare excellence in anticipation of the Turin Health, Research and Innovation Park and the *Human Technopole* project;
- helping achieve the highest international standards in the field of precision medicine;
- developing research projects with high potential for yielding valuable IP in the field of precision medicine;
- developing adequate management, maintenance and assessment programmes for existing research activities.

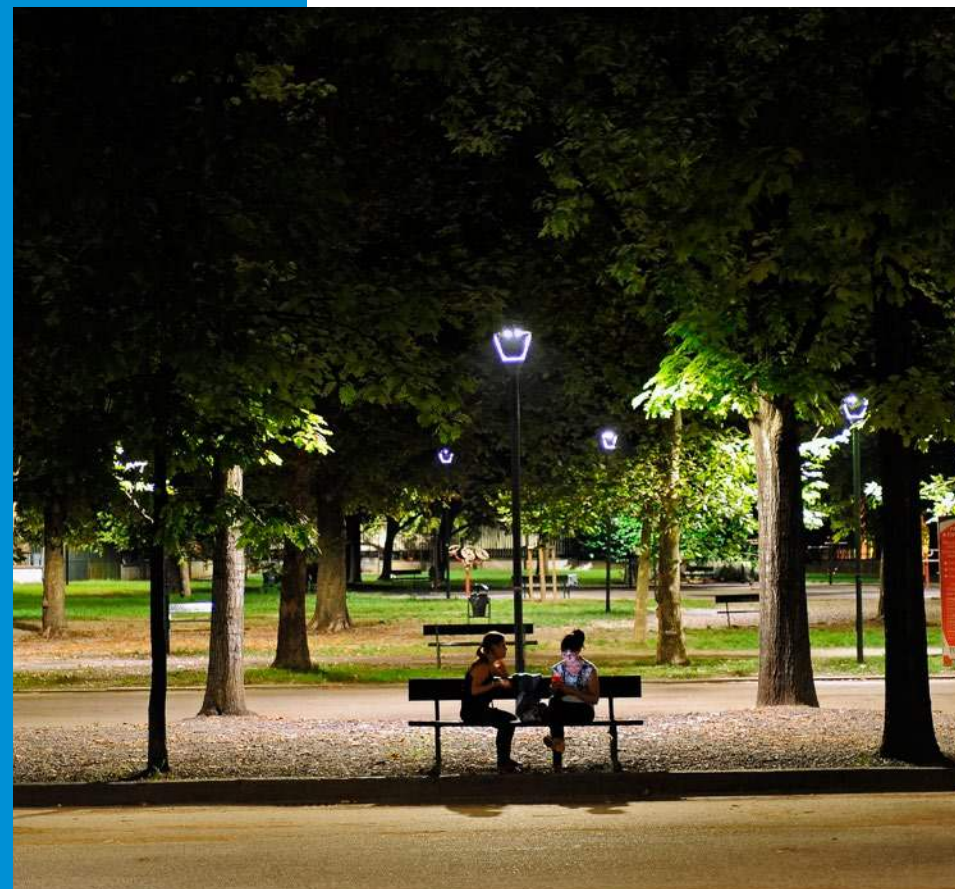




Mission 5

Protecting the environment.

The process of environmental destabilisation is a clear and present emergency that threatens serious consequences for the natural, social and economic order. Copious amounts of unanimous scientific literature exists on the subject, but there is still a stark contradiction between the countless, authoritative alarms that are raised and the weakness of the practical and structural response. FCSP can accelerate and strengthen the dynamics of the response to this crisis by means of an ambitious, dynamic, multi-level approach that focuses on the risks and problems connected with the environmental crisis, while highlighting the opportunities for a sustainable and prosperous future. FCSP's action in this field is structured along three main lines: addressing environmental challenges, encouraging the emergence of practices of circular economy and promoting the dissemination of an active, participatory environmental conscience, by various means including explicit advocacy. FCSP will back up its grant-making work with initiatives aimed at mobilising additional economic resources and generating innovative, networked thinking, while taking simultaneous action at all relevant levels, starting at local level.



Missions.

Culture.

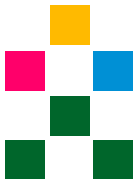
Building capacity to attract.
Developing skills.
Preserving beauty.
Encouraging active participation.

People.

Reinventing dwelling systems and regenerating neighbourhoods.
Promoting decent work.
Educating for collective development.
Rediscovering community.
Working together for inclusion.

Planet.

Harnessing the value of research.
Promoting well-being.
Fostering international opportunities.
Boosting innovation.
Protecting the environment.



Planning, Research and Evaluation Department.⁴

In close collaboration with the FCSP research function, the Department retains limited responsibility for grant-making to institutional philanthropy, skills centres and research proposals that may be of direct research interest to FCSP as well as having the necessary intrinsic value to warrant approval. Examples of such cases include our studies on migration, demography, the relationship between society and the environment, sustainability, active citizenship in its various forms, subsidiarity and common assets, the “after us” and disability, the evolution of the Third Sector in Italy and abroad and, with particular emphasis, the outcomes of philanthropy.

⁴ Covers part of the Philanthropy and Territory Area and projects that were previously under the aegis of the Social Policy Area.



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